

# Contents

# Appendix

| Financial Activity Statement                                     | A |
|--|---|
| Investment Summary   | В |
| Notes to and Forming Part of the<br>Financial Activity Statement | С |



# Financial Activity Statement for the period ended 30 November 2006

|   |      | Adopted      | YTD          | YTD                      |             |          |
|---|------|--------------|--------------|--------------------------|-------------|----------|
|   | Note | Budget       | Budget       | Actual                   | Variance    | Variance |
|   |      | \$           | \$           | \$                       | \$          | %        |
| OPERATING REVENUE   |      |              |              |                          |             |          |
| Rates   |      | 52,373,757   | 51,816,062   | 52,386,638               | 570,576     | 1        |
| Rates - Specified Area                                    |      | 132,317      | 132,317      | 134,723                  | 2,406       | 2        |
| Government Grants & Subsidies                             |      | 9,978,916    | 4,450,285    | 4,446,033                | (4,252)     | (0)      |
| Contributions, Reimbursements and Donations               | 1    | 6,893,369    | 346,466      | 701,374                  | 354,908     | 102      |
| Profit on Asset Disposal                                  | 2    | 52,674       | 5,527        | 2,896,916                | 2,891,389   | 52,314   |
| Fees & Charges  | 3    | 17,052,117   | 13,317,507   | 14,262,796               | 945,289     | 7        |
| Interest Earnings   | 4    | 1,800,000    | 741,500      | 1,794,888                | 1,053,388   | 142      |
| Other Revenue   | 5    | 131,000      | 54,580       | 114,034                  | 59,454      | 109      |
|   |      |              |              |                          |             |          |
|   |      | 88,414,150   | 70,864,244   | 76,737,402               | 5,873,158   | 8        |
|   |      |              |              |                          |             |          |
| OPERATING EXPENDITURE                                     |      |              | 12.070.450   | 12 2 40 027              | 1 525 522   | 11       |
| Employee Costs  | 6    | 33,222,225   | 13,878,459   | 12,340,937               | 1,537,522   | 11       |
| Materials & Contracts                                     | 7    | 27,705,835   | 11,113,644   | 10,402,825               | 710,819     | 6        |
| Utilities (Gas, Electricity, Water etc)                   | 8    | 3,329,213    | 1,405,020    | 1,187,196                | 217,824     | 16       |
| Depreciation on Non Current Assets                        |      | 15,738,343   | 6,479,631    | 6,500,080                | (20,449)    | (0)      |
| Loss on Asset Disposal                                    | 9    | 273,800      | 130,724      | 51,242                   | 79,482      | 61       |
| Interest Expense  |      | 205,717      | 105,087      | 88,857                   | 16,230      | 15       |
| Insurance Expenses  |      | 988,771      | 957,661      | 957,346                  | 315         | 0        |
| Other Expenses  |      | 55,000       | 55,000       | 64,030                   | (9,030)     | (16)     |
|   |      | 81,518,904   | 34,125,226   | 31,592,513               | 2,532,713   | 7        |
|   |      | 6 905 246    | 26 720 010   | 45 144 000               | 0 405 071   | 22       |
| SURPLUS/(DEFICIT) FROM OPERATIONS                         |      | 6,895,246    | 36,739,018   | 45,144,889               | 8,405,871   | 23       |
| CAPITAL EXPENDITURE                                       |      |              |              |                          |             |          |
| Purchase of Land  |      | 2,303,500    | 2,303,500    | 2,356,352                | (52,852)    | (2)      |
| Purchase of Buildings                                     |      | 1,095,000    | 31,250       | 2,330,332                | 31,250      | 100      |
| Purchase of Artworks                                      |      | 20,000       | 12,500       | 10,000                   | 2,500       | 20       |
| Purchase of Furniture & Equipment                         | 10   | 5,094,568    | 1,910,917    | 98,549                   | 1,812,368   | 20<br>95 |
| Purchase of Vehicles & Plant                              | 11   | 3,227,600    | 1,368,500    | 536,710                  | 831,790     | 61       |
| Carparking Infrastructure                                 | **   | 932,000      | 1,500,500    | 22,440                   | (22,440)    | 100      |
| Construction of Infrastructure Assets                     |      | 20,723,846   | 3,946,546    | 3,979,512                | (32,966)    | (1)      |
|   |      | 20,725,010   | 5,710,510    | 5,777,512                | (52,700)    | (1)      |
| SUB TOTAL CAPITAL EXPENDITURE                             |      | 33,396,514   | 9,573,213    | 7,003,564                | 2,569,649   | 27       |
| SURPLUS/(DEFICIT) FROM OPERATIONS AND CAPITAL EXPENDITURE |      | (26,501,268) | 27,165,805   | 38,141,325               | 10,975,520  | 40       |
|   |      |              |              |                          |             |          |
| Adjustments for Non-Cash Movements                        |      |              |              |                          |             |          |
| Depreciation on Assets                                    |      | 15,738,343   | 6,479,631    | 6,500,080                | 20,449      | 0        |
| Loss on Disposal  | 9    | 273,800      | 130,724      | 51,242                   | (79,482)    | (61)     |
| Profit on Disposal  | 2    | (52,674)     |              | (2,896,916)              | (2,891,389) | 52,314   |
| Non-Cash Developer's Contributions                        |      | (6,025,000)  | 0            | 0                        | 0           | 0        |
| Adjustments for Other Cash Movements                      |      |              |              |                          |             | 0        |
| Proceeds from Disposal                                    | 12   | 1,282,600    | 524,200      | 3,236,305                | 2,712,105   | 517      |
| Loan funds  | 12   | 1,282,000    | 524,200<br>0 | 3,230,303<br>0           | 2,712,105   | 0        |
| Loan runos<br>Loan repayments (principal)                 |      | (310,025)    |              | (152,772)                | 0           | 0        |
| Equity Investment   | 13   | (310,023)    | (152,772)    | (152,772)<br>(2,723,573) | (2,723,573) | 100      |
| Equity investment   | 15   | 0            | 0            | (4,123,313)              | (2,123,313) | 100      |
| Funded From   |      |              |              |                          |             | 0        |
| Transfers from Reserves                                   |      | 9,137,192    | 0            | 0                        | 0           | 0        |
| Transfers to Reserves                                     | 14   | (5,603,787)  | 0            | (470,000)                | (470,000)   | 100      |
| Opening Funds   |      | 12,079,842   | 12,079,842   | 12,286,095               | 206,253     | 2        |
| Closing Funds   | 15   | 19,023       | 46,221,903   | 53,971,786               | 7,749,883   | 17       |
| Closing Funds   | 15   | 19,023       | 46,221,903   | 53,971,786               | 7,749,883   | 17       |

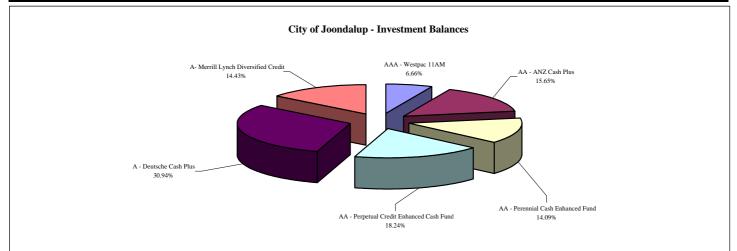
Appendix B



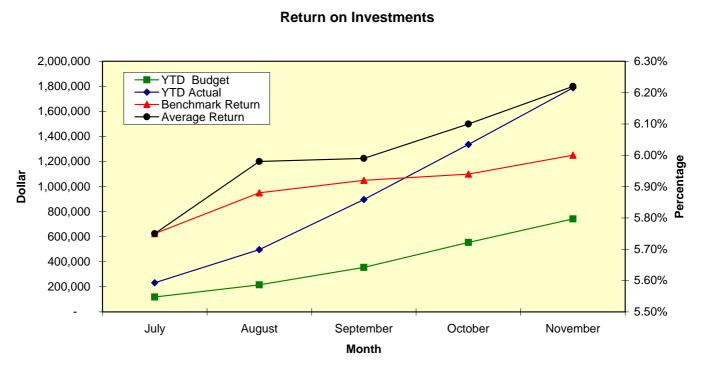
# **Investment Summary** City of Investment S Joondalup CITY OF JOONDALUP

November-06

| Investment Account                       | Value<br>\$ | % of<br>Portfolio | Policy<br>Limit |
|--|-------------|-------------------|-----------------|
| AAA - Westpac 11AM                       | 5,379,015   | 6.66%             | 50%             |
| AA - ANZ Cash Plus                       | 12,638,880  | 15.65%            | 50%             |
| AA - Perennial Cash Enhanced Fund        | 11,380,680  | 14.09%            | 50%             |
| AA - Perpetual Credit Enhanced Cash Fund | 14,728,018  | 18.24%            | 50%             |
| A - Deutsche Cash Plus                   | 24,985,646  | 30.94%            | 40%             |
| A- Merrill Lynch Diversified Credit      | 11,652,648  | 14.43%            | 40%             |
| Total Investment Portfolio               | 80,764,887  | 100%              |                 |
| Municipal Funds                          | 56,011,111  |                   |                 |
| Reserve Funds                            | 24,753,776  |                   |                 |
|  | 80,764,887  |                   |                 |



| Month     | MTD Budget | YTD Budget | MTD<br>Actual | YTD Actual | Benchmark<br>Return | Average<br>Return |
|-----------|------------|------------|---------------|------------|---------------------|-------------------|
| July      | 118,994    | 118,994    | 232,363       | 232,363    | 5.75%               | 5.75%             |
| August    | 97,027     | 216,021    | 264,974       | 497,337    | 5.88%               | 5.98%             |
| September | 139,107    | 355,128    | 399,341       | 896,678    | 5.92%               | 5.99%             |
| October   | 198,783    | 553,911    | 439,083       | 1,335,761  | 5.94%               | 6.10%             |
| November  | 187,589    | 741,500    | 452,097       | 1,787,858  | 6.00%               | 6.22%             |





# NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY STATEMENT FOR THE PERIOD ENDED ON 30 NOVEMBER 2006

#### 1 <u>Contributions, Reimbursements and Donations</u>

The details of the year to date variance for contributions, reimbursements and donations are as follows: -

|                                 | Budget       | Actual       | Variance     |
|---------------------------------|--------------|--------------|--------------|
| a) Contributions- Non Operating | \$0k         | \$31k        | \$31k        |
| b) Reimbursements               | \$294k       | \$597k       | \$303k       |
| c) Other                        | <u>\$52k</u> | <u>\$73k</u> | <u>\$21k</u> |
|                                 | \$346k       | \$701k       | \$355k       |

- a) Additional revenue received as a contribution for drainage related to the extension to Lakeside shopping centre, **\$31k**.
- b) The City received an unbudgeted insurance reimbursement for the power outage, which occurred in the Administration building in May 2006, **\$296k**.
- c) Other minor variances which are not material, **\$21k**.

#### 2 Profit on Asset Disposal

The variance relates to: the unbudgeted profit on sale of a portion of Lot 3 Trappers Drive Woodvale, **\$295k**, and the unbudgeted profit on sale of a portion of Lot 118 Marmion Avenue Tamala Park, **\$2,533k**.

In addition the City received higher than expected proceeds from sale of heavy vehicles resulting in profit on asset disposal compared to budgeted loss on asset disposal, **\$57k**.

#### 3 Fees & Charges

The details of the year to date variance for fees & charges are as follows: -

|    |                        | Budget        | Actual        | Variance    |
|----|------------------------|---------------|---------------|-------------|
| a) | Service Charges        | \$10,105k     | \$10,298k     | \$193k      |
| b) | Fees & Licences        | \$1,421k      | \$1,730k      | \$309k      |
| C) | Service Fees & Charges | \$1,508k      | \$1,743k      | \$235k      |
| d) | Miscellaneous Sales    | \$46k         | \$253k        | \$207k      |
| e) | Other                  | <u>\$238k</u> | <u>\$239k</u> | <u>\$1k</u> |
|    |                        | \$3,318k      | \$14,263k     | \$945k      |



- a) Household refuse collection revenue for standard service is greater than anticipated. Revenue for second bin service has not been budgeted for in 2006/07, **\$193k**.
- b) The Building Licence fee for the Lakeside Shopping Centre extension was received earlier than anticipated, *\$267k*. In addition there has been an unexpected increase in the number of Development Applications received, *\$36k*.
- c) Membership Fees variance is due to a greater than anticipated influx of new members taking advantage of Craigie Leisure Centre opening offer, *\$275k.* This is offset by a loss of revenue from the Learn to Swim Programme, which has not developed as anticipated due to the delay in the re-opening of the Craigie Pool, however the program is proving popular and enrolments are expected to increase over the summer period (*\$48k*).
- d) The Miscellaneous Sales variance is primarily due to income charged for the granting of easement and access right at Lot 3 Trapper Drive Woodvale, \$175k. The transaction was included in the 2005/06 budget but settlement had been delayed until this financial year. In addition other minor variances which are not material, \$32k.
- e) Other minor variances which are not material, \$1k.

## 4 Interest Earnings

The City received a year to date portfolio return of **6.104%**, compared to budgeted return of **5.50%**, resulting in increased revenue of **\$177k** attributable to the higher rate of interest. Higher opening funds and timing delay in capital expenditure increased the average balance of funds invested to **\$70.1m** compared to the budgeted amount of **\$32.1m**, resulting in additional revenue of **\$876k**.

## 5 Other Revenue

This variance relates partially to the City receiving \$21k of 05/06 lease payments from Mindarie Regional Council in this financial year due to delays with formalising the new lease agreement which was not accrued for in the 2005/06 year. In addition the lease payments have increased \$4.5k over the budgeted \$2.5k a month under the previous lease agreement, *\$43k*.



# Employee Costs

The details of the underspend in employee costs are as follows:-

| a) 2006/07 Establishment vacancies | \$1,490k     |
|------------------------------------|--------------|
| b) Staff Training                  | \$95k        |
| c) Contract/Agency Labour          | (\$85k)      |
| d) Other                           | <u>\$38k</u> |
|                                    | \$1,538k     |

a) This variance is due to vacancies in the approved establishment for the following areas:

| Building and Planning Approvals                  | \$52k    |
|--|----------|
| Marketing, Communication Council Support         | \$89k    |
| Strategic Development                            | \$84k    |
| Community Development                            | \$70k    |
| Financial Services                               | \$65k    |
| Library Information Services                     | \$73k    |
| <ul> <li>Audit and Executive Services</li> </ul> | \$62k    |
| CEO Administration                               | \$61k    |
| <ul> <li>Infrastructure Management</li> </ul>    | \$227k   |
| Operations Services                              | \$287k   |
| Operations Administration                        | \$420k   |
|  | \$1,490k |

Recruitment of staff continues to prove difficult. Some positions have been advertised multiple times and agencies and professional contacts are being used to identify potential candidates. The underspend in salary and wages is partly offset by an increase in cost of contract/agency labour (refer item c below).

- b) The variance is due to a delay in the identification and compilation of Corporate training requirements (Corporate Training Plan). The plan has now been completed and the variance will begin to be addressed over the next quarter, **\$95k**.
- c) The contract/agency labour variance is primarily due to temporary staff being appointed within the Leisure Centres area and Operation Services to cover vacant positions, (\$85k).
- d) Other minor variances which are not material, \$38k.



# Materials and Contracts

The details of the underspend in materials and contracts are as follows:-

|    |                                     | Budget          | Actual          | Variance       |
|----|-------------------------------------|-----------------|-----------------|----------------|
| a) | Administration                      | \$660k          | \$551k          | \$109k         |
| b) | Consultancy and Contractors         | \$457k          | \$249k          | \$208k         |
| C) | Contributions and Donations         | \$434k          | \$344k          | \$90k          |
| d) | Equipment                           | \$339k          | \$245k          | \$94k          |
| e) | Materials                           | \$3,775k        | \$3,682k        | \$93k          |
| f) | Other Service Expenses              | \$1,819k        | \$1,595k        | \$224k         |
| g) | Service Charges from Other Councils | \$1,803k        | \$1,893k        | (\$90k)        |
| h) | Other                               | <u>\$1,827k</u> | <u>\$1,844k</u> | <u>(\$17k)</u> |
|    |                                     | \$11,114k       | \$10,403k       | \$711k         |

- a) The administration variance is due to:
  - The budgeted payment for the printing costs for JBA Community Directory is unlikely to occur in this financial year, **\$33k**.
  - The operating budget for the Universal Recycling Service will be utilised early in 2007, **\$25k**.
  - November invoices for Craigie Leisure Centre printing costs will be processed in December, **\$19k**.
  - The contact for printing costs for the Bookshop Layout in the Libraries has been delayed due to changes in the specifications, *\$13k.*
  - Other minor variances which are not material, \$19k.
- b) The consultancy and contractors variance is due to:
  - Planned consultancy expenditure is less than budgeted, \$167k.
  - The research expenditure for the ThinkLearn project will be spent towards the end of the financial year, **\$50k**.
  - Other minor variances which are not material, (\$9k).
- c) The contributions and donations variance is due to:
  - The variance in the contributions towards the operation of Warwick Leisure Centre is attributable to the timing of payments to the association, **\$28k**.
  - Budgeted expenditure for sponsoring the Valentines Day concert will no longer be provided; this variance will be adjusted in the half year review, **\$11k**.
  - A donation payment to Volunteering WA will be made when the new contract is finalized, **\$10k**.
  - The budgeted expenditure for the Sustainable Development Fund, which is part of the Community Funding Program, will be reduced in the half year review and the remaining budget will be spent in the last quarter of the financial year, *\$20k*.



- Other minor variances which are not material, **\$21k**.
- d) The equipment variance is due to:
  - Waste Management minor plant and equipment will be expended in the coming months, \$38k.
  - The Libraries have placed orders for furniture and equipment purchases and are awaiting delivery, *\$45k*.
  - Other minor variances which are not material, \$11k.
- e) Works are programmed to commence but delays are occurring due to availability of contractors, **\$99k**. Other minor variances which are not material, **(\$6k)**.
- f) The City is awaiting adjustment invoices for tipping charges for the period 1 July 2006 to 31 October 2006. These will be included in future months statements, *\$256k*. This underspend is partially offset by an overspend in production costs for the Art Award which is due to an incorrect allocation of costs and will be corrected in December, *(\$20k)*.
- g) The service charges from other councils variance relates primarily to budget phasing with invoices for Waste Management Charges from City of Wanneroo, **(\$78k)**.
- h) Other minor variances which are not material, (\$17k).

## 8 <u>Utilities</u>

The variance in utilities is caused by lower than budgeted electricity consumption costs, **\$237k**. This is due to improved efficiency of power consumption and weather conditions.

Other minor variances which are not material, (\$16k).

#### 9 Loss on Asset Disposal

The variance is due to: City has received higher than anticipated proceeds from sale of heavy vehicles resulting in profit on asset disposal compared to budgeted loss on asset disposal, in addition there have been delays with disposing of heavy vehicles, **\$79k**.



# Purchase of Furniture and Equipment

The underspend is due primarily to information technology projects and other projects as follows:-

|  | Budget       | Actual       | Variance    |
|--|--------------|--------------|-------------|
| a) Oracle System Expansion                         | \$25k        | (\$3k)       | \$28k       |
| b) Payroll System                                  | \$154k       | \$0k         | \$154k      |
| c) Network Infrastructure Maintenance and Upgrades | \$79k        | \$11k        | \$68k       |
| d) Court Sports Netting                            | \$25k        | \$0k         | \$25k       |
| e) Aquatic Turnstiles                              | \$36k        | \$0k         | \$36k       |
| f) Universal Recycling Service                     | \$1,500k     | \$0k         | \$1,500k    |
| g) Other   | <u>\$92k</u> | <u>\$91k</u> | <u>\$1k</u> |
|  | \$1,911k     | \$99k        | \$1,812k    |

- a) Expenditure for this project was budgeted as capital however the YTD actual (\$9k) is of an operating nature. It is anticipated the remainder of expenditure will also be of an operating nature, **\$28k**.
- b) YTD expenditure for this project (\$36k) is of an operating nature. All future costs will also be operating nature, **\$154k**.
- c) Actual YTD expenditure for this project is of an operating nature with no capital expenditure component, **\$68k**.
- d) Quotes have been sourced and a recommendation is being prepared. It is anticipated that installation will occur in February 2007, **\$25k**.
- e) Tender applications for Aquatic Turnstiles have been received and assessments will take place in December. It is anticipated that installation will occur in February 2007, *\$36k*.
- f) The expenses for the Universal Recycling Service project will be utilised early in 2007 when expenses for the Recycling services are required, *\$1,500k*.
- g) Other minor variances which are not material, **\$1k**.

## 11 Purchase of Vehicles and Plant

Light vehicles that were budgeted to be replaced in November 2006 will now be replaced in January with 2007 compliance plates, **\$239k**.

The purchase of Heavy vehicle items is currently in the tender process stage, \$571k.



# **Proceeds from Disposal**

The variance relates to: the sale of a portion of Lot 3 Trappers Drive Woodvale, **\$295k**, and the sale of a portion of Lot 118 Marmion Avenue Tamala Park, **\$2,704k**.

This is partially offset by delays in sale proceeds of light and heavy vehicles, (\$316k).

# 13 Equity Investment

The variance relates to equity investment in Tamala Park Regional Council arising from the proceeds of sale of Lot 118 Marmion Avenue Tamala Park (see point 12), *\$2,704k* and the capitalisation of an earlier contribution to the entity of *\$20k*.

#### 14 Transfers to Reserves

The variance relates to the sale of a portion of Lot 3 Trappers Drive Woodvale for vehicle access and associated easements, **(\$470k)**.

## 15 Closing Funds

|                           | Actual      |
|---------------------------|-------------|
| Current Assets            |             |
| Cash Assets               | \$80,339k   |
| Rates and Sundry Debtors  | \$13,674k   |
| GST Receivable            | \$575k      |
| Accrued Income            | \$41k       |
| Advances and Prepayments  | \$238k      |
|                           | \$94,867k   |
|                           |             |
| Less: Current Liabilities |             |
| Creditors                 | (\$8,297k)  |
| Provisions                | (\$5,252k)  |
| Accrued Expenses          | (\$2,466k)  |
| Income in Advance         | (\$0k)      |
| GST Payable               | (\$70k)     |
| Other- Clearing           | (\$56k)     |
|                           | (\$16,141k) |
|                           |             |
| Less: Restricted Assets   |             |
| Reserves                  | (\$24,754k) |
|                           |             |
| Closing Funds             | \$53,972k   |