

# Annual Plan

## 2013 - 2014 Progress Report



APRIL TO JUNE 2014

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## INTRODUCTION

The City's Planning Framework is structured to ensure operational activities are delivered in alignment with the City's strategic priorities. The new Strategic Community Plan 2012-2022 is a key component of this planning framework and is the overarching Plan that provides direction for all activities. The Plan guides the development and provision of the City's services and programs through its Key Themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing

The City's current Planning Framework is made up of a series of Plans to implement the City's Vision to be a *global city: bold, creative and prosperous*. The framework includes:

- The 10-Year Strategic Community Plan – which provides the broad future strategic direction for the City;
- The 20-Year Strategic Financial Plan – which provides a broad overview of the major projects, programs and resource requirements and includes 20-year financial projections;
- The 5-Year Corporate Business Plan – which provides a detailed delivery program for City activities;
- The Organisational Plan – which sets out the strategies and actions to develop internal systems and organisational capacity in order to achieve the commitments set out in the Strategic Community Plan;
- The Annual Plan – which contains annual actions to achieve the vision of the Strategic Community Plan;
- Directorate Plans – which contain details of annual projects and programs to be delivered by each Directorate;
- Business Unit Plans – which contain details of the annual programs, services and activities for each Business Unit, and
- The Annual Budget.

The City's Planning Framework is in alignment with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government and Communities.

Quarterly progress reports against the Annual Plan will provide Council and the community with a full assessment of the City's progress in relation to the achievement of pre-determined milestones for major projects and programs. Full progress reports against the Capital Works Program will be provided at the same time as Annual Plan Progress Reports to Council.

**Garry Hunt**  
**Chief Executive Officer**

## QUARTER HIGHLIGHTS – APRIL TO JUNE 2014

### Governance and Leadership

#### 2014 Customer Satisfaction Survey

The City conducted its annual Customer Satisfaction Survey to measure the level of overall satisfaction with the City and its performance in delivering specific services and facilities.

Selected by random sampling, respondents from within the City were interviewed by telephone, and were asked a series of questions relating to overall satisfaction and satisfaction with specific services provided by the City. Interviews were conducted during June, and the results will be available in the first quarter of 2014-2015.

### Financial Sustainability

#### Capital Works Program

A number of Capital Works Projects were completed in the quarter including:

New or upgraded park equipment in:

- Moolanda Park – Kingsley;
- Fernwood Park – Padbury;
- Edgewater Park – Edgewater;
- Beldon Park – Beldon; and
- Timberlane Park – Woodvale.

Traffic management upgrades and modifications along:

- Prendiville Way – Ocean Reef; and
- Merivale Way – Greenwood.

New or upgraded pathways and lighting along:

- Burns Beach to Iluka Foreshore;
- Karo Place – Duncraig; and
- Canham Way – Greenwood.

Road modifications as part of the Black Spot Program along:

- Candlewood Boulevard – Joondalup.

Road preservation and resurfacing along:

- Dunham Way – Heathridge;
- The Plaza and Padbury Circle – Sorrento;
- Page Drive – Mullaloo;
- Halidon Street – Kingsley; and
- Exodon Place – Heathridge.

Major building works:

- Replacement chillers installed in the Civic Centre, Library and Reception Centre.

### Quality Urban Environment

#### Multi-Storey Car Park

Approval for the preferred contractor to build the multi-storey car park was endorsed by Council during the quarter.

The five-level car park will be built between Boas Avenue and Reid Promenade, and will add over 400 bays on the site of the ground-level parking station which currently holds 140 cars. The new car park will also include provision for ACROD, motorcycle and bicycle bays.

The City has committed \$17.9 million towards the project in the 2014-2015 Budget. Construction of the multi-storey car park is expected to commence by August 2014.

### Joondalup Performing Arts and Cultural Facility Architectural Design Competition

The winner of the Architectural Design Competition was approved by Council at its meeting held on 24 June.

The competition was held over two stages with Stage One commencing in April 2013. The City received 21 submissions for Stage One of the competition. These submissions were evaluated against compliance criteria and four finalists were chosen to develop a conceptual design during Stage Two of the competition.

The four finalists developed conceptual designs in accordance with the Stage Two Architectural Design Brief which included the following elements:

- Lyric theatre of 850 seats with orchestra pit, proscenium and fly tower suitable for staging drama, dance and musical events;
- 200 seat flexible black box theatre to accommodate a variety of performance types;
- Rehearsal rooms, practice rooms and other theatre support spaces;
- Single foyer serving both theatres designed to service as a reception and exhibition space;
- Dedicated art gallery and curatorial storage;
- Drawing and painting studio and craft studio;
- Food and beverage spaces;
- Conference and function facilities;
- Management offices; and
- Car parking.

The four submissions were evaluated by the Stage Two Evaluation Panel and recommendations were considered by the Joondalup Performing Arts and Cultural Facility Steering Committee. Council subsequently endorsed *ARM Architecture* as the winner of the competition.

### Economic Prosperity, Vibrancy and Growth

#### Joondalup: Knowledge City

*Joondalup: Knowledge City* was the theme of the first Business Forum for 2014 which was held on 3 April at the Joondalup Resort.

Keynote speakers, Michael Lynn from Deloitte, and Dr Martin West from Deloitte Access Economics, shared their insights into global growth sectors and highlighted the opportunities that lie ahead for the City of Joondalup and Western Australia.

Both Mr Lynn and Dr West discussed findings from Deloitte's public research paper *Positioning for prosperity? Catching the next wave*, which is the third in a series of papers, entitled *Building the Lucky Country*.

Mr Lynn identified pockets of potential growth for Joondalup and the importance of a competitive advantage in the areas of education, health, information communications technology, digital media and tourism.

#### Economic Development Strategy

The City's new Economic Development Strategy was endorsed by Council in May 2014. The Strategy will be launched at a Business Forum to be held on 2 July 2014.

The Strategy, entitled *Expanding Horizons*, sets out a long term agenda to expand opportunities for business, investment, innovation, research and education. A major focus is on growing global and local business, new economic and infrastructure development opportunities and working more proactively in partnership with key stakeholders from across government, industry, education and not-for-profit sectors. The aim is to provide employment opportunities through the attraction of investment to the City.

The Strategy aligns well with the Chamber of Commerce and Industry WA's vision of making the state a leading place to live and do business, and the key presenter at the



July Business Forum will be Deidre Willmott, Chief Executive Officer, Chamber of Commerce and Industry Western Australia, who will provide an insight into future economic growth at a state and global level, as well as highlighting future opportunities for the City of Joondalup.

## The Natural Environment

### Climate Change Strategy 2014 - 2019

At its May meeting Council endorsed the City's Climate Change Strategy 2014-2019. The Strategy provides guidance on the City's climate change management activities (both corporate and community) over the next five years. The Strategy has a dual purpose:

- Mitigation – to continue to reduce greenhouse gas emissions to minimise the severity of climate change, and
- Adaptation – to implement strategies to ensure the City is prepared and able to adapt to current and future impacts of climate change.

The City's Climate Change Strategy 2014-2019 sets a new direction for the City's greenhouse gas mitigation activities and establishes an approach for the City to adapt to the impacts of climate change.

### Think Green – Environmental Education Program

As part of the City's *Think Green – Environmental Education Program* two events were held during the quarter,

- A Sustainable Gardens Workshop was held on 15 May 2014 at the Joondalup Reception Centre. The workshop, hosted by ABC TV's Gardening Australia presenter, Josh Byrne, demonstrated how native gardens can be produced economically with minimal water and fertiliser. Other topics also included creating garden habitats, recycling waste, water and energy efficiency, selecting appropriate materials, and home food production.

Attendees who completed a short waste and recycling survey at the end of the workshop were provided with a 16L step recycling and compost bin to take home, funded by the City of Joondalup and the Waste Authority of WA. The event was popular with 75 people attending.

- Nyungar Bushtucker and Cultural Heritage Tours were held on 4 May 2014 at Neil Hawkins Park, Joondalup.

The tours were led by experienced Nyungar guides who shared their knowledge and experience on Nyungar culture and the traditional Aboriginal use of plants and animals in the Yellagonga Regional Park. Bushtucker tastings were available at the end of the tour. Approximately 80 community members attended.

## Community Wellbeing

### Sunday Serenades

The Sunday Serenades Concerts are held on the third Sunday of the month from May to November in the Civic Chambers (with the final concert to be held on the second Sunday in December). The program features an array of music styles from classical and jazz to gypsy, cabaret and barbershop.

The Concert Series opened on 18 May with *Autumn Classiques*, which featured a range of music from *Bach* to the *Black Eyed Peas* played in a classical style. The second concert entitled *It's All About Jazz*, held on 15 June, featured music played by *The Western Australia Youth Jazz Orchestra*.

Both concerts were well attended and received positive feedback.

### SNAP! Youth Music Festival

The SNAP! Youth Music Festival was held on Saturday 7 June at Craigie Leisure Centre and provided music and fun for 12-17 year olds. The free ticketed event featured *Samantha Jade*, *Ani K*, *Room for Reason*, *NYLON*, *DJ Scott* and *the Hip Hop Crew*.

His Worship the Mayor, Troy Pickard welcomed attendees and presented awards to the Cyber Safe Multimedia Competition finalists. The competition was open to young

people aged 12 to 18 years, and entrants were asked to produce a form of multimedia that featured one of the key messages of cyber safety including:

- How to take positive bystander action on cyber bullying;
- Demonstrating cyber safety; and
- Encouraging a positive transition from primary to secondary school.

The event was attended by over 250 young people.

### 2014 Community Art Exhibition

The seventeenth annual Community Art Exhibition was held at Lakeside Joondalup Shopping City from 15 to 28 June and is the premier showcase event for local artists. It is open to all residents of the City of Joondalup and members of local visual arts associations.

The exhibition attracted 123 entrants, and 25 artworks were sold during the exhibition. The exhibition opening and awards presentation was held on 14 June and was attended by over 230 invited guests.

#### Legend to indicate status of the project:

✓ All annual milestones completed	↑ On track	→ Slightly behind schedule
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## GOVERNANCE AND LEADERSHIP

Objective: To have a highly skilled and effective Council that represents the best interests of the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Elected Member Attraction</b>	<ul style="list-style-type: none"> <li>Promote and conduct candidate information sessions.</li> </ul>	<b>July – Sept 2013</b>	Candidate information sessions were promoted in the Community Newspapers, via the City's website, at customer service centres, City libraries and recreation centres, as well as through the Joondalup Learning Precinct. Candidate information sessions were held on 19 August and 2 September 2013 with a total of 15 people attending.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct candidate survey.</li> </ul>	<b>Oct – Dec 2013</b>	Candidate surveys were conducted during the quarter.	✓	↑
<b>Coordination of Elections</b>	<ul style="list-style-type: none"> <li>Finalise non-resident Owners and Occupiers Roll.</li> </ul>	<b>July – Sept 2013</b>	The Owners and Occupiers Roll was finalised and submitted to the WA Electoral Commission on 5 September 2013.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct elections.</li> <li>Conduct Swearing-In Ceremony.</li> <li>Elect Deputy Mayor.</li> </ul>	<b>Oct – Dec 2013</b>	The City of Joondalup Local Government Elections were conducted on 19 October 2013. A Swearing-In Ceremony and the election of a Deputy Mayor took place on 22 October 2013.	✓	↑
<b>Elected Member Induction Program</b>	<ul style="list-style-type: none"> <li>Finalise Elected Member Welcome Pack and Induction Manual.</li> </ul>	<b>July – Sept 2013</b>	New Welcome Packs and an Induction Manual were created during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct Induction Program.</li> </ul>	<b>Oct – Dec 2013</b>	The Induction Program for Elected Members was conducted following elections during the quarter.	✓	↑
<b>Delegated Authority Manual Review</b>	<ul style="list-style-type: none"> <li>Conduct review, including assessment of legislative requirements.</li> </ul>	<b>Oct – Dec 2013</b>	A review of the Delegated Authority Manual, including an assessment of legislative requirements, commenced during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Develop revised Manual.</li> </ul>	<b>Jan – Mar 2014</b>	Development of a revised Delegated Authority Manual continued during the quarter and will be presented to Council in the fourth quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of revised Manual.</li> </ul>	<b>Apr – June 2014</b>	An annual review of delegations was conducted during the quarter. Council endorsed the review at its June meeting.	✓	↑
<b>Elected Member Training and Support</b>	<ul style="list-style-type: none"> <li>Promote Elected Member training opportunities.</li> </ul>	<b>Jul – Sept 2013</b>	Elected Members were informed of upcoming conferences, seminars and training opportunities on a regular basis throughout the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Promote Elected Member training opportunities.</li> </ul>	<b>Oct – Dec 2013</b>	Elected Members were informed of upcoming conferences, seminars and training opportunities on a regular basis throughout the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Promote Elected Member training opportunities.</li> </ul>	<b>Jan – Mar 2014</b>	Elected Members were informed of upcoming conferences, seminars and training opportunities on a regular basis throughout the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Promote Elected Member training opportunities.</li> </ul>	<b>Apr – June 2014</b>	Elected Members were informed of upcoming conferences, seminars and training opportunities on a regular basis throughout the quarter.	✓	↑
<b>Elected Member Strategic Sessions</b>	<ul style="list-style-type: none"> <li>Conduct Elected Member Strategic Session.</li> </ul>	<b>Jan – Mar 2014</b>	The Elected Member Strategic Session is scheduled to be held in the fourth quarter.	→	↑
		<b>Apr – June 2014</b>	The Elected Member Strategic Session was conducted during the quarter.	✓	↑

<b>GOVERNANCE AND LEADERSHIP</b>					
Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Community Consultation</b>	<ul style="list-style-type: none"> <li>Conduct community consultation as required for individual projects and report on progress to Council.</li> </ul>	<b>Jul – Sept 2013</b>	Community consultation was undertaken on the following projects in the quarter: <ul style="list-style-type: none"> <li>Seacrest Park, Sorrento – Sports Floodlighting Project;</li> <li>Penistone Park, Greenwood – Proposed Park redevelopment;</li> <li>Bramston Park, Burns Beach – Proposed Park redevelopment;</li> <li>Draft Warwick Open Space Bushland Management Plan; and</li> <li>Ward Boundary Review.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct community consultation as required for individual projects and report on progress to Council.</li> </ul>	<b>Oct – Dec 2013</b>	Community consultation was undertaken on the following project in the quarter: <ul style="list-style-type: none"> <li>Warrantyte Park, Craigie – Proposed irrigation works.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct community consultation as required for individual projects and report on progress to Council.</li> </ul>	<b>Jan – Mar 2014</b>	Community consultation was undertaken on the following projects in the quarter: <ul style="list-style-type: none"> <li>Draft Economic Development Strategy;</li> <li>Draft Climate Change Strategy; and</li> <li>Pinnaroo Point – Paramotor Trial.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct community consultation as required for individual projects and report on progress to Council.</li> </ul>	<b>Apr – June 2014</b>	Community consultation was undertaken on the following projects in the quarter: <ul style="list-style-type: none"> <li>Draft Environment Plan 2014-2019;</li> <li>Draft Coastal Foreshore Management Plan 2014-2024;</li> <li>Penistone Park, Greenwood, proposed redevelopment concept plans; and</li> <li>Chichester Park, Sports Floodlighting Project.</li> </ul>	✓	↑

## GOVERNANCE AND LEADERSHIP

Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Council Meetings – Community Involvement</b>	<ul style="list-style-type: none"> <li>Provide opportunities at meetings for deputations, questions, and public statement times.</li> </ul>	Ongoing	<p>Briefing Sessions and Council Meetings are promoted on a monthly basis in the Community Newspapers and on the City's website.</p> <p>There are many opportunities for members of the community to participate in the Council decision-making process through deputations at Briefing Sessions, public statements and public question time at both Briefing Sessions and Council Meetings.</p>	✓	↑
<b>Elected Member Community Engagement Review</b>	<ul style="list-style-type: none"> <li>Develop information pack/survey for Elected Members.</li> <li>Distribute survey and develop reports on the results for Elected Members.</li> </ul>	Jan – Mar 2014	The Elected Member Engagement Review will be included in the Elected Member Strategic Session scheduled to be held in fourth quarter.	→	↑
		Apr – June 2014	The Elected Member Engagement Review was undertaken at the Elected Member Strategic Session conducted during the quarter.	✓	↑
<b>Strategic Community Reference Group</b>	<ul style="list-style-type: none"> <li>Complete 2012-2013 work plan.</li> <li>Develop work plan for 2013-2014 Strategic Community Reference Group.</li> <li>Present 2013-2014 work plan to Council for endorsement.</li> </ul>	Jul – Sept 2013	<p>Completion of the Strategic Community Reference Group's 2012-2013 Work Plan and development of a new 2013-2014 Work Plan will be finalised in October 2013.</p> <p>Further meetings will progress in the second quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct meetings in accordance with the agreed work plan.</li> </ul>	Oct – Dec 2013	<p>A new 2013-2014 Work Plan for the Strategic Community Reference Group was adopted by Council at its meeting held on 10 December 2013.</p> <p>The first meeting of the Group for 2013-2014 was held on 12 December 2013 which focussed on the review of the Community Development Plan.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct meetings in accordance with the agreed work plan.</li> </ul>	Jan – Mar 2014	No meetings were scheduled for this quarter. The next meeting of the Strategic Community Reference Group is scheduled for the fourth quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct meetings in accordance with the agreed work plan.</li> </ul>	Apr – June 2014	<p>The Strategic Community Reference Group met on two occasions.</p> <ul style="list-style-type: none"> <li>14 April 2014 to consider the draft Environment Plan; and</li> <li>5 June 2014 to consider a revised structure for the new Community Development Plan.</li> </ul>	✓	↑

## GOVERNANCE AND LEADERSHIP

Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Publications</b>	<ul style="list-style-type: none"> <li>Print and distribute community newsletters.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The Budget News edition of <i>City News</i> was printed and distributed to all residents with the annual rates notices in July.</p> <p>The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers.</p> <p>The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Print and distribute community newsletters.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The Spring edition of <i>City News</i> was printed and distributed to all residents during October.</p> <p>The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers.</p> <p>The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.</p> <p>The Summer edition of <i>City News</i> was printed and distributed to all residents during December.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Print and distribute community newsletters.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The Autumn edition of <i>City News</i> was printed and distributed to all residents during March.</p> <p>The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers.</p> <p>The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Print and distribute community newsletters.</li> </ul>	<b>Apr – June 2014</b>	<p>The Budget edition of <i>City News</i> was developed during the quarter. The publication will be printed and distributed in July with the Rates Notices.</p> <p>The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Joondalup Weekender.</p> <p>The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Joondalup Weekender.</p>	✓	↑

## GOVERNANCE AND LEADERSHIP

Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Annual Report</b>	<ul style="list-style-type: none"> <li>Present 2012-2013 Annual Report to Council for endorsement.</li> <li>Present the Annual Report to the Annual General Meeting of Electors.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The 2012-2013 Annual Report was endorsed by Council at its meeting held on 19 November 2013.</p> <p>The Annual Report was presented to the Annual General Meeting of Electors on 10 December 2013.</p>	✓	↑
<b>Compliance Audit Return</b>	<ul style="list-style-type: none"> <li>Present Compliance Audit Return to Council for endorsement.</li> <li>Submit the Compliance Audit Return to the Department of Local Government and Communities.</li> </ul>	<b>Jan – Mar 2014</b>	The Compliance Audit Return was endorsed by Council at its meeting held on 18 March 2014 and forwarded to the Department of Local Government and Communities.	✓	N/A
<b>Council and Committee Meetings</b>	<ul style="list-style-type: none"> <li>Agenda and Minutes for Council and Committee Meetings and audio recordings of meetings are available on the City's website in line with legislative requirements.</li> </ul>	<b>Ongoing</b>	Agendas and Minutes were published in accordance with legislative requirements. Copies were made available on the City's website and circulated to all City Libraries and Customer Service Centres.	✓	↑
<b>Code of Conduct</b>	<ul style="list-style-type: none"> <li>Develop revised Code of Conduct.</li> </ul>	<b>Jul – Sept 2013</b>	The revised draft Code of Conduct was developed during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on the revised Code of Conduct.</li> </ul>	<b>Oct – Dec 2013</b>	The revised Code of Conduct for employees, Elected Members and committee members was adopted by Council at its meeting held on 10 December 2013.	↑	↑
	<ul style="list-style-type: none"> <li>Develop and implement an online training module on the revised Code of Conduct.</li> </ul>	<b>Jan – Mar 2014</b>	The online content for the training module has been created and submitted to the supplier for development. The online training module will be released to employees in the fourth quarter.	→	↑
		<b>Apr – June 2014</b>	The online Code of Conduct module was finalised during the quarter and will be released to employees in the first quarter of 2014-2015.	✓	↑
<b>Customer Satisfaction Survey</b>	<ul style="list-style-type: none"> <li>Obtain results from the 2012-2013 Survey and identify and implement improvements for individual services.</li> <li>Communicate survey findings to Elected Members.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The results from the 2012-2013 Customer Satisfaction Survey were received in July 2013.</p> <p>The results were presented to Elected Members in September. A report and an improvement action plan will be presented to Council in October 2013.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on the results of the 2012-2013 Survey.</li> </ul>	<b>Oct – Dec 2013</b>	A report on the results of the 2012-2013 Customer Satisfaction Survey was presented to Council at its meeting held on 19 October 2013.	↑	↑

## GOVERNANCE AND LEADERSHIP

Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Develop survey questions and documentation for the appointment of consultants for 2013-2014 Customer Satisfaction Survey.</li> <li>Appoint consultants for 2013-2014 Customer Satisfaction Survey.</li> </ul>	<b>Jan – Mar 2014</b>	<p>A Request for Quotation has been developed and will be distributed in the fourth quarter.</p> <p>Consultants for the 2013-2014 Customer Satisfaction Survey will be appointed in the fourth quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct 2013-2014 Annual Customer Satisfaction Survey.</li> </ul>	<b>Apr – June 2014</b>	<p>Consultants for the 2013-2014 Customer Satisfaction Survey were appointed during the quarter with the survey being conducted in June.</p> <p>The results of the survey will be presented to Elected Members in the first quarter of 2014-2015.</p>	✓	↑
<b>Policy Development and Review</b>	<ul style="list-style-type: none"> <li>Review existing policies and develop new policies as required.</li> <li>Present all major reviews of policies or new policies to the Policy Committee for review.</li> <li>Present new or revised policies to Council for endorsement as appropriate.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The Policy Committee considered the following policies at its September meeting which were subsequently endorsed by Council in September:</p> <ul style="list-style-type: none"> <li>Elected Members' Entitlements Policy (amended)</li> <li>Draft Risk Management Policy; (new)</li> <li>Sustainability Statement Policy – consideration following advertising (amended); and</li> <li>Investment Policy (amended).</li> </ul> <p>The Policy Committee also considered the amended Home Business Policy at its September meeting. The Policy Committee will consider this Policy again at its next meeting following provision of further information.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Review existing policies and develop new policies as required.</li> <li>Present all major reviews of policies or new policies to the Policy Committee for review.</li> <li>Present new or revised policies to Council for endorsement as appropriate.</li> </ul>	<b>Oct – Dec 2013</b>	<p>There were no Policy Committee meetings held in this quarter. Reviews of policies continued during the quarter and reports will be presented to the Policy Committee in the third quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Review existing policies and develop new policies as required.</li> <li>Present all major reviews of policies or new policies to the Policy Committee for review.</li> <li>Present new or revised policies to Council for endorsement as appropriate.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The Policy Committee considered the following policies at its March meeting:</p> <ul style="list-style-type: none"> <li>Home Business Policy (review). This policy was subsequently endorsed by Council in March.</li> <li>High Risk Bookings in Community Facilities (proposed new). This was referred back for further research and clarification of information.</li> <li>Visual Arts Policy (proposed). This was referred back to the Art Collection and Advisory Committee for further research and clarification of information.</li> </ul>	↑	↑



## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Review existing policies and develop new policies as required.</li> <li>Present all major reviews of policies or new policies to the Policy Committee for review.</li> <li>Present new or revised policies to Council for endorsement as appropriate.</li> </ul>	Apr – June 2014	<p>The Policy Committee considered the following policies at its June meeting and recommended that Council adopts the new policy and revokes and amends the existing policies as listed below:</p> <ul style="list-style-type: none"> <li>Draft Purchasing Policy (new);</li> <li>Economic Development Policy (revoke); and</li> <li>Legal Representation for Elected Members and Employees Policy (amend).</li> </ul>	✓	↑
<b>Local Laws – Development and Review</b>	<ul style="list-style-type: none"> <li>Progress development of new local laws and the amendment of existing local laws as a result of the eight year review of local laws conducted in 2012-2013.</li> </ul>	Jul – Sept 2013	<p>The Parking Local Law 2013 was gazetted and came into operation during the quarter.</p> <p>Development of the revised Local Government and Public Property Local Law 2013 progressed during the quarter and is proposed to be presented to Council in the second quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Progress development of new local laws and the amendment of existing local laws as a result of the eight year review of local laws conducted in 2012-2013.</li> </ul>	Oct – Dec 2013	<p>The revised Local Government and Public Property Local Law 2013 was finalised during the quarter and will be presented to Council in the third quarter of 2013-2014.</p> <p>The development of a new Fencing Local Law 2014 commenced during the quarter.</p> <p>Initial investigations into an Unkempt Land Local Law also commenced during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Progress development of new local laws and the amendment of existing local laws as a result of the eight year review of local laws conducted in 2012-2013.</li> </ul>	Jan – Mar 2014	<p>The Local Government and Public Property Local Law 2014 will be presented to Council in the fourth quarter.</p> <p>The development of a new Fencing Local Law 2014 continued. An assessment of the need to retain the City's other existing local laws commenced.</p> <p>Investigations into an Unkempt Land Local Law continued during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Progress development of new local laws and the amendment of existing local laws as a result of the eight year review of local laws conducted in 2012-2013.</li> </ul>	Apr – June 2014	<p>The Local Government and Public Property Local Law 2014 was endorsed by Council for the purpose of public consultation. The final draft will be presented to Council in first quarter of 2014-2015.</p> <p>Investigation into an Unkempt Land Local Law was considered by Council in April.</p> <p>Further development of the Fencing Local Law 2014 has been deferred until the first quarter of 2014-2015. Assessment of existing local laws continued during the quarter. Feedback was provided to WALGA on its proposed Waste Local Law.</p>	✓	↑

## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Meeting Procedures Local Law 2013 (Standing Orders Local Law)</b>	<ul style="list-style-type: none"> <li>Advertise proposed Meeting Procedures Local Law for public comment.</li> <li>Finalise the proposed Meeting Procedures Local Law following public advertising.</li> <li>Present report to Council seeking endorsement of the proposed Meeting Procedures Local Law.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The Meeting Procedures Local Law was advertised for public comment during the quarter and was adopted by Council in August 2013.</p> <p>The Local Law will be gazetted and operational following the October 2013 Council meeting.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Submit copy of the Meeting Procedures 2013 Local Law to the Minister for Local Government for gazettal.</li> </ul>	<b>Oct – Dec 2013</b>	The City of Joondalup Meeting Procedures Local Law 2013 was gazetted and came into operation during the quarter.	✓	↑
<b>Ward Boundary Review</b>	<ul style="list-style-type: none"> <li>Seek Council endorsement of the discussion paper for public advertising.</li> <li>Advertise for public comment.</li> <li>Present report to Council on outcomes of Ward Boundary Review.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Council endorsed the release of the discussion paper for public advertising in the previous quarter. Public submissions on the discussion paper closed on 29 July 2013.</p> <p>A report on the outcomes of the Ward Boundary Review will be presented to Council in the second quarter of 2013-2014.</p>	→	↑
		<b>Oct – Dec 2013</b>	A report on the outcomes of the Ward Boundary Review was presented to Council at its meeting held on 10 December 2013. The recommendations from the Report were submitted to the Local Government Advisory Board for consideration.	✓	↑
<b>Online Application Service</b>	<ul style="list-style-type: none"> <li>Implement online application service for food business registration.</li> </ul>	<b>Jul – Sept 2013</b>	An online facility for food business registration was created and tested during the quarter. Further development will continue in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement online service for remaining environmental health application types.</li> </ul>	<b>Oct – Dec 2013</b>	Development of online forms has been postponed to allow for an investigation of new software. An investigation into the new software has commenced and will be finalised in the third quarter.	→	↑
		<b>Jan – Mar 2014</b>	An investigation into the new software was completed and a decision will be made regarding implementation of the new software in the fourth quarter.	→	↑
		<b>Apr – June 2014</b>	The system for the new service has been selected and implementation of the service will commence in the second quarter of 2014-2015.	→	↑
<b>Online Planning and Building Applications</b>	<ul style="list-style-type: none"> <li>Install online portal software and integration into the City's system, subject to module availability.</li> </ul>	<b>Jul – Sept 2013</b>	Investigations were conducted into alternative systems during the quarter.	→	↑
	<ul style="list-style-type: none"> <li>Implement online application service for Building permits.</li> </ul>	<b>Oct – Dec 2013</b>	An investigation into an alternative system was undertaken during the quarter and will be finalised in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement online application service for remaining application types.</li> </ul>	<b>Jan – Mar 2014</b>	An investigation into an alternative system was completed and a decision will be made regarding the implementation of the new software in the fourth quarter.	→	↑

## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
	•	<b>Apr – June 2014</b>	The system for the new service has been selected and implementation of the service will commence in the second quarter of 2014-2015.	→	↑
<b>Library Service Digital Enhancements</b>	• Implement Wi-Fi to one branch library.	<b>Oct – Dec 2013</b>	Wi-Fi was installed at Duncraig Library during the quarter.	↑	↑
	• Implement online payments through the upgrade of the library system.	<b>Jan – Mar 2014</b>	The library management system will undergo a system upgrade in the fourth quarter which will allow for the introduction of online payments. Final implementation will occur in the fourth quarter.	→	↑
		<b>Apr – June 2014</b>	The library management system was upgraded during the quarter. Work has now commenced to establish the online payments system. An online payment facility for library fines and charges is expected to be available in the second quarter of 2014-2015.	→	↑

## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Electronic Communication</b>	<ul style="list-style-type: none"> <li>Undertake ongoing review and development.</li> <li>Finalise development requirements.</li> <li>Provide electronic newsletters and documents on the City's activities.</li> <li>Communicate and engage with the community via social media platforms.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> <li>Joondalup Voice;</li> <li>Libraries Online;</li> <li>Leisure Online;</li> <li>Art in Focus;</li> <li>Business Online;</li> <li>School Connections;</li> <li>Clubs in Focus; and</li> <li>Y-Lounge.</li> </ul> <p>The City was active on social media this quarter. In particular, posts on the Ocean Reef Marina Community Forums and the upcoming <i>Twilight Markets</i> in the Joondalup City Centre reached a wide audience.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Undertake ongoing review and development.</li> <li>Implement mobile website.</li> <li>Provide electronic newsletters and documents on the City's activities.</li> <li>Communicate and engage with the community via social media platforms.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> <li>Joondalup Voice;</li> <li>Libraries Online;</li> <li>Leisure Online;</li> <li>Art in Focus;</li> <li>Business Online;</li> <li>School Connections;</li> <li>Clubs in Focus; and</li> <li>Y-Lounge.</li> </ul> <p>The City was active on social media this quarter, in particular, Facebook posts on the Heathridge Carols in the Park event and the Burns Beach Cafe/Restaurant Expression of Interest which reached over 1,000 users. The <i>Explore Joondalup Competition</i> post on Facebook reached over 3,300 users.</p>	↑	↑

## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Undertake ongoing review and development.</li> <li>Provide electronic newsletters and documents on the City's activities.</li> <li>Communicate and engage with the community via social media platforms.</li> </ul>	Jan – Mar 2014	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> <li>Joondalup Voice;</li> <li>Libraries Online;</li> <li>Leisure Online;</li> <li>Art in Focus;</li> <li>Business Online;</li> <li>School Connections;</li> <li>Clubs in Focus; and</li> <li>Y-Lounge.</li> </ul> <p>The City was active on social media this quarter with the City's online following exceeding 7,000 people. The following Facebook posts proved particularly popular with the local community:</p> <ul style="list-style-type: none"> <li>The <i>Picture Joondalup</i> historical image of Ocean Reef which was viewed by more than 12,000 people, receiving 187 likes and 61 comments;</li> <li>The <i>Explore Joondalup Competition</i> post which received 7,412 views; and</li> <li>The elephant seal photo at Sorrento Beach post which received 7,368 views.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Undertake ongoing review and development.</li> <li>Provide electronic newsletters and documents on the City's activities.</li> <li>Communicate and engage with the community via social media platforms.</li> </ul>	Apr – June 2014	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> <li>Joondalup Voice;</li> <li>Libraries Online;</li> <li>Leisure Online;</li> <li>Art in Focus;</li> <li>Business Online;</li> <li>School Connections;</li> <li>Clubs in Focus; and</li> <li>Y-Lounge.</li> </ul> <p>The City was active on social media this quarter with the City's online following exceeding 9,000 people. The following Facebook posts proved particularly popular with the local community:</p> <ul style="list-style-type: none"> <li>Snap! Youth Music Festival featuring Samantha Jade which was viewed by over 28,000 people;</li> <li>Ocean Reef Marina update which was viewed by over 8,400 people; and</li> <li>Cyber bully image which was viewed by over 8,100 people.</li> </ul>	✓	↑

## GOVERNANCE AND LEADERSHIP

Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Strategic Position Statements</b>	<ul style="list-style-type: none"> <li>Review Strategic Position Statements.</li> </ul>	<b>Jan – Mar 2014</b>	A preliminary review of the City's current Strategic Position Statements commenced in this quarter and will be presented to Elected Members for consideration in the fourth quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present revised Strategic Position Statements to Elected Members for review and feedback.</li> <li>Present report to Council on revised Strategic Position Statements seeking endorsement.</li> </ul>	<b>Apr – June 2014</b>	<p>The review of the City's current Strategic Position Statements was presented to Elected Members during the fourth quarter.</p> <p>A report on the outcome of the review will be presented to Council for adoption in the first quarter of 2014-2015.</p>	→	↑

## GOVERNANCE AND LEADERSHIP

Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>External Partnerships</b>	<ul style="list-style-type: none"> <li>Participate actively in key external body meetings and events.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> <li>Joondalup Learning Precinct Board Meeting;</li> <li>ECU Business Innovation Centre Board Meeting;</li> <li>LGMA Metropolitan Branch Meeting;</li> <li>LGMA Governance Network Committee;</li> <li>LGMA Legislative Review Committee;</li> <li>Local Government Chief Officer's Group Meeting;</li> <li>Local Government Reform Session;</li> <li>Strategic Library Partnership Agreement Steering Committee;</li> <li>Public Libraries WA General Meeting;</li> <li>Headspace Joondalup Consortium Meeting;</li> <li>Local Emergency Management Committee;</li> <li>Mindarie Regional Council;</li> <li>Tamala Park Regional Council;</li> <li>District Emergency Management Committee; and</li> <li>WALGA State Council and North Metropolitan Zone.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Participate actively in key external body meetings and events.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> <li>LGMA Governance Forum;</li> <li>LGMA Conference;</li> <li>LGMA Board/Metropolitan Branch;</li> <li>CPA Conference;</li> <li>Local Government Chief Executive Officers Group;</li> <li>Joondalup Learning Precinct Strategic Directions Meeting;</li> <li>Joondalup Learning Precinct Board Meetings;</li> <li>Mindarie Regional Council Chief Executive Officers Meeting;</li> <li>Tamala Park Regional Council Chief Executive Officers Group Meeting;</li> <li>ECU Business Innovation Centre Board Meetings;</li> <li>WALGA State Council and North Metropolitan Zone;</li> <li>Strategic Library Partnership Agreement Steering Committee;</li> <li>Economic Development Australia AGM;</li> <li>Yellagonga Regional Park Working Group;</li> <li>Mitchell Freeway Steering Group;</li> <li>Public Libraries WA General and Executive Meetings; and</li> <li>State Child Protection Conference at Edith Cowan University, Joondalup.</li> </ul>	↑	↑

## GOVERNANCE AND LEADERSHIP

Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Participate actively in key external body meetings and events.</li> </ul>	Jan – Mar 2014	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> <li>Local Government Chief Executive Officers' Group;</li> <li>Tamala Park Regional Council Chief Executive Officers' Group Meeting;</li> <li>Mindarie Regional Council Chief Executive Officers' Group Meeting;</li> <li>WA Transport and Roads Forum;</li> <li>Committee for Perth Forum (Transit);</li> <li>Joondalup Learning Precinct Board;</li> <li>ECU Business and Innovation Centre Board;</li> <li>LGMA Board;</li> <li>WALGA State Council and North Metropolitan Zone;</li> <li>Local Emergency Management Meeting;</li> <li>District Emergency Management Meeting; and</li> <li>Public Libraries WA Executive Meeting.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Participate actively in key external body meetings and events.</li> </ul>	Apr – June 2014	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> <li>Joondalup Learning Precinct Board;</li> <li>ECU Business and Innovation Centre Board;</li> <li>LGMA Board;</li> <li>LGMA Event (CEO's Luncheon with the Minister for Local Government);</li> <li>WALGA State Council and North Metropolitan Zone;</li> <li>WALGA CEO Roundtable with Director General, Department of Commerce;</li> <li>WALGA Metropolitan Local Government Reform;</li> <li>Tamala Park Regional Council;</li> <li>Local Emergency Management Meeting;</li> <li>District Emergency Management Meeting;</li> <li>Mindarie Regional Council;</li> <li>Public Libraries WA General Meeting;</li> <li>Tri-Cities Group (Cities of Wanneroo, Stirling and Joondalup) (Library) Operational Management Group; and</li> <li>Public Libraries WA Visioning Workshop;</li> </ul>	✓	↑



## GOVERNANCE AND LEADERSHIP

Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Submissions to State and Federal Government</b>	• Prepare submissions as requested.	<b>Jul – Sept 2013</b>	The City prepared the following submissions during the quarter: <ul style="list-style-type: none"> <li>• Review of Framework Agreement between State and Local Government for the Provision of Public Library Services WA 2010-2014; and</li> <li>• Roads to Recovery Program – review of funding conditions and guidelines.</li> </ul>	↑	↑
	• Prepare submissions as requested.	<b>Oct – Dec 2013</b>	The City prepared the following submissions during the quarter: <ul style="list-style-type: none"> <li>• Department of Water's Position Paper – <i>Securing Western Australia's Water Future</i>; and</li> <li>• Department of Planning's – <i>Planning Makes it Happen: Phase Two Discussion Paper</i>.</li> <li>• Department of Planning's – <i>Planning and Affordable Housing Discussion Paper (WALGA)</i></li> </ul>	↑	↑
	• Prepare submissions as requested.	<b>Jan – Mar 2014</b>	The City prepared the following submissions during the quarter: <ul style="list-style-type: none"> <li>• Review of Contaminated Lands Act 2003 – Department of Environmental Regulation; and</li> <li>• Keep Australia Beautiful Council Litter Prevention Strategy.</li> </ul>	↑	↑
	• Prepare submissions as requested.	<b>Apr – June 2014</b>	There were no submissions prepared in the fourth quarter.	✓	↑

<b>GOVERNANCE AND LEADERSHIP</b>					
Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Metropolitan Local Government Reform</b>	<ul style="list-style-type: none"> <li>Present submission as required.</li> </ul>	<b>Oct – Dec 2013</b>	<p>There were no submissions to the Local Government Advisory Board required this quarter.</p> <p>The City has assisted in the provision of information to the WA Local Government Association, Department of Local Government and Communities, and Local Government Managers Australia to aid in the development of local government reform toolkits.</p>	✓	↑
<b>Jinan Sister City Relationship</b>	<ul style="list-style-type: none"> <li>Liaise with Woodvale Secondary College to provide support for the Sister School Relationship with Jinan No 9 School as required.</li> <li>Take up membership of the Western Australian Chinese Chamber of Commerce to promote business and learning opportunities with China.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Significant liaison was undertaken with Woodvale Secondary College in relation to the National Australia Bank School's First Award. Woodvale Secondary College and the City of Joondalup were successful in winning the Award in recognition of the outstanding school-community partnership which focuses on the <i>Asian Ready Impact Theme</i>, specifically the impact of our Sister City and Sister School Program. The College received \$60,000 to help grow and strengthen the partnership.</p> <p>Woodvale Secondary College and the City of Joondalup, along with the other eight theme winners, are automatically in the running for the national award which will take place in November 2013.</p>	↑	↑
		<b>Oct – Dec 2013</b>	Woodvale Secondary College and the City of Joondalup attended the National Awards Ceremony as finalists, however were not successful in winning the overall award.	↑	↑
	<ul style="list-style-type: none"> <li>Co-ordinate inbound and outbound delegations as required.</li> <li>Investigate opportunities to promote educational exchanges through inbound and outbound delegations.</li> <li>Investigate opportunities to promote economic exchanges through inbound and outbound delegations.</li> </ul>	<b>Jan – Mar 2014</b>	<p>Correspondence was sent to Jinan accepting an invitation to send a Delegation to Jinan and inviting Jinan to send a Delegation to Joondalup.</p> <p>The City is awaiting advice from Jinan to determine timings of both Delegations.</p> <p>Secondary Schools in the City of Joondalup were sent correspondence to seek interest in Sister School Relationships with Jinan. Information sessions will be held for interested schools in the fourth quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Co-ordinate inbound and outbound delegations as required.</li> <li>Conduct research into opportunities for trade and investment as part of the investment attraction activities.</li> <li>Report to Elected Members on Sister City outcomes for 2013-2014.</li> </ul>	<b>Apr – June 2014</b>	The City received an invitation from Jinan to attend a Book Fair in September. A response is currently being prepared to the Mayor of Jinan in relation to a program of celebrations to commemorate the 10 <sup>th</sup> year Anniversary of the Sister City Relationship. This will be progressed in the first quarter of 2014-2015.	✓	↑

## GOVERNANCE AND LEADERSHIP

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Jinan Garden</b>	<ul style="list-style-type: none"> <li>Develop detailed design in alignment with the detailed design for the Joondalup Performing Arts and Cultural Facility or as a standalone development.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The Joondalup Performing Arts and Cultural Facility Architectural Design Competition brief included the potential integration of the Jinan Garden within the overall concept design.</p> <p>The outcome of the Architectural Design Competition will influence how the City proceeds with the Jinan Garden project.</p>	→	→
	<ul style="list-style-type: none"> <li>Continue development of the detailed design in alignment with the detailed design for the Joondalup Performing Arts and Cultural Facility or as a standalone development.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The Joondalup Performing Arts and Cultural Facility Architectural Design Competition brief included the potential integration of the Jinan Garden within the overall concept design.</p> <p>Evaluations of the conceptual designs submitted for the Architectural Design Competition continued during the quarter. The final recommended design of the Architectural Design Competition will influence how the City proceeds with the Jinan Garden project.</p>	→	→
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the detailed design for the Jinan Garden and recommendations for progressing the project.</li> </ul>	<b>Apr – June 2014</b>	<p>The Joondalup Performing Arts and Cultural Facility Architectural Design Competition brief included the integration of the Jinan Garden within the overall concept design.</p> <p>On the recommendation of the Joondalup Performing Arts and Cultural Facility Steering Committee, at the meeting held in April 2014, Council endorsed ARM Architecture as the winner of the Architectural Design Competition.</p> <p>The scope of works prepared by ARM Architecture for the refinement of the conceptual design will include the Jinan Garden.</p>	→	→
<b>Stakeholder Relationship Plan</b>	<ul style="list-style-type: none"> <li>Present draft Plan to Elected Members.</li> </ul>	<b>Jul – Sept 2013</b>	The Stakeholder Relationship Plan is in development and will progress in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Finalise Plan.</li> <li>Develop associated processes and protocols to implement Plan.</li> </ul>	<b>Oct – Dec 2013</b>	Development of a Stakeholder Relationship Plan continued during the quarter.	→	↑
	<ul style="list-style-type: none"> <li>Develop associated processes and protocols to implement Plan.</li> </ul>	<b>Jan – Mar 2014</b>	Development of a Stakeholder Relationship Plan continued during the quarter.	→	↑
		<b>Apr – June 2014</b>	Development of a Stakeholder Relationship Plan continued during the quarter.	→	↑

## FINANCIAL SUSTAINABILITY

Objective: To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>City Freehold Property Disposals</b>	<ul style="list-style-type: none"> <li>Develop project plans for the disposal of the identified properties.</li> <li>Undertake actions required for the sale of properties available and ready for disposal.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The development of project plans for the identified sites has commenced and is expected to be completed in the second quarter of 2013-2014.</p> <p>Administrative, planning and legal actions are continuing on a number of properties. Actions to facilitate the disposal of other properties are progressing.</p>	→	↑
	<ul style="list-style-type: none"> <li>Undertake actions required for the sale of properties available and ready for disposal.</li> <li>Action sale of available properties.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Project Plans for identified sites have been developed and it is expected the plans will be approved in the third quarter of 2013-2014.</p> <p>Administrative, planning and legal actions are continuing on the available properties to facilitate disposal. It is anticipated that the sale of the properties currently available for disposal will commence during the third quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Undertake actions required for the sale of properties available and ready for disposal.</li> <li>Further examine the City's freehold land register to identify properties for potential disposal.</li> </ul>	<b>Jan – Mar 2014</b>	<p>Project Plans for identified sites have been developed. Administrative, planning and legal actions to facilitate disposal of available properties have continued. A sale by public tender is proposed and a draft public tender document is being drafted, following which the properties will be advertised for sale.</p> <p>Additional sites have been identified for further assessment and once assessments have been completed, recommendations will be reported to the Strategic Financial Management Committee and Council.</p>	→	↑
	<ul style="list-style-type: none"> <li>Undertake actions required for the sale of properties available and ready for disposal.</li> <li>Further examine the City's freehold land register to identify properties for potential disposal.</li> </ul>	<b>Apr – June 2014</b>	<p>At its June meeting Council endorsed the sale by public tender of Lot 23 (77) Gibson Avenue, Padbury and Lot 745 (103) Caridean Street, Heathridge. The draft public tender documents have been prepared and the methods of advertising and other related actions are being progressed.</p> <p>Council also resolved to take no further action in regard to the proposed sale of Lot 971 (52) Creaney Drive, Kingsley.</p> <p>Administrative, planning and legal actions in regard to the disposal of three other City properties are continuing.</p>	→	↑
<b>Building Certification</b>	<ul style="list-style-type: none"> <li>Continue development of Business Case.</li> </ul>	<b>Jul – Sept 2013</b>	The development of a business case for the Building Certification Project continued during the quarter.	↑	↑

## FINANCIAL SUSTAINABILITY

Objective: To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Finalise Business Case.</li> <li>Develop and introduce associated procedures and protocols.</li> </ul>	<b>Oct – Dec 2013</b>	A draft Business Case continued to be developed and is expected to be finalised in the third quarter of 2013-2014. An initial review of existing procedures and protocols has been completed. Further development will continue in the third quarter including amendment of IT Systems.	→	↑
	<ul style="list-style-type: none"> <li>Promote service to builders and developers.</li> </ul>	<b>Jan – Mar 2014</b>	The draft Business Case continued to be developed and will be finalised in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Promote service to other local governments.</li> </ul>	<b>Apr – June 2014</b>	The draft Business Case continued to be developed and will be finalised in the first quarter of 2014-2015.	→	↑
<b>Integrated Planning and Reporting Framework (IPRF)</b>	<ul style="list-style-type: none"> <li>Review key strategic planning documents to ensure alignment with the IPRF.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The annual review of the Corporate Business Plan 2012-2017 commenced during the quarter. The amended Plan will be presented to Council for consideration in the second quarter of 2013-2014.</p> <p>A new Workforce Plan 2013-2017 was finalised during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Review key strategic planning documents to ensure alignment with the IPRF.</li> </ul>	<b>Oct – Dec 2013</b>	<p>A revised Corporate Business Plan 2013-2018 was adopted by Council at its meeting held on 19 November 2013.</p> <p>The annual review of the 20-Year Strategic Financial Plan commenced in this quarter and will be finalised in the third quarter of 2013-2014.</p> <p>A review of the Asset Management Plan and Asset Management Strategy continued during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Review key strategic planning documents to ensure alignment with the IPRF.</li> <li>Commence review of the Strategic Community Plan.</li> </ul>	<b>Jan – Mar 2014</b>	<p>A review of the Asset Management Plan and Asset Management Strategy continued during the quarter.</p> <p>A desktop review of the Strategic Community Plan commenced in the quarter and will be presented to Elected Members for consideration in the fourth quarter.</p> <p>The 20-Year Strategic Financial Plan was updated during the quarter and will be presented to the Strategic Financial Management Committee in the fourth quarter.</p>	↑	↑

## FINANCIAL SUSTAINABILITY

Objective: To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Review key strategic planning documents to ensure alignment with the IPRF.</li> <li>Continue review of the Strategic Community Plan.</li> </ul>	Apr – June 2014	<p>Significant work was undertaken during the quarter and a draft Asset Management Plan will be finalised in the first quarter of 2014-2015.</p> <p>Elected Members were presented with the outcomes of a desktop review of the Strategic Community Plan 2012-2022. This will be presented to Council for consideration in 2014-2015.</p> <p>The 20-Year Strategic Financial Plan was presented to the Strategic Financial Management Committee in the fourth quarter and was adopted by Council at its meeting held on 24 June 2014.</p>	✓	↑

<b>FINANCIAL SUSTAINABILITY</b>					
Objective: To conduct business in a financially sustainable manner.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Property Management Framework – Leasing of City Buildings</b>	<ul style="list-style-type: none"> <li>Negotiate new lease agreements.</li> </ul>	<b>Jul – Sept 2013</b>	Two lease agreements have been completed and signed by all parties. Negotiation of a further fifteen leases continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Negotiate new lease agreements.</li> </ul>	<b>Oct – Dec 2013</b>	One lease agreement was completed and signed. Negotiations on a further 29 leases and 14 licences continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Negotiate new lease agreements.</li> </ul>	<b>Jan – Mar 2014</b>	Two lease agreements and one licence agreement were completed and signed by all parties. Negotiations on a further 25 lease agreements and 11 licence agreements continued during the quarter. It is anticipated that a further 12 lease / licence agreements will be executed in the next quarter, subject to successful negotiations.	↑	↑
	<ul style="list-style-type: none"> <li>Negotiate new lease agreements.</li> <li>Present report to Council, as required.</li> </ul>	<b>Apr – June 2014</b>	Four lease agreements and two licence agreements were completed and signed by all parties. Negotiations on a further 25 lease agreements and 12 licence agreements continued during the quarter. It is anticipated that a further 9 lease / licence agreements will be executed in the next quarter, subject to successful negotiations.  A report was presented to Council on 24 June 2014 on the progress of the implementation of the Property Management Framework.	✓	↑
<b>20 Year Strategic Financial Plan</b>	<ul style="list-style-type: none"> <li>Develop revised Strategic Financial Plan (SFP) 2012-2013 to 2031-2032.</li> </ul>	<b>Jul – Sept 2013</b>	The development of the revised 20 Year Strategic Financial Plan was completed during the quarter. The Plan was updated in line with current and future plans and programs, and the latest economic indicators.	↑	↑
	<ul style="list-style-type: none"> <li>Present the revised Plan to the Strategic Financial Management Committee for review.</li> <li>Present report to Council seeking endorsement of the revised Strategic Financial Plan.</li> </ul>	<b>Oct – Dec 2013</b>	An update of the 20 Year Strategic Financial Plan was presented to the Strategic Financial Management Committee in December 2013. The Committee requested a further review, and a report on the review to be provided in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Review impacts of annual budget on the 20 Year Strategic Financial Plan (SFP).</li> </ul>	<b>Jan – Mar 2014</b>	The 20 Year Strategic Financial Plan was updated with the 2013-2014 Mid Year Budget, the draft 5 Year Capital Works Program and other known changes to major projects.  The updated Plan will be presented to the Strategic Financial Management Committee in the fourth quarter.	→	→

## FINANCIAL SUSTAINABILITY

Objective: To conduct business in a financially sustainable manner.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Commence preparation for the review of the Strategic Financial Plan 2013-2014 to 2032-2033.</li> </ul>	Apr – June 2014	<p>The 20 Year Strategic Financial Plan was reviewed and updated as part of the annual budget process.</p> <p>The Plan was presented to the Strategic Financial Management Committee during the quarter and was adopted by Council at its meeting held on 24 June.</p>	✓	↑
Asset Management Plan	<ul style="list-style-type: none"> <li>Continue to review the Asset Management Plan.</li> </ul>	Jul – Sept 2013	A review of the Asset Management Plan 2009-2012 and Asset Management Strategy continued throughout the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Finalise the review of the Asset Management Plan.</li> </ul>	Oct – Dec 2013	A review of the Asset Management Plan and Asset Management Strategy continued during the quarter.	→	↑
		Jan – Mar 2014	A review of the Asset Management Plan and Asset Management Strategy continued during the quarter.	→	↑
		Apr – June 2014	Significant work was undertaken during the quarter and a draft Asset Management Plan will be finalised in the first quarter of 2014-2015.	→	↑



<b>FINANCIAL SUSTAINABILITY</b>					
Objective: To effectively plan for the funding and delivery of major projects.					
<b>Project</b>	<b>Milestone</b>	<b>Target Quarter</b>	<b>Comments</b>	<b>On Time</b>	<b>On Budget</b>
<b>Capital Works Program</b>	As detailed in the Capital Works Program 2013-2014: <ul style="list-style-type: none"> <li>• Parks Development Program</li> <li>• Parks Equipment Program</li> <li>• Foreshore and Natural Areas Management Program</li> <li>• Streetscape Enhancement Program</li> <li>• Local Road Traffic Management Program</li> <li>• Parking Facilities Program</li> <li>• Major Road Construction Program</li> <li>• New Paths Program</li> <li>• Path Replacement Program</li> <li>• Stormwater Drainage Program</li> <li>• Street Lighting Program</li> <li>• Road Preservation and Resurfacing Program</li> <li>• Bridges Program</li> <li>• Major Building Construction Works Program and</li> <li>• Major Projects Program.</li> </ul>	<b>Ongoing</b>	Progressing in accordance with Programs (see attached Capital Works Program Report).  Bi-Monthly reports were submitted to the Capital Works Committee.	↑	↑
<b>Risk Management Framework – Review</b>	<ul style="list-style-type: none"> <li>• Present report to Council seeking endorsement of the revised Risk Management Framework.</li> </ul>	<b>Jul – Sept 2013</b>	The revised Risk Management Framework and Risk Management Policy were endorsed by Council in September 2013.	↑	↑
	<ul style="list-style-type: none"> <li>• Implement the revised Risk Management Framework.</li> </ul>	<b>Oct – Dec 2013</b>	The revised Risk Management Framework was implemented during the quarter.	✓	↑

QUALITY URBAN ENVIRONMENT					
Objective: For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Air Rights Strategy</b>	<ul style="list-style-type: none"> <li>Present a report to Council seeking endorsement of the recommended strategy for progression of the project.</li> </ul>	<b>Oct – Dec 2013</b>	A presentation was made to Elected Members and discussions were held with the Department of Transport in the first quarter of 2013-2014. Further liaison with the relevant State Government agencies is required prior to the presentation of a report to Council on the recommended strategy.	→	↑
	<ul style="list-style-type: none"> <li>Subject to Council approval, engage with the Public Transport Authority to seek agreement on air rights in accordance with the approved strategy.</li> </ul>	<b>Jan – Mar 2014</b>	Further liaison with the relevant State Government agencies is required prior to the presentation of a report to Council on the recommended strategy.	→	↑
	<ul style="list-style-type: none"> <li>Continue to engage with the Public Transport Authority to seek agreement on air rights in accordance with the approved strategy.</li> </ul>	<b>Apr – June 2014</b>	There was no further activity due to other project priorities.	→	↑
<b>District Planning Scheme Review</b>	<ul style="list-style-type: none"> <li>Review the existing Scheme text and zoning maps and prepare the draft Local Planning Scheme No 3 text and zoning maps.</li> </ul>	<b>Jul – Sept 2013</b>	Due to the prioritisation of the Local Housing Strategy scheme amendment and policies, work on the review of the balance of the District Planning Scheme was not undertaken this quarter.	→	↑
	<ul style="list-style-type: none"> <li>Continue to review the existing Scheme text and zoning maps and prepare the draft Local Planning Scheme No 3 text and zoning maps.</li> </ul>	<b>Oct – Dec 2013</b>	Priority was given to finalising the Local Planning Strategy, Local Commercial Strategy and Local Housing Strategy during the quarter. The District Planning Scheme Review is dependent on the finalisation of these Strategies.  The preparation of the Local Housing Strategy scheme amendment was completed during the quarter and will form part of the District Planning Scheme Review.	→	↑
	<ul style="list-style-type: none"> <li>Continue to review the existing Scheme text and zoning maps and prepare the draft Local Planning Scheme No 3 text and zoning maps.</li> </ul>	<b>Jan – Mar 2014</b>	A review of the existing Scheme text and zoning maps commenced during the quarter.	→	↑
	<ul style="list-style-type: none"> <li>Continue to review the existing Scheme text and zoning maps and prepare the draft Local Planning Scheme No 3 text and zoning maps.</li> </ul>	<b>Apr – June 2014</b>	A review of the existing Scheme text and zoning maps continued during the quarter.	→	↑

## QUALITY URBAN ENVIRONMENT

Objective: For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Local Planning Strategy Review</b>	<ul style="list-style-type: none"> <li>Continue review and update of Local Planning Strategy to incorporate recommendations of the Local Housing Strategy and Local Commercial Strategy.</li> </ul>	<b>Jul – Sept 2013</b>	A preliminary review of the Local Planning Strategy has commenced. The recommendations of the Local Commercial Strategy will be incorporated in the Local Planning Strategy once they are finalised.	↑	↑
	<ul style="list-style-type: none"> <li>Continue review and update of Local Planning Strategy to incorporate recommendations of the Local Housing Strategy and Local Commercial Strategy.</li> </ul>	<b>Oct – Dec 2013</b>	The review of the Local Planning Strategy continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present Local Planning Strategy to Council for endorsement.</li> </ul>	<b>Jan – Mar 2014</b>	The review of the Local Planning Strategy continued during the quarter and a report will be presented to Council in the fourth quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Refer Local Planning Strategy to the Western Australian Planning Commission for endorsement.</li> </ul>	<b>Apr – June 2014</b>	The revised Local Planning Strategy was presented to Elected Members during the quarter. A report will be presented to Council in the first quarter of 2014-2015.	→	↑
<b>Local Housing Strategy Implementation</b>	<ul style="list-style-type: none"> <li>Conduct research, develop Scheme provisions, and develop/review policies.</li> </ul>	<b>Jul – Sept 2013</b>	A scheme amendment was drafted in line with the Local Housing Strategy recommendations and development of draft policies has commenced.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to conduct research, develop Scheme provisions, and develop/review policies.</li> <li>Present Scheme Amendment to Council for consent to advertise.</li> <li>Request Western Australian Planning Commission consent to advertise.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The preparation of the associated policies continued during the quarter.</p> <p>At its December meeting, Council endorsed the draft Scheme Amendment for the purpose of public advertising.</p> <p>Consent to advertise from the Western Australian Planning Commission will be sought in the third quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Subject to WAPC advice, advertise Scheme Amendment for public comment.</li> </ul>	<b>Jan – Mar 2014</b>	The City is awaiting consent from the Western Australian Planning Commission to advertise the Scheme Amendment.	→	↑
	<ul style="list-style-type: none"> <li>Continue to advertise for public comment if required.</li> </ul>	<b>Apr – June 2014</b>	The City is awaiting consent from the Western Australian Planning Commission to advertise the Scheme Amendment.	→	↑

## QUALITY URBAN ENVIRONMENT

Objective: For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>ECOSTAR</b>  The ECOSTAR Program promotes sustainable technologies through retrofitting City facilities with water and energy efficient products. A star rating system is used to promote the renovations.	<ul style="list-style-type: none"> <li>Identify facilities for ECOSTAR rating and facilitate baseline audits of buildings.</li> </ul>	<b>Jul – Sept 2013</b>	The following facilities have been identified for ECOSTAR rating: <ul style="list-style-type: none"> <li>Craigie Leisure Centre;</li> <li>Mullaloo South toilet; and</li> <li>Neil Hawkins Park toilets.</li> </ul> An audit for Craigie Leisure Centre was completed during the quarter. Audits to obtain baseline data for other facilities will be completed in the second and third quarters of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Identify facilities for ECOSTAR rating and facilitate baseline audits of buildings.</li> </ul>	<b>Oct – Dec 2013</b>	Identification of facilities for ECOSTAR rating occurred in the previous quarter. Investigation has continued into addressing issues identified by the environmental audit of Craigie Leisure Centre and measures to address these will be implemented on an ongoing basis. Energy and water consumption data continued to be compiled prior to works being undertaken at the identified facilities. Audits of Mullaloo South toilet block and Neil Hawkins Park toilet block will be undertaken in the next quarter.	→	↑
	<ul style="list-style-type: none"> <li>Undertake Identified works to retrofit City facilities.</li> <li>Promote to the community improved energy, water and waste efficiency measures gained through completed renovation works in identified facilities.</li> </ul>	<b>Jan – Mar 2014</b>	An audit was undertaken at Mullaloo South toilet block. The retrofitting of Neil Hawkins Park has been deferred due to a major renovation of the facility scheduled for 2016-2017.  Development commenced on the new design for ECOSTAR using the Think Green branding-design. Once the new design is completed, promotion to the community will commence.	→	↑
	<ul style="list-style-type: none"> <li>Undertake identified works to retrofit City facilities.</li> <li>Promote to the community improved energy, water and waste efficiency measures gained through completed renovation works in identified facilities.</li> </ul>	<b>Apr – June 2014</b>	Energy, water and waste efficiency measures were installed in the following City buildings: <ul style="list-style-type: none"> <li>Sorrento Surf Life Saving Club Amenity Block;</li> <li>Seacrest Park Community Sporting Facility;</li> <li>Forrest Park Community Sporting Facility;</li> <li>Gibson Park Community Centre;</li> <li>Fleur Freame Pavillion;</li> <li>Mullaloo South Toilets and Change Rooms; and</li> <li>Sorrento Bowling Club.</li> </ul> Think Green signage was developed promoting the efficiency measures used within the buildings and which could also be used in households. This signage will be installed in the above buildings in the first quarter of 2014-2015.	✓	↑

## QUALITY URBAN ENVIRONMENT

Objective: For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Burns Beach Master Planning</b>	<ul style="list-style-type: none"> <li>Engage consultant to prepare draft Master Plan.</li> <li>Consult with internal stakeholders.</li> <li>Conduct first phase consultation with external stakeholders.</li> <li>Commence preparation of the draft Master Plan.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Consultants have been engaged to prepare the draft the Burns Beach Master Plan.</p> <p>Consultation with internal stakeholders has been undertaken and the community consultation and engagement plan to consult with external stakeholders is currently being finalised.</p> <p>Preparation of the draft Master Plan will commence in the second quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Prepare draft master plan.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The community consultation and engagement plan was finalised. The first phase of consultation with external stakeholders commenced during the quarter.</p> <p>Preparation of the draft Master Plan commenced during the quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Present draft master plan to Council for consent to advertise.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The first phase of consultation with external stakeholders was completed during the quarter.</p> <p>Preparation of the draft Master Plan was completed during the quarter. Preparation of draft concept designs for the Burns Beach Coastal Node was also undertaken and completed during the quarter.</p> <p>The draft Master Plan and concept designs were presented to Elected Members in March and will be further considered before being presented to Council for consent to advertise.</p>	→	↑
	<ul style="list-style-type: none"> <li>Advertise draft master plan.</li> <li>Finalise draft master plan and present to Council for endorsement.</li> </ul>	<b>Apr – June 2014</b>	<p>A workshop was held with the Elected Members on the detailed rationale of the concept designs in May. Based on the feedback received during the workshop, refinement of the concept designs has commenced.</p>	→	↑
<b>Planning for an Ageing Population</b>	<ul style="list-style-type: none"> <li>Review feedback from Elected Members on key outcomes from the discussion paper on Planning for the Ageing Population.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Further action will continue following feedback from Elected Members on key outcomes from the discussion paper on Planning for the Ageing Population.</p>	→	↑
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of strategies and actions.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Further consideration to progress this project will be undertaken in the fourth quarter of 2013-2014.</p>	→	↑
		<b>Apr – June 2014</b>	<p>The strategies proposed in the <i>Planning for the Ageing Population</i> report have significant relevance to the new Community Development Plan 2014 – 2019. Strategies from the report will be incorporated into the new Community Development Plan rather than being progressed as a separate project.</p>	✓	↑

## QUALITY URBAN ENVIRONMENT

Objective: To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Bike Plan 2009-2015</b>	<ul style="list-style-type: none"> <li>Present report on progress of implementation of actions to Council.</li> <li>Develop and implement community education programs related to bicycle use in the City.</li> <li>Implement infrastructure projects in line with the Bike Plan.</li> </ul>	<b>Jul – Sept 2013</b>	<p>A report was presented to Council in August on progress against the City's Bike Plan 2009-2015.</p> <p>Initial planning for the education programs relating to bicycle use in the City commenced.</p> <p>Infrastructure projects continued during the quarter including the completion of the Connolly Drive Shared Path from Burns Beach to Currambine.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement cycling education strategies in line with the Bike Plan 2009-2015.</li> <li>Implement infrastructure projects in line with the Bike Plan.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Development of community education initiatives under the Share the Path and Share the Road campaigns have commenced. The initiatives will be implemented during the 2014 Bike Week held in March.</p> <p>Infrastructure projects continued during the quarter including the identification of shared paths for centreline marking and improved signage.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement cycling education strategies in line with the Bike Plan 2009-2015.</li> <li>Implement infrastructure projects in line with the Bike Plan.</li> </ul>	<b>Jan – Mar 2014</b>	<p>A number of cycling education initiatives were implemented as part of Bike Week 2014 and the Joondalup Festival. These included promotion of the <i>Share the Path Campaign</i> and <i>Share the Road Campaign</i>.</p> <p>A free community Bike Safety event was held at Tom Simpson Park, Mullaloo, on Sunday 16 March 2014. More than 70 people received safety and bike maintenance advice from the Bike Dr.</p> <p>Infrastructure projects continued during the quarter including line markings and the installation of signage. A grant funding application has been submitted to the Department of Transport for the development of a new Bike Plan.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement cycling education strategies in line with the Bike Plan 2009-2015.</li> <li>Implement infrastructure projects in line with the Bike Plan.</li> <li>Commence review of Bike Plan 2009-2015.</li> </ul>	<b>Apr – June 2014</b>	<p>Cycling education and infrastructure projects were implemented as part of the Bike Plan 2009-2015 including:</p> <ul style="list-style-type: none"> <li>Ten pavement decals installed between Burns Beach and Mullaloo foreshore path as part of the <i>Share the Path Campaign</i>;</li> <li>Line marking, directional signage and cycling safety signage installed on the Burns Beach to Mullaloo coastal shared path; and</li> <li>The replacement of 135 metres of red asphalt shared path in Padbury near the Greenwood Train Station, funded jointly with the Department of Transport.</li> </ul> <p>The development of a Project Plan for the new Bike Plan has commenced.</p>	✓	↑

## QUALITY URBAN ENVIRONMENT

Objective: To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Transport Study</b>	<ul style="list-style-type: none"> <li>Develop project scope.</li> </ul>	<b>Jan – Mar 2014</b>	The City has met with Main Road WA to confirm the scope of the study. It is anticipated that the request for quotations for consultancy will be progressed in the fourth quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Develop project plan.</li> </ul>	<b>Apr – June 2014</b>	The development of the scope and Request for Quotation was completed during the quarter. A consultant was appointed and will commence the study in early 2014-2015.	✓	↑
<b>State and Federal Funding of Infrastructure Projects</b>	<ul style="list-style-type: none"> <li>Submit funding request to Main Roads Western Australia for Black Spot Funding.</li> </ul>	<b>Jul – Sept 2013</b>	Funding submissions for the State Black Spot Program were finalised during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Submit funding request to the Perth Bicycle Network.</li> </ul>	<b>Oct – Dec 2013</b>	Three funding requests were made to the Perth Bicycle Network for projects along Moore Drive, Joondalup Drive, and Trailwood Drive. Notification of successful submissions will be received in the third quarter of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Submit funding request for Metropolitan Regional Road Program.</li> </ul>	<b>Apr – June 2014</b>	A funding request for the Joondalup Drive / Ocean Reef Road upgrade was submitted during the quarter.	✓	↑
<b>Walkability Plan 2013-2018</b>	<ul style="list-style-type: none"> <li>Present Walkability Plan to Council for endorsement.</li> <li>Implement actions from the Walkability Plan.</li> </ul>	<b>Jul – Sept 2013</b>	The City's Walkability Plan was endorsed by Council at the July 2013 meeting.  Implementation of actions from the Walkability Plan commenced during the quarter including an investigation into the installation of tactile ground indicators at all traffic light intersections within the City Centre.	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions from the Walkability Plan.</li> </ul>	<b>Oct – Dec 2013</b>	Development of the City of Joondalup Signage Strategy has commenced with a number of meetings occurring with City Centre stakeholders. Site visits have been undertaken to identify key routes and signage requirements within the Walkability Plan Study Areas.  Other actions in the quarter include: <ul style="list-style-type: none"> <li>The development of a walking/cycling counting program;</li> <li>The upgrading of tactile ground indicators at intersections in the City Centre;</li> <li>The placement of bike racks on the Sunset Coastal Trail; and</li> <li>The commencement of a review of pathways outside the City Centre.</li> </ul>	↑	↑

## QUALITY URBAN ENVIRONMENT

Objective: To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement actions from the Walkability Plan.</li> </ul>	Jan – Mar 2014	<p>Development of the City's Signage Strategy continued during the quarter. Work on the design for signage has also commenced.</p> <p>Other actions in the quarter included:</p> <ul style="list-style-type: none"> <li>Liaison with Main Roads WA regarding reduction of speed limits within key areas of the City;</li> <li>Investigations into the performance of key vehicle and pedestrian intersections within the Joondalup Central Business District including Boas Avenue and Grand Boulevard;</li> <li>The installation of zebra crossings on the slip lanes at the intersections of Grand Boulevard and Collier Pass and Grand Boulevard and Kendrew Crescent;</li> <li>The development of the walking and cycling count program; and</li> <li>A review of the pathway network and surrounding nodes.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions from the Walkability Plan.</li> <li>Present report to council on progress against the Walkability Plan.</li> </ul>	Apr – June 2014	<p>Actions undertaken during the quarter in accordance with the Walkability Plan included:</p> <ul style="list-style-type: none"> <li>Liaison with Main Roads WA regarding reduction of speed limits within key areas of the City; and</li> <li>A review of zebra crossings in slip lanes in the City Centre and shopping precincts to ensure they meet Main Roads WA standards.</li> </ul> <p>A report on the progress against the Walkability Plan will be presented to Council in the first quarter of 2014-2015.</p>	✓	↑
Joondalup City Centre Lighting	<ul style="list-style-type: none"> <li>Install lighting in Central Walk.</li> </ul>	Jul – Sept 2013	Installation of lighting in Central Walk continued during the quarter and is expected to be completed in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Undertake review of the effectiveness of the lighting upgrades installed in Central Walk, Joondalup.</li> </ul>	Oct – Dec 2013	<p>Stage 1 of the lighting upgrade for Central Walk was completed during the quarter.</p> <p>A review of the project and lighting will be undertaken in the third quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Undertake review of the effectiveness of the lighting upgrades installed in Central Walk, Joondalup.</li> </ul>	Jan – Mar 2014	A review of the lighting upgrade for Central Walk was completed during the quarter and the information will be used to inform the City Centre lighting project.	↑	↑
	<ul style="list-style-type: none"> <li>Develop Business Case for replacement of City Centre lighting.</li> </ul>	Apr – June 2014	A Business Case for the replacement of City Centre lighting has been developed and will be presented to Elected Members in the first quarter of 2014-2015.	✓	↑



## QUALITY URBAN ENVIRONMENT

Objective: To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Parks and Public Open Spaces Classification Framework</b>	<ul style="list-style-type: none"> <li>Present reviewed Framework to Council for endorsement.</li> </ul>	<b>Jan – Mar 2014</b>	A review of the Parks and Public Open Spaces Classification Framework continued throughout the quarter and will be presented to Elected Members in the fourth quarter for further consideration.	→	↑
	<ul style="list-style-type: none"> <li>Finalise the Standardised Naming Convention for parks and seek Council endorsement.</li> </ul>	<b>Apr – June 2014</b>	A review of the Parks and Public Open Spaces Classification was presented to Elected Members during the quarter. Further consideration has been deferred until 2014-2015.	→	↑

QUALITY URBAN ENVIRONMENT					
Objective: To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Iconic Verge and Median Treatments</b>	<ul style="list-style-type: none"> <li>Grow Provenance plant stock.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Iconic verge and median treatments along Burns Beach Road were completed during the quarter.</p> <p>Detailed design for Shenton Avenue was completed. Provenance plants will be available for planting in the fourth quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Advertise tender.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Hardscape construction works will now be undertaken in-house. Hardscape works are scheduled to commence in the third quarter of 2013-2014. Softscape quotes will be sought in the third quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Undertake hard landscaping construction.</li> </ul>	<b>Jan – Mar 2014</b>	<p>Landscaping works along Hodges Drive (west of Marmion Avenue) and hard landscaping along Shenton Avenue (Marmion Avenue to Joondalup Drive) were completed during the quarter.</p>	→	→
	<ul style="list-style-type: none"> <li>Install soft landscaping.</li> </ul>	<b>Apr – June 2014</b>	<p>The installation of soft landscaping along Hodges Drive was completed during the quarter. Shenton Avenue irrigation and mulching works were completed in the quarter with planting scheduled for the first quarter of 2014-2015.</p>	→	↑
<b>Entry Statements</b>	<ul style="list-style-type: none"> <li>Finalise design and obtain quotations.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The final design for the Entry Statements was approved by Main Roads WA during the quarter. Installation of the Entry Statements has commenced and works are due to be completed in second quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Entry Statement works were completed in November 2013. Final works by Western Power will be completed in the third quarter of 2013-2014.</p> <p>Council endorsed the installation of a third Entry Statement in the north-east corner of the City at its December meeting.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The installation of a third Entry Statement neared completion during the quarter and will be completed in the fourth quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Construction complete</li> </ul>	<b>Apr – June 2014</b>	<p>The installation of a third Entry Statement was completed during the quarter. Final works by Western Power will be completed in the 2014-2015.</p>	✓	↑

QUALITY URBAN ENVIRONMENT					
Objective: To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
Joondalup Activity Centre Structure Plan	• Commence development of Activity Centre Structure Plan.	Oct – Dec 2013	The Scope of Works and tender documentation for the development of the Activity Centre Structure Plan will be finalised in the third quarter of 2013-2014.	→	↑
	• Continue development of Activity Centre Structure Plan.	Jan – Mar 2014	The Scope of Works has been finalised for the development of the Activity Centre Structure Plan and consultants will be engaged in the fourth quarter of 2013-2014.	→	↑
		Apr – June 2014	The tender for the development of the Activity Centre Structure Plan was advertised during the quarter and consultants will be engaged in the first quarter of 2014-2015.	→	↑
Joondalup City Centre Commercial Office Development	<ul style="list-style-type: none"> <li>• Present report to Council with recommendations for the preferred respondent as a result of the Expression Interest process and seek Council endorsement.</li> <li>• Commence negotiations with the preferred respondent to develop a Memorandum of Understanding.</li> <li>• Prepare and submit a response to the State Government's Expression of Interest process for Office Accommodation in Joondalup.</li> </ul>	Jul – Sept 2013	<p>Following the outcome of the evaluation of the Expression of Interest process, Council endorsed Seven Capital (Perth) Pty Ltd as the preferred respondent to work with the City on the City Centre Office Development project at its meeting on 2 July.</p> <p>Negotiations commenced with the preferred respondent to develop a Memorandum of Understanding.</p> <p>A submission in response to the State Government's Expression of Interest for Office Accommodation in Joondalup was presented to the Office Development Committee in July 2013. The submission was subsequently forwarded to the State Government in accordance with the requirements of the Expression of Interest.</p>	↑	↑
	<ul style="list-style-type: none"> <li>• Finalise and execute a Memorandum of Understanding with the preferred respondent.</li> <li>• Continue negotiations with the preferred respondent in accordance with the terms and conditions of the Memorandum of Understanding.</li> <li>• Subject to the outcome of the State Government Expression of Interest, identify and negotiate with potential anchor tenant.</li> <li>• Commence development of the Heads of Agreement for consideration by the Office Development Committee and Council.</li> </ul>	Oct – Dec 2013	<p>Negotiations continued with the preferred respondent, Seven Capital (Perth) Pty Ltd to finalise the Memorandum of Understanding.</p> <p>The Department of Treasury, Building Management and Works advised that the outcome of the State Government Expression of Interest for the Joondalup City Centre Commercial Office Development is pending consideration by State Cabinet.</p>	→	↑

## QUALITY URBAN ENVIRONMENT

Objective: To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Continue negotiations with the preferred respondent in accordance with the terms and conditions of the Memorandum of Understanding.</li> <li>Continue negotiations with potential anchor tenant.</li> <li>Continue development of the Heads of Agreement for consideration by the Office Development Committee and Council.</li> </ul>	Jan – Mar 2014	<p>Negotiations continued with the preferred respondent, Seven Capital (Perth) Pty Ltd, to finalise the Memorandum of Understanding and due diligence investigations.</p> <p>The Office Development Committee requested the preferred respondent to provide the agreed due diligence information prior to finalisation of the Memorandum of Understanding.</p> <p>It is anticipated the Memorandum of Understanding could be executed in the fourth quarter of 2013-2014.</p> <p>The City received advice in March 2014 that the Department of Finance is currently confirming the accommodation requirements of the relevant departments due to changes in the commercial property market and the State's financial position.</p>	→	↑
	<ul style="list-style-type: none"> <li>Continue negotiations with the preferred respondent in accordance with the terms and conditions of the Memorandum of Understanding.</li> <li>Continue negotiations with potential anchor tenant.</li> <li>Continue development of the Heads of Agreement for consideration by the Office Development Committee and Council.</li> <li>Commence development of a Business Plan for the Commercial Office Development.</li> </ul>	Apr – June 2014	<p>At a special meeting held in May 2014, Council resolved to terminate the current Expression of Interest process for a Commercial/Office Development on City Owned Property and to cease all dealings with the preferred respondent, Seven Capital (Perth) Pty Ltd.</p> <p>Council further resolved to initiate a new Expression of Interest process for an integrated mixed use development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup, that strengthens the existing civic precinct within the City Centre. The integrated mixed use development is proposed to incorporate a minimum of 12,000m<sup>2</sup> office space and hotel/short stay accommodation.</p>	→	↑

**QUALITY URBAN ENVIRONMENT**

Objective: To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Joondalup Performing Arts and Cultural Facility</b>	<ul style="list-style-type: none"> <li>Continue the architectural design competition (Stage 2).</li> <li>Present the outcomes of the architectural design competition to the Joondalup Performing Arts and Cultural Facility Steering Committee.</li> <li>Joondalup Performing Arts and Cultural Facility Steering Committee make recommendations on the outcomes of the architectural design competition to Council.</li> <li>Present recommended design to Council for endorsement.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The Stage 2 submissions for the architectural design competition were received and assessed by the Evaluation Panel.</p> <p>Following review of the evaluation results by the Joondalup Performing Arts and Cultural Facility Steering Group, the recommended design will be presented to Council in the second quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Undertake negotiations with key stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding and/or partnerships.</li> <li>Develop financial strategies for the construction and management of the facility.</li> <li>Subject to Council approval, commence development of a detailed design for the facility.</li> <li>Undertake detailed site analysis (including geotechnical investigations) survey and assessment.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Following review of the architectural design competition evaluation results by the Joondalup Performing Arts and Cultural Facility Steering Committee, the recommended design will be presented to Council in the third quarter of 2013-2014.</p> <p>Discussions were undertaken with representatives of the Department of Culture and the Arts (State) regarding funding contributions and management options. Further discussions will take place in the third quarter of 2013-2014.</p>	→	↑

## QUALITY URBAN ENVIRONMENT

Objective: To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Continue to undertake negotiations with key stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding and/or partnerships.</li> <li>Continue to develop financial strategies for the construction and management of the facility.</li> <li>Continue development of a detailed design for the facility.</li> <li>Continue to undertake detailed site analysis (including geotechnical investigations) survey and assessment.</li> </ul>	Jan – Mar 2014	<p>Further discussions were undertaken with representatives of the Department of Culture and the Arts and the Perth Theatre Trust regarding funding contributions and management options.</p> <p>Investigations were undertaken into funding strategies for the capital costs associated with development of the facility.</p> <p>Evaluations of the conceptual designs in the Architectural Design Competition continued. It is anticipated that the Joondalup Performing Arts and Cultural Facility Steering Committee will meet in the fourth quarter of 2013-2014 to review the recommended design.</p>	→	↑
	<ul style="list-style-type: none"> <li>Continue to undertake negotiations with key stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding and/or partnerships.</li> <li>Continue to develop financial strategies for the construction and management of the facility.</li> <li>Continue development of a detailed design for the facility.</li> </ul>	Apr – June 2014	<p>Discussions regarding the development of funding strategies and management options were held with representatives of the Department of Culture and the Arts and the Perth Theatre Trust.</p> <p>At the meeting held in April 2014, Council endorsed ARM Architecture as the winner of the Architectural Design Competition on the recommendation of the Joondalup Performing Arts and Cultural Facility Steering Committee.</p> <p>ARM Architecture has commenced the preparation of a scope of works for the refinement of the conceptual design.</p> <p>Funding models and opportunities for capital funding were progressed and will continue in 2014-2015.</p>	→	↑

<b>ECONOMIC PROSPERITY, VIBRANCY AND GROWTH</b>					
<b>Objective: For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre status.</b>					
<b>Project</b>	<b>Milestone</b>	<b>Target Quarter</b>	<b>Comments</b>	<b>On Time</b>	<b>On Budget</b>
<b>Niche and Growth Clusters</b>	<ul style="list-style-type: none"> <li>Conduct research and map clusters of economic activity.</li> <li>Liaise with key stakeholders regarding potential future program.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Research was completed which includes the mapping of economic activity and concentration of local employment in key sectors. This information and data will be used to inform the new Economic Development Plan which is currently being developed.</p> <p>Regular meetings took place with key stakeholders during the quarter to progress the future program.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Identify emerging sectors and future business opportunities.</li> </ul>	<b>Oct – Dec 2013</b>	A number of business sectors have been identified which present the most significant business and employment opportunities in alignment with the City's aspirations, research strengths, local skills base and business clusters.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to identify emerging sectors and future business opportunities.</li> </ul>	<b>Jan – Mar 2014</b>	Research into emerging sectors and future business opportunities has been ongoing including review of the latest research report on future global growth sectors.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to identify emerging sectors and future business opportunities.</li> </ul>	<b>Apr – June 2014</b>	Information on emerging sectors and future business opportunities have been included in the City's new Economic Development Strategy.	✓	↑
<b>Wi-Fi Service within in the City Centre – Discover Joondalup</b>	<ul style="list-style-type: none"> <li>Continue to monitor usage and promote the service within the City Centre.</li> </ul>	<b>Jul – Sept 2013</b>	Monitoring of the Wi-Fi service usage within the City Centre showed an increase in usage from the previous quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to monitor usage and promote the service within the City Centre.</li> </ul>	<b>Oct – Dec 2013</b>	Monitoring of the Wi-Fi service usage within the City Centre showed a decrease in usage from the previous quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to monitor usage and promote the service within the City Centre.</li> </ul>	<b>Jan – Mar 2014</b>	Monitoring of the Wi-Fi service usage within the City Centre showed an increase in usage from the previous quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to monitor usage and promote the service within the City Centre.</li> </ul>	<b>Apr – June 2014</b>	Monitoring of the Wi-Fi service usage within the City Centre showed a decrease in usage from the previous quarter.	✓	↑
<b>Investment Attraction</b>	<ul style="list-style-type: none"> <li>Conduct research, undertake feasibility studies and develop business cases to attract potential investment partners and employment opportunities within the City.</li> </ul>	<b>Jan – Mar 2014</b>	Initial research into key business sectors has been conducted and the development of business cases has commenced.	→	↑
	<ul style="list-style-type: none"> <li>Develop marketing campaign and materials aimed at raising awareness of investment and employment opportunities within targeted business sectors.</li> </ul>	<b>Apr – June 2014</b>	A marketing campaign and materials aimed at raising awareness of investment opportunities are scheduled to be developed in the first and second quarter of 2014-2015. The City developed a number of media releases for regional and national publications and provided presentations to key business stakeholders that successfully raised the profile of the City's investment attraction activities.	→	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre status.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Multi-Storey Car Park in Joondalup City Centre	<ul style="list-style-type: none"> <li>Finalise Project Plan.</li> <li>Appoint Architects and Consultants Team.</li> </ul>	Jul – Sept 2013	<p>The project plan for the Multi-Storey Car park was finalised.</p> <p>Provision of Architectural and Specialist Constancy Services was endorsed by Council at the September 2013 meeting.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Seek feedback from Elected Members on Concept Design.</li> </ul>	Oct – Dec 2013	A Concept Plan will be distributed to Elected Members in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Finalise design.</li> <li>Obtain building permit.</li> </ul>	Jan – Mar 2014	<p>Estimate project costs have been prepared and the development of the design documentation was completed. The tender for the construction of the car park was advertised during the quarter.</p> <p>The execution of documents for the purchase of Lot 537 from Western Power was completed.</p> <p>An application for a Building Permit will be submitted in the fourth quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Advertise tender for construction.</li> </ul>	Apr – June 2014	<p>A tender for the construction of the multi-storey car park was advertised during the quarter.</p> <p>The successful tender was endorsed by Council at its meeting held on 24 June.</p>	✓	↑



<b>ECONOMIC PROSPERITY, VIBRANCY AND GROWTH</b>					
<b>Objective: To have revitalised Activity Centres that are multi-purpose and provide for housing diversity and enhanced liveability.</b>					
<b>Project</b>	<b>Milestone</b>	<b>Target Quarter</b>	<b>Comments</b>	<b>On Time</b>	<b>On Budget</b>
<b>Local Commercial Strategy</b>	<ul style="list-style-type: none"> <li>Modify draft Local Commercial Strategy following independent review.</li> </ul>	<b>Jul – Sept 2013</b>	Modifications to the draft Local Commercial Strategy continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Modify draft Local Commercial Strategy following independent review.</li> <li>Present draft Local Commercial Strategy to Council for approval.</li> </ul>	<b>Oct – Dec 2013</b>	The revised draft Local Commercial Strategy was finalised during the quarter and was endorsed by Council at its meeting held on 10 December 2013.	↑	↑
	<ul style="list-style-type: none"> <li>Refer the Local Commercial Strategy to the West Australian Planning Commission for endorsement.</li> </ul>	<b>Jan – Mar 2014</b>	Following endorsement by Council, the recommendations of the Local Commercial Strategy have been incorporated into the draft Local Planning Strategy. The draft Local Planning Strategy will be presented to Council in the fourth quarter and then referred to the Western Australian Planning Commission for endorsement.	→	↑
		<b>Apr – June 2014</b>	The draft Local Planning Strategy, incorporating the recommendations of the Local Commercial Strategy, will be presented to Council in the first quarter of 2014-2015, following which it will be referred to the Western Australian Planning Commission for endorsement.	→	↑
<b>Currambine District Centre Structure Plan Review</b>	<ul style="list-style-type: none"> <li>Review existing Structure Plan and develop revised Structure Plan provisions.</li> </ul>	<b>Jul – Sept 2013</b>	The existing Structure Plan was reviewed and the development of revised Structure Plan provisions commenced during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Continue development of revised Structure Plan provisions.</li> </ul>	<b>Oct – Dec 2013</b>	Development of the revised Structure Plan did not progress due to ongoing discussions with the landowner representatives regarding possible rezoning and further modifications to the structure plan.	→	↑
	<ul style="list-style-type: none"> <li>Present revised draft Structure Plan to Council for endorsement to advertise.</li> </ul>	<b>Jan – Mar 2014</b>	This project will not be progressed in the form initially envisaged as the landowner has lodged an application to rezone the district centre and undertake comprehensive amendments to the Structure Plan. The City's involvement is now focussing on the assessment of the application.	→	↑
	<ul style="list-style-type: none"> <li>Advertise revised draft Structure Plan for public comment.</li> <li>Finalise the revised draft Structure Plan and present to Council for endorsement.</li> </ul>	<b>Apr – June 2014</b>	The assessment of the rezoning proposal and amended Structure Plan application continued during the quarter.	↑	↑
<b>Tourism Promotion</b>	<ul style="list-style-type: none"> <li>Assist with the development of the Sunset Coast Holiday Planner.</li> </ul>	<b>Jul – Sept 2013</b>	Meetings were held with key stakeholders including Experience Perth, City of Wanneroo, and City of Stirling to discuss the development of the Sunset Coast Holiday Planner including new editorial, images and maps.	↑	↑
	<ul style="list-style-type: none"> <li>Develop Holiday Planner.</li> </ul>	<b>Oct – Dec 2013</b>	The 2014 Sunset Coast Holiday Planner was developed and will be distributed in the third quarter of 2013-2014.	↑	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To have revitalised Activity Centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Distribute Experience Perth Holiday Planner Sunset Coast Edition.</li> <li>Develop tourism marketing information for the Asian market.</li> </ul>	Jan – Mar 2014	<p>Experience Perth Holiday Planner Sunset Coast Edition was distributed to key public outlets including customer service centres and libraries. Sixty thousand copies of the Sunset Coast Holiday Planner were distributed nationwide by Experience Perth and also included as part of the Perth Holiday Brochure with 120,000 distributed nationally and internationally.</p> <p>Consideration was given to potential inclusion in specific tourism materials aimed at the Asian market. Development of the marketing information will commence in the fourth quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop tourism marketing information for the Asian market.</li> </ul>	Apr – June 2014	<p>Tourism marketing information for the Asian market will be developed for the second quarter of 2014-2015. The City developed a number of media releases for regional and national publications and provided presentations to key business stakeholders that successfully raised the profile of the City's tourism attraction activities.</p>	→	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Significant Event Attraction</b>	• Develop draft Position Statement.	<b>Jul – Sept 2013</b>	The development of a draft Significant Event Attraction Position Statement continued during the quarter.	↑	↑
	• Develop draft guidelines.	<b>Oct – Dec 2013</b>	The development of a draft Significant Event Attraction Position Statement and Guidelines continued during the quarter.	→	↑
	• Present draft Position Statement and guidelines to Council for endorsement.	<b>Jan – Mar 2014</b>	The development of a draft Significant Event Attraction Position Statement and Guidelines continued during the quarter and will be presented to Elected Members in the fourth quarter of 2013-2014.	→	↑
	• Implement activities in line with the Position Statement and guidelines.	<b>Apr – June 2014</b>	A draft Significant Event Attraction Position Statement was presented to Elected Members during the quarter. Implementation of activities in line with the Position Statement has commenced.	✓	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Ocean Reef Marina – Business Case and Structure Plan</b>	<ul style="list-style-type: none"> <li>Develop draft Metropolitan Region Scheme (MRS) Amendment.</li> <li>Present draft MRS Amendment to Council for endorsement.</li> <li>Submit draft MRS Amendment to the Western Australian Planning Commission for endorsement.</li> <li>Develop Local Structure Plan and Business Plan.</li> <li>In consultation with State Government departments, identify development partners for the project, in accordance with the Memorandum of Understanding.</li> <li>Continue engagement with Federal Government on the Environmental Protection and Biodiversity Act 1989 referral.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The draft Metropolitan Region Scheme (MRS) Amendment report was endorsed by Council in July and submitted to the Western Australian Planning Commission for consideration and initiation.</p> <p>A work program and draft outline for the Local Structure Plan report and documentation was prepared and consultants have submitted scope and fee proposals for consideration and approval.</p> <p>Preliminary discussions were undertaken with State Government departments regarding the process for identifying development partners for the project.</p> <p>A meeting was held with the Department of Sustainability, Environment, Water, Population and Community to discuss project status and the MRS Amendment request and associated environmental approval processes.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Undertake actions as determined by the approval agencies.</li> <li>Continue development of Local Structure Plan and Business Plan</li> <li>In consultation with State Government departments, continue identification of development partners for the project in accordance with the Memorandum of Understanding.</li> <li>Undertake negotiations with State Government to progress an extension to the Memorandum of Understanding.</li> <li>Continue engagement with Federal Government on the Environmental Protection and Biodiversity Act 1989 referral.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The Department of Planning advised that a decision on the MRS Amendment initiation and corresponding environmental approvals process will be made in the third quarter of 2013-2014.</p> <p>Development of the Local Structure Plan report and documentation continued in accordance with the work program and draft outline. This included liaison with State Government departments and major stakeholders. Major studies in the areas of the coastal processes, environmental management were also commenced.</p> <p>The extension to the Memorandum of Understanding will be progressed in the third quarter of 2013-2014.</p> <p>Following discussion with the Department of the Environment (formerly the Department of Sustainability, Environment, Water, Population and Community) the City formally withdrew the current <i>Environmental Protection and Biodiversity Act 1989</i> referral. Preparation of the relevant documentation for the amended referral commenced.</p>	↑	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Continue to undertake actions as determined by the approval agencies.</li> <li>Continue development of Local Structure Plan and Business Plan.</li> <li>In consultation with State Government departments, continue identification of development partners for the project in accordance with the Memorandum of Understanding.</li> <li>Continue engagement with Federal Government on the Environmental Protection and Biodiversity Act 1989 referral.</li> </ul>	Jan – Mar 2014	<p>The Department of Planning requested a response from the City to the issues which had been identified in the City’s MRS Amendment Request by the pre-referral departments and agencies. An updated MRS Amendment Request was prepared to be submitted to the Department of Planning in the next quarter.</p> <p>Development of the Local Structure Plan report and documentation continued during the quarter.</p> <p>Negotiations with State Government departments to renew and expand the Memorandum of Understanding commenced.</p> <p>The amended <i>Environmental Protection and Biodiversity Act 1989</i> referral will be submitted to the Department of the Environment in the fourth quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Continue to undertake actions as determined by the approval agencies.</li> <li>Continue development of Local Structure Plan and Business Plan.</li> <li>In consultation with State Government departments, continue identification of development partners for the project in accordance with the Memorandum of Understanding.</li> <li>Continue engagement with Federal Government on the Environmental Protection and Biodiversity Act 1989 referral.</li> </ul>	Apr – June 2014	<p>The updated MRS Amendment request was forwarded to the Department of Planning in April 2014. At a meeting held on 22 April 2014 the Western Australian Planning Commission determined to initiate the MRS Amendment and the process for initiation commenced.</p> <p>The MRS Amendment was forwarded to the Environmental Protection Authority (EPA) for a determination on the level of environmental assessment (for the land based components of the project) under section 48A of the <i>Environmental Protection Act (1986)</i>. The assessment level has been determined as “No assessment – Advice Given”.</p> <p>To coincide with the above, the City referred the marine based components of the project to the EPA under section 38 of the <i>Environmental Protection Act (1986)</i>. The EPA has determined the level of assessment as “Public Environmental Review”.</p> <p>Development of the Local Structure Plan report and documentation continued during the quarter.</p> <p>The amended <i>Environmental Protection and Biodiversity Act 1989</i> referral was submitted to the Department of the Environment in June 2014. Advice on the referral is expected from the Department in the first quarter of 2014-2015.</p> <p>Negotiations with State Government Departments to renew and expand the Memorandum of Understanding continued.</p>	✓	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Establishment of Cafés, Kiosks and Restaurants	<ul style="list-style-type: none"> <li>Prepare documentation for an Expression of Interest for the development and management of a café/kiosk at Pinnaroo Point.</li> </ul>	Jul – Sept 2013	The preparation of the Expression of Interest documentation for the development and management of a café/kiosk at Pinnaroo Point was finalised during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Undertake Expression of Interest process for Pinnaroo Point and evaluate submissions.</li> <li>Prepare documentation for an Expression of Interest for the development and management of a café/kiosk at Burns Beach.</li> </ul>	Oct – Dec 2013	<p>The request for Expressions of Interest for the development and management of a café/kiosk at Pinnaroo Point closed on 2 December 2013. The evaluation of submissions commenced during the quarter. A report on the submissions will be presented to Council in the third quarter of 2013-2014.</p> <p>The request for Expressions of Interest for the development and management of a café/restaurant at Burns Beach was advertised during the quarter and closes on 24 February 2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council with recommendations on the preferred submission from the Expression of Interest process for Pinnaroo Point and seek Council endorsement.</li> <li>Undertake Expression of Interest process for Burns Beach and evaluate submissions.</li> </ul>	Jan – Mar 2014	<p>Evaluation of the submissions received in response to the request for Expressions of Interest for the development of a café/kiosk at Pinnaroo Point continued during the quarter. This included financial analysis of the submissions. It is anticipated that a recommendation on the preferred submission(s) will be presented to Council in the fourth quarter of 2013-2014.</p> <p>An Expression of Interest process was undertaken during the quarter for the development of a café/restaurant at Burns Beach. Evaluations of the submissions commenced during the quarter. It is anticipated a recommendation on the preferred submission(s) will be presented to Council in the fourth quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Commence negotiations with the relevant State Government agencies on land tenure, leasing and planning issues and develop business cases.</li> <li>Present report to Council with recommendations on the preferred submission from the Expression of Interest process for Burns Beach and seek Council endorsement.</li> </ul>	Apr – June 2014	<p>Discussions were held with representatives from the Department of Planning regarding the submissions received in response to the request for expressions of interest for Pinnaroo Point and Burns Beach.</p> <p>At its meeting held in June 2014, Council determined that The Fig Group and Rock (WA) Pty Ltd trading as White Salt are the Stage One preferred respondents for the development of a café/kiosk at Pinnaroo Point.</p> <p>An interim status report on the Burns Beach Café/Restaurant Expression of Interest was also considered by Council at the meeting held in June 2014.</p>	→	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Attraction of Accommodation Providers	<ul style="list-style-type: none"> <li>Conduct research and develop business cases for attracting new accommodation providers.</li> </ul>	Jan – Mar 2014	Initial information and data has been collated for a business case which is due to be finalised in the fourth quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Develop marketing campaign and materials for the attraction of new accommodation providers.</li> </ul>	Apr – June 2014	Marketing campaigns and materials aimed at raising awareness of investment opportunities are scheduled to be developed in the first and second quarter of 2014-2015. The City has responded to a number of investment enquiries. The City developed a number of media releases for regional and national publications and provided presentations to key business stakeholders that successfully raised the profile of the City to assist in the attraction of accommodation providers.	→	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To be immersed within the region that is complementary and supportive of broader strategic outcomes.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Regional Economic Development</b>	<ul style="list-style-type: none"> <li>Conduct regular meetings with the City of Wanneroo to progress the adoption of a draft regional framework.</li> <li>Undertake activities in line with the draft regional framework.</li> </ul>	<b>Jul – Sept 2013</b>	Regular meetings were conducted with the City of Wanneroo to progress a more regional approach to economic development including the development of a draft regional framework.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct regular meetings with the City of Wanneroo to progress the adoption of a draft regional framework.</li> <li>Undertake activities in line with the draft regional framework.</li> </ul>	<b>Oct – Dec 2013</b>	Regular meetings were conducted with the City of Wanneroo to progress a more regional approach to economic development including the development of a draft regional framework.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct regular meetings with the City of Wanneroo to progress the adoption of a draft regional framework.</li> <li>Undertake activities in line with the draft regional framework.</li> </ul>	<b>Jan – Mar 2014</b>	Regular meetings were conducted with the City of Wanneroo to progress a more regional approach to economic development including the development of a draft regional framework.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct regular meetings with the City of Wanneroo to progress the adoption of a draft regional framework.</li> <li>Undertake activities in line with the draft regional framework.</li> </ul>	<b>Apr – June 2014</b>	Regular meetings were conducted with the City of Wanneroo to progress a more regional approach to economic development including the development of a draft regional framework. Meetings were also conducted with the Tri-Cities Group (Cities of Joondalup, Wanneroo and Stirling).	✓	↑
<b>Economic Development Plan</b>	<ul style="list-style-type: none"> <li>Present draft Plan to Elected Members.</li> </ul>	<b>Jul – Sept 2013</b>	A draft Economic Development Plan has been developed and is due to be presented to Elected Members in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Present draft Plan to Council for endorsement to conduct targeted consultation.</li> <li>Subject to endorsement, conduct targeted consultation.</li> <li>Launch new Economic Development Plan to major stakeholders at a Business Forum.</li> </ul>	<b>Oct – Dec 2013</b>	A draft Economic Development Plan was presented to Elected Members in the quarter. The Draft will be presented to Council in the third quarter of 2013-2014.	→	↑



## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: To be immersed within the region that is complementary and supportive of broader strategic outcomes.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
		<b>Jan – Mar 2014</b>	A draft Economic Development Plan was presented to Council and distributed for targeted public consultation. It is expected that the final Economic Development Plan will be presented to Council in the fourth quarter, following the public consultation period and required amendments.	→	↑
		<b>Apr – June 2014</b>	The draft Economic Development Plan was amended following public consultation and formally endorsed by Council at its meeting held in May.	✓	↑
<b>Economic Development and Employment Strategy for the North West Region</b>	<ul style="list-style-type: none"> <li>Continue to liaise with the Department of Planning and the City of Wanneroo in relation to the Economic Development and Employment Strategy for the North West Region.</li> </ul>	<b>Jul – Sept 2013</b>	A meeting was held with the Department of Planning at which a progress update on the State Planning Strategy and Economic Development and Employment Strategy for the North West Region was presented.	↑	↑
	<ul style="list-style-type: none"> <li>Continue to liaise with the Department of Planning and the City of Wanneroo in relation to the Economic Development and Employment Strategy for the North West Region.</li> </ul>	<b>Oct – Dec 2013</b>	Meetings were held with the City of Wanneroo to progress regional economic development activity.  A progress update from the Department of Planning is expected in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Continue to liaise with the Department of Planning and the City of Wanneroo in relation to the Economic Development and Employment Strategy for the North West Region.</li> </ul>	<b>Jan – Mar 2014</b>	Meetings were held with the City of Wanneroo to progress regional economic development activity.  A progress update from the Department of Planning is still outstanding.	→	↑
	<ul style="list-style-type: none"> <li>Continue to liaise with the Department of Planning and the City of Wanneroo in relation to the Economic Development and Employment Strategy for the North West Region.</li> <li>Update Elected Members on progress as appropriate.</li> </ul>	<b>Apr – June 2014</b>	Meetings were held with the City of Wanneroo to progress regional economic development activity.  The Department of Planning is currently working on the following documents prior to progressing an Economic Development and Employment Strategy for the North West Region: <ul style="list-style-type: none"> <li>Perth and Peel Economic Development and Employment Strategy; and</li> <li>Perth and Peel Environment and Heritage Strategic Assessment.</li> </ul>	✓	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Digital Strategy	<ul style="list-style-type: none"> <li>Provide ongoing support and promotion for the National Broadband Network rollout.</li> <li>Implement activities in line with the Digital Strategy.</li> <li>Undertake ongoing consultation with State Government and other key stakeholders as required.</li> </ul>	Jul – Sept 2013	<p>Ongoing support and promotion for the National Broadband Network continued during the quarter.</p> <p>The implementation of activities, in line with the Digital Strategy, commenced during the quarter.</p> <p>Ongoing consultation was undertaken with the Department of Commerce - Industry, Science and Innovation Division.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Provide ongoing support and promotion for the National Broadband Network rollout.</li> <li>Implement activities in line with the Digital Strategy.</li> <li>Undertake ongoing consultation with State Government and other key stakeholders as required.</li> </ul>	Oct – Dec 2013	<p>Ongoing support and promotion for the National Broadband Network continued during the quarter.</p> <p>The implementation of activities, in line with the Digital Strategy, continued during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Provide ongoing support and promotion for the National Broadband Network rollout.</li> <li>Implement activities in line with the Digital Strategy.</li> <li>Undertake ongoing consultation with State Government and other key stakeholders as required.</li> </ul>	Jan – Mar 2014	<p>Discussions with <i>NBN Co.</i> in regard to the National Broadband Network rollout continued during the quarter with a rollout plan update expected in the fourth quarter.</p> <p>The implementation of activities, in line with the Digital Strategy, continued during the quarter.</p> <p>At the February meeting Council agreed to provide funding support to the West Coast Institute Co -Working Space. Service delivery plan to be finalised in the fourth quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Provide ongoing support and promotion for the National Broadband Network rollout.</li> <li>Implement activities in line with the Digital Strategy.</li> <li>Undertake ongoing consultation with State Government and other key stakeholders as required.</li> </ul>	Apr – June 2014	<p>A progress update from <i>NBN Co</i> is expected in the first quarter of 2014-2015.</p> <p>The implementation of activities, in line with the Digital Strategy, continued during the quarter.</p> <p>The service delivery plan for the West Coast Institute Co-Working Space was finalised.</p>	✓	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Business Engagement and Communication	<ul style="list-style-type: none"> <li>Publish quarterly e-newsletter.</li> <li>Publish ongoing updates and enhancements of the Business section of the City's website.</li> <li>Support and attend partner and industry events.</li> </ul>	Jul – Sept 2013	<p>The quarterly e-newsletter was published and distributed to over 2000 businesses and stakeholders within the region.</p> <p>Further enhancements were developed for the business section on the City's website.</p> <p>Partner and industry events were attended including the Joondalup Business Association and Property Council WA.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Hold Business Forum 1.</li> <li>Publish quarterly e-newsletter.</li> <li>Publish bi-annual Business Edge Newsletter.</li> <li>Publish ongoing updates and enhancements of the Business section of the City's website.</li> <li>Support and attend partner and industry events.</li> </ul>	Oct – Dec 2013	<p>No Business Forum was held during the quarter.</p> <p>The quarterly e-newsletter was published and distributed to over 2,000 businesses and stakeholders within the region.</p> <p>The Bi-annual Business Edge Newsletter was published and distributed to stakeholders in December.</p> <p>A number of partnership business events were attended, supported, and promoted during the quarter including:</p> <ul style="list-style-type: none"> <li>BizLinks event (Small Business Development Corporation);</li> <li>Workforce Planning event (Chamber of Commerce and Industry WA);</li> <li>Economic Development Australia event; and</li> <li>DigitalBiz WA Digital Enterprise Program workshops (Business Foundations).</li> </ul>	→	↑
	<ul style="list-style-type: none"> <li>Hold Business Forum 2.</li> <li>Publish quarterly e-newsletter.</li> <li>Publish ongoing updates and enhancements of the Business section of the City's website.</li> <li>Support and attend partner and industry events.</li> </ul>	Jan – Mar 2014	<p>The next Business Forum is scheduled to be held in the fourth quarter.</p> <p>The quarterly e-newsletter was published and distributed to over 2,000 businesses and stakeholders within the region.</p> <p>Further enhancements were developed for the business section on the City's website including new tourism pages.</p> <p>A number of partnership business events were attended, supported, and promoted during the quarter including:</p> <ul style="list-style-type: none"> <li>Enterprise Tuesday Business Event (Edith Cowan University);</li> <li>DigitalBiz WA Digital Enterprise Program workshops (Business Foundations); and</li> <li>Women in Leadership business event (West Coast Institute).</li> </ul>	→	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Hold Business Forum 3.</li> <li>Publish quarterly e-newsletter.</li> <li>Publish bi-annual Business Edge Newsletter.</li> <li>Publish ongoing updates and enhancements of the Business section of the City's website.</li> <li>Support and attend partner and industry events.</li> </ul>	Apr – June 2014	<p>A Business Forum Joondalup: <i>Knowledge City</i> was held on 3 April at the Joondalup Resort. The focus was the potential economic growth within Joondalup.</p> <p>The quarterly e-newsletter was published and distributed to over 2,300 businesses and stakeholders within the region.</p> <p>The Bi-annual Business Edge Newsletter has been developed and is due to be published and distributed to stakeholders in the first quarter of 2014-2015.</p> <p>Further enhancements were developed for the business section on the City's website including tourism and Business Forum information.</p> <p>A number of partnership business events were attended, supported, and promoted during the quarter including:</p> <ul style="list-style-type: none"> <li>Enterprise Tuesday Business Event (Edith Cowan University);</li> <li>Innovation Centre WA event (Technology Park); and</li> <li>National Smart Communities Conference.</li> </ul>	→	↑
<b>Business Growth and Productivity</b>	<ul style="list-style-type: none"> <li>Conduct ongoing programs.</li> <li>Continue involvement.</li> </ul>	Jul – Sept 2013	Meetings were held with key stakeholders and assistance was provided with the promotion of business support programs.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct ongoing programs.</li> <li>Continue involvement.</li> <li>Present report to Council on options for funding for supporting the small business sector.</li> </ul>	Oct – Dec 2013	<p>Assistance was provided with the promotion of dedicated business support programs including e-opportunities workshops (Small Business Centre North West Metro) and DigitalBizWA workshops (Business Foundations).</p> <p>A draft Economic Development Plan will be presented to Council in the third quarter which will provide direction for ongoing support to the small business sector.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct ongoing programs.</li> <li>Continue involvement.</li> </ul>	Jan – Mar 2014	Assistance was provided with the promotion of dedicated business support programs including events and workshops organised by the Small Business Centre North West Metro and Business Foundations (DigitalBizWA workshops).	↑	↑
	<ul style="list-style-type: none"> <li>Conduct ongoing programs.</li> <li>Present report to Council on the outcomes of the project.</li> </ul>	Apr – June 2014	Assistance was provided with the promotion of dedicated business support programs including events and workshops organised by the Small Business Centre North West Metro and Business Foundations (DigitalBizWA workshops).	✓	↑

## ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Objective: For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Business Innovation</b>	<ul style="list-style-type: none"> <li>Develop model and guidelines for the Business Innovation Fund.</li> <li>Participate in Edith Cowan Business Innovation Centre meetings.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The development of the draft guidelines for the Business Innovation Fund commenced during the quarter.</p> <p>City officers attended a board meeting of the Edith Cowan Business and Innovation Centre in the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the model and guidelines for the Business Innovation Fund.</li> <li>Participate in Edith Cowan Business Innovation Centre meetings.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Further development and enhancement of the draft guidelines for the Business Innovation Fund continued during the quarter.</p> <p>City officers attended a board meeting of the Edith Cowan Business and Innovation Centre in the quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Implement and promote Business Innovation Fund to local businesses.</li> <li>Participate in Edith Cowan Business Innovation Centre meetings.</li> </ul>	<b>Jan – Mar 2014</b>	<p>Further development and enhancement of the draft guidelines for the Business Innovation Fund continued during the quarter.</p> <p>City officers attended a board meeting of the Edith Cowan Business and Innovation Centre in the quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Evaluate the progress of the Business Innovation Fund.</li> <li>Participate in Edith Cowan Business Innovation Centre meetings.</li> </ul>	<b>Apr – June 2014</b>	<p>The Innovation Fund Guidelines were finalised during the quarter and the fund will be launched at the Business Forum on 2 July 2014.</p> <p>City officers attended a Board Meeting of the Edith Cowan Business and Innovation Centre during the quarter.</p>	→	↑
<b>Digital City Hub Project Feasibility</b>	<ul style="list-style-type: none"> <li>Develop consultant brief for a Feasibility Study.</li> </ul>	<b>Jul – Sept 2013</b>	The development of the consultancy brief will be undertaken in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Consultant undertakes Feasibility Study.</li> </ul>	<b>Oct – Dec 2013</b>	The development of the consultancy brief requires further consideration before progressing and is partly dependant on the implementation of other activities, in line with the Digital Strategy.	→	↑
	<ul style="list-style-type: none"> <li>Review outcomes of the Feasibility Study.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The development of the consultancy brief requires further consideration before progressing and is partly dependant on the implementation of other activities in line with the Digital Strategy.</p> <p>The requirement for the Feasibility Study has been superseded by the development of the West Coast Institute Co-working Space. The Project will be reviewed in future years.</p>	→	↑
	<ul style="list-style-type: none"> <li>Present report to Elected Members on the outcomes of the Feasibility Study.</li> </ul>	<b>Apr – June 2014</b>	The requirement for the Feasibility Study has been superseded by the development of the West Coast Institute Co-Working Space. The project will be reviewed in future years.	→	↑

THE NATURAL ENVIRONMENT					
Objective: To continually adapt to changing local environmental conditions.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
Environment Plan 2013-2018	<ul style="list-style-type: none"> <li>Finalise the draft Environment Plan.</li> <li>Present the draft Environment Plan to Elected Members.</li> </ul>	Oct – Dec 2013	The development of the draft Environment Plan continued during the quarter. The draft will be completed and presented to the Strategic Community Reference Group for comment and feedback in the third quarter. Following this, the Plan will be presented to Council for endorsement to release the Plan for public consultation.	→	↑
	<ul style="list-style-type: none"> <li>Present the draft Environment Plan to Council for endorsement for community consultation.</li> <li>Conduct community consultation on the draft Environment Plan.</li> <li>Present final Environment Plan to Council for endorsement.</li> </ul>	Jan – Mar 2014	<p>The draft Environment Plan 2014-2019 has been finalised and will be presented to the City's Strategic Community Reference Group for consideration in the fourth quarter.</p> <p>It is anticipated that the draft Environment Plan will be presented to Council in the fourth quarter to seek endorsement to release the Plan for public consultation.</p>	→	↑
	<ul style="list-style-type: none"> <li>Commence implementation.</li> </ul>	Apr – June 2014	<p>The draft Environment Plan 2014-2019 was presented to the Strategic Community Reference Group in April and was endorsed by Council at its May meeting for public consultation.</p> <p>The draft Environment Plan will be presented to Council in the first quarter of 2014-2015 seeking endorsement.</p>	→	↑
Yellagonga Integrated Catchment Management (YICM) Plan 2009–2014	<ul style="list-style-type: none"> <li>Implement projects in accordance with the implementation with the Yellagonga Integrated Catchment Management Plan.</li> </ul>	Jul – Sept 2013	<p>A number of YICM Plan projects were progressed during the quarter including:</p> <ul style="list-style-type: none"> <li>The development of the 2013-2014 YICM Community Awareness Program;</li> <li>Consultation with Edith Cowan University and the City of Wanneroo regarding the 2013-2014 Water Quality Monitoring and Mapping Projects; and</li> <li>The continuation of the YICM School Ecology Program.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement projects in accordance with the implementation with the Yellagonga Integrated Catchment Management Plan.</li> </ul>	Oct – Dec 2013	<p>A number of YICM Plan projects were progressed during the quarter including:</p> <ul style="list-style-type: none"> <li>The implementation of the 2013-2014 YICM Community Awareness Program;</li> <li>A review of Water Quality Monitoring and Mapping Reports conducted by Edith Cowan University during 2012-2013; and</li> <li>Continued liaison with Edith Cowan University and the City of Wanneroo regarding the 2013-2014 Water Quality Monitoring and Mapping Projects.</li> </ul>	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement projects in accordance with the implementation with the Yellagonga Integrated Catchment Management Plan.</li> <li>Determine approach to undertaking review of the YICM Plan 2009-2014 with the Department of Parks and Wildlife and the City of Wanneroo.</li> </ul>	Jan – Mar 2014	<p>A number of YICM Plan projects were progressed during the quarter including:</p> <ul style="list-style-type: none"> <li>The implementation of the 2013-2014 YICM Community Awareness Program, incorporating the School Ecology Program and the Responsible Pet Ownership Program;</li> <li>Continued Water Quality Monitoring and Mapping Research conducted by Edith Cowan University; and</li> <li>Continued liaison with the City of Wanneroo and Department of Parks and Wildlife regarding joint management of the Yellagonga Catchment.</li> </ul> <p>The review of the YICM Plan 2009-2014 has commenced in partnership with the City of Wanneroo. The development of a new YICM Plan also progressed during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement projects in accordance with the implementation with the Yellagonga Integrated Catchment Management Plan.</li> <li>Commence YICM Plan review.</li> </ul>	Apr – June 2014	<p>A number of YICM Plan projects were progressed during the quarter including:</p> <ul style="list-style-type: none"> <li>Continued implementation of the 2013-2014 YICM Community Awareness Program, incorporating the Ecotourism Program, the Water Quality Awareness Program, the School Ecology Program, the Responsible Pet Ownership Program and research for the Business Awareness Program;</li> <li>The continuation of the Water Quality Monitoring Program and Acid Sulphate Soils investigation research conducted by Edith Cowan University; and</li> <li>Continued liaison with the City of Wanneroo and Department of Parks and Wildlife through the Yellagonga Catchment Working Group regarding joint management of the Yellagonga Catchment.</li> </ul> <p>The review of the YICM Plan 2009-2014 was completed and a draft YICM Plan 2014-2019 was progressed. The draft YICM Plan 2014-2019 will be presented to Council seeking endorsement to release to the Plan for public consultation in 2014-2015.</p>	✓	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Climate Change Strategy	<ul style="list-style-type: none"> <li>Present draft Strategy to Elected Members.</li> </ul>	Oct – Dec 2013	The draft Climate Change Strategy is currently being developed. The draft will be completed early next quarter and presented to Elected Members. Following feedback from Elected Members the Strategy will be presented to Council for endorsement to release to the community for public consultation.	→	↑
	<ul style="list-style-type: none"> <li>Present report to Council for endorsement of the draft Climate Change Strategy for community consultation.</li> <li>Conduct community consultation.</li> <li>Finalise draft Climate Change Strategy.</li> <li>Present a report to Council for endorsement of the draft Climate Change Strategy.</li> </ul>	Jan – Mar 2014	<p>The draft Climate Change Strategy has been finalised and was endorsed by Council for the purpose of public consultation in March 2014.</p> <p>It is expected that the final Climate Change Strategy will be presented to Council in the fourth quarter, following the public consultation period and required amendments.</p>	→	↑
	<ul style="list-style-type: none"> <li>Implement projects within the Climate Change Strategy.</li> </ul>	Apr – June 2014	<p>The Climate Change Strategy was endorsed by Council at its meeting held on 20 May 2014.</p> <p>A number of initiatives from the Climate Change Strategy have been progressed this quarter including:</p> <ul style="list-style-type: none"> <li>The development of a project plan for the Coastal Adaptation and Implementation Planning Project Plan and the Coastal Vulnerability and Adaptation Policy; and</li> <li>A Bushland Fire Management Plan Project Plan drafted for the development of a Bushland Fire Management Plan and Bushland Fire Management Policy.</li> </ul>	✓	↑
Implementation of a City Water Plan	<ul style="list-style-type: none"> <li>Implement actions from the City Water Plan.</li> </ul>	Jul – Sept 2013	<p>A number of initiatives from the City Water Plan have been progressed this quarter including:</p> <ul style="list-style-type: none"> <li>The completion of an environmental audit of Craigie Leisure Centre;</li> <li>The continued monitoring and reporting of scheme and groundwater consumption;</li> <li>Waterwise training for irrigation staff; and</li> <li>Planning for the Lessee Water Education Program.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions from the City Water Plan.</li> </ul>	Oct – Dec 2013	<p>A number of initiatives from the City Water Plan have been progressed this quarter including:</p> <ul style="list-style-type: none"> <li>The continued monitoring and reporting of scheme and groundwater consumption;</li> <li>The development of the Lessee Water Education Program;</li> <li>The preparation of documentation for re-endorsement of the City as a Waterwise Council; and</li> <li>The investigation into the Water Corporation's Waterwise Aquatic Centre Program.</li> </ul> <p>A review of the progress made to date on implementing the City Water Plan was also completed and presented to Council in December.</p>	↑	↑



## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement actions from the City Water Plan.</li> </ul>	Jan – Mar 2014	<p>A number of initiatives from the City Water Plan have been progressed this quarter including:</p> <ul style="list-style-type: none"> <li>The continued monitoring and reporting of scheme and groundwater consumption, updating asset and facility data with Planet Footprint, and utilisation of the Water Corporation My Water system;</li> <li>Continued development of the Lessee Water Education Program;</li> <li>Investigation of the Interactive Parks and Reserves Database as part of the City's mobile website;</li> <li>Confirmation from the Water Corporation of Waterwise Council re-endorsement; and</li> <li>Waterwise Aquatic Centre endorsement for the Craigie Leisure Centre.</li> </ul> <p>The monthly monitoring of the City's groundwater usage indicates that consumption during the last quarter was on track and is currently within the annual allocation set by Department of Water.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions from the City Water Plan.</li> <li>Commence an annual review of the City Water Plan.</li> </ul>	Apr – June 2014	<p>A number of initiatives were progressed this quarter including:</p> <ul style="list-style-type: none"> <li>The continued monitoring and reporting of scheme and groundwater consumption;</li> <li>Continued development of the Lessee Water Education program; and</li> <li>Continued implementation of Sump Retrofit Program.</li> </ul> <p>The monthly monitoring of the City's groundwater usage indicates that consumption during the last quarter was on track and is currently within the annual allocation set by Department of Water.</p> <p>The Annual Review of the City Water Plan has commenced and will be presented to Council in the second quarter of 2014-2015.</p>	✓	↑
<b>Hepburn Heights Natural Area Management Plan</b>	<ul style="list-style-type: none"> <li>Develop project plan.</li> <li>Develop brief and appoint consultants to undertake flora and fauna surveys.</li> </ul>	Jul – Sept 2013	<p>The project plan for the Hepburn Heights Management Plan has been completed.</p> <p>The brief was developed and consultants have been appointed to conduct the flora and fauna surveys.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Commence development of the Plan.</li> </ul>	Oct – Dec 2013	<p>The Flora, Fauna and Fungi Survey of Hepburn Heights Bushland was undertaken during the quarter.</p> <p>Development of a draft Hepburn Heights Management Plan has commenced.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Continue development of the Plan incorporating results of the flora and fauna surveys.</li> </ul>	Jan – Mar 2014	<p>The development of a draft Hepburn Heights Management Plan continued during the quarter. It is anticipated that the draft Plan will be completed in the fourth quarter.</p>	↑	↑

THE NATURAL ENVIRONMENT					
Objective: To continually adapt to changing local environmental conditions.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Continue development of the Plan incorporating results of the flora and fauna surveys.</li> <li>Present draft Management Plan to Council for consent to conduct targeted consultation.</li> <li>Conduct targeted consultation.</li> <li>Present final draft Management Plan to Council for endorsement.</li> </ul>	Apr – June 2014	The development of a draft Hepburn Heights Management Plan continued during the quarter. It is anticipated that the draft Plan will be completed in the second quarter of 2014-2015.	→	↑
Weed Management Plan	<ul style="list-style-type: none"> <li>Continue to develop the draft Weed Management Plan.</li> </ul>	Jul – Sept 2013	The development of the draft Weed Management Plan continued and is expected to be completed in the second quarter of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Finalise the development of the draft Weed Management Plan.</li> </ul>	Oct – Dec 2013	The development of a draft Weed Management Plan continued. The draft will be completed and presented to Council for endorsement to release the Plan for targeted consultation in the third quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the draft Plan for targeted consultation.</li> <li>Conduct targeted consultation.</li> </ul>	Jan – Mar 2014	Council endorsed a change in the scope to the Weed Management Plan at the February 2014 meeting through the adoption of the minutes of the Annual General Meeting held in December 2013. The increased scope will require the timeframes for the development of the Plan to be reviewed.	→	↑
	<ul style="list-style-type: none"> <li>Present report to Council for the endorsement of the Weed Management Plan.</li> <li>Commence implementation of the Plan.</li> </ul>	Apr – June 2014	The development of a draft Weed Management Plan continued during the quarter. The timeframes for the development of the Plan have been reviewed due to the increased scope requested by Council in February 2014.	→	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Implementation of the Pathogen Management Plan	<ul style="list-style-type: none"> <li>Continue development of Pathogen Management and Hygiene Guidelines.</li> <li>Implement actions from the Pathogen Management Plan.</li> </ul>	Jul – Sept 2013	<p>The development of the Pathogen Management and Hygiene Guidelines continued during the quarter.</p> <p>The implementation of actions from the Pathogen Management Plan commenced during the quarter including spraying of tyres, equipment, and boots with methylated sprits on entry and exit to the natural areas within the City.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Complete development of Pathogen Management and Hygiene Guidelines.</li> <li>Implement actions from the Pathogen Management Plan.</li> </ul>	Oct – Dec 2013	<p>The development of the Pathogen Management and Hygiene Guidelines continued during the quarter. The Guidelines will be completed in the third quarter of 2013-2014. Other actions from the Pathogen Management Plan that have commenced include:</p> <ul style="list-style-type: none"> <li>Investigations into options for Pathogen Training for City staff;</li> <li>Preparation of background information to inform the Pathogen Mapping and Sampling Program; and</li> <li>Liaison with the Western Australian Local Government Association regarding the City's approach to pathogen management as detailed within the Pathogen Management Plan.</li> </ul>	→	↑
	<ul style="list-style-type: none"> <li>Implement actions from the Pathogen Management Plan.</li> </ul>	Jan – Mar 2014	<p>The development of the Pathogen Management and Hygiene Guidelines continued during the quarter. The Guidelines will be completed in the fourth quarter of 2013-2014. Other actions from the Pathogen Management Plan that have commenced include:</p> <ul style="list-style-type: none"> <li>Appointment of consultants to undertake the Pathogen Mapping and Sampling Program; and</li> <li>Continued liaison with research groups including the Dieback Working Group regarding the latest developments in Pathogen Management.</li> </ul>	→	↑
	<ul style="list-style-type: none"> <li>Implement actions from the Pathogen Management Plan.</li> <li>Undertake an annual review of progress.</li> </ul>	Apr – June 2014	<p>Actions undertaken in line with the Pathogen Management Plan included:</p> <ul style="list-style-type: none"> <li>Continued development of the Pathogen Management and Hygiene Guidelines;</li> <li>Development and distribution of a <i>Protecting our Natural Areas and Parks</i> brochure for community members aimed at preventing the spread of pathogens; and</li> <li>Development of hygiene measures, as specified in the Pathogen Management Plan, when entering bushland reserves.</li> </ul>	→	↑

THE NATURAL ENVIRONMENT					
Objective: To continually adapt to changing local environmental conditions.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Fire Management Plan</b>	<ul style="list-style-type: none"> <li>Develop project plan.</li> <li>Commence development of the Fire Management Plan.</li> </ul>	<b>Apr – June 2014</b>	The Project Plan for the Bushland Fire Management Plan was developed during the quarter. The development of the Bushland Fire Management Plan will commence in the next quarter. The commencement has been affected by delays in finalising the Weed Management Plan as a result of the increased scope.	→	↑
<b>Coastal Foreshore Management Plan</b>	<ul style="list-style-type: none"> <li>Present Coastal Foreshore Management Plan to Council for endorsement.</li> </ul>	<b>Oct – Dec 2013</b>	The development of the Coastal Foreshore Management Plan continued during the quarter and will be presented to Council in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions from endorsed Plan.</li> </ul>	<b>Oct – Dec 2013</b>	The draft Coastal Foreshore Management Plan was revised during the quarter. It is proposed that the Draft will be presented to Council in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions from endorsed Plan.</li> </ul>	<b>Jan–Mar 2014</b>	The Coastal Foreshore Management Plan was presented to Elected Members during the quarter. The Plan is expected to be presented to Council in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions from endorsed Plan. Undertake an annual review of progress.</li> </ul>	<b>Apr – June 2014</b>	The draft Coastal Foreshore Management Plan was endorsed by Council at its May meeting for the purpose of public consultation.	→	↑
<b>Marmion Foreshore Management Plan</b>	<ul style="list-style-type: none"> <li>Present draft Marmion Foreshore Management Plan to Council seeking endorsement.</li> </ul>	<b>Oct – Dec 2013</b>	The initial draft Marmion Foreshore Management Plan was completed during the quarter. It is proposed to be presented to Council in the fourth quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement works in accordance with the Management Plan.</li> </ul>	<b>Jan – Mar 2014</b>	The initial draft of Marmion Foreshore Management Plan was completed during the quarter. It is proposed to be presented to Council in the fourth quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement works in accordance with the Management Plan.</li> <li>Undertake an annual review of progress.</li> </ul>	<b>Apr – June 2014</b>	Further work on the draft Marmion Foreshore Management Plan was undertaken during the quarter. It is proposed to be presented to Council in the second quarter of 2014-2015. This Plan could not be finalised until completion of the Coastal Foreshore Management Plan.	→	↑
<b>Lilburne Park Natural Area Management Plan</b>	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> </ul>	<b>Jul – Sept 2013</b>	The following actions were implemented in accordance with the Lilburne Park Natural Area Management Plan: <ul style="list-style-type: none"> <li>Regular weed control;</li> <li>Maintenance of fire accessways;</li> <li>Removal of rubbish and cubby houses;</li> <li>Maintenance of fencing;</li> <li>Seasonal herbicide spraying for grasses; and</li> <li>Plant identification and training.</li> </ul>	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The following actions were implemented in accordance with the Lilburne Park Natural Area Management Plan:</p> <ul style="list-style-type: none"> <li>Regular manual weed control;</li> <li>Maintenance of fire accessways;</li> <li>Removal of rubbish;</li> <li>Maintenance of fencing; and</li> <li>Herbicide control of Cape Tulips.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The following actions were implemented in accordance with the Lilburne Park Natural Area Management Plan:</p> <ul style="list-style-type: none"> <li>Regular manual weed control;</li> <li>Maintenance of fire accessways;</li> <li>Removal of rubbish;</li> <li>Maintenance of fencing; and</li> <li>Pruning along tracks.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> <li>Undertake an annual review of progress of implementation of the Plan.</li> </ul>	<b>Apr – June 2014</b>	<p>The following actions were implemented in accordance with the Lilburne Park Management Plan:</p> <ul style="list-style-type: none"> <li>Regular manual weed control;</li> <li>Maintenance of fire accessways;</li> <li>Removal of rubbish;</li> <li>Maintenance of fencing;</li> <li>Exotic grass control with herbicide use; and</li> <li>Pruning along tracks.</li> </ul> <p>An annual review of the implementation progress of the Plan will be undertaken in the second quarter of 2014-2015.</p>	→	↑
<b>Central Park Natural Area Management Plan</b>	<ul style="list-style-type: none"> <li>Finalise draft Plan.</li> </ul>	<b>Jul – Sept 2013</b>	The development of the Central Park Natural Area Management Plan continued during the quarter and will be presented to Council in the second quarter of 2013–2014.	→	↑
	<ul style="list-style-type: none"> <li>Present draft Plan to Council seeking endorsement.</li> </ul>	<b>Oct – Dec 2013</b>	The development of the Central Park Natural Area Management Plan continued during the quarter and is proposed to be presented to Council in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> </ul>	<b>Jan – Mar 2014</b>	The Central Park Natural Area Management Plan was endorsed by Council during the quarter. Maintenance works have commenced in accordance with the Plan's recommendations.	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement actions in accordance with the Plan.</li> <li>Undertake an annual review of progress.</li> </ul>	Apr – June 2014	<p>The following actions were implemented in accordance with the Central Park Natural Area Management Plan:</p> <ul style="list-style-type: none"> <li>Regular manual weed control;</li> <li>Maintenance of fire accessways;</li> <li>Removal of rubbish;</li> <li>Maintenance of fencing; and</li> <li>Pruning along tracks.</li> </ul> <p>An annual review of the implementation progress of the Plan will be undertaken in the second quarter of 2014-2015.</p>	→	↑
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks	<ul style="list-style-type: none"> <li>Develop scope of works.</li> <li>Finalise Concept Design.</li> </ul>	Jul – Sept 2013	<p>The concept design for Warrandyte Park was finalised during the quarter.</p> <p>Development of the tender documentation for the irrigation system has been completed.</p> <p>Community consultation is proposed to be undertaken in the second quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop tender documentation.</li> </ul>	Oct – Dec 2013	<p>Community consultation on the concept design for Warrandyte Park was undertaken during the quarter. The irrigation tender was awarded with works due to commence in the third quarter of 2013-2014.</p> <p>Stage two of Hillarys Park is nearing completion and is due for completion in the third quarter of 2013-2014.</p> <p>The design for stage two of the Mawson Park upgrade has been finalised with works due to commence in the third quarter of 2013-2014.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct community consultation.</li> <li>Finalise design.</li> <li>Commence works.</li> </ul>	Jan – Mar 2014	<p>Works commenced at Warrandyte Park including the installation of irrigation and the majority of hard landscaping (footpath, bollards and garden bed kerbing). Top dressing of turf areas has been completed. Soft landscaping on the south side of Warrandyte Park, and preparation works for planting, including mulching are scheduled for the fourth quarter.</p> <p>Stage two of Hillarys Park has been completed including the installation of a drink fountain, lighting, footpaths, a barbeque, and turf.</p> <p>Works commenced at Mawson Park including the installation of shelters, drainage, pathways and hardstand surfaces. Further works will continue in the fourth quarter.</p>	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To continually adapt to changing local environmental conditions.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Complete works.</li> </ul>	Apr – June 2014	<p>Works were completed at Mawson Park during the quarter including the installation of a playground and a bridge across the modified drainage infrastructure.</p> <p>Works at Warrandyte Park were completed during the quarter including planting of shrubs, trees and two new sections of fencing were installed.</p>	✓	↑
Carbon Offset for the City's Fleet	<ul style="list-style-type: none"> <li>Estimate the greenhouse gas emissions from the City's fleet for the period from July to October and purchase carbon offsets.</li> </ul>	Oct – Dec 2013	The greenhouse gas emissions for the City's fleet for the period from July to October 2013 was estimated at 563 tonnes.	↑	↑
	<ul style="list-style-type: none"> <li>Estimate the greenhouse gas emissions from the City's fleet for the period from November to June and purchase carbon offsets.</li> </ul>	Apr – June 2014	The greenhouse gas emissions for the City's fleet for the period from November 2013 to June 2014 was estimated at 1,062 tonnes.	✓	↑

THE NATURAL ENVIRONMENT					
Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Think Green – Energy Program</b>	<ul style="list-style-type: none"> <li>Develop project plan for 2013-2014 Think Green activities.</li> </ul>	<b>Jul – Sept 2013</b>	The project plan for the 2013-2014 Think Green Energy Program was completed.	↑	↑
	<ul style="list-style-type: none"> <li>Implement initiatives in accordance with the approved project plan.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The implementation of the Think Green Energy Program continued during the quarter with the delivery of the Eco Home Audit initiatives. To date 75 residents have registered for environmental audits of their homes by an experienced auditor, a personalised energy action plan, and the installation of energy and water saving technologies.</p> <p>The implementation of the City's Power Meter Project continued with promotional materials being updated to raise awareness of the power meters which are available for loan from City Libraries.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement initiatives in accordance with the approved project plan.</li> </ul>	<b>Jan – Mar 2014</b>	The implementation of the Think Green Energy Program continued during the quarter with the delivery of the Eco Home Audit initiatives. To date 100 residents have registered for environmental audits of their homes by an experienced auditor, a personalised energy action plan, and the installation of energy and water saving technologies.	↑	↑
	<ul style="list-style-type: none"> <li>Implement initiatives in accordance with the approved project plan.</li> </ul>	<b>Apr – June 2014</b>	The implementation of the Think Green Energy Program was completed during the quarter, with the delivery of a total of 100 Eco Home Audits.	✓	↑
<b>Renewable Energy Program</b>	<ul style="list-style-type: none"> <li>Oversee the delivery of information to the community via the City's website and LCD screens within community facilities.</li> </ul>	<b>Jul – Sept 2013</b>	The provision of information to the community regarding the City's Renewable Energy Program is ongoing. Information regarding the City's energy use was provided via the City's website, Facebook page and via the LCD screens within the libraries.	↑	↑
	<ul style="list-style-type: none"> <li>Oversee the delivery of information to the community via the City's website and LCD screens within community facilities.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The provision of information to the community regarding the City's Renewable Energy Program is ongoing. Information regarding the City's energy use was provided via the City's website, Facebook page and via the LCD screens within some facilities.</p> <p>Data regarding the generation of renewable energy from the City's solar PV installations was included within the City's 2012-2013 Annual Report.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Oversee the delivery of information to the community via the City's website and LCD screens within community facilities.</li> </ul>	<b>Jan – Mar 2014</b>	The provision of information to the community regarding the City's Renewable Energy Program is ongoing. Information regarding the City's energy use was provided via the City's website, Facebook page and via the LCD screens within the libraries.	↑	↑
	<ul style="list-style-type: none"> <li>Oversee the delivery of information to the community via the City's website and LCD screens within community facilities.</li> </ul>	<b>Apr – June 2014</b>	The provision of information to the community regarding the City's Renewable Energy Program is ongoing. Information regarding the City's energy use was provided via the City's website, Facebook page and via the LCD screens within the libraries.	✓	↑



## THE NATURAL ENVIRONMENT

Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Strategic Waste Minimisation Plan 2010-2014</b>	<ul style="list-style-type: none"> <li>Present report on progress against the 2010-2014 Strategic Waste Minimisation Plan to Elected Members.</li> <li>Conduct Community Education Awareness Program in schools.</li> <li>Review the contract for the Materials Recovery Facility and Green Waste Processing Facility.</li> <li>Review contract for bulk waste collection.</li> </ul>	<b>Jul – Sept 2013</b>	<p>A progress report will be provided to Elected Members in the second quarter of 2013-2014.</p> <p>The Community Education Program is being conducted in accordance with the schedule.</p> <p>The review of the contracts for the Materials Recovery Facility and the Green Waste Recycling Facility was ongoing.</p> <p>Information from the bulk waste trials for metals and mattresses is being collated. Information from other local governments with different service designs has also been requested and will be used to develop options before preparing a tender for the bulk collection service.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct Community Education Awareness Program in schools.</li> <li>Review the contract for the Materials Recovery Facility and Green Waste Processing Facility.</li> <li>Develop documentation for tender.</li> </ul>	<b>Oct – Dec 2013</b>	<p>A report on the progress against actions in the 2010-2014 Strategic Waste Minimisation Plan was completed and will be presented to Elected Members in the third quarter of 2013-2014.</p> <p>The Community Education Program is being conducted in accordance with the schedule.</p> <p>The review of the contracts for the Materials Recovery Facility and the Green Waste Recycling Facility continued during the quarter.</p> <p>The preparation of tender documentation for the Materials Recovery Facility commenced during the quarter.</p>	→	↑
	<ul style="list-style-type: none"> <li>Conduct Community Education Awareness Program in schools.</li> <li>Advertise tender for the processing of the recycling and green waste service and evaluate tender submissions.</li> <li>Commence review of the Strategic Waste Minimisation Plan.</li> </ul>	<b>Jan – Mar 2014</b>	<p>No schools nominated for the Community Education Awareness Program this quarter. The Program will continue in the fourth quarter with a number of schools who have tentatively nominated for term two.</p> <p>The tender documents for the processing of the recycling and green waste service were developed and will be advertised in the fourth quarter. Tender evaluations will occur in the fourth quarter.</p> <p>A review of the Waste Minimisation Plan commenced during the quarter. Strategic Waste Minimisation initiatives are included within the Waste Management Section of the draft Environment Plan 2014-2019.</p> <p>A report on the progress against actions in the 2010-2014 Strategic Waste Minimisation Plan will be presented to Elected Members in the fourth quarter.</p>	→	↑

## THE NATURAL ENVIRONMENT

Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Conduct Community Education Awareness Program in schools.</li> <li>Present report to Council recommending the preferred providers for the recycling service and green waste.</li> <li>Present report to Council seeking endorsement of the recommended contractor for bulk waste.</li> <li>Present draft Strategic Waste Minimisation Plan to Council for endorsement to advertise for public comment.</li> </ul>	Apr – June 2014	<p>There were no Community Education Awareness sessions held this quarter.</p> <p>Advertising for the tender of the City's recycling service closed during the quarter. A report recommending the preferred providers for the service will be presented to Council in the first quarter of 2014-2015.</p> <p>Bulk collection and green waste data is being analysed to determine the most cost effective way of providing service. The current contract has been extended to allow for further consideration of options for service.</p> <p>Strategic Waste Minimisation initiatives are included within the Waste Management section of the Environment Plan 2014-2019. A Waste Management Plan to guide waste management operations over the next three years will be developed in 2014-2015.</p> <p>A report on the actions undertaken in line with the 2010-2014 Strategic Waste Minimisation Plan will be presented to Elected Members in the first quarter of 2014-2015.</p>	→	↑
Environmental Education Program	<ul style="list-style-type: none"> <li>Develop 2013-2014 Environment Education Plan.</li> <li>Implement programs in accordance with the approved Plan.</li> </ul>	Jul – Sept 2013	<p>The project plan for the City's Environmental Education Program for 2013-2014 has been completed.</p> <p>Planning for the delivery of the programs continued during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Implement programs in accordance with the approved Plan.</li> </ul>	Oct – Dec 2013	<p>The following environmental education initiatives were completed during the quarter:</p> <ul style="list-style-type: none"> <li>Delivery of Creatures of the Dark Night Stalks Tours at Neil Hawkins Park in October 2013;</li> <li>Implementation of the Garage Sale Trail initiative;</li> <li>Development of new resources for the Adopt a Coastline Program;</li> <li>Development of resources for an Adopt a Bushland Program;</li> <li>Planning for the delivery of the programs for early 2014 including <i>Clean up Australia Day</i>, <i>Capture Nature Photography Competition</i> and <i>Food Gardens Workshop</i>.</li> </ul>	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement programs in accordance with the approved Plan.</li> </ul>	Jan – Mar 2014	<p>The following environmental education initiatives were completed during the quarter:</p> <ul style="list-style-type: none"> <li>Delivery of the Food Gardens Workshop hosted by Josh Byrne;</li> <li>Development of temporary environmental signage for the Joondalup Festival;</li> <li>Development of new resources for the Adopt a Coastline Program;</li> <li>Development of resources for an Adopt a Bushland Program; and</li> <li>Continued planning for the delivery of the programs for early 2014 including <i>Clean up Australia Day</i>, <i>Capture Nature Photography Competition</i> and <i>Food Gardens Workshop</i>.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement programs in accordance with the approved Plan.</li> <li>Undertake review of the 2013-2014 Environmental Education Program.</li> </ul>	Apr – June 2014	<p>The following environmental education initiatives were completed during the quarter:</p> <ul style="list-style-type: none"> <li>Delivery of a Sustainable Gardens Workshop hosted by Josh Byrne;</li> <li>Delivery of Nyungar Bushtucker and Cultural Heritage tours;</li> <li>Development of resources for the Adopt a Coastline Program; and</li> <li>Delivery of the Capture Nature Photography Competition.</li> </ul>	✓	↑
<b>Adopt a Coastline Project</b>	<ul style="list-style-type: none"> <li>Exhibit displays of the work of individual schools developed as part of the Adopt a Coastline Project from the previous year.</li> <li>Present Recognition Awards to participating schools.</li> </ul>	Jul – Sept 2013	<p>The work of students from Halidon, Glengarry and Padbury Primary Schools were displayed at the Joondalup Library during August 2013.</p> <p>Participation Awards for the Adopt a Coastline program were presented to the schools and students in August and September 2013.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Commence planning for the 2013-2014 Adopt a Coastline Project.</li> </ul>	Oct – Dec 2013	<p>Planning for the 2014 program commenced with promotional material being developed during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Invite applications from schools and inform successful schools.</li> </ul>	Jan – Mar 2014	<p>Primary schools within the City were invited to apply to participate in the Adopt a Coastline Program for 2014. Greenwood and Davallia Primary Schools have been selected to participate.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Deliver Adopt a Coastline Program in conjunction with schools.</li> </ul>	Apr – June 2014	<p>Approximately 120 students from Davallia and Greenwood Primary Schools participated in onsite planting sessions at Mullaloo, Hillarys and Whitford Beaches. Each class received presentations on environmental issues.</p>	✓	↑

## THE NATURAL ENVIRONMENT

Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Friends' Group Activities</b>	<ul style="list-style-type: none"> <li>Update Friends' Group Page on the City's website as required.</li> <li>Undertake actions as per agreed 2013-2014 work plan for each Friends' Group.</li> <li>Publish quarterly Friends' Group Newsletter.</li> <li>Provide quarterly update for Elected Members on Friends' Group activities.</li> </ul>	<b>Jul – Sept 2013</b>	<p>No updates were required on the Friends' Group Page on the City's website.</p> <p>The following actions were undertaken as agreed in the 2013-2014 work plan:</p> <ul style="list-style-type: none"> <li>Provision of two City officers for assistance on Friends' Group planting days;</li> <li>Supply of seedlings, tree guards and stakes for Friends' Group planting days; and</li> <li>The removal of weed and rubbish bags as requested by Friends' Groups.</li> </ul> <p>The Spring Friends' Group Newsletter was developed and will be published in October 2013.</p> <p>A quarterly report on Friends' Group activities was presented to Elected Members during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Update Friends' Group Page on the City's website as required.</li> <li>Undertake actions as per agreed 2013-2014 work plan for each Friend's Group</li> <li>Publish quarterly Friends' Group Newsletter.</li> <li>Provide quarterly update for Elected Members on Friends' Group activities.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Updates to contact details on the Friends' Group Page on City's website were completed.</p> <p>The following actions were undertaken as agreed in the 2013-2014 work plan:</p> <ul style="list-style-type: none"> <li>Fencing Repairs;</li> <li>Weed control both manual and herbicides; and</li> <li>Removal of weed bags collected in the City's bushland reserve by Friends' Group members.</li> </ul> <p>The Spring Friends' Group Newsletter was published and distributed during the quarter.</p> <p>A quarterly report on Friends' Group activities was presented to Elected Members during the quarter.</p>	↑	↑

## THE NATURAL ENVIRONMENT

Objective: To build a community that takes ownerships of its natural assets and supports their ongoing preservation and conservation.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Update Friends' Group Page on the City's website as required.</li> <li>Undertake actions as per agreed 2013-2014 work plan for each Friends' Group.</li> <li>Publish quarterly Friends' Group Newsletter.</li> <li>Provide quarterly update for Elected Members on Friends' Group activities.</li> </ul>	Jan – Mar 2014	<p>Updates to contact details on the Friends' Group Page on City's website were completed.</p> <p>The following actions were undertaken as agreed in the 2013-2014 work plan:</p> <ul style="list-style-type: none"> <li>Fencing repairs;</li> <li>Weed control both manual and herbicides;</li> <li>Removal of weed bags collected in the City's bushland reserve by Friends' Group members;</li> <li>Propagation of native plants for Friends' Groups; and</li> <li>Assistance provided with development of Bushland Forever Special Purpose Grant submissions.</li> </ul> <p>The quarterly Friends' Group Newsletter was published and distributed during the quarter.</p> <p>A quarterly report on Friends' Group activities was presented to Elected Members during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Update Friends' Group Page on the City's website as required.</li> <li>Undertake actions as per agreed 2013-2014 Work Plan for each Friends' Group.</li> <li>Publish quarterly Friends' Group Newsletter.</li> <li>Provide quarterly update for Elected Members on Friends' Group activities.</li> </ul>	Apr – June 2014	<p>Updates to contact details on the Friends' Group Page on City's website were completed.</p> <p>The following actions were undertaken as agreed in the 2013-2014 work plan:</p> <ul style="list-style-type: none"> <li>Fencing repairs;</li> <li>Litter pickups;</li> <li>Weed bags delivered to Friends' Group Coordinators, and filled bags removed;</li> <li>Propagation of native plants for Friends' Groups; and</li> <li>Weeds control as per agreed work plans.</li> </ul> <p>Friends Groups were provided with a dedicated email address to facilitate communication with the City.</p> <p>The quarterly Friends' Group Newsletter was published and distributed during the quarter.</p> <p>A quarterly report on Friends' Group activities was presented to Elected Members during the quarter.</p>	✓	↑

THE NATURAL ENVIRONMENT					
Objective: To develop an appreciation for local natural assets by providing appropriate access to natural areas.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Beach Management Plan</b>	<ul style="list-style-type: none"> <li>Implement actions within the Beach Management Implementation Plan.</li> </ul>	<b>Jul – Sept 2013</b>	The implementation of actions from the Beach Management Implementation Plan continued during the quarter including: <ul style="list-style-type: none"> <li>Ongoing repairs to fencing along foreshores;</li> <li>Regular patrols of the beaches, foreshore and local beach car parks;</li> <li>The recruitment of additional City rangers for the beach patrol season; and</li> <li>Monitoring of path conditions.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions within the Beach Management Implementation Plan.</li> </ul>	<b>Oct – Dec 2013</b>	The implementation of actions from the Beach Management Implementation Plan continued during the quarter including: <ul style="list-style-type: none"> <li>Beach patrols which commenced on 1 December 2013;</li> <li>Additional car parking patrols on weekends;</li> <li>Ongoing repairs to fencing along foreshores; and</li> <li>Monitoring of path conditions.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions within the Beach Management Implementation Plan.</li> <li>Present report to Council regarding the proposal to close the horse beach in October 2014.</li> </ul>	<b>Jan – Mar 2014</b>	The implementation of actions from the Beach Management Implementation Plan continued during the quarter including: <ul style="list-style-type: none"> <li>Repairs to primary dunal fencing;</li> <li>Replacement of pathway fencing;</li> <li>Regular patrols of the beaches, foreshore and local beach car parks; and</li> <li>Monitoring of path conditions.</li> </ul> <p>A report on the proposal to close the horse beach will be presented to Council in the first quarter of 2014-2015.</p>	→	↑
	<ul style="list-style-type: none"> <li>Implement actions within the Beach Management Implementation Plan.</li> <li>Progress actions relating to the closure of the horse beach, subject to Council endorsement.</li> </ul>	<b>Apr – June 2014</b>	The implementation of actions from the Beach Management Implementation Plan continued during the quarter including: <ul style="list-style-type: none"> <li>Monitoring of path conditions;</li> <li>Regular patrols of the beaches, foreshore and local beach car parks; and</li> <li>200 metres of new coastal fencing constructed at the Whitfords Dog Beach.</li> </ul>	→	↑
<b>Craigie Bushland</b>	<ul style="list-style-type: none"> <li>Develop scope and terms of reference for Craigie Bushland Working Group.</li> </ul>	<b>Jul – Sept 2013</b>	A meeting was held with representatives from the Department of Parks and Wildlife in August to discuss usage and site constraints of Craigie Bushland. This was conducted to inform the scope and terms of reference for the Craigie Bushland Working Group.	→	N/A
	<ul style="list-style-type: none"> <li>Establish Working Group.</li> </ul>	<b>Oct – Dec 2013</b>	The establishment of the working group will be undertaken in the third quarter of 2013-2014.	→	N/A
		<b>Jan – Mar 2014</b>	Establishment of the working group has been delayed pending the outcome of discussions with the Department of Parks and Wildlife on the establishment of a formal agreement regarding the release of fauna into the Craigie Bushland.	→	N/A

## THE NATURAL ENVIRONMENT

Objective: To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Report outcomes of working group.</li> </ul>	Apr – June 2014	<p>Establishment of the working group has been delayed pending the ongoing liaison with the Department of Parks and Wildlife on the establishment of a formal agreement for the release of fauna into the Craigie Bushland.</p> <p>At its meeting in June 2014 Council determined its intention to specify Craigie Open Space (Reserve Numbers 38362 and 32858) as a place where dogs are prohibited at all times pursuant to section 31(2B)(a) of the <i>Dog Act 1976</i>. This decision will assist with the establishment of a formal agreement.</p>	→	N/A
Local Biodiversity Program	<ul style="list-style-type: none"> <li>Participate as required.</li> </ul>	Jul – Sept 2013	The City hosted the 5 <sup>th</sup> International BiodiverCities Advisory Committee Meeting on 8 September. The meeting was chaired by Mayor Pickard and attended by a number of international delegates.	↑	↑
	<ul style="list-style-type: none"> <li>Participate as required.</li> </ul>	Oct – Dec 2013	The City worked closely with North Metro Coast Care from Perth Region Natural Resource Management, and local coastal friends groups to implement natural management regimes in accordance with the Local Biodiversity Program principles.	↑	↑
	<ul style="list-style-type: none"> <li>Participate as required.</li> </ul>	Jan – Mar 2014	The City was represented on the Yellagonga Regional Park Community Advisory Committee meeting held in the third quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Participate as required.</li> </ul>	Apr – June 2014	The Climate Change Strategy was submitted to ICLEI as part of the LAB BiodiverCities Program.	✓	↑

THE NATURAL ENVIRONMENT					
Objective: To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>2013 International BiodiverCities Conference</b>	<ul style="list-style-type: none"> <li>Oversee the development and delivery of an International Biodiversity Conference.</li> </ul>	<b>Jul – Sept 2013</b>	The 2013 International BiodiverCities Conference was held from 8-11 September 2013 at the Joondalup Resort, Connolly. The Conference included keynote presentations from national and international environmental experts, and tours and activities that highlighted the City's biodiversity values.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on outcomes of Conference.</li> </ul>	<b>Oct – Dec 2013</b>	<p>A report providing an overview of the outcomes of the BiodiverCities Conference was prepared and distributed to Elected Members during the quarter.</p> <p>A Conference video has also been completed and made available on the City's website and You Tube Channel.</p>	✓	→
<b>Water Wise Councils Program</b>	<ul style="list-style-type: none"> <li>Meet Water Corporation requirements to retain Waterwise Council Accreditation.</li> </ul>	<b>Jul – Sept 2013</b>	The City has commenced compiling the required documentation to present to the Water Corporation in order to retain Waterwise Council accreditation.	↑	↑
	<ul style="list-style-type: none"> <li>Meet Water Corporation requirements to retain Waterwise Council Accreditation.</li> </ul>	<b>Oct – Dec 2013</b>	The City has submitted documentation to the Water Corporation for endorsement as a Waterwise Council. The City is awaiting confirmation from the Water Corporation.	↑	↑
	<ul style="list-style-type: none"> <li>Meet Water Corporation requirements to retain Waterwise Council Accreditation.</li> </ul>	<b>Jan – Mar 2014</b>	The City has received confirmation that it has met the requirements of Waterwise Council accreditation for 2013-2014. The City also received Waterwise Aquatic Centre endorsement for the Craigie Leisure Centre.	↑	↑
	<ul style="list-style-type: none"> <li>Meet Water Corporation requirements to retain Waterwise Council Accreditation.</li> <li>Present report to the Department of Water on the City's groundwater consumption.</li> </ul>	<b>Apr – June 2014</b>	<p>Sponsorship was received from the Water Corporation for the implementation of water audits at the Joondalup Administration Building, Joondalup Library, Civic Centre and Works Operation Centre. Water audits will be conducted in 2014-2015.</p> <p>A report on the annual review of the City Water Plan will be presented to Council in the second quarter of 2014-2015, following which the Report will be forwarded to the Department of Water.</p>	↑	↑



<b>COMMUNITY WELLBEING</b>					
Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Percy Doyle Reserve Master Planning Project</b>	<ul style="list-style-type: none"> <li>Present Feasibility Study and Concept Plan to Council for approval to advertise.</li> </ul>	<b>Oct – Dec 2013</b>	The Feasibility Study and Concept Plans were prepared during the quarter. Further discussions and work is required to be undertaken on the location of the commercial component and staging options for the Project. Once the Concept Plan options are finalised, it is proposed that all information will be presented to Elected Members in the third quarter of 2013-2014.	→	→
	<ul style="list-style-type: none"> <li>Conduct community consultation to gain feedback on the Concept Plan.</li> </ul>	<b>Jan – Mar 2014</b>	An alternative location for the commercial component was developed and phasing options prepared during the quarter. The Feasibility Study and Concept Plans will be presented to Elected Members in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Present report to Elected Members on the outcomes of community consultation.</li> </ul>	<b>Apr – June 2014</b>	The Feasibility Study and Concept Plans were presented to Elected Members during the quarter. A further review of the site will continue in 2014-2015.	→	↑
<b>Edgewater Quarry Master Planning Project</b>	<ul style="list-style-type: none"> <li>Develop two alternative Concept Plans as requested by Elected Members in May 2013.</li> </ul>	<b>Jul – Sept 2013</b>	Two alternative concept plans were developed and will be presented to Elected Members in the third quarter of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Continue development of two alternative Concept Plans as requested by Elected Members in May 2013.</li> <li>Update Elected Members on the draft Concept Plans.</li> </ul>	<b>Oct – Dec 2013</b>	Two alternative Concept Plans have been developed. Further updates on the commercial analysis and financial projections for the Project have commenced. It is proposed that information will be presented to Elected Members in the third quarter of 2013-2014.	→	→
	<ul style="list-style-type: none"> <li>Undertake Site Analysis including a traffic impact study, retail needs assessment and geotechnical study.</li> </ul>	<b>Jan – Mar 2014</b>	The revised commercial analysis and financial projections were completed during the quarter. This information will be presented to Elected Members in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Undertake Site Analysis including a traffic impact study, retail needs assessment and geotechnical study.</li> </ul>	<b>Apr – June 2014</b>	The revised commercial analysis, financial projections and new concept plan options were presented to Elected Members during the quarter. Quotes were sought to undertake the traffic impact study, retail needs assessment, geotechnical study, and revised acoustic study. This project will continue in 2014-2015.	→	↑

COMMUNITY WELLBEING					
Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Wanneroo Basketball Association Relocation (including the additional clubroom facilities for the West Perth Football Club, additional facilities for the Joondalup Netball Association and additional playing surface for the Joondalup Brother's Rugby Union Club)</b>	<ul style="list-style-type: none"> <li>Participate in project team and report progress to Elected Members as required.</li> </ul>	<b>Jul – Sept 2013</b>	<p>At its meeting in August 2013 Council endorsed a four million dollar commitment to the redevelopment of the Arena Joondalup Project. This includes provision for the relocation of the Wanneroo Basketball Association.</p> <p>A project team meeting to progress the project occurred during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Participate in project team and report progress to Elected Members as required.</li> </ul>	<b>Oct – Dec 2013</b>	The initial meeting of the project team was held during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Participate in project team and report progress to Elected Members as required.</li> </ul>	<b>Jan – Mar 2014</b>	Meetings of the steering committee and project working group occurred during the quarter. A revised payment schedule for redeveloping Arena Joondalup was agreed with \$250,000 requested for 2013-2014, \$750,000 in 2014-2015 and balance for construction in later financial years. The project will continue in the fourth quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Participate in project team and report progress to Elected Members as required.</li> </ul>	<b>Apr – June 2014</b>	<p>Meetings of the steering committee and project working group occurred during the quarter. A draft Project Definition Plan for the relocation of the WBA and clubroom facilities for the West Perth Football Club has been prepared and distributed to relevant stakeholders for comment. As per the resolution of the Council in August 2013, a draft Memorandum of Understanding was prepared by Venues West with the WBA and West Perth Football Club for consideration. Significant earthworks have been undertaken to incorporate the additional playing surface to the west of the site.</p> <p>Draft concept plans have been prepared for the additional courts and administration facilities for the Joondalup Netball Association.</p>	✓	↑
<b>Marmion Foreshore Parking</b>	<ul style="list-style-type: none"> <li>Finalise Concept Design and budget estimates.</li> </ul>	<b>Jul – Sept 2013</b>	The Concept Design and budget estimate for the Marmion Foreshore Parking Project was finalised during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Present final Concept Design to Council and seek endorsement to advertise for public comment.</li> <li>Conduct community consultation.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The Concept Design identified traffic management issues. A Road Safety Audit was undertaken and a review of the design has commenced following recommendations from the Audit.</p> <p>The final Concept Design, including associated road works, is proposed to be presented to Council in the fourth quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Finalise design and present report to Council seeking endorsement.</li> <li>Advertise tender for works.</li> </ul>	<b>Jan – Mar 2014</b>	Options for the final Concept Design and associated road works will be presented to Elected Members in the fourth quarter. Following consultation with Marmion Angling and Aquatic Club, the Club has requested that construction be delayed until April 2015.	↑	↑

COMMUNITY WELLBEING					
Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>	Apr – June 2014	Development of the design commenced for the car park and sea wall during the quarter. Elected Members were updated on this project in April 2014. Construction will commence in the fourth quarter of 2014-2015.	→	↑
Upgrade of Community Facilities, Timberlane Clubrooms, Woodvale	<ul style="list-style-type: none"> <li>Submit application to the Regional Development Australia Fund for allocated funding.</li> </ul>	Jul – Sept 2013	A funding application for the upgrade of community facilities at Timberlane Clubrooms was submitted to the Regional Development Australia Fund (RDAF) during the quarter.	↑	↑
		Oct – Dec 2013	The City has received advice from the Federal Government that the new Government will not fund projects announced by the former Government in round five and five (b) of the RDAF. Reports will be presented to the Capital Works Committee in the third quarter for further consideration.	↑	↑
	<ul style="list-style-type: none"> <li>Finalise detailed design.</li> <li>Advertise tender and appoint contractors.</li> </ul>	Jan – Mar 2014	A report was presented to the Capital Works Committee and Council in February 2014 on the Federal Government's withdrawal of funding for the Regional Development Australia Fund. It was agreed to postpone the project and have it listed in the 2015-2016 budget for consideration.	↑	↑
	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>	Apr – June 2014	A report was presented to the Capital Works Committee and Council in February 2014 on the Federal Government's withdrawal of funding for the Regional Development Australia Fund. It was agreed to postpone the project and have it listed in the 2015-2016 budget for consideration.	→	↑
Upgrade of Community Facilities, Admiral Park, Heathridge	<ul style="list-style-type: none"> <li>Award tender for construction.</li> </ul>	Jul – Sept 2013	The tender for the upgrade of facilities at Admiral Park was awarded with works commencing during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>	Oct – Dec 2013	Construction works to upgrade facilities at Admiral Park commenced during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>	Jan – Mar 2014	Construction works at the Admiral Park facility were completed during the quarter. Current user groups were provided access to the facility. An official opening of the facility is scheduled for 28 June 2014.	✓	↑
Hawker Park Community Sporting Facility, Warwick	<ul style="list-style-type: none"> <li>Submit application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund.</li> </ul>	Jul – Sept 2013	An application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund was submitted during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Receive decision from the Department of Sport and Recreation on the Community Sporting and Recreation Facilities Fund application.</li> <li>Finalise design.</li> </ul>	Jan – Mar 2014	The outcome of the Community Sporting and Recreation Facilities Fund application was announced in February 2014. The City did not receive grant funding for the Hawker Park redevelopment project. Further consideration is required to determine the feasibility of the project.	↑	↑
	<ul style="list-style-type: none"> <li>Prepare tender documentation.</li> </ul>	Apr – June 2014	Council considered the Hawker Park Project at its meeting held in May 2014. It was agreed to postpone the project and have it listed in the 2016-2017 budget for consideration.	→	↑

## COMMUNITY WELLBEING

Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Bramston Park, Burns Beach</b>	<ul style="list-style-type: none"> <li>Conduct community consultation on the Concept Plan developed in 2012-2013.</li> <li>Present report to Council on the results of community consultation and seek endorsement to submit an application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund.</li> </ul>	<b>Jul – Sept 2013</b>	The results of the community consultation undertaken in July and August 2013 were presented to Council in September 2013. At the same meeting, Council endorsed the submission of an application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund. The application was submitted in September 2013.	↑	↑
	<ul style="list-style-type: none"> <li>Receive decision from the Department of Sport and Recreation on the outcome of the Community Sporting and Recreation Facilities Fund application.</li> <li>Finalise design.</li> </ul>	<b>Jan – Mar 2014</b>	The outcome of the Community Sporting and Recreation Facilities Fund application was announced in February 2014 with the City receiving partial funding for the Bramston Park development project. Further consideration is required to determine the feasibility of the project.	↑	↑
	<ul style="list-style-type: none"> <li>Prepare tender documentation.</li> </ul>	<b>Apr – June 2014</b>	Council considered the Bramston Park Project at its meeting held in May 2014. It was agreed to proceed with the project, with a report to Council requested on the detailed design of the facility prior to advertising the tender.	→	↑
<b>Synthetic Hockey Pitch Development</b>	<ul style="list-style-type: none"> <li>Submit application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund.</li> </ul>	<b>Jul – Sept 2013</b>	An application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund was submitted during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Develop a proposal for a joint management of the facility – (Club/City Management Model).</li> </ul>	<b>Oct – Dec 2013</b>	Work with the Whitford Hockey Club has commenced to determine the financial projections of a lease arrangement for the facility.	↑	↑
	<ul style="list-style-type: none"> <li>Receive decision from the Department of Sport and Recreation on the outcome of the Community Sporting and Recreation Facilities Fund application.</li> </ul>	<b>Jan – Mar 2014</b>	The outcome of the Community Sporting and Recreation Facilities Fund application was announced in February 2014 with the City receiving partial funding for the Synthetic Hockey Pitch Development project. Further consideration is required to determine the feasibility of the project.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on the outcome of the Community Sporting and Recreation Facilities Fund application and on the proposed joint City/Club Management Model.</li> </ul>	<b>Apr – June 2014</b>	Council considered the Synthetic Hockey Pitch Project at its meeting held in May 2014. It was agreed to proceed with the project, with a report to Council requested on the proposed joint City/Club Management Model and tender arrangement.	✓	↑

<b>COMMUNITY WELLBEING</b>					
Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Beaumaris Sporting Complex, Iluka (Refurbishment Project)</b>	<ul style="list-style-type: none"> <li>Undertake consultation with stakeholder groups.</li> <li>Develop Scope of Works.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Consultation was undertaken during the quarter with all stakeholders of the Beaumaris Sports Complex.</p> <p>Development of the Scope of Works was completed.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop Concept Design and cost estimates.</li> <li>Present report to the Capital Works Committee on the Concept Design and cost estimates.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Development of Concept Plans and cost estimates were completed during the quarter.</p> <p>The concept plans and cost estimate were presented to the November 2013 Capital Works Committee which has requested a further review.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Amend project budget if required.</li> <li>Undertake detailed design.</li> </ul>	<b>Jan – Mar 2014</b>	The project was considered by the Capital Works Committee and Council in February 2014. It was agreed to progress the full recommended refurbishment works with the Beaumaris Sports Association to fund the fit-out of the commercial kitchen. A detailed design will be finalised in 2014-2015.	→	↑
	<ul style="list-style-type: none"> <li>Undertake detailed design.</li> </ul>	<b>Apr – June 2014</b>	Discussion with the Beaumaris Sports Association on the fit-out of the commercial kitchen has been undertaken. A detailed design will be finalised in 2014-2015.	→	↑
<b>Heathridge Clubrooms, Heathridge (Refurbishment Project)</b>	<ul style="list-style-type: none"> <li>Undertake consultation with stakeholder groups.</li> <li>Develop Scope of Works.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Consultation was undertaken during the quarter with all relevant stakeholders of Heathridge Clubrooms.</p> <p>Development of the Scope of Works was completed.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop Concept Design and cost estimates.</li> <li>Present report to the Capital Works Committee on the Concept Design and cost estimates.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Development of Concept Plans and cost estimates were completed during the quarter.</p> <p>The concept plans and cost estimate were presented to the November 2013 Capital Works Committee meeting and have been referred back for further review and for consideration of a master planning exercise for Heathridge Park.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Amend project budget if required.</li> <li>Undertake detailed design.</li> </ul>	<b>Jan – Mar 2014</b>	The project was considered by the Capital Works Committee and Council in February 2014. It was agreed to progress reduced refurbishment works including the construction of a covered veranda. The City is considering a Master Plan of the whole site with a report to be presented to Elected Members in mid 2014. The project budget was amended as required. A detailed design will be finalised in 2014-2015.	→	↑
	<ul style="list-style-type: none"> <li>Continue detailed design.</li> </ul>	<b>Apr – June 2014</b>	The Council agreed to undertake a Master Plan for Heathridge Park at the June Council Meeting. The Master Planning process will commence in 2015-2016.	→	↑

COMMUNITY WELLBEING					
Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Beaumaris Community Centre, Ocean Reef (Refurbishment Project)</b>	<ul style="list-style-type: none"> <li>Undertake consultation with stakeholder groups.</li> <li>Develop Scope of Works.</li> </ul>	<b>Jul – Sept 2013</b>	<p>Consultation was undertaken during the quarter with relevant stakeholders of the Beaumaris Community Centre.</p> <p>Development of the Scope of Works was completed.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop Concept Design and cost estimates.</li> <li>Present report to the Capital Works Committee on the Concept Design and cost estimates.</li> </ul>	<b>Oct – Dec 2013</b>	<p>Development of Concept Plans and cost estimates were completed during the quarter.</p> <p>The concept plans and cost estimate were presented to the November 2013 Capital Works Committee which has requested a further review.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Amend project budget if required.</li> <li>Undertake detailed design.</li> </ul>	<b>Jan – Mar 2014</b>	The project was considered by the Capital Works Committee and Council in February 2014. It was agreed to progress the recommended refurbishment works. No amendment was required to the project budget. A detailed design will be finalised in 2014-2015.	→	↑
	<ul style="list-style-type: none"> <li>Continue detailed design.</li> </ul>	<b>Apr – June 2014</b>	The development of a detailed design continued during the quarter and will be finalised in 2014-2015.	→	↑
<b>Penistone Reserve Redevelopment Penistone Park, Greenwood</b>	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement to commence project.</li> <li>Conduct community and stakeholder consultation.</li> </ul>	<b>Jul – Sept 2013</b>	<p>At its meeting in July 2013 Council endorsed the commencement of the Penistone Reserve Redevelopment Project.</p> <p>Community and stakeholder consultation was undertaken during July and August 2013.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on the outcomes of community and stakeholder consultation and seek endorsement to progress the project.</li> <li>Subject to Council approval, develop Concept Design.</li> </ul>	<b>Oct – Dec 2013</b>	<p>A report on the outcome of the community and stakeholder consultation was presented to Council in September 2013 and the project was endorsed to proceed to concept design stage.</p> <p>Development of concept plans and a cost estimate was completed during the quarter.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council on the Concept Design.</li> </ul>	<b>Jan – Mar 2014</b>	The concept plans were presented to Council in February 2014 where it was agreed to progress the project and undertake community consultation on the preferred concept plan.	↑	↑
	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement to undertake community consultation on the Concept Design.</li> <li>Conduct community consultation.</li> </ul>	<b>Apr – June 2014</b>	Community consultation was undertaken from 31 March to 23 April 2014. The results of the consultation will be presented to Elected Members in early 2014-2015.	✓	↑

## COMMUNITY WELLBEING

Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Craigie Leisure Centre Minor Upgrades</b>  Including Renewal Of Carpets, Upgrade Of Water Playground And Installation Of Sports Court Evaporative Air Conditioning	<ul style="list-style-type: none"> <li>Advertise tender and appoint preferred supplier for the upgrade of the water playground.</li> <li>Develop specifications and advertise tender for sports court evaporative air conditioning.</li> </ul>	<b>Jul – Sept 2013</b>	Preparation for minor upgrades at the Craigie Leisure Centre commenced during the quarter. This included the development of specifications and investigating suitable suppliers to conduct the works.	↑	↑
	<ul style="list-style-type: none"> <li>Undertake works for the upgrade of the water playground.</li> <li>Appoint preferred supplier and undertake works for sports court evaporative air conditioning.</li> </ul>	<b>Oct – Dec 2013</b>	Temporary repairs were completed to the water playground during the quarter.  Four commercial fans were installed above the sports halls at Craigie Leisure Centre during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Advertise tender and appoint preferred supplier for renewal of the carpets.</li> </ul>	<b>Jan – Mar 2014</b>	Minor upgrade works continued during the quarter.  Investigations into a suitable surface to replace the current water playground surface continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Undertake works for renewal of carpets.</li> </ul>	<b>Apr – June 2014</b>	Carpet renewal was completed at Craigie Leisure Centre during the quarter.  Investigations into a suitable surface to replace the current water playground surface continued during the quarter.	✓	↑
<b>Iluka Open Space Floodlighting, Iluka and Prince Regent Park, Heathridge</b>	<ul style="list-style-type: none"> <li>Advertise tender and evaluate submissions.</li> </ul>	<b>Jul – Sept 2013</b>	Tenders for floodlighting at Iluka Open Space and Prince Regent Park were advertised in September.	↑	↑
	<ul style="list-style-type: none"> <li>Commence works.</li> </ul>	<b>Oct – Dec 2013</b>	A contractor has been appointed for both projects and with works scheduled to commence in the third quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Complete works.</li> </ul>	<b>Jan – Mar 2014</b>	Initial earthworks commenced during the quarter and the project is due for completion in the fourth quarter	→	↑
		<b>Apr – June 2014</b>	The installation of floodlighting was undertaken during the quarter.	→	↑



## COMMUNITY WELLBEING

Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Currabine Community Centre</b>	<ul style="list-style-type: none"> <li>Complete construction.</li> <li>Hold official opening.</li> </ul>	<b>Oct – Dec 2013</b>	Construction of the Currabine Community Centre was completed during the quarter. An official opening ceremony will be conducted in the third quarter of 2013-2014.	→	↑
<b>Mirror Park Skate Park, Ocean Reef</b>	<ul style="list-style-type: none"> <li>Implement actions in line with the Facility Management Plan.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The following actions were implemented in line with the Facility Management Plan:</p> <ul style="list-style-type: none"> <li>Mobile Youth Bus Service engaged with the youth in the Park two nights per week;</li> <li>Youth Outreach workers engaged with the users of Mirror Park on a regular basis;</li> <li>Rubbish was collected daily;</li> <li>CCTV monitored for anti social behaviour;</li> <li>Routine patrols were conducted by City Watch; and</li> <li>Maintenance issues attended to.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions in line with the Facility Management Plan.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The following actions were implemented in line with the Facility Management Plan:</p> <ul style="list-style-type: none"> <li>Presence of the Mobile Youth Bus Service two evenings per week;</li> <li>Presence of Youth Outreach Workers as needed;</li> <li>Two skate clinics held during the quarter;</li> <li>City Watch patrols and presence in response to reports of antisocial behaviour;</li> <li>CCTV monitored for anti social behaviour;</li> <li>Installation of bollards to the Ocean Reef Road verge area;</li> <li>Daily rubbish collection;</li> <li>Removal of graffiti as reported; and</li> <li>Maintenance issues attended to.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Implement actions in line with the Facility Management Plan.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The following actions were implemented in line with the Facility Management Plan:</p> <ul style="list-style-type: none"> <li>Presence of the Mobile Youth Bus Service two evenings per week;</li> <li>Engagement of Youth Outreach workers with the users of Mirror Park on a regular basis;</li> <li>Collection of rubbish daily;</li> <li>CCTV monitored for anti social behaviour;</li> <li>Routine patrols conducted by City Watch; and</li> <li>Maintenance issues attended to.</li> </ul> <p>In addition, two successful Skate, BMX and Scooter competitions were held at Kinross and Mirror Park Skate Parks on 8 and 22 February 2014. There were 160 competitors at Kinross and 200 at Mirror Park. Users of both skate parks assisted with the organisation of the events.</p>	↑	↑



**COMMUNITY WELLBEING**

Objective: To provide facilities of the highest quality which reflects the needs of the community now and into the future.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Implement actions in line with the Facility Management Plan.</li> <li>Present report to Council on the operations of the skate park.</li> </ul>	<p><b>Apr – June 2014</b></p>	<p>The following actions were implemented in line with the Facility Management Plan:</p> <ul style="list-style-type: none"> <li>Presence of the Mobile Youth Bus Service two evenings per week;</li> <li>Engagement of Youth Outreach workers with the users of Mirror Park on a regular basis;</li> <li>Daily collection of rubbish;</li> <li>CCTV monitored for anti social behaviour;</li> <li>Routine patrols conducted by City Watch; and</li> <li>Maintenance issues attended to.</li> </ul> <p>A report on the operations of the skate park and a proposal to install lighting was considered by Council at the meeting held on 24 June.</p>	<p>✓</p>	<p>↑</p>

COMMUNITY WELLBEING					
Objective: For the community to have access to world-class cultural and artistic events and facilities.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
Public Art	<ul style="list-style-type: none"> <li>Advertise for Expression of Interest.</li> </ul>	Jul – Sept 2013	The Expression of Interest was advertised during the quarter and will close on 18 December 2013.	↑	↑
	<ul style="list-style-type: none"> <li>Advertise for Expression of Interest.</li> </ul>	Oct – Dec 2013	The Expression of Interest closed on 18 December 2013. Ten Artists submitted an Expression of Interest. A report with the shortlist of recommended artists will be presented to the Art Collection and Advisory Committee in the third quarter of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Shortlist artists.</li> <li>Present report to the Art Collection Advisory Committee on shortlisted artists.</li> <li>Present report to Council on the appointment of artists.</li> </ul>	Jan – Mar 2014	A report with the shortlist of recommended artists was presented to the Art Collection and Advisory Committee (ACAC) in February. Detailed concept presentations by the shortlisted artists will be developed for submission to ACAC in June following which a final design will be selected.	↑	↑
	<ul style="list-style-type: none"> <li>Subject to Council approval, appoint artist.</li> </ul>	Apr – June 2014	A report recommending the preferred artist for the public art was endorsed by Council during the quarter. The public art named <i>Interlace</i> will be located in Central Walk, Joondalup. A project plan and contract will be finalised in the first quarter of 2014-2015.	✓	↑
Inside Out Billboard Art Project	<ul style="list-style-type: none"> <li>Review quotations for installation and select preferred supplier.</li> </ul>	Jul – Sept 2013	Quotations for the installation of the Inside Out Billboard Art Project were sought during the quarter. The preferred supplier will be selected in the second quarter of 2013-2014.	→	↑
	<ul style="list-style-type: none"> <li>Install billboard.</li> </ul>	Jan – Mar 2014	The installation of the Inside Out Billboard was completed during the quarter.	✓	↑
Online Art Collection	<ul style="list-style-type: none"> <li>Make Online Art Collection available on the City's website with a cross-section of artworks.</li> <li>Add additional artworks to the online collection as they become digitised.</li> </ul>	Jul – Sept 2013	A cross-section of City artwork was made available to view on the City's website during the quarter. Additional artwork will be made available as digitisation continues throughout the year.	↑	↑
	<ul style="list-style-type: none"> <li>Add additional artworks to the online collection as they become digitised.</li> </ul>	Oct – Dec 2013	Digitisation of City artwork continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Add additional artworks to the online collection as they become digitised.</li> </ul>	Jan – Mar 2014	Digitisation of City artwork continued during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Add additional artworks to the online collection as they become digitised.</li> </ul>	Apr – June 2014	Digitisation of City artwork continued during the quarter.	✓	↑

## COMMUNITY WELLBEING

Objective: For the community to have access to world-class cultural and artistic events and facilities.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>International Residency Program</b>	<ul style="list-style-type: none"> <li>Conduct research into suitable artists.</li> </ul>	<b>Jul – Sept 2013</b>	Research commenced during the quarter into suitable artists for the International Residency Program.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct research into suitable artists.</li> </ul>	<b>Oct – Dec 2013</b>	Research into suitable artists for the International Residency Program was completed during the quarter. A shortlist of the suitable artists will be submitted to the Art Collection Advisory Committee in the third quarter of 2013-2014.	↑	↑
	<ul style="list-style-type: none"> <li>Conduct research into suitable artists.</li> </ul>	<b>Jan – Mar 2014</b>	A shortlist of the suitable artists was submitted to the Art Collection Advisory Committee during the quarter at which it was decided to include national artists. Further research into suitable artists has commenced in preparation for a further report to the committee in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Present report to the Art Collection Advisory Committee making recommendations on suitable artists.</li> <li>Present report to Council on recommendations of the Art Collection Advisory Committee for the appointment of artist.</li> </ul>	<b>Apr – June 2014</b>	A report on the recommended artists was presented to the Arts Collection and Advisory Committee (ACAC) during the quarter. Further liaison with members of the Art Collection and Advisory Committee to facilitate a review of the list of artists identified was requested. The Committee requested a workshop.	→	↑
<b>Arts Development Scheme</b>	<ul style="list-style-type: none"> <li>Advertise Arts Development Scheme Applications on the City's website.</li> </ul>	<b>Jan – Mar 2014</b>	The Arts Development Scheme Funding Applications Package was advertised on the City's website during the quarter. Applications will close on 11 April 2014.	↑	↑
	<ul style="list-style-type: none"> <li>Assess applications and notify successful applicants.</li> </ul>	<b>Apr – June 2014</b>	Applications were assessed and the successful applicant notified during the quarter.	✓	↑

<b>COMMUNITY WELLBEING</b>					
Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.					
<b>Project</b>	<b>Milestone</b>	<b>Target Quarter</b>	<b>Comments</b>	<b>On Time</b>	<b>On Budget</b>
<b>Community Funding Program</b>	<ul style="list-style-type: none"> <li>Conduct Round 1 Funding Program.</li> </ul>	<b>Oct – Dec 2013</b>	Round one of the Community Funding Program was conducted during the quarter. The Program is divided into four categories as follows: <ul style="list-style-type: none"> <li>Community Development: Nine applications were approved totalling \$16,319;</li> <li>Culture and the Arts Development: Three applications were approved totalling \$10,800;</li> <li>Sports and Recreation Development: Five applications were approved totalling \$11,676; and</li> <li>Environmental Development: One application was approved totalling \$3,478.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct Round 2 Funding Program.</li> </ul>	<b>Apr – June 2014</b>	Round two of the Community Funding Program was conducted during the quarter. The Program is divided into four categories as follows: <ul style="list-style-type: none"> <li>Community Development: Eight applications were approved totalling \$11,181;</li> <li>Culture and the Arts Development: Five applications were approved totalling \$13,183;</li> <li>Sports and Recreation Development: Five applications were approved totalling \$13,156; and</li> <li>Environmental Development: Two applications were approved totalling \$5,530.</li> </ul>	✓	↑
<b>Cultural Program</b>	The following events to be held: <ul style="list-style-type: none"> <li>NAIDOC Week celebrations;</li> <li>Joondalup Eisteddfod; and</li> <li>Sunday Serenades.</li> </ul>	<b>Jul – Sept 2013</b>	The following cultural events were held during the quarter: <ul style="list-style-type: none"> <li>NAIDOC Celebrations between 8 and 15 July 2013;</li> <li>The Joondalup Eisteddfod between 3 and 25 August 2013 at the Performing Arts Centre at Sacred Heart College; and</li> <li>Sunday Serenades Concerts on 21 July, 18 August and 15 September 2013.</li> </ul>	↑	↑
	The following events to be held: <ul style="list-style-type: none"> <li>Sunday Serenades;</li> <li>Joondalup Sunset Markets;</li> <li>Little Feet Festival;</li> <li>Summer Concerts 1 and 2; and</li> <li>Community Invitation Art Award.</li> </ul>	<b>Oct – Dec 2013</b>	The following cultural events were held during the quarter: <ul style="list-style-type: none"> <li>Sunday Serenades Concerts on 13 October, 17 November and 15 December;</li> <li>Joondalup Twilight Markets for five Friday nights from 22 November to 20 December 2013;</li> <li>The Little Feet Festival on Sunday 10 November at Edith Cowan University;</li> <li>Summer Concerts on Saturday 16 November at Mawson Park and Saturday 7 December at Chichester Park; and</li> <li>The Community Invitation Art Award opening on Saturday 26 October 2013 and the exhibition from 27 October to 15 November 2013 at Lakeside Joondalup Shopping City.</li> </ul>	↑	↑

<b>COMMUNITY WELLBEING</b>					
Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.					
<b>Project</b>	<b>Milestone</b>	<b>Target Quarter</b>	<b>Comments</b>	<b>On Time</b>	<b>On Budget</b>
	The following events to be held: <ul style="list-style-type: none"> <li>• Summer Concert 3;</li> <li>• Valentine's Concert; and</li> <li>• Joondalup Festival.</li> </ul>	<b>Jan – Mar 2014</b>	The following cultural events were held during the quarter: <ul style="list-style-type: none"> <li>• Music in the Park on Saturday 18 January at Caledonia Park, Currambine;</li> <li>• Valentine's Concert on Thursday 13 February at the Joondalup Resort, Connolly; and</li> <li>• The 2014 Joondalup Festival on Saturday 29 and Sunday 30 March in the Joondalup City Centre.</li> </ul>	↑	↑
	The following events to be held: <ul style="list-style-type: none"> <li>• Sunday Serenades; and</li> <li>• Community Art Exhibition.</li> </ul>	<b>Apr – June 2014</b>	The following cultural events were held during the quarter: <ul style="list-style-type: none"> <li>• Sunday Serenades Concerts on 18 May and 15 June;</li> <li>• Community Art Exhibition between 15 and 28 June at Lakeside Joondalup Shopping City; and</li> <li>• Snap! Youth Music Concert on Saturday 7 June 2014 at the Craigie Leisure Centre.</li> </ul>	✓	↑

## COMMUNITY WELLBEING

Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Civic Ceremonies</b>	<ul style="list-style-type: none"> <li>Conduct regular Citizenship Ceremonies.</li> <li>Deliver planned functions and ceremonies.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The City held six Citizenship Ceremonies at which more than 514 residents became Australian citizens during the quarter.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> <li>Joondalup Dinner;</li> <li>NAIDOC Week launch;</li> <li>Sporting Clubs Anniversary Reception;</li> <li>Volunteer Appreciation Reception – JPs and Library and Community Transport Volunteers;</li> <li>Volunteer Appreciation Dinner – Graffiti and Library Volunteers; and</li> <li>Conservation Appreciation Reception.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct regular Citizenship Ceremonies.</li> <li>Deliver functions and ceremonies.</li> <li>Develop program for 2014 Civic and Corporate functions.</li> <li>Conduct Remembrance Day Memorial Service.</li> </ul>	<b>Oct – Dec 2013</b>	<p>The City held six Citizenship Ceremonies at which more than 410 residents became Australian citizens during the quarter.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> <li>Seniors' Appreciation Luncheon;</li> <li>Rates Prize Draw Function;</li> <li>Lions Club Convention Reception;</li> <li>Community Service Groups Volunteer Appreciation Dinner;</li> <li>Wanneroo Wolves Reception;</li> <li>Community Invitation Art Award Function;</li> <li>Mayoral Prayer Breakfast;</li> <li>Remembrance Day Service;</li> <li>Community Christmas Reception; and</li> <li>West Perth Football Club Reception.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Conduct regular Citizenship Ceremonies including an Australia Day Ceremony.</li> <li>Deliver functions and ceremonies.</li> </ul>	<b>Jan – Mar 2014</b>	<p>The City held five Citizenship Ceremonies at which more than 335 residents became Australian citizens during the quarter. This included the Australia Day Ceremony at which 112 residents became Australian citizens.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> <li>Valentine's Concert VIP function;</li> <li>Currabine Community Centre opening;</li> <li>Urban Couture VIP function; and</li> <li>2014 Joondalup Festival VIP function.</li> </ul>	↑	↑

## COMMUNITY WELLBEING

Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Conduct regular Citizenship Ceremonies.</li> <li>Deliver functions and ceremonies.</li> <li>Conduct ANZAC Day Memorial Service.</li> </ul>	<p><b>Apr – June 2014</b></p>	<p>The City held four Citizenship Ceremonies at which more than 300 residents became Australian citizens during the quarter.</p> <p>The following civic functions were held during this quarter:</p> <ul style="list-style-type: none"> <li>SES Volunteer Appreciation Reception;</li> <li>Anzac Day Dawn Service;</li> <li>Sorrento Surf Life Saving Club Volunteer Appreciation Reception;</li> <li>Community Art Award VIP Launch;</li> <li>Ratepayer Groups Volunteer Dinner; and</li> <li>Admiral Park Community Sporting Facility Official Opening.</li> </ul>	<p>✓</p>	<p>↑</p>

## COMMUNITY WELLBEING

Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Lifelong Learning and Community Education Programs	<ul style="list-style-type: none"> <li>Deliver programs.</li> </ul>	Jul – Sept 2013	<p>Over 6,850 adults, children and seniors participated in Lifelong Learning Programs this quarter.</p> <p>Community Education activities this quarter included:</p> <ul style="list-style-type: none"> <li>Sixty students from two classes from Connolly Primary School attending Civics tours;</li> <li>Presentations made to the finalists of the <i>Banners in the Terrace</i> competition;</li> <li>Community information being provided at the Edith Cowan University Open Day and Ocean Reef Senior High School Health Expo; and</li> <li>Assistance being provided in five programs, including Cyber Safety, yourTutor and Garage Sale Trail.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Deliver programs.</li> </ul>	Oct – Dec 2013	<p>Over 4,540 adults, children and seniors participated in Lifelong Learning Programs this quarter.</p> <p>Community Education activities this quarter included:</p> <ul style="list-style-type: none"> <li>Presentations of Student Citizenship awards to 50 schools;</li> <li>Five school classes attending Civics tours;</li> <li>Community Information stand at the Little Feet Festival, Summer Concerts 1 and 2 and the Art of Ageing event; and</li> <li>Assistance provided in seven programs including cyber-safety, road safety and yourTutor.</li> </ul>	↑	↑
	<ul style="list-style-type: none"> <li>Deliver programs.</li> </ul>	Jan – Mar 2014	<p>Over 3,970 adults, children and seniors participated in Lifelong Learning Programs this quarter.</p> <p>Community Education activities this quarter included:</p> <ul style="list-style-type: none"> <li>Community Information displays at the Summer Concert 3, Dogs Day Out, Valentine’s Concert, Art of Ageing event, Joondalup Learning Conference, the Joondalup Festival and the NAB Cup Football match held at Arena Joondalup; and</li> <li>Assistance provided in seven programs including local history, yourTutor, cyber-safety and kerb tile art projects.</li> </ul>	↑	↑



<b>COMMUNITY WELLBEING</b>					
Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Deliver programs.</li> </ul>	Apr – June 2014	<p>Over 4,488 adults, children and seniors participated in Lifelong Learning Programs this quarter.</p> <p>Community Education activities this quarter included:</p> <ul style="list-style-type: none"> <li>Community showcase displays at Mindarie Senior High School Open Day, Library outreach at local shopping centres and an Art of Ageing event; and</li> <li>Assistance provided in seven programs including civic and library tours, local history, yourTutor, cyber-safety, community safety and kerb tile art projects, Adopt a Coastline and Banners in the Terrace competition.</li> </ul>	✓	↑
<b>Community Development Plan</b>	<ul style="list-style-type: none"> <li>Present draft framework for the Community Development Plan to Elected Members for review.</li> <li>Present the framework to the Strategic Community Reference Group.</li> </ul>	Jul – Sept 2013	<p>The draft framework was presented to Elected Members for review in August 2013.</p> <p>The draft framework will be presented to the Strategic Community Reference Group once the Group is re-established following the October Council elections.</p>	↑	↑
	<ul style="list-style-type: none"> <li>Develop draft Plan.</li> <li>Present draft Plan to Council for consent to conduct community consultation.</li> <li>Conduct community consultation.</li> </ul>	Oct – Dec 2013	A meeting of the Strategic Community Reference Group was held on 12 December 2013 to review the framework for the Community Development Plan. The feedback will be consolidated and presented to a further meeting of the Strategic Community Reference Group.	→	↑
	<ul style="list-style-type: none"> <li>Finalise draft Community Development Plan.</li> <li>Present Plan to Council for endorsement.</li> </ul>	Jan – Mar 2014	Further development of the framework and structure for the Community Development Plan was undertaken in preparation for a second meeting of the Community Strategic Reference Group scheduled for the fourth quarter.	→	↑
			Apr – June 2014	A meeting of the Strategic Community Reference Group (SCRG) was held on 5 June 2014 to consider the structure of the new Community Development Plan. Minor changes were made and a draft Plan will now be developed for further consideration by the SCRG and Council in 2014-2015.	→
<b>Positive Ageing Plan - Review</b>	<ul style="list-style-type: none"> <li>Develop project plan for the review of the Positive Ageing Plan.</li> </ul>	Jul – Sept 2013	The Positive Ageing Plan will be reviewed as part of the new Community Development Plan. A determination on whether a separate Positive Ageing Plan is still required will be made once this review has occurred.	↑	↑
	<ul style="list-style-type: none"> <li>Undertake review of the Positive Ageing Plan.</li> </ul>	Oct – Dec 2013	The Positive Ageing Plan will be reviewed as part of the new Community Development Plan. A determination on whether a separate Positive Ageing Plan is still required will be made once this review has occurred.	→	↑

**COMMUNITY WELLBEING**

Objective: To have a proud and active residents who participate in local activities and services for the betterment of the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Continue review of the Positive Ageing Plan.</li> <li>Undertake targeted consultation.</li> <li>Develop new draft Positive Ageing Plan.</li> </ul>	<b>Jan – Mar 2014</b>	The Positive Ageing Plan will be reviewed as part of the new Community Development Plan. A determination on whether a separate Positive Ageing Plan is still required will be made once this review has occurred.	→	↑
	<ul style="list-style-type: none"> <li>Present draft Plan to Council for endorsement.</li> </ul>	<b>Apr – June 2014</b>	Following a review of the Positive Ageing Plan, the major components will now be incorporated into the new Community Development Plan rather than continue as a separate Plan.	✓	↑

<b>COMMUNITY WELLBEING</b>					
Objective: For residents to feel safe and confident in their ability to travel and socialise within the community.					
Project	Milestone	Target Quarter	Comments	On Time	On Budget
<b>Community Safety and Crime Prevention Plan (CSCPP)</b>	<ul style="list-style-type: none"> <li>Finalise draft Plan.</li> <li>Present the draft Plan to the Strategic Community Reference Group for review.</li> </ul>	<b>Jul – Sept 2013</b>	<p>The draft Community Safety and Crime Prevention Plan was completed during the quarter.</p> <p>The draft Plan will be presented to the Strategic Community Reference Group in the second quarter of 2013-2014.</p>	→	↑
	<ul style="list-style-type: none"> <li>Present revised draft Plan to Council for endorsement to advertise for public comment.</li> <li>Conduct community consultation.</li> <li>Present report to Council seeking endorsement of the revised Plan.</li> <li>Implement actions.</li> </ul>	<b>Oct – Dec 2013</b>	The draft Plan was considered by Council in November 2013 and referred back for further consideration by the Strategic Community Reference Group. The Plan will be presented back to the Strategic Community Reference Group for review.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions.</li> </ul>	<b>Jan – Mar 2014</b>	A review of the draft Community Safety and Crime Prevention Plan continued during the quarter in accordance with the request from Council in November 2013. Further work will continue in the fourth quarter.	→	↑
	<ul style="list-style-type: none"> <li>Implement actions.</li> </ul>	<b>Apr – June 2014</b>	A review of the draft Community Safety and Crime Prevention Plan continued including further consultation with the WA Police. A revised Plan will be presented to the Strategic Community Reference Group in the first quarter of 2014-2015.	→	↑
<b>Animal Care Facility</b>	<ul style="list-style-type: none"> <li>Develop Concept Design and detailed drawings.</li> </ul>	<b>Jul – Sept 2013</b>	Initial designs for alternative options have been developed and site inspections have been conducted to assess the locations and orientation for the proposed options.	↑	↑
	<ul style="list-style-type: none"> <li>Advertise tender for construction.</li> <li>Appoint approved contractor.</li> </ul>	<b>Oct – Dec 2013</b>	The Project is currently subject to review given potential cost issues associated with construction and ongoing management of the facility.	↑	↑
	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>	<b>Jan – Mar 2014</b>	The project has been deferred as part of the midyear budget review. The project will be considered in the 2015-2016 financial year.	↑	↑
	<ul style="list-style-type: none"> <li>Continue construction.</li> </ul>	<b>Apr – June 2014</b>	The project has been deferred as part of the midyear budget review. The project will be considered in the 2015-2016 financial year.	✓	↑
<b>Cat Act Implementation</b>	<ul style="list-style-type: none"> <li>Provide information to the community regarding the need to register cats.</li> </ul>	<b>Jul – Sept 2013</b>	Information regarding cat registration was provided to the community during the quarter via the City's website, Facebook and Twitter pages, and the Community Newspaper.	↑	↑
	<ul style="list-style-type: none"> <li>Administer provisions of the Act and Regulations.</li> <li>Accept registrations for domestic cats.</li> </ul>	<b>Oct – Dec 2013</b>	The City successfully implemented the provision of the new Cat Act and has been accepting registrations for domestic cats. To date the City has received 3255 cat registrations.	↑	↑
	<ul style="list-style-type: none"> <li>Administer provisions of the Act and Regulations.</li> <li>Accept registrations for domestic cats.</li> </ul>	<b>Jan – Mar 2014</b>	The Act and Regulations continued to be administered during the quarter. There are currently 3,773 cats registered with the City.	↑	↑

<b>COMMUNITY WELLBEING</b>					
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Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> <li>Administer provisions of the Act and Regulations.</li> <li>Accept registrations for domestic cats.</li> </ul>	Apr – June 2014	The Act and Regulations continued to be administered during the quarter. There are currently 4,046 cats registered with the City.	✓	↑
<b>Emergency Management</b>	<ul style="list-style-type: none"> <li>Attend meetings on a quarterly basis and provide minutes to Council for noting.</li> </ul>	Jul – Sept 2013	City representatives attended meetings of the Local Emergency Management Committee and the District Emergency Management Committee during the quarter. Minutes from the meetings were presented to Council in September for noting.	↑	↑
	<ul style="list-style-type: none"> <li>Attend meetings on a quarterly basis and provide minutes to Council for noting.</li> </ul>	Oct – Dec 2013	City representatives attended meetings of the Local Emergency Management Committee (LEMC) and the District Emergency Management Committee (DEMC) during the quarter. Minutes of the LEMC were presented to Council for noting during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Attend meetings on a quarterly basis and provide minutes to Council for noting.</li> </ul>	Jan – Mar 2014	City representatives attended meetings of the Local Emergency Management Committee (LEMC) and the District Emergency Management Committee (DEMC) during the quarter. Minutes of the LEMC were presented to Council for noting during the quarter.	↑	↑
	<ul style="list-style-type: none"> <li>Attend meetings on a quarterly basis and provide minutes to Council for noting.</li> </ul>	Apr – June 2014	City representatives attended meetings of the Local Emergency Management Committee (LEMC) and the District Emergency Management Committee (DEMC) during the quarter. Minutes of the LEMC were presented to Council for noting during the quarter.	✓	↑
<b>Road Safety Action Plan</b>	Implement actions in line with the Plan including: <ul style="list-style-type: none"> <li>Conducting community education campaigns in schools.</li> <li>Holding meetings of Joondalup Road Safety Committee.</li> <li>Implementing community speed awareness programs.</li> </ul>	Jul – Sept 2013	Actions undertaken in line with the Road Safety Action Plan this quarter included: <ul style="list-style-type: none"> <li>The implementation of road safety initiatives in a number of schools;</li> <li>Preparation for the School Road Safety Art Competition;</li> <li>A meeting of the Joondalup Road Safety Committee; and</li> <li>The submissions for Black Spot grant funding.</li> </ul>	↑	↑
	Implement actions in line with the Plan. <ul style="list-style-type: none"> <li>Conduct community education campaigns in schools.</li> <li>Hold meetings of Joondalup Road Safety Committee.</li> <li>Implement community speed awareness programs.</li> </ul>	Oct – Dec 2013	Actions undertaken in line with the Road Safety Action Plan this quarter included: <ul style="list-style-type: none"> <li>Further development of the School Art Competition and Road Safety Education in Schools programs;</li> <li>Planning for the White Ribbon and Blessing of the Roads events;</li> </ul>	↑	↑

## COMMUNITY WELLBEING

Objective: For residents to feel safe and confident in their ability to travel and socialise within the community.

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	Implement actions in line with the Plan. <ul style="list-style-type: none"> <li>Conduct community education campaigns in schools.</li> <li>Hold meetings of Joondalup Road Safety Committee.</li> <li>Implement community speed awareness programs.</li> </ul>	Jan – Mar 2014	Actions undertaken in line with the Road Safety Action Plan this quarter included: <ul style="list-style-type: none"> <li>Planning for the Blessing of the Roads. This year's event will be hosted by the City of Stirling on 15 April 2014 at the Yokine Reserve, Yokine;</li> <li>Invitations to schools to register interest for the School Road Safety Art competition; and</li> <li>Traffic investigations to deal with speed and road safety matters.</li> </ul>	↑	↑
	Implement actions in line with the Plan. <ul style="list-style-type: none"> <li>Conduct community education campaigns in schools.</li> <li>Hold meetings of Joondalup Road Safety Committee.</li> <li>Implement community speed awareness programs.</li> </ul>	Apr – June 2014	Actions undertaken in line with the Road Safety Action Plan this quarter included: <ul style="list-style-type: none"> <li>The registration of five primary and two secondary schools for the School Road Safety Art Competition. The competition commences in the first quarter of 2014-2015;</li> <li>The implementation of a new <i>Kiss and Ride</i> area at Padbury Catholic Primary School;</li> <li>The Blessing of the Roads ceremony hosted by the City of Stirling on 15 April at Yokine Reserve; and</li> <li>Traffic investigations to deal with speed and road safety matters.</li> </ul>	✓	↑