

ATTACHMENT 1

- showing suggested amendments from Sustainability Advisory Committee.

COUNCIL STRATEGIC SUSTAINABILITY POLICY – DRAFT

OBJECTIVE:

To contribute to a better future for the local and regional communities by embedding sustainability principles into all Council policies.

STATEMENT OF INTENT

~~This purpose of this policy is to set a direction that will, over time result in the achievement of outcomes consistent with the principles of sustainability.~~
Council shall put into place measures and policies consistent with the principles of sustainability as adopted by the City of Joondalup.

~~It is recognised that a transition period will be necessary that will allow time, not only to make changes to policies and strategies but also to the culture of the organisation. The council is also mindful that in some instances there may be constraints through the need to act within legislation and particular circumstances.~~

~~The contents of and the commitments that Council makes in this policy are not intended to be and should not be interpreted to be any more than a statement of the Council's general position in relation to those matters, and to facilitate its aspirations wherever it is reasonable to do so.~~

Policy Statement

In carrying out its functions as a local government the City of Joondalup will use its best endeavours to meet the needs of current and future generations through an integration of environmental protection, social advancement and economic prosperity.¹

The City Council adopts the following definition of sustainability:

Meeting the needs of current and future generations through an integration of environmental protection, social advancement, and economic prosperity.

To achieve this, all Council policies will contain a statement identifying the manner in which the policy contributes to the ~~City's~~ City of Joondalup's sustainability.

~~The following interconnected principles will inform and underpin all council policies:~~
The following interconnected principles shall be demonstrated explicitly in all council policies:

1. The overarching principle of *Sustainable Development* (integrating the economic, social, cultural and environmental dimensions);

¹ Local Government Act 1995 S 1.3 (2005)

2. *Effective Democratic Participation* (with a substantial set of key competencies, and commensurate financial resources);

3. Risk avoidance in accordance with the precautionary principle.

3.4. Good Governance (effective, ethical leadership, transparency, accountability, probity, proper management and effective services, equitable access to services, a commitment to partnership working, and institutional capacity building); and

4.5. Co-operation and Solidarity (partnerships for exchange of good practice, information, support, and mutual learning and the establishment and nurturing of networks).²

6. An understanding of the effects that local activities have on the community, the nation and the world.

Sustainability Sustainability Statement

This Policy promotes the sustainable social, economic, environmental and cultural wellbeing of the community by requiring all Council Policies to consider sustainability outcomes.

Related Documentation: City Sustainability Policy 5.4.
Local Government Act 1995.
The Local Government Declaration to the World Summit on Sustainable Development 2002.

² The Local Government declaration to the World Summit on Sustainable Development. 2002



POLICY – SUSTAINABILITY (Draft)

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

RESPONSIBLE DIRECTORATE: Governance and Strategy

OBJECTIVE: To contribute to a better future for the local and regional communities by embedding sustainability principles into all Council policies.

STATEMENT OF INTENT

The purpose of this policy is to set a direction that will, over time result in the achievement of outcomes consistent with the principles of sustainability. It is recognised that a transition period will be necessary that will allow time, not only to make changes to policies and strategies but also to the culture of the organisation. The council is also mindful that in some instances there may be constraints through the need to act within legislation and particular circumstances.

Policy Statement

In carrying out its functions as a local government the City of Joondalup will use its best endeavours to meet the needs of current and future generations through the integration of environmental protection, social advancement and economic prosperity.¹

The City adopts the following definition of sustainability:

Meeting the needs of current and future generations through an integration of environmental protection, social advancement, and economic prosperity.

To achieve this, all Council policies will contain a statement identifying the manner in which the policy contributes to the City's sustainability.

¹ Local Government Act 1995 S 1.3 (2005)

The following interconnected principles will inform and underpin all council policies:

1. The overarching principle of *Sustainable Development* (integrating the economic, social, cultural and environmental dimensions);
2. *Effective Democratic Participation* (with a substantial set of key competencies, and commensurate financial resources);
3. *Good Governance* (effective ethical leadership, transparency, accountability, probity, proper management and effective services, equitable access to services, a commitment to partnership working, and institutional capacity building); and
4. *Co-operation and Solidarity* (partnerships for exchange of good practice, information, support and mutual learning, and the establishment and nurturing of networks).²
5. An understanding of the effects that local activities have on the community, the nation and the world.

Sustainability Statement

This Policy promotes the sustainable social, economic, environmental and cultural wellbeing of the community by requiring all Council Policies to consider sustainability outcomes.

Related Documentation: City Sustainability Policy 5.4.
 Local Government Act 1995.
 The Local Government Declaration to the World
 Summit on Sustainable Development 2002.

File No:
Previous Policy No:
Amendments:
Related Documentation:
Issued:

² The Local Government declaration to the World Summit on Sustainable Development. 2002



POLICY – FINANCIAL PLANNING – STRATEGIC MATTERS (DRAFT)

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

RESPONSIBLE DIRECTORATE: Governance and Strategy

OBJECTIVE: To ensure that robust and transparent financial management is established and maintained to meet the Council's accountability to the community for the stewardship of community assets both now and into the future.

STATEMENT:

Under the Local Government Act 1995, Council is required to prepare and adopt an annual budget.

Local Government's are also required to prepare a 'Plan for the Future' of the District at least every second year that will identify the strategic direction of the district and indicate the resources required for the achievement of the strategies. The Local Government Act 1995 requires Councils to consider the 'Plan for the Future' in formulating the Annual Budget.

The Annual Budget will be developed within an overall strategic planning framework which will guide the Council in identifying community needs and aspirations over the long term through the development of the Strategic Plan and the Strategic Financial Plan over a 20 year time horizon.

The long term Strategic Financial Plan will summarise the financial impacts of the goals and objectives identified in the Strategic Plan, determine their sustainability, and therefore set the future financial direction of the Council.

In developing the high level Strategic Financial Plan the Council will adhere to the following principles:

- Prudent management of financial risks relating to debt, assets and liabilities;
- Provision of reasonable stability in the level of rate burden;
- Consideration of the financial effects of Council decisions on future generations;
- Provision of accurate and timely disclosure of strategic financial information; and
- New revenue sources to be identified where possible.

Sustainability Statement

Long term financial planning is essential in ensuring that the Council remains financially sustainable in the long term.

This Policy establishes a strategic financial planning framework that seeks to guarantee the financial sustainability of the City by providing sufficient funds to allow capital projects and new initiatives to be implemented, ensure the City's infrastructure is maintained, and ensure the Council has the financial flexibility to respond to community needs now and into the future.

The views of the community on the long-term financial direction of the Council will be sought through statutory consultation, and other participatory mechanisms during the development of the Strategic Plan and the Strategic Financial Plan.

File No:
Previous Policy No:
Amendments:
Related Documentation:
Issued:



POLICY – ECONOMIC DEVELOPMENT (DRAFT)

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

RESPONSIBLE DIRECTORATE: **Governance and Strategy**

OBJECTIVE: To support local and regional economic development.

STATEMENT:

The City of Joondalup has an important role to play in both Local and Regional economic development facilitation. The following are the key roles for the City in Economic Development:

Establishing and maintaining an environment that is advantageous for investment including:

- Facilitating local strategic planning and development investigations.
- Identification of local economic development issues, strengths and priorities.
- Development and maintenance of an efficient / streamlined local development approvals process and regulatory environment.
- Facilitating local infrastructure developments and improvements.
- Facilitating initiatives to address local inhibitors that are impacting on business and industry development and growth.
- Researching and providing information and advice to business and industry on the local economy.
- Establishing external partnerships with Federal, State and Local Governments, and the Private sector wherever possible to achieve local economic development objectives.
- Leveraging the existing industry base to foster new business opportunities (ie Health, Retail, Education, Tourism, Research and Development, Construction, Property and Business etc)

Managing a co-ordinated approach to economic development including:

- Facilitating, co-ordinating and prioritising local funding submissions to State and Federal Governments relating to local industry development and employment projects and initiatives.
- Representation and lobbying of economic development issues and priorities to State and Commonwealth Government Agencies.

Facilitating local business including:

- Facilitation of business networks.
- Working with existing businesses to assist their development.
- Research and Development.

Attracting external investment including:

- Promoting the area to day visitors, tourists and residents.
- Attraction of new business investment.

Community Economic Development including:

- Identifying and harnessing local community resources and opportunities and stimulating sustainable economic and employment activity.

Sustainability Statement

Economic development is vital to the future of the City of Joondalup given that it is destined to become Perth's second major CBD and regional hub of the North. This Policy establishes a framework for economic development whereby Council will work to develop and grow a strong economy that delivers increased employment and wealth and therefore contributes to an improved quality of life for the community.

The Policy promotes:

- A regional approach to economic development including pooling of resources, exchange of information, and support and mentoring through the establishment of regional networks.
- Processes and structures that encourage businesses, industries, and institutions to collaborate as well as compete, and to become environmentally sound, financially viable, and socially responsible, investing in the local community in a variety of ways.

File No:
Previous Policy No:
Amendments:
Related Documentation:
Issued:



POLICY – COMMUNITY DEVELOPMENT (DRAFT)

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

RESPONSIBLE DIRECTORATE: **Governance and Strategy**

OBJECTIVE: To provide a clearly defined, consistent and collaborative approach to encouraging sustainable community development.

STATEMENT:

The City of Joondalup recognises its role in the development of a sustainable community. Council supports the development and implementation of collaborative approaches with the Joondalup community to build on the combined skills, resources and commitment needed to address challenges and opportunities.

Community Development activities undertaken by the City will encompass and include all facets of the community, and will address equity and access, leisure and cultural development in the City of Joondalup context.

The Council will develop and adopt, using a consultative model, strategies for its community development activities, using the following broad headings:

- Access & Inclusion;
- Culture;
- Families & Children;
- Leisure;
- Seniors; and
- Youth

In undertaking community development activities, the Council's role is to:

- Facilitate leadership within the community;
- Provide information, expertise, guidance, and other resources, as appropriate.
- Utilise a collaborative approach to community development;
- Use a balanced approach that addresses and integrates economic, social, environmental and cultural considerations;
- Strive to understand and respect community values;
- Ensure that all community members, regardless of gender, age, disability, race, culture, language or social and economic status have the opportunity to

become engaged in the community development process and are able to access its social and economic benefits;

- Engage all stakeholders at the community and Government levels;
- Ensure that its actions are based on transparency, accountability, participation and evidence-based decision-making;
- Recognise the function of community development and allocate resources to it in the strategies developed, while recognising the need for ensuring value for money in outcomes;
- Recognise the resources, information and support required by community representatives and organisations when working in partnerships;

In addition, the Council will take account of the above factors in the development of legislation, regulations and guidance.

In implementing its community development program the City is committed to the Guiding Principles as determined within the Strategic Plan.

Sustainability Statement

This Policy supports the ability of people to act together to influence the social, economic, political and environmental issues that affect them. The Community Development Policy supports structures and processes that give genuine participation and involvement.

This Policy supports sustainability through:

- Supporting the active involvement of the community in the issues that affect their lives through sharing of skills, knowledge and experience.
- The development of processes that enable the active involvement of people from disadvantaged groups and/or special interest groups.
- Supporting processes that develop the knowledge and experience of people as individuals and in groups and therefore enabling them to undertake initiatives of their own to address social, economic, political and environmental issues, and enabling individuals and groups to fully participate in the democratic processes of the City.
- Recognising that there are limited funds and human resources available and that they should be used to achieve best value for the community as a whole, with particular emphasis on disadvantaged groups within the community.

File No:

Previous Policy No:

Amendments:

Related Documentation:

Issued:



POLICY 1-2 – PUBLIC PARTICIPATION (DRAFT)

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

RESPONSIBLE DIRECTORATE: Governance and Strategy

OBJECTIVE: To outline the City's commitment to actively involve the community in Council's planning, development and service delivery activities.

STATEMENT:

The City has a stated objective to enhance the capacity of the community to actively participate in decision-making and strategic direction setting.

The City is committed to improving its public participation practices. The City recognises that this will require:

- adequate resourcing;
- in-house and external training;
- the establishment of best practice public participation mechanisms; and
- a program of review to evaluate public participation processes.

The City will develop a Public Participation Strategy that will address:

- the identification of issues requiring public participation;
- the inclusion in the annual budget process of funding for public participation activities;
- increasing staff awareness and skills in public participation techniques;
- how all sectors and groups within the community can have the opportunity to participate in the City's activities; and
- a community education program relating to public participation in the City's affairs.

Definitions

Public participation – can be defined as:

The provision of opportunities for the public to be involved in a range of issues affecting their communities and lifestyles. Such opportunities would enable the public to provide information, ideas and opinions on plans, proposals, policies and services; partner the City in working towards specific objectives; or actively contribute to physical works (eg. Environmental projects.)

While public participation can include the following elements it is far more than:

- Public Consultation
- Public Relations
- Information Dissemination
- Conflict Resolution.

Budget

Where a specific public participation program relates to a budgeted item or City proposal, the costs of the participation program will be met from the budget concerned.

Where a specific public participation program relates to an independent proponent's proposal, the cost of the public participation program will be met by the proponent.

Reporting and review

The City's Public Participation activities will be reviewed in relation to specified performance measures that include:

- level of public knowledge regarding opportunities to participate;
- level of public satisfaction with the opportunity to participate; and
- range of public participation projects undertaken throughout the organisation.

In order to provide the community with summary information regarding the City's public participation program, the review will be reported on in the City's Annual Report in accordance with statutory requirements and Council's Strategic Direction.

Sustainability Statement

This Policy ensures that decisions by the Council are made with full knowledge, which may potentially support sustainable outcomes.

The Public Participation Policy provides a clear statement of the Council's intention to make itself aware of community opinion in order to inform decision-making. The Policy seeks to ensure that all groups in the community have the opportunity to engage with the Council on matters that affect them, and will contribute to an improved quality of the decisions reached, and greater acceptance of the final Council decision by members of the community. Decisions which are owned by the community are far more likely to be sustainable.

Amendments: CJ213-06/99, CJ206-10/05

Related Documentation:

Issued: October 2005