

Attachment 1

# Annual Plan 2007-2008 Progress Report

January to March 2008

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#### INTRODUCTION

The City of Joondalup's Integrated Planning Framework starts with a vision for the City as outlined in the Strategic Plan 2003 – 2008, and includes a series of plans and reporting mechanisms to implement the vision. The Strategic Plan is currently being reviewed for the period 2008-2011.

The framework includes the:

- Strategic Plan which provides broad future strategic directions for the City;
- 20-Year Financial Plan which provides a broad overview of the major projects, programs and resource requirements over the next 4 years and includes 20-year financial projections;
- Annual Plan which contains annual priorities to achieve the Strategic Plan 2003 2008;
- Directorate Plans which contain annual priorities for each Directorate
- Business Unit Action Plans which contain details of the annual programs, services and activities for each Business Unit; and
- Annual Budget.

The Strategic Plan is developed around four key focus areas within which strategic directions and objectives for the City are articulated. The four key focus areas are:

- Community Wellbeing;
- Caring for the Environment;
- City Development; and
- Organisational Development

The Annual Plan projects and programs are derived from the Strategic Plan, and address priorities for the City for 2007/08.

The Quarterly Progress Reports against the Annual Plan provide information on progress against the pre-determined milestones for major projects and programs, and highlight the City's commitment to monitoring and reporting progress against objectives.

#### Garry Hunt CEO

# **HIGHLIGHTS – JANUARY TO MARCH QUARTER**

### **KEY FOCUS AREA 1 - COMMUNITY WELLBEING**

#### **Summer Concerts**

The final two concerts in the Summer Concert Series were conducted in conjunction with the Sunset Markets and attracted approximately 1500 people on each occasion.

*The Bank Holidays,* 2007 WA Music Industry Award Winners and JJJ favourites, performed in the CBD area in January. *Hip Mo Toast,* with a nine-piece band, featuring Perth's leading jazzmen, concluded the Sunset Market season in March.

The fourth Valentine's Day Concert was held at the Joondalup Resort as part of the City of Joondalup's free Summer Concert series with Marcia Hines performing her greatest hits. The event attracted 6000 people.

#### Sunset Markets

The City's Sunset Markets are a well-recognised cultural event in Perth's northern suburbs and were held every Friday night during the Summer season. The Sunset Markets attracted a diverse array of stall holders showcasing everything from food to fashion, toys to textiles and coffee to craftwork, plus a host of children's activities. The markets included a range of free entertainment, with live bands, buskers and street performers which brought life and vibrancy to the City.

#### Life Long Learning Programs

A total of 2,525 people participated in learning programs run by the City during the three month period.

#### **KEY FOCUS AREA 2 - CARING FOR THE ENVIRONMENT**

# Implementation of International Council for Local Environmental Initiatives (ICLEI) Cities for Climate Protection Greenhouse Action Plan

As part of the ICLEI Program energy audits were carried out on Woodvale Library, Whitfords Library and Sorrento-Duncraig Library. The audits included a review of historic energy consumption data for the buildings, on-site investigations of operations and infrastructure

and recommendations for improving the energy efficiency of the buildings. These audits have identified potential annual cost savings of \$10,013 and annual greenhouse gas savings of 50.9 tonnes. Works will be undertaken in 2008/09 so that these savings can be achieved which include installing motion sensors for lighting, installing energy efficient fixtures and removal of excessive lighting.

#### **KEY FOCUS AREA 3 - CITY DEVELOPMENT**

#### TravelSmart

A number of successful events took place during the January to March quarter to promote the TravelSmart Program to members of the community, local schools and City staff. The Program is a joint initiative between the City and the Department of Planning and Infrastructure aimed at motivating people to reduce their number of car journeys and to consider alternative forms of transport.

The 2008 Freeway Bike Hike for Asthma was an outstanding success with a record number of cyclists (7,100) taking part.

Millennium Kids Roadshows were held in Term 1 with over 100 primary school children participating in workshops aimed at raising awareness of the need to reduce greenhouse gas emissions.

Two walking school bus routes were set up with West Greenwood Primary School to encourage parents and children to walk to school.

A range of events were held for City of Joondalup employees to promote alternative forms of travel to work. These included *Bike Week* in March with a bike challenge, a breakfast for staff walking, cycling or using public transport to travel to work, and the official opening of new staff shower facilities. A TravelSmart Champions group was also formed as part of TravelSmart Workplace Program.

#### **Capital Works Program**

The construction of Burns Beach Road dual carriageway commenced in the January to March quarter. This is in readiness for the extension of the Mitchell Freeway.

A program to upgrade children's play equipment and install rubber softfall has been undertaken in a number of parks throughout the City.

A range of local traffic management projects have been implemented to improve the safety of local roads.

The City has continued with its road resurfacing program to improve and preserve the road system.

LEARNING PRECINCT BOARD		
<ul> <li>Active participation in Learning Precinct Board Liaison Meetings.</li> </ul>	July – Sept 2007 quarter	Meeting held in September 2007.
<ul> <li>Active participation in Learning Precinct Board Liaison Meetings.</li> </ul>	Oct – Dec 2007 quarter	<ul> <li>A meeting was held in November 2007 at which the following was agreed:</li> <li>The City would be involved in JLP Professional Development Programs, including participation in a Mentoring Program and a Leadership Development Program;</li> <li>The Joondalup Learning Precinct is to be promoted at the 2008 Joondalup Festival.</li> </ul>
Active participation in Learning     Precinct Board Liaison Meetings.	Jan – Mar 2008 quarter	Meetings were held in January and March 2008.
<ul> <li>Active participation in Learning Precinct Board Liaison Meetings.</li> </ul>	Apr – June 2008 quarter	

<ul> <li>LIFE LONG LEARNING PROGRAM</li> <li>Deliver Life Long Learning Programs.</li> <li>Deliver School Liaison/Community Education Programs.</li> </ul>	July - Sept 2007 quarter	<ul> <li>143 events for children were held with 3,994 participants attending.</li> <li>69 events for children were held with 606 participants attending.</li> <li>6 events for seniors were held with 199 participants attending.</li> <li>These events included Story Time, Discovery Sessions, Seniors Circle, Mahjong, Internet Training, Book Clubs and information sessions such as Tax Help and Criminal Profiling.</li> <li>School Liaison Programs, such as Adopt a Coastline and Banners in the Terrace Art Competition, were conducted and presentations were made to schools. Community Education was involved in events for NAIDOC Week, and in promoting activities within the City at the WALGA Convention, the Seniors Art of Aging Event and in PEACH Showcase, (Promoting Eating and Activity for Children's Health).</li> </ul>
<ul> <li>Deliver Lifelong Learning Programs.</li> <li>Deliver School Liaison/Community Education Programs.</li> </ul>	Oct – Dec 2007 quarter	<ul> <li>82 events for children were held with 1,581 participants attending.</li> <li>75 events for adults were held with 570 participants attending.</li> <li>5 events for seniors were held with 172 participants attending.</li> <li>These events included Story Time, Discovery Sessions, Seniors' Circle, Mahjong, Internet Training, Book Clubs and information sessions.</li> <li>130 primary school students and 210 high school students participated in civic tours and presentations. The Mayor and Elected Members presented Student Citizenship Awards at 16 School Graduation Ceremonies. Another 11 schools received student Citizenship Medallions. The Mullaloo Water Wise Garden and the Student Artwork Project was launched with the Mayor and Elected Members in attendance.</li> </ul>

<ul> <li>Deliver Lifelong Learning Programs.</li> <li>Deliver School Liaison/Community Education Programs.</li> </ul>	Jan – Mar 2008 quarter	<ul> <li>89 events for children were held with 1,771 participants attending.</li> <li>62 events for adults were held with 576 participants attending.</li> <li>6 events for seniors were held with 178 participants attending.</li> <li>These events included Story Time, Discovery Sessions, Seniors' Circle, Mahjong, Internet Training, Book Clubs and Information Sessions.</li> <li>3000 School Connections Books, detailing City and external educational programs available to local schools, were delivered to 60 schools.</li> <li>Eleven schools have registered for the Banners in the Terrace Design Competition and five schools have been selected to participate in the Adopt-a-Coastline Program.</li> <li>Twelve high school students commenced placements in the City's Libraries as part of the School Community Service Program.</li> </ul>
<ul> <li>Deliver Lifelong Learning Programs.</li> <li>Deliver School liaison/community education programs.</li> </ul>	Apr – June 2008 quarter	
JINAN SISTER CITY RELATIONSHIP <ul> <li>Delegation attends the Jinan International Tourism Fair in September.</li> <li>Delegation attends the Jinan</li> </ul>	July – Sept 2007 quarter	A delegation, headed by the Mayor, attended the International Tourism Fair on 8 September 2007.
<ul> <li>Receive and host in-bound Women's delegation from Jinan.</li> </ul>	Oct - Dec 2007 quarter	A delegation, headed by Madam Sun Jianqing, Deputy Director Foreign Affairs Office, was received in Joondalup from 11-14 November 2007. The group attended events and engagements to meet key women counterparts in the areas of business and politics.

•	Issue invitation and host in-bound Mayoral Delegation.	Jan - Mar 2008 quarter	An invitation was issued to the Mayor of Jinan. It is proposed that he will lead a delegation to Joondalup during the City's 10 <sup>th</sup> Anniversary Celebrations in early 2009.
•	Present to Council Joondalup-Jinan Progress report of Joondalup-Jinan Relationship Plan.		

OUTCOME - THE CITY OF JOONDALUP IS A CULTURAL CENTRE.

<ul> <li>CULTURAL PROGRAM</li> <li>Joondalup Community Art Exhibition</li> <li>NAIDOC Week Celebrations</li> <li>Joondalup Eisteddfod.</li> <li>Sunday Serenades</li> </ul>	July – Sept 2007 quarter	<ul> <li>The Joondalup Community Art Award and Exhibition was held at Lakeside Shopping Centre from 25 July– 11 August.</li> <li>NAIDOC Week was held from 9-15 July.</li> <li>The Joondalup Eisteddfod was held from 23 August – 16 September.</li> <li>3 Sunday Serenades Concerts were held during the quarter.</li> </ul>
<ul> <li>Joondalup Night Markets</li> <li>Sunday Serenades</li> <li>Invitation Art Award</li> <li>Little Feet Festival</li> <li>Summer Concert 1</li> </ul>	Oct – Dec 2007 quarter	<ul> <li>The Sunset Markets began on 7 December 2007.</li> <li>Sunday Serenades Concerts took place each month, featuring traditional and chamber music.</li> <li>The Invitation Art Award was held at the Lakeside Shopping City from 17 October to 1 November. Works by some of WA's most prominent professional artists were exhibited, as well as an additional exhibition, celebrating 10 years of the Art Award.</li> <li>The Little Feet Festival was held on Sunday 11 November at the City of Joondalup Leisure Centre, Craigie. It was attended by approximately 4,500 people and featured a range of entertainment and hands-on activities for families and children less than 12 years of age.</li> <li>The first CBD Concert, <i>Latin Fever</i>, was held on Friday 7 December 2007 with approximately 2,000 people in attendance. The Concert coincided with the launch of the Sunset Markets season.</li> </ul>
<ul> <li>Joondalup Night Markets</li> <li>Summer Concerts 2 &amp; 3</li> <li>Valentine's Day Concert</li> </ul>	Jan – Mar 2008 quarter	<ul> <li>The Sunset Markets were held during the quarter and concluded on 7 March 2008.</li> <li>Summer Concert 2 and 3 were held in the CBD on 18 January (The Bank Holidays) and 7 March (Hip Mo' Toast) with 1500 people in attendance on each occasion.</li> <li>Six thousand people attended The Valentine's Day Concert featuring Marcia Hines at the Joondalup Resort on 14 February 2008.</li> </ul>
<ul> <li>Joondalup Festival</li> <li>Joondalup Community Art Exhibition</li> <li>Sunday Serenades</li> </ul>	Apr – June 2008 quarter	

### OUTCOME - THE CITY OF JOONDALUP PROVIDES SOCIAL OPPORTUNITIES THAT MEET COMMUNITY NEEDS

<ul><li>CRAIGIE LEISURE CENTRE</li><li>Undertake Feasibility Study.</li></ul>	July – Sept 2007 quarter	Feasibility and concept design work for the proposed facilities was undertaken.
<ul> <li>Develop Community Sport and Recreation Facilities Fund and National Funding proposals for the 50m pool.</li> </ul>	Oct – Dec 2007 quarter	The City submitted a grant application to the Department of Sport and Recreation in November 2007 seeking \$1.8m funding through the Community Sport and Recreation Facilities Fund (CSRFF) for the upgrade of aquatic facilities at Craigie Leisure Centre.
Report to Council.	April – June 2008 quarter	
WANNEROO ASSOCIATION (WBA)         BASKETBALL           • Develop         future         facility           recommendation         report         for         the           Association.         for         the         for         the	Oct - Dec 2007 quarter	In October 2007, the City presented a Discussion Paper to the Elected Members on the outcomes of the Wanneroo Basketball Association Working Party which was established to examine the various issues and options for the future location of a facility. An alternative option for the development of a shared use facility with Woodvale High School is also being considered with the City as a partner.
	Jan – Mar 2008 quarter	An evaluation of the Woodvale High School site was undertaken which reviewed the capacity of the site to accommodate a basketball stadium. Investigation into the level of funding and support from key partners is now being undertaken.

### OUTCOME – THE CITY OF JOONDALUP PROVIDES SOCIAL OPPORTUNITIES THAT MEET COMMUNITY NEEDS

<ul> <li>KINGSLEY MEMORIAL CLUBROOM EXTENSIONS</li> <li>Undertake community consultation.</li> <li>Analyse submissions received during the community consultation period.</li> <li>Develop Concept Plan.</li> <li>Present Concept Plan to Elected Members.</li> </ul>	Oct - Dec 2007 quarter	The City has undertaken community consultation with the Kingsley Senior Citizens' Club and other user groups. The results of the consultation have now been analysed and incorporated into a Design Brief for the architects developing the concept design for the Clubroom extensions. A Concept Plan will be developed and presented for approval in the January to March 2008 quarter.
Complete detailed design and costings.	Jan - Mar 2008 quarter	Design of the Clubrooms was completed in line with feedback from clubs and user groups. Costings for the project will be finalised in the April to June quarter.
Lodge Development Application and Building Licence.	Apr - June 2008 quarter	
<ul> <li>ACCESS AND INCLUSION PLAN</li> <li>Undertake community consultation.</li> </ul>	July - Sept 2007 quarter	Community consultation was undertaken in September – October 2007.
<ul> <li>Analyse submissions received during community consultation period.</li> <li>Report to Council.</li> </ul>	Oct - Dec 2007 quarter	The results from consultation were analysed and incorporated into the Access and Inclusion Plan 2008-2011. Council adopted the Access and Inclusion Plan 2008-2011 at its meeting in December 2007.

#### OUTCOME – THE CITY OF JOONDALUP PROVIDES SOCIAL OPPORTUNITIES THAT MEET COMMUNITY NEEDS

Implementation of Plan.	Jan - Mar 2008 quarter	Implementation of the Plan has commenced. Access and Inclusion training was held for 103 staff across the organisation.
<ul> <li>Implementation of Plan.</li> </ul>	Apr – June 2008 quarter	
<ul><li>COMMUNITY FUNDING PROGRAM</li><li>Conduct Round 1 Funding Program.</li></ul>	Oct – Dec 2007 quarter	The Program attracted 20 applications in the funding round conducted. Grants totaling \$40,563 were awarded to 19 organisations.
<ul> <li>Conduct Round 2 of Funding Program.</li> </ul>	Apr – June 2008 quarter	
<ul><li>BLEND(ER) GALLERY</li><li>Scope Review.</li></ul>	Oct - Dec 2007 quarter	The process for reviewing the relocation options, lease and facilities of the Blend(er) Gallery has been determined. Discussions are currently underway with the Blend(er) gallery regarding the development of a 5 Year Strategic Plan.
Develop 5-Year Plan.	Jan - Mar 2008 quarter	Discussions continued with the Blend(er) Gallery and the format for the 5-Year Plan was determined.

### OUTCOME - THE CITY OF JOONDALUP PROVIDES SOCIAL OPPORTUNITIES THAT MEET COMMUNITY NEEDS

<ul> <li>Report to Council on the options for relocation of the Blend(er) Gallery within the City of Joondalup.</li> </ul>	Apr – June 2008 quarter	
ELECTRONIC COMMUNICATION		
• Implement a full range of electronic newsletters and documents.	July – Sept 2007 quarter	The City has implemented a full range of documents that are now available electronically on the City's website, as listed in the report to Council in August 2007.
<ul> <li>Continually update the website to ensure the provision of quality information.</li> </ul>		Regular reviews of the website have taken place to ensure information is accurate and up to date.
<ul> <li>Promote community subscriptions to the electronic newsletters and documents.</li> </ul>		The e-newsletters were promoted via a mail out to 20,000 households. This resulted in increased subscriptions as follows:
	Oct - Dec 2007 quarter	<ul> <li>Joondalup Public Notices from 125 to 294 subscriptions;</li> <li>Library Events from 558 to 994 subscriptions;</li> <li>Joondalup Voice from 118 to 406 subscriptions.</li> </ul>
Continually update the website to		Promotion of community subscriptions to electronic news will continue in the January to March 2008 quarter.
ensure the provision of quality information.		The City's website is updated regularly to ensure the information is current.

### OUTCOME – THE CITY OF JOONDALUP PROVIDES SOCIAL OPPORTUNITIES THAT MEET COMMUNITY NEEDS

•	Continually update the website to ensure the provision of quality information.	The City's website is updated regularly to ensure the information is current. A competition promoting subscriptions to the City's online newsletters commenced in February and will run until April 2008. The competition has been promoted via adverts in the Community Newspaper, City News, Joondalup Voice and flyers distributed in New Resident Packs, Libraries and Leisure Centres.
•	Continually update the website to ensure the provision of quality information.	

#### OUTCOME - THE CITY OF JOONDALUP IS A SAFE AND HEALTHY CITY

<ul> <li>SAFER COMMUNITY PROGRAM</li> <li>Develop a Strategic Directions Paper on the Safer Community Program.</li> </ul>	Jan – Mar 2008 quarter	A Strategic Directions Paper on the Safer Community Program will be developed in the April to June 2008 quarter.
Report to Council.	Apr - June 2008 quarter	
IMPLEMENT REVIEW OUTCOMES OF THE CITY WATCH SECURITY SERVICE • Council receives City Watch Review Report.	July - Sept 2007 quarter	At its meeting in August 2007, Council endorsed the continued provision of the City Watch Community Security Patrol Service via a contractor, and determined the level of service to be provided.
Ongoing implementation.	Oct - Dec 2007 quarter	At its meeting in December 2007 Council endorsed the revised contract for providing the City Watch Community Patrol Service. Agreed changes are being implemented.

#### OUTCOME - THE CITY OF JOONDALUP IS A SAFE AND HEALTHY CITY

Ongoing implementation.	Jan - Mar 2008 quarter	<ul> <li>In conjunction with the City's contract service provider, approved changes to the City Watch Patrol Service have been progressively implemented over the quarter. These changes include: <ul> <li>A change of zone areas and a reduction from 6 to 4 zones;</li> <li>A reduction in patrol hours and vehicles, and concentration of patrols on identified hot spots;</li> <li>Rescheduling of patrols to provide patrols across all City streets;</li> <li>Provision for City Watch vehicles to assist patrol officers in other zones where necessary in the interests of safety and quicker resolution of anti-social behaviour;</li> <li>Issuing City Watch Patrol Officers with video cameras to record incidents/evidence of anti social behavior for potential use in identification and prosecution of offenders;</li> <li>Developing new systems to facilitate the changes in service delivery;</li> <li>City Watch Officers reporting early placement of bulk refuse on verges;</li> <li>Re-aligning key performance indicators in keeping with service provision changes and to enable performance measurement;</li> <li>The design of a proposed new City Watch logo in preparation for a re-launch of the revised service in the April to June quarter.</li> </ul> </li> </ul>
Ongoing implementation.	Apr - June 2008 quarter	
<ul> <li>EMERGENCY MANAGEMENT</li> <li>Undertake Review of Emergency Management roles, functions and structures.</li> <li>Endorsement by Local Emergency Management Committee of Local Emergency Management arrangements shared with the City of Wanneroo.</li> </ul>	Oct - Dec 2007 quarter	The review of Emergency Management roles, functions and structures within the City has been completed. Local Emergency Management Committee arrangements were endorsed by the Local Emergency Management Committee in October 2007.

#### OUTCOME - THE CITY OF JOONDALUP IS A SAFE AND HEALTHY CITY

• Revi	view City's Recovery Plan.	Jan – Mar 2008 quarter	A review of the City's Recovery Plan has been undertaken and a revised Recovery Plan will be developed in line with the outcomes of this review.
Loca	omit revised Recovery Plan to al Emergency Management nmittee.	April – June 2008	

<ul> <li>MIDGE STRATEGY</li> <li>Monitor midge population.</li> <li>Undertake appropriate intervention.</li> </ul>	Ongoing	Chemical treatment of Lake Joondalup, undertaken earlier in the season, was successful in reducing midge numbers to an acceptable level. The possibility of future research programs with the City of Wanneroo and the Department of the Environment and Conservation on the long-term management and controls of midge breeding within the Lake is being investigated.
<ul> <li>FORESHORE AND NATURAL AREAS MANAGEMENT PROGRAM</li> <li>Complete works in accordance with the Capital Works Program 2007/2008.</li> </ul>	Ongoing	All works are progressing in accordance with the Capital Works Program. Reports against programs are provided to Elected Members.
<ul> <li>LANDSCAPE MASTER PLAN</li> <li>Develop, analyse and collect data to inform Master Landscape Planning.</li> </ul>	July – Sept 2007 quarter	The project is on target with the collection of data, including irrigation information and plant species, to inform Master Landscape Planning.
<ul> <li>Finalise draft Master Landscape Planning Report, including species list, and present to Council.</li> </ul>	Oct – Dec 2007 quarter	The draft Master Landscape Planning report (including species list) was reviewed and will be presented to Council in February 2008.

### KEY FOCUS AREA 2 – CARING FOR THE ENVIRONMENT

Commence initial work to develop Master Landscape Plan.	Jan – Mar 2008 quarter	<ul> <li>On 18 March 2008 Council:</li> <li>endorsed the aim and principles for landscape master planning in the City;</li> <li>noted the concepts and tools to be applied;</li> <li>requested the preparation of a Landscape Master Plan;</li> <li>agreed to the selection of seven iconic projects for listing in the 2008-09 budget process.</li> </ul>
<ul> <li>Prepare and develop Landscape Master Plan in accordance with the staged implementation program.</li> </ul>	Apr – June 2008 quarter	
<ul> <li>ENVIRONMENT PLAN</li> <li>Present draft Environment Plan to Council for endorsement.</li> </ul>	July - Sept 2007 quarter	The Environment Plan 2007-2011 was endorsed by Council in September 2007.
<ul> <li>Allocate tasks where required to various Business Units.</li> </ul>	Oct – Dec 2007 quarter	An Implementation Plan was developed and actioned. Quarterly progress reports will be developed to monitor progress.
<ul> <li>Set up reporting systems for monitoring progress of the Environment Plan.</li> </ul>	Apr - June 2008 quarter	

#### KEY FOCUS AREA 2 – CARING FOR THE ENVIRONMENT

IMPLEMENTATIONOFTHEINTERNATIONALCOUNCILFORLOCALENVIRONMENTALINITIATIVES(ICLEI)LOCALACTIONFORBIODIVERSITY (LAB)PROJECT•DevelopdraftLocalActionforBiodiversityReport.	July - Sept 2007 quarter	Local Action for Biodiversity Report has been drafted.
<ul> <li>Present draft City biodiversity Report to Local Action for Biodiversity Workshop in Zagreb, Croatia.</li> </ul>	Oct – Dec 2007 quarter	The draft Biodiversity Report was presented at the Zagreb LAB workshop in October. The report was advertised for public comment in December 2007.
Finalise Local Action for Biodiversity Report to Council.	Jan – Mar 2008 quarter	The Biodiversity Report was finalised following public consultation. The report will be presented to Council shortly.
Present Local Action for Biodiversity Report to Council.	Apr-June 2008 quarter	

<ul> <li>IMPLEMENTATION OF INTERNATIONAL COUNCIL FOR LOCAL ENVIRONMENTAL INITIATIVES (ICLEI) CITIES FOR CLIMATE PROTECTION GREENHOUSE ACTION PLAN</li> <li>Complete abatement measuring and report for 2006/2007.</li> <li>Present Greenhouse Action Plan for endorsement.</li> </ul>	July - Sept 2007 quarter	Abatement measures for 2006-2007 were submitted to ICLEI in August and approved by ICLEI in September 2007. The Greenhouse Action Plan was endorsed by Council in September 2007.
<ul> <li>Undertake energy audits of City buildings.</li> </ul>	Oct – Dec 2007 quarter	A contractor has undertaken energy audits and three of the City's libraries have been completed to date.
<ul> <li>Actions from energy audits identified and incorporated into Business Unit Action Plans and budgets.</li> </ul>	Jan – Mar 2008 quarter	The energy audits have been completed for selected City Buildings to identify savings in energy consumption. Works will be undertaken in 2008/09 so that these savings can be achieved.
<ul> <li>Complete community project.</li> <li>Complete requirements for the Carbon Neutral Program.</li> </ul>	Apr - June 2008 quarter	

IMPLEMENTATIONOFTHEINTERNATIONALCOUNCILFORLOCALENVIRONMENTALINITIATIVES(ICLEI)WATERCAMPAIGN•CompleteMilestone1 – undertakeawaterbaselineassessment.	Oct - Dec 2007 quarter	The water baseline assessment for scheme water has been completed. The assessment of bore water has not been completed, as water data collection processes are still being developed and implemented. The delays in collecting the bore water data will impact on other milestones for this project.
<ul> <li>Complete Milestone 2 – set water reduction targets.</li> <li>Complete Milestone 3 – commence Water Action Planning.</li> </ul>	Apr-June 2008 quarter	
YELLAGONGA INTEGRATED CATCHMENT MANAGEMENT (YICM) PLAN • Hold YICM Workshop.	Jul – Sept 2007 quarter	A community workshop was held at the Bridgeleigh Reception Centre in September with approximately 100 people in attendance.
<ul> <li>Establish YICM Community Reference Group.</li> <li>Draft YICM Research Proposal Outline.</li> </ul>	Oct - Dec 2007 quarter	The Community Reference Group was established and held its first meeting in December 2007. The draft Research Proposal has been delayed and is awaiting the recruitment a YICM Project Officer at the City of Wanneroo.

Prepare Draft Yellagonga Integrated Catchment Management Plan (YICM) Issue Papers.	Jan - Mar 2008 quarter	The YICM Community Reference Group and the YICM Technical Working Group agreed that further research is required to identify the key areas to be included in the Issues Paper. Completion of the Issues Paper is now scheduled for July 2008.
<ul> <li>Commence preparation of YICM Plan.</li> </ul>	Apr – June 2008 quarter	
<ul> <li>YELLAGONGA REGIONAL PARK (YRP) ENVIRONMENT CENTRE</li> <li>Report to Council seeking approval to commence detailed design and business planning.</li> </ul>	Oct – Dec 2007 quarter	Council deferred the report until its meeting in February 2008.
<ul> <li>Develop specifications for tendering of detailed design.</li> <li>Develop a Business Plan.</li> </ul>	Jan - Mar 2008 quarter	<ul> <li>Council resolved to undertake further consultation with key stakeholders to determine:</li> <li>building requirements of the Environment Centre;</li> <li>options for financing construction and operational costs of the Environment Centre; and</li> <li>how environmental education programs will be delivered.</li> </ul>
Advertise Business Plan.	Apr - June 2008 quarter	

### OUTCOME - THE CITY OF JOONDALUP EFFICIENTLY AND EFFECTIVELY MANAGES WASTE

IMPLEMENTATION OF THE WASTE MANAGEMENT STRATEGY		Due to the delays in the construction of the Wangara Materials Resource Facility (MRF), benchmark contamination levels cannot be accurately established. Following the completion of the MRF in Contamination will mentar and establish a benchmark
• Establish a benchmark of the recycling contamination level.		February 2008, member Councils will monitor and establish a benchmark.
Introduce Recycle Rookies Education Campaign for School Students.	Oct – Dec 2007 quarter	A pilot Recycle Rookies Campaign was introduced in a Duncraig Primary School. The City is currently investigating the option of introducing the Program to all Primary Schools.
Complete upgrade and commission Materials Recovery Facility.		The commissioning of the Materials Recovery Facility has not taken place due to construction delays and completion is now anticipated in February/March 2008.
<ul> <li>Undertake handover to tripartite members of Materials Recovery Facility.</li> </ul>		Final handover will take place in February/March 2008.
<ul> <li>Undertake audit of the recycling</li> </ul>	Jan – Mar 2008 quarter	The audit of contamination levels has been completed across a range of suburbs.
contamination level.	•	
Analyse data on contamination rates.	Apr – June 2008 quarter	

#### KEY FOCUS AREA 2 – CARING FOR THE ENVIRONMENT

### OUTCOME - THE CITY OF JOONDALUP EFFICIENTLY AND EFFECTIVELY MANAGES WASTE

<ul> <li>RESOURCE RECOVERY FACILITY</li> <li>Report to Council on Members' Financial Guarantees for the Resource Recovery Facility.</li> </ul>	July – Sept 2007 quarter	Report on Member Council Guarantees presented to a Special Meeting of Council in September 2007.
Approve preliminary contractual documentation for Resource Recovery Facility.	Oct - Dec 2008 quarter	Preliminary documentation has been approved by Mindarie Regional Council.
Agree and set financial costs for the Resource Recovery Facility.	Jan – Mar 2008 quarter	Project costs and financial agreements have been finalised.
Design and construct the Resource Recovery Facility.	Apr - June 2008 quarter	

#### OUTCOME - THE CITY OF JOONDALUP HAS WELL-MAINTAINED ASSETS AND BUILT ENVIRONMENT

JOONDALUP WORKS DEPOT		
Complete demolition and site clearing work.	July – Sept 2007 quarter	Demolition and site clearing works have been completed.
<ul> <li>Award construction contract and commence construction work.</li> </ul>		Construction contract was awarded with works commencing in August 2007.
Continue construction work.	Oct – Dec 2007 quarter	<ul> <li>Construction work is progressing in accordance with scheduled dates.</li> <li>Earthworks and installation of in-ground services are near completion.</li> <li>Footings and building pads are near completion.</li> <li>Pouring and standing of panels are continuing.</li> <li>Structural steel installation is being undertaken.</li> <li>Installation of fire services has commenced.</li> </ul>
Continue construction work.	Jan – Mar 2008 quarter	Completion date is now scheduled for June 2008.
<ul> <li>Complete construction and commence relocation from current site.</li> </ul>	Apr - June 2008 quarter	

#### OUTCOME - THE CITY OF JOONDALUP HAS WELL-MAINTAINED ASSETS AND BUILT ENVIRONMENT

OCEANREEFMARINAREDEVELOPMENT••Call for nominations for Community Reference Group.•Undertake community consultation.	July – Sept 2007 quarter	Expressions of interest to serve on the Community Reference Group were invited in August – September 2007. Public feedback on options for the site was sought in August – September 2007.
<ul> <li>Analyse submissions received during community consultation period.</li> <li>Form Community Reference Group</li> </ul>	Oct - Dec 2007 quarter	A report to Council on the community consultation was submitted and endorsed. Council requested further consideration of the Community Reference Group at its meeting in December 2007.
Commence development of Structure Plan.	Apr – June 2008 quarter	

#### OUTCOME - THE CITY OF JOONDALUP HAS WELL-MAINTAINED ASSETS AND BUILT ENVIRONMENT

IMPLEMENT         CAPITAL         WORKS           PROGRAM 2007-2008         •         Complete works in accordance with the Capital Works         Program 2007-2008.	Ongoing	Capital Works are progressing well in accordance with the Capital Works Program.
• Provide regular reports against Program to Elected Members.		Reports against programs are provided to Elected Members.
<ul> <li>PARKS PROGRAM</li> <li>Complete works in accordance with the Capital Works Program 2007/2008.</li> <li>Provide regular reports against Program to Elected Members.</li> </ul>	Ongoing	Capital Works are progressing in accordance with the Capital Works Program. Reports against programs are provided to Elected Members.
<ul> <li>STRATEGIC ASSET MANAGEMENT FRAMEWORK</li> <li>Finalise Building Asset Management Plan.</li> <li>Finalise Road Asset Management Plan</li> </ul>	Jan - Mar 2008 quarter	The Building Asset Management Plan has been completed and will be endorsed by Council in the 5- Year Capital Works Program as part of the Budget process. The Road Asset Management Plan has been completed.

#### OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED AS A GREAT PLACE TO VISIT

<ul> <li>TOURISM DEVELOPMENT PLAN</li> <li>Commence Tourism Brand development and positioning project.</li> </ul>	Oct – Dec 2007 quarter	A Project Plan was developed and approved for tourism branding.
<ul> <li>Complete Tourism Image Library.</li> <li>Promote and develop Tourism promotional materials.</li> </ul>	Jan – Mar 2008 quarter	The City commenced development of three tourism videos which will be completed by mid 2008. The development of promotional materials will be delayed until the branding project has been completed.
<ul> <li>Complete and launch Tourism website.</li> <li>Form Joondalup Tourism Alliance.</li> </ul>	Apr – June 2008 quarter	

### OUTCOME - THE CITY OF JOONDALUP RECOGNISES THE CHANGING DEMOGRAPHIC NEEDS OF THE COMMUNITY

<ul> <li>DISTRICT PLANNING SCHEME</li> <li>Publish Issue Papers.</li> <li>Conduct community consultation.</li> </ul>	July – Sept 2007 quarter	Issue Papers were released for public comment. A report will be prepared on the outcomes of the submissions in the October – December quarter.
<ul> <li>Analyse submissions received during community consultation period.</li> <li>Prepare report on Issue Papers for consideration by Council.</li> <li>Commence Local Planning Strategy.</li> </ul>	Oct - Dec 2007 quarter	Submissions were analysed and a report on the Issue Papers was presented to Council at its meeting of 20 November 2007. The preparation of the Local Planning Strategy has commenced.
Draft Local Planning Strategy.	Jan – Mar 2008 quarter	Further action was deferred to allow focus on the Joondalup City Centre Development Plan and Manual. A review of the program will be undertaken in the April to June quarter.
<ul> <li>Council endorses Local Planning Strategy for consultation.</li> </ul>	Apr – June 2008 quarter	
JOONDALUP CITY CENTRE DEVELOPMENT PLAN AND MANUAL • Conduct workshop with Elected Members to develop a vision for the City Centre.	July – Sept 2007 quarter	The workshop for Elected Members was conducted and feedback has been collected. The results will inform the development of a revised set of controls for the City Centre. The draft CBD Parking Policy is underway and is scheduled for completion and presentation to the Council in December 2007.

#### OUTCOME - THE CITY OF JOONDALUP RECOGNISES THE CHANGING DEMOGRAPHIC NEEDS OF THE COMMUNITY

<ul> <li>Finalise draft vision statements.</li> <li>Commence development of CBD Parking Policy.</li> </ul>	Oct – Dec 2007	City Centre vision statements have been drafted and were considered by Elected members in September 2007. A consultant was engaged to review City Centre parking standards and make recommendations on the proposed CBD Parking Policy. A presentation was provided to the Elected Members in December 2007.
<ul> <li>Prepare Project Plan for Review of Joondalup City Centre Development Plan and Manual.</li> <li>Endorse Project Plan.</li> </ul>	Jan – Mar 2008	A Project Plan has been prepared. First working drafts of Structure Plan have been prepared and are being reviewed. Discussion of the Structure Plan has occurred at a Strategy Session.
Commence Project Plan actions.	Apr – June 2008	

#### OUTCOME - THE CITY OF JOONDALUP HAS AN EFFECTIVE INTEGRATED TRANSPORT SYSTEM

<ul> <li>IMPLEMENTATION OF PAID PARKING</li> <li>Council adopts the Parking Strategy.</li> </ul>	July - Sept 2007 quarter	Council adopted the Parking Strategy at its meeting in August 2007.
<ul> <li>Finalise Business Plan for public comment.</li> <li>Release Business Plan for public comment.</li> <li>Council endorses Business Plan.</li> <li>Establish administrative functions for paid parking.</li> </ul>	Oct - Dec 2007 quarter	The Paid Parking Business Plan was advertised for public comment in October 2007. Council endorsed the Paid Parking Business Plan in at its meeting in December 2007. Tenders for Parking Pay and Display Ticket Machines for collection of parking fees were advertised and closed within the quarter. Recruitment of dedicated parking staff will proceed in the January – March quarter.
Implement paid parking.	Jan – Mar 2008 quarter	Recruitment of dedicated parking staff has commenced and a Coordinator of Parking Services has been appointed. The remaining parking staff will be recruited in the next quarter. An evaluation of the six tender submissions for supply, delivery, installation, commissioning and maintenance of Parking Ticket Machines was undertaken by the Tender Evaluation Panel and the recommendations approved. The order for the ticket machines will be placed with the supplier in the April to June quarter. Preliminary work on the preparation of support services and procedures necessary for the introduction of paid parking has taken place and will continue into the next quarter.

#### OUTCOME - THE CITY OF JOONDALUP HAS AN EFFECTIVE INTEGRATED TRANSPORT SYSTEM

<ul> <li>CONTINUE IMPLEMENTATION OF TRAVELSMART PROGRAM</li> <li>Green Transport Plan is approved for implementation.</li> </ul>	Jul - Sept 2007 quarter	The Green Transport Action Plan was approved for implementation in September 2007.
<ul> <li>Implement a Green Transport Plan under the TravelSmart Workplace Program.</li> </ul>	Oct – Dec 2007 quarter	<ul> <li>An Implementation Plan was developed. A number of actions have been undertaken including:</li> <li>A Walk to Work Day – Lunchtime walking event for staff (30 participants).</li> <li>A Walk Week – pedometer challenge for staff (30 participants for pedometer challenge and 24 for lunchtime walk).</li> <li>TravelSmart Information being included at Induction for new staff.</li> <li>Public transport Information available on the City's Intranet.</li> <li>SmartRider cards for use by staff for business trips on public transport being made available.</li> <li>The refurbishment of the Administration Building basement shower and toilet facilities.</li> </ul>
<ul> <li>Finalise implementation of TravelSmart Household Project to selected suburbs.</li> </ul>	Jan – Mar 2008 quarter	The TravelSmart Household Project delivery has been completed. Evaluation and monitoring is now being conducted. Final results will be presented to the City by the Department of Planning and Infrastructure in mid 2008.
Introduce the TravelSmart to School     Program within Joondalup schools.	Apr – June 2008 quarter	

#### OUTCOME - THE CITY OF JOONDALUP HAS AN EFFECTIVE INTEGRATED TRANSPORT SYSTEM

<ul> <li><b>BIKE PLAN</b></li> <li>Develop Project Plan and seek project approval.</li> <li>Undertake internal consultation and review.</li> </ul>	Oct - Dec 2007 quarter	A Project Plan was developed and approved in December 2007. A consultation process will commence in 2008.
<ul><li>Develop Tender specification.</li><li>Seek Budget allocation.</li></ul>	Jan - Mar 2008 quarter	Public consultation was conducted in March 2008. Allocation of funds for the appointment of a consultant to undertake a technical review has been requested in the 2008-09 Budget. Tender specifications will be developed if Budget is approved.

### OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED FOR INVESTMENT AND BUSINESS DEVELOPMENT OPPORTUNITIES

ECONOMIC DEVELOPMENT PLAN		
Finalise draft Economic Development Plan.		The draft Economic Development Plan was finalised In August.
• Present draft Economic Development Plan to Council for endorsement.	July – Sept 2007 quarter	Council endorsed the draft Economic Development Plan to be released for public comment at its meeting in August.
Conduct community consultation.		Public comment occurred through local advertising and listing on the City's website in September 2007. Targeted consultation was also conducted with key stakeholders through a survey.
<ul> <li>Analyse submissions received during community consultation period.</li> </ul>	Oct – Dec 2007 quarter	The City presented the draft Economic Development Plan to key stakeholders at its October Business Forum. The presentation was followed by a facilitated workshop to discuss the Plan. Feedback received through the Business Forum workshop and community consultation was evaluated.
<ul> <li>Present final Economic Development Plan for Council endorsement.</li> </ul>		A report on the community consultation process was submitted to Council along with the draft Economic Development Plan in December 2007. Council approved the Economic Development Plan at this meeting.
Deliver Business Forums.		A second Business Forum was delivered in November which targeted women in business. West Coast TAFE hosted the Women's Business Forum and over 70 people attended.
<ul> <li>Launch Business website and commercial property register.</li> </ul>		Redevelopment of the business section of the City's website has commenced and is scheduled for presentation to Council in the January to March quarter.
<ul> <li>Make funding allocation to Small Business Centre to continue to support small business developments.</li> </ul>		Funding for the Small Business Centre (SBC) is dependent on receiving a suitable funding submission, an Annual Report based on its performance in 2006-2007, and associated Business Plan. During the October– December 2007 quarter the City worked closely with the Small Business Centre and provided guidance to support the development of its Business Plan. Once the City receives the Small Business Centre's formal funding submission, it will be evaluated and presented to Council for consideration. This is expected to occur at Council's February 2008 meeting.

#### OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED FOR INVESTMENT AND BUSINESS DEVELOPMENT OPPORTUNITIES

<ul> <li>Deliver Business Forum.</li> <li>Commence CBD Commercial Development Plan.</li> <li>Review economic profiles. Develop in electronic and paper based form.</li> <li>Complete industry research analysis.</li> <li>Finalise CBD Commercial Development Plan.</li> </ul>	Jan – Mar 2008 quarter Apr – June 2008 quarter	The planned Business Forum is now scheduled to take place in May or June 2008. The Forum will focus on business opportunities emerging from the Sister City Relationship between Joondalup and Jinan in China. The City is currently working with Austrade and the Joondalup Business Association to develop the Forum. The City called for proposals to analyse the financial viability of commercial office development within the Joondalup City Centre. A number of proposals were received. It is expected that the preferred consultant will be appointed in the April-June quarter to conduct the analysis.
<ul> <li>THINK LEARN</li> <li>Submit quarterly report to the funding body, AusIndustry.</li> </ul>	July - Sept 2007 quarter	A quarterly report was submitted to AusIndustry in July 2007.
Submit audited statements for 2006-2007.	Oct – Dec 2007 quarter	Audit of Thinklearn grant was undertaken and submitted in November 2007.

### OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED FOR INVESTMENT AND BUSINESS DEVELOPMENT OPPORTUNITIES

<ul> <li>Submit quarterly report to the funding body, AusIndustry.</li> </ul>	Jan – Mar 2008 quarter	A quarterly report is being prepared and will be lodged in April 2008 within required timeframes of AusIndustry.
<ul> <li>Complete Program and submit final report and audit to the funding body, AusIndustry.</li> </ul>	Apr – June 2008 quarter	

### OUTCOME - THE CITY OF JOONDALUP IS A SUSTAINABLE AND ACCOUNTABLE BUSINESS

<ul> <li>20 YEAR FINANCIAL PLAN</li> <li>Commence primary financial review of Financial Plan updating base assumptions.</li> </ul>	Oct - Dec 2007 quarter	The review of the 20 Year Financial Plan has commenced. Base assumptions and associated data are being updated.
<ul> <li>Complete primary financial review, ensuring alignment to the new Strategic Plan.</li> <li>Report to Council.</li> </ul>	Jan - Mar 2008 quarter	20 Year Financial Model has been updated with preliminary figures awaiting review and final adjustments. A report to Council will be presented in the April to June quarter.
<ul> <li>STRATEGIC PLAN</li> <li>Present draft Strategic Plan to Council.</li> </ul>	July - Sept 2007 quarter	Draft Strategic Plan was presented to Council in August 2007.
<ul> <li>Complete community consultation.</li> <li>Analyse submissions received during community consultation period.</li> </ul>	Oct – Dec 2007 quarter	The community consultation process was finalised in December 2007 and will be reported to Council in February 2008.
Adopt final Strategic Plan.	Jan – Mar 2008 quarter	The Strategic Plan was adopted by Council on 18 March 2008.

#### OUTCOME - THE CITY OF JOONDALUP IS A SUSTAINABLE AND ACCOUNTABLE BUSINESS

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<ul> <li>RISK MANAGEMENT PLAN</li> <li>Develop Risk Management Plan.</li> <li>Develop Audit Plan.</li> </ul>	July – Sept 2007 quarter	Risk Management Plan was endorsed in July 2007. Audit Plan is being developed through the Business Planning process.
<ul> <li>Audits conducted according to Audit Plan.</li> </ul>	Oct – Dec 2007 quarter	Audits are being progressed in accordance with the agreed Audit Plan.
Audits conducted according to Audit Plan.	Jan – Mar 2008 quarter	Audits are being progressed in accordance with the agreed Audit Plan.
<ul> <li>Audits conducted according to Audit Plan.</li> </ul>	Apr – June 2008 quarter	

### OUTCOME - THE CITY OF JOONDALUP PROVIDES QUALITY VALUE-ADDING SERVICES

COMMUNITY RESEARCH	
Conduct Annual Community Satisfaction Research.	Apr – June 2008 quarter
• Report results to Elected Members.	

### OUTCOME - THE CITY OF JOONDALUP IS AN INTERACTIVE COMMUNITY

COMMUNITY CONSULTATION		
• Conduct community consultation for Access and Inclusion Plan.		
• Conduct community consultation for Ocean Reef Marina Redevelopment.	July - Sept 2007 quarter	Consultation conducted.
<ul> <li>Conduct community consultation for the Review of the District Planning Scheme.</li> </ul>		
• Conduct community consultation for the Economic Development Plan.		
Conduct community consultation for the Kingsley Memorial Clubrooms extension.		
<ul> <li>Conduct community consultation for the development of the new Strategic Plan.</li> </ul>	Oct – Dec 2007 quarter	Consultation conducted.
ANNUAL REPORT 2006-2007		
Council endorses Annual Report for Council 2006-2007.	Oct – Dec 2007 quarter	Annual Report was presented to the Council at its October 2007 meeting with the AGM of Electors held on 3 December 2007.
<ul> <li>Hold Annual General Meeting of Electors.</li> </ul>		
Council adopts Compliance Audit Return to the Department of Local Government and Regional Development.	Jan – Mar 2008 quarter	Compliance Audit Return was adopted by Council at its meeting held on 18 March 2008.

## OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED AS A UNIQUE CITY

<ul> <li><b>PUBLICATIONS</b></li> <li>Print and distribute Budget News to the community.</li> </ul>	July - Sept 2007 quarter	Budget News was published and distributed in August 2007.
Print and distribute Council News to community.	Oct – Dec 2007 quarter	Council News was distributed in November 2007.
Print and distribute Council News to community.	Jan — Mar 2008 quarter	Council News was distributed in March 2008.
<ul> <li>Print and distribute Council News to community.</li> </ul>	Apr – June 2008 quarter	
<ul> <li>CIVIC CEREMONIES</li> <li>Conduct Citizenship Ceremonies each month.</li> </ul>	July – Sept 2007 quarter	The City conducted 8 Citizenship Ceremonies between July and September.
<ul> <li>Conduct Citizenship Ceremonies each month.</li> <li>Conduct Remembrance Day Memorial Service.</li> </ul>	Oct – Dec 2007 quarter	The scheduled functions were held in accordance with agreed planning, including the Remembrance Day Ceremony and 10 Citizenship Ceremonies at which 799 residents became Australian citizens.

### OUTCOME - THE CITY OF JOONDALUP IS RECOGNISED AS A UNIQUE CITY

•	Conduct Citizenship Ceremonies each month.	Jan – Mar 2008 quarter	Six Citizenship Ceremonies were held between January and March at which a total of 701 residents became Australian citizens. The Australia Day Citizenship Ceremony was conducted in conjunction with the Cities of Wanneroo and Stirling and 399 Joondalup residents became Australian citizens.
•	Conduct ANZAC Day Memorial Service. Conduct Citizenship Ceremonies each month.	Apr – June 2008 quarter	