

Annual Plan 2008-2009 Progress Report

October to December 2008

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INTRODUCTION

The City's Planning Framework is structured to ensure operational activities are being driven and delivered in alignment with the strategic priorities of the organisation. The Strategic Plan 2008 – 2011 has recently been developed, and is a key component of this planning framework. It is the overarching plan that provides direction for all activities and guides the development and provision of the City's services and programs through the five Key Focus Areas of:

- Leadership and Governance.
- The Natural Environment.
- Economic Prosperity and Growth.
- The Built Environment.
- Community Wellbeing.

The Planning Framework is made up of a series of plans to implement the City's Vision to be a sustainable City and community that is committed to service delivery excellence and operates under the principles of good governance. The City's mission is to undertake all our activities with the endeavour of meeting community expectations and achieving sustainable lifestyles.

The Framework includes:

- The Strategic Plan provides the broad future strategic direction for the City for the period 2008 2011;
- The 20-Year Financial Plan provides a broad overview of the major projects, programs and resource requirements over the next 4 years (The Plan includes 20-year financial projections);
- The Corporate Plan sets out the strategies and actions to develop internal systems and organisational capacity during 2008 2011 in order to achieve the commitments set out in the Strategic Plan;
- The Annual Plan which contains annual actions to achieve the vision of the Strategic Plan 2008 2011;
- Directorate Plans contain details of annual projects and programs to be delivered by each Directorate;
- Business Unit Action Plans contain details of the annual programs, services and activities for each Business Unit; and
- The Annual Budget.

Quarterly progress reports against the Annual Plan provide Council and the community with a full assessment of the City's progress in relation to the achievement of pre-determined milestones for major projects and programs. Full progress reports against the Capital Works Program will be provided at the same time as Annual Plan Progress Reports to Council.

Garry Hunt Chief Executive Officer

HIGHLIGHTS – OCTOBER TO DECEMBER 2008 QUARTER

KEY FOCUS AREA 1 – LEADERSHIP AND GOVERNANCE

Community Consultation

A number of major community consultations were undertaken during the quarter, including the Edgewater Quarry Master Planning and the Penistone Oval Shared Use Agreement. These consultations resulted in high survey return rates indicating strong community interest in local issues.

KEY FOCUS AREA 2 - THE NATURAL ENVIRONMENT

ICLEI – Cities for Climate Protection Program

The City received its annual abatement report from ICLEI which indicates how the City has progressed with its greenhouse reduction goals. The City conducted its annual abatement measuring process during August 2008.

Since the City commenced implementation of its Greenhouse Action Plan in 2003/04, the City has abated a total of 191,907 tonnes of greenhouse gases from entering the atmosphere. The latest results take the City beyond the 20% target set in 2001. The City is on target for achieving the stretch target of 35% in the next 12 months.

During 2007/08 some of the key initiatives introduced to save energy were:

- Distribution of recycling bins to all residents, increasing the diversion of paper products from landfill by more than five-fold.
- Reduction in the number of server computers by installing 'virtual server' software.
- Installation of low-flow showerheads at the Craigie Leisure Centre.

ICLEI Local Action for Biodiversity (LAB) - Milestones Achieved

The City has now achieved Milestones 1 to 3 of the LAB Program. The Council adopted the Biodiversity Action Plan in December 2008 which completed the achievement of Milestone 3. The City will now focus on finalising its five LAB On-ground Projects before completion of the Project in mid 2009. The City has been instrumental in promoting local biodiversity and this was recognised when the City was selected as a finalist in the WA Environment Awards in October 2009.

Landscape Master Plan (LMP) - Leader in Innovation

Council adopted the inaugural Landscape Master Plan in December 2008. The LMP will provide a blueprint from which all future landscaping within the City will be undertaken. The LMP establishes a set of sustainable principles which will underpin all landscaping practices, with a focus on environmental best practice and the preservation, enhancement and showcasing of local natural biodiversity. The City has demonstrated leadership and innovation in public open space landscapes and this was recognised at the WA Water Awards when the City was highly commended in the category of Innovation for its Landscape Master Plan in November.

Living Smart

The second Living Smart Community Course was held in October and November 2008 and was well attended by residents participating in the Living Smart Program in Padbury, Edgewater, Hillarys and Woodvale. Participants learnt about climate change, saving energy, living simply, getting involved in the local community, active transport, saving water, biodiversity and organic gardening.

The results show that participants have begun to make the following changes in their homes:

- Installing energy saving light bulbs.
- Saving organic material in the kitchen for composting.
- · Walking instead of driving to school.
- Minimising water use in their gardens and homes.
- Buying local goods and products with less packaging.
- Investigating the installation of solar panels in homes.

KEY FOCUS AREA 4 – THE BUILT ENVIRONMENT

Ocean Reef Marina Project

Significant progress has been made in the development of a preferred Concept Plan for this iconic City project. The City's consultants have undertaken a number of environmental, economic and strategic studies culminating in the presentation of a draft Concept Plan for consideration by the Ocean Reef Marina Committee. Considerable community and key stakeholder consultation has occurred with all parties providing input into the design. The approved design will be presented to Council in the next quarter.

KEY FOCUS AREA 5 - COMMUNITY WELLBEING

Leisure Centres Swim School Program

Craigie Leisure Centre has experienced considerable growth in the Swim School Program since the refurbished facilities were opened in July 2006. In Term Four 2008, the Centre had 1804 children enrolled in learn to swim activities, and a further 130 enrolled in the squad swimming program, an overall increase of 17.2% on 2007.

2008 Invitation Art Award

The Annual Invitation Art Award was held at Lakeside Joondalup Shopping City from 16 October to 1 November. 3,237 people visited the exhibition which featured 36 artworks. Four of the artworks were purchased for the City's art collection.

Little Feet Festival

The 2009 Little Feet Festival was held on Sunday 16 November at the City of Joondalup Leisure Centre - Craigie. The Festival is an event for children under twelve and their families, and featured a program including games, rides, professional entertainers, and art and craft activities. It attracted approximately 4,500 patrons and the results received a customer satisfaction rating of 98%.

Sunset Markets

The City conducted the Sunset Markets over five weeks from 21 November to 19 December 2008. This year's Markets attracted over 50 stallholders and featured entertainment and children's activities each week.

Summer Concerts

The first concert in the Summer Concert Series (City Blues Jam) was staged on Friday 5 December 2008. Approximately 1,000 community members enjoyed the Blues act, Diamond Dave and the Doodaddies. 91% of those attending indicated they were extremely satisfied or satisfied with the event.

Sunday Serenades

The Sunday Serenades is a series of nine music concerts presented by the City of Joondalup once a month, from April to December, in the Civic Chambers. The concerts this quarter included:

- Eisteddfod Highlights Concert featuring the best of this year's Eisteddfod performers;
- · Sumptuous Strings featuring Duo Dolce; and
- Festive Fun featuring the Libby Hammer Trio.

For the entire concert season, the customer satisfaction rating was 99%, and the average attendance was 142 patrons which is a 51% increase on last year's attendance.

Community Funding

The City's Community Funding Program is a grant based program which provides funding to assist community groups and schools to conduct projects, events and activities to develop and enhance the Joondalup community. A total of \$52,705 was awarded to 22 community clubs, groups and schools under the following categories:

- Community Services grants were awarded to ten groups to the value of \$22,000.
- Culture and Arts Development grants were awarded to two cultural and arts development projects to the value of \$9,660.
- Environmental Development grants were awarded to two groups to the value of \$6,500.
- Sport and Recreation Development grants were awarded to eight local sport and recreation groups to the value of \$14,545.50.

Legend to indicate status of the project:

1	Project completed	↑ On track	→ Slightly behind schedule
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OBJECTIVE – TO ENSURE THAT THE PROCESSES OF LOCAL GOVERNANCE ARE CARRIED OUT IN A MANNER THAT IS ETHICAL, TRANSPARENT AND ACCOUNTABLE

PROJECT MILESTONES FOR 2008-2009	TARGET		ON TIME	ON BUDGET
Establish new process for dealing with breaches in Code of Conduct.	July - Sept 2008 quarter	A procedure for dealing with breaches in the City's Code of Conduct was developed and distributed.	√	↑
 ELECTED MEMBER TRAINING AND SUPPORT Elected Member Strategic Weekend delivered. 	Jan - Mar 2009 quarter			
Prepare 2009 Elected Member Induction Program.	Apr - June 2009 quarter			
OUNCIL AND COMMITTEE MINUTES Agenda and Minutes for Council and Committee Meetings available on the City's website.	Ongoing	Agendas and minutes were published in accordance with legislative requirements. Copies were made available on the City's website and circulated to all City libraries and Customer Service Centres.	<u> </u>	<u> </u>

OBJECTIVE – TO ENSURE THAT THE PROCESSES OF LOCAL GOVERNANCE ARE CARRIED OUT IN A MANNER THAT IS ETHICAL, TRANSPARENT AND ACCOUNTABLE

PROJECT MILESTONES FOR 2008-2009	TARGET		ON TIME	ON BUDGET
 ANNUAL REPORT Present 2007-2008 Annual Report to Council for endorsement. Hold Annual General Meeting of Electors. 	Oct - Dec 2008 quarter	The Annual Report was presented to the Council at its October 2008 meeting with the AGM of Electors held on 1 December 2008.	V	N/A
Present Compliance Audit Return to Council for adoption.	Jan - Mar 2009 quarter			
PUBLICATIONS Print and distribute community newsletters.	Jul - Sept 2008 quarter	The Budget News edition of City News was distributed to all residents with rates notices in August.	V	1
Print and distribute community newsletters.	Oct - Dec 2008 quarter	The Summer edition of City News was distributed to all residents in December 2008.	√	↑
Print and distribute community newsletters.	Jan - Mar 2009 quarter			
Print and distribute community newsletters.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Community consultation as required for individual projects and report on progress to Elected Members.	July - Sept 2008 quarter	Community Consultation was undertaken on the Greenwood West Underground Power Project. Consultation was also undertaken for new and amendments to Local Laws during the quarter as follows: Proposed Cats Local Law 2008; Local Government and Public Property Amendment Local Law 2008 (Smoke-free Apertures); Local Government and Public Property Amendment (No 2) Local Law 2008 (Shopping Trolleys); and Trading in Public Places Amendment Local Law 2008 (Smoke-free Alfresco Dining).	↑	↑
Conduct community consultation as required for individual projects and report on progress to Elected Members.	Oct - Dec 2008 quarter	Community consultation was undertaken on two major projects during the quarter namely: • Edgewater Quarry Master Planning; and • Penistone Oval Shared Use Agreement. In both instances the return rates for the surveys was high and for the Edgewater Quarry Consultation 1,297 surveys were returned which is the highest return for any consultation undertaken to date.	↑	1
Conduct community consultation as required for individual projects and report on progress to Elected Members.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Conduct community consultation as required for individual projects and report on progress to Elected Members.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Obtain results from 2007-2008 Survey and identify and implement improvements for individual services. Communicate survey findings to Elected Members.	July - Sept 2008 quarter	The 2008 Customer Satisfaction Survey was conducted by an independent market research company in June 2008. The detailed results were provided to Elected Members. A report was presented at the Council meeting conducted on 2 September and the findings are being used to inform improvements in priority service areas.	V	1
Develop survey questions for 2008- 2009 Customer Satisfaction Survey.	Oct - Dec 2008 quarter	A set of draft questions has been prepared and will be finalised in the next quarter in consultation with the Market Research Company.	↑	↑
Prepare tender documentation.Select Market Researcher.	Jan - Mar 2009 quarter			
Conduct 2008-2009 Annual Customer Satisfaction Research.	Apr - June 2009 quarter			

PF	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
CI •	Conduct regular Citizenship Ceremonies. Develop program for Civic and Corporate functions. Hold 10 th year Anniversary functions and distribute commemorative calendars and brochures to the community.	July - Sept 2008 quarter	Six Citizenship Ceremonies were conducted at which approximately 400 new residents became Australian citizens. A program for Civic and Corporate functions was set in December 2007. The program will be revised in December 2008. The following functions were conducted to celebrate the City's 10 th Anniversary: • Breakfast held for all City staff in July; and • Special Council meeting conducted in July with gift bags containing commemorative calendars distributed to all guests.	↑	1
•	Deliver and evaluate planned functions and ceremonies. Conduct Remembrance Day Memorial Service.	Oct - Dec 2008 quarter	No Citizenship Ceremonies were conducted during this quarter as the North Metropolitan Zone Australia Day Citizenship Ceremony will be conducted on Australia Day in 2009. All other functions were successfully held in accordance with the agreed calendar. The Remembrance Day Ceremony was held at the War Memorial in Central Park Joondalup in conjunction with the Wanneroo/Joondalup RSL.	1	1
	Conduct regular Citizenship Ceremonies including an Australia Day Ceremony in conjunction with the Cities of Stirling and Wanneroo. Deliver and evaluate planned functions and ceremonies.	Jan - Mar 2009 quarter			

PR	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
•	Conduct regular Citizenship Ceremonies.				
•	Deliver and evaluate functions and ceremonies.	Apr - June 2009 quarter			
Ŀ	Conduct ANZAC Day Memorial Service.				
• •	Review current website. Ongoing provision of electronic newsletters and documents on the City's activities.	Jul - Sept 2008 quarter	The current website has been reviewed as the initial phase in commencing development of a new website. The City continues to provide e-newsletters to local households. The City's website is updated regularly to ensure the information is current.	↑	↑
•	Conduct research into other websites. Engage Consultant for development of new website. Ongoing provision of electronic newsletters and documents on the City's activities.	Oct - Dec 2008 quarter	Research was undertaken into other websites. Consultants were appointed to co-ordinate the redevelopment of the website and high level navigation was developed and approved in December 2008. The City continues to provide e-newsletters to local residents.	↑	↑
•	Conduct consultation. Test new website. Ongoing provision of electronic newsletters and documents on the City's activities.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Implement and launch new website including provision of on-line services. Ongoing provision of electronic newsletters and documents on the City's activities. 	Apr - June 2009 quarter			
Provide opportunities at meetings for deputations (Briefing Sessions only), questions, and public statement times.	Ongoing	The advanced schedule of Council meetings was advertised in accordance with legislative requirements. Prior to each Briefing Session and Council Meeting advertisements were placed in the local newspaper and on the City's website advising community members of opportunities for deputations (Briefing Sessions), public statements, and public questions.	↑	↑

OBJECTIVE - TO LEAD AND MANAGE THE CITY EFFECTIVELY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 STRATEGIC FINANCIAL PLAN Develop and report on sustainable financial indicators. 	Oct - Dec 2008 quarter	A report has been completed on sustainable financial indicators. The report will be presented to the Strategic Financial Management Committee in the next quarter.	↑	N/A
 Review and update the Strategic Financial Plan. Present the Strategic Financial Plan to Council for endorsement. 	Jan - Mar 2009 quarter			
Active participation in key external body meetings and events.	Jul - Sept 2008 quarter	The Joondalup Stakeholder Meeting, scheduled for September 2008, was deferred until 15 October 2008. Joondalup Learning Precinct Mentoring Meetings were held during the quarter.	↑	N/A
Active participation in key external body meetings and events.	Oct - Dec 2008 quarter	Joondalup Stakeholder Meeting was held on 15 October 2008. Joondalup Learning Precinct Mentoring Meeting was held on 10 December 2008.	↑	N/A
Active participation in key external body meetings and events.	Jan - March 2009 quarter			
Active participation in key external body meetings and events.	Apr - June 2009 quarter			

OBJECTIVE - TO LEAD AND MANAGE THE CITY EFFECTIVELY

PR	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
JIN	IAN SISTER CITY PLAN	Apr - June 2009 quarter			
Ŀ	Report to Elected Members on Sister City outcomes for 2008-2009.				

PROJECT	T MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
ProvidentMemler	NMENT PLAN ride status report to Elected nbers on progress against ronment Plan.	Apr - June 2009 quarter			
Rese LandsCond action	earch actions for inclusion in dscape Master Plan. duct workshop to identify ons. elop a consultancy brief for	July - Sept 2008 quarter	Research was undertaken to compile draft actions for the Landscape Master Plan. A workshop held to review and finalise the Landscape Master Plan. The consultancy brief was not required as the ground truthing project across the	1	1
grour verge devel	nd truthing public open spaces, es, medians and buildings, and elop a list of works to be ertaken.		City's public open spaces is currently being undertaken by City staff.		
prese	t Landscape Master Plan and ent to Council for endorsement to public consultation.	Oct - Dec 2008 quarter	Council adopted the Landscape Master Plan at its meeting in December 2008.	↑	1
Adve Plan.	ertise draft Landscape Master	Jan - Mar 2009 quarter			
	sent comments and final plan to ncil for adoption.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
LEISURE CENTRES ENVIRONMENTAL PLAN Conduct environmental audit of Leisure Centres to inform development of Environmental Plan.	July - Sept 2008 quarter	The Environmental Audit, conducted by consultants, was completed in July. The findings are being used to inform the development of the Environmental Plan.	↑	1
Develop an Environmental Plan to reduce water and power usage in Leisure Centres.	Oct - Dec 200 quarter	The Environmental Plan was finalised in November 2008.	↑	1
Monitor water and power usage at Leisure Centres against targets set.	Jan - Mar 2009 quarter			
 Monitor water and power usage at Leisure Centres against targets set. 	Apr - June 2009 quarter			
Complete the Water Conservation Plan (WCP) requirements and submit to the Department of Water.	July - Sept 2008 quarter	The City's Water Conservation Plan was developed and lodged with the Department of Water on schedule and has been listed as a finalist for the WA Water Awards.	V	↑
Commence implementation of the WCP.	Oct - Dec 2008 quarter	The City has commenced concept designs aiming to minimise water usage in parks with high water consumption. Emerald Park in Edgewater will be the first park to be upgraded. The City has reviewed its watering regimes for City owned parks and adjusted timings to improve water efficiency. Flow meters have been installed on all parks and regular water usage monitoring is now occurring on a monthly basis.	1	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Continue implementation of the WCP.	Jan - Mar 2009 quarter			
Continue implementation of the WCP and report to the Department of Water.	Apr - June 2009 quarter			
INTERNATIONAL COUNCIL FOR LOCAL ENVIRONMENTAL INITIATIVES (ICLEI) WATER CAMPAIGN • Complete requirements for milestone 1 to set a baseline water inventory, and lodge the inventory with ICLEI.	July - Sept 2008 quarter	The City has completed most of its inventories to achieve Milestone 1 with the exception of the validation of mains water usage. A complete review is currently being undertaken to validate the meters and accounts across the City's community buildings. This work is now scheduled for completion in October 2008.	\rightarrow	1
Set reduction targets to achieve milestone 2 of the Water Campaign Program (Milestone 2 is to establish a water consumption reduction goal and water quality improvement goal).	Oct - Dec 2008 quarter	Progress towards finalising Milestone 1 and 2 of the Water Campaign was made. Milestone 1 and 2 will be completed and lodged with ICLEI in the next quarter.	\rightarrow	1
Develop a Water Action Plan to achieve milestone 3. (Milestone 3 is to develop and adopt a local action plan).	Jan - Mar 2009 quarter			
STORMWATER DRAINAGE PROGRAM As detailed in the Capital Works Program 2008-2009.	Ongoing	Progressing in accordance with program (see attached Capital Works Program Report).	1	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 COMMUNITY WATER GRANT Complete infrastructure installations. Undertake water quality monitoring. 	July - Sept 2008 quarter	The six outfalls around Lake Goollelal were upgraded with Gross Pollution Traps in August 2008. Initial tests on water quality, following the upgrades, indicate safe levels. The quality of the water will continue to be monitored.	√	1
 Undertake water quality monitoring. Commence Green Frog Stencilling Community Project. 	Oct - Dec 2008 quarter	Water monitoring is continuing in accordance with project timeframes. The Green Frog Stencilling Community Project has progressed with high school students spray-painting green frogs onto roadside drains to educate the community about pollutants to wetlands such as oil, detergents, fertilizers and lawn clippings. A significant number of streets in the Joondalup catchment area now display the Green Frog message.	1	1
Continue Green Frog Stencilling Community Project.	Jan - Mar 2009 quarter			
 Complete water quality monitoring. Complete the Community Water Grant Project and acquit grant funding. 	Apr - June 2009 quarter			
INTERNATIONAL COUNCIL FOR LOCAL ENVIRONMENTAL INITIATIVES (ICLEI) CITIES FOR CLIMATE PROTECTION PROGRAM • Measure greenhouse gas abatement for 2007-2008.	July - Sept 2008 quarter	The City has completed its annual greenhouse gas abatement quantification processes for 2007/08. The results were submitted to ICLEI and the Annual Measure Report will be presented back to the City from ICLEI in November 2008.		↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Submit a status report against Greenhouse Action Plan to Elected Members.	Apr - June 2009 quarter			
Continue to implement the Living Smart Program. Host Sustainability Forum for the community in conjunction with Synergy and Great Gardens to showcase energy efficiency around the home and garden.	July - Sept 2009 quarter	73% of households within participating suburbs in the City accepted the invitation to take part in the Living Smart Program which monitors household usage of water, gas and electricity. Households have been provided with regular meter readings on their energy consumption and follow-up calls to discuss potential reductions. Initial reports from households indicate that significant behavioural changes are being achieved. A 10,000 Steps Challenge was held from 7 July to 3 August 2008 with over 50 participants aiming for 10,000 steps each day to achieve better health through sustainable transport and recreation. The Great Gardens Workshop was held in September for Living Smart participants and attracted approximately 90 attendees. The workshop covered gardening for sustainability and advice on garden designs to minimise heating and cooling of the home. The Living Smart Project is on track to reach the 15,000 tonne greenhouse gas abatement target for 2009. Over 80 residents attended a Sustainability Forum in September held by the City in conjunction with Synergy and the Great Gardens Team. The Forum looked at ways of reducing energy and water usage in the home.	√	1
Continue to implement the Living Smart Program.	Oct - Dec 2008 quarter	The Living Smart Course was delivered to participants of the Living Smart Program. The course was well attended and a satisfaction rating of 80% was achieved.	↑	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Continue to implement the Living Smart Program.	Jan - Mar 2009 quarter			
WASTE MANAGEMENT PLAN Develop plan for managing waste at Major City events such as Little Feet Festival, Joondalup Festival. Official handover of Materials	July - Sept 2008 quarter	Plan completed and will be implemented at future events. Official handover of the Materials Recovery Facility (MRF) was delayed until works to streamline the operations are completed. Handover is now proposed for the first	\rightarrow	↑
Recovery Facility (recycling sorting plant) in line with agreement between Cities of Swan, Wanneroo, and Joondalup. Develop and implement a Contamination Reduction Program for household recycling bins.	July - Jept 2000 quarter	quarter of 2009. The MRF is now operating at full capacity. A community education program, including press advertisements, public information sessions and visits to schools, has been undertaken by City staff to encourage a reduction in contamination of domestic recycling.		
		A wider pilot project between Mindarie Regional Council members is being implemented to encourage the correct disposal of hazardous waste, such as paint, chlorine-based products and batteries.		
 Implement plan for managing waste at major City events. Develop and deliver community awareness program on reducing 		Yellow top recycling bins were installed at events such as the Little Feet Festival and the Bike Hike to provide the opportunity for people to recycle waste. A Community Awareness Program for 2009 is currently being developed. A number of options are under consideration including promotional material and Captain Clean-	↑	↑
 awareness program on reducing contamination in household recycling bins. Monitor effectiveness of program. 	Oct - Dec 2008 quarter	Up appearances at City events. The amount of waste collected at landfill sites is being monitored. The City is on track to achieving its targets of reductions in waste to landfill.		
		Commodity markets for the sale of recyclable materials have fallen which has increased the disposal of non-saleable items at landfill sites.		

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Develop and deliver community awareness program on reducing contamination in household recycling bins. Monitor effectiveness of program. 	Jan - Mar 2009 quarter			
 Develop and deliver community awareness program on reducing contamination in household recycling bins. Review and report on effectiveness of program. 	Apr - June 2009 quarter			
 Resource recovery facility Review Project progress. Report to Council. 	Oct - Dec 2008 quarter	Construction of the Resource Recovery Facility in Neerabup has continued and is due to become operational by July 2009. The official opening is scheduled to take place in March 2009. A bi-monthly report was provided to the Elected Members who sit on the Board of the Mindarie Regional Council.	1	
Review Project progress.Report to Council.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
INTERNATIONAL COUNCIL FOR LOCAL ENVIRONMENTAL INITIATIVES (ICLEI) LOCAL ACTION FOR BIODIVERSITY (LAB) PROJECT • Draft Biodiversity Action Plan. • Attend second LAB Workshop in Durban, South Africa.	July - Sept 2008 quarter	The City drafted a framework for the Biodiversity Action Plan (BAP). The framework was adopted by Council in August 2008. A staff workshop was held in September 2008 to develop strategies and actions for the BAP. The Mayor and the CEO attended the second LAB workshop in Durban South Africa in September and the Mayor signed the Durban Commitment and Countdown 2010 thereby completing stage 2 of the ICLEI LAB program. The City's Biodiversity Report 2008 was published and was commended by the international ICLEI LAB Project Team. The Report was also submitted into the 2008 WA Environment Awards and reached finalist status.	1	↑
Complete Biodiversity Action Plan and seek Council endorsement.	Oct - Dec 2008 quarter	Council adopted the Biodiversity Action Plan in December 2008.	1	1
 Develop and implement a community weed education program. Develop a catalogue of Indigenous plants and heritage sites within Yellagonga Regional Park. 	Jan - Mar 2009 quarter			
Develop and implement signage for the coastal foreshore that provides information on the biodiversity of the area.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
YELLAGONGA INTEGRATED CATCHMENT MANAGEMENT (YICM) PLAN • Prepare YICM Issues Paper. • Implement high priority Catchment Management projects in association with key stakeholders.	July - Sept 2008 quarter	The Joint Project Team has finalised drafting of the YICM issues paper after holding consultation workshops with both the Community Reference Group (CRG) and the Technical Working Group (TWG). The Issues Paper will be developed into a publication to become a reference document. The high priority catchment projects for the City were the installation of treatments to six storm water outfalls around Yellagonga and the rollout to schools of the associated Green Frog Stenciling Project. Two High Priority projects undertaken jointly with other agencies have been commissioned and include: The Midge and Water Quality Research for the Yellagonga Wetlands, which is being undertaken by Edith Cowan University. The Wangara Industrial Audit, which involves inspections and development of intervention strategies to manage and monitor the storage of waste from the Wangara industrial area, commenced in July and will be completed in December 2008. The Swan Catchment Council is also involved in the program and will provide advice to businesses on best management practices, as well as undertaking audits and reporting breaches of the Environmental Protection (unauthorized discharges) Regulations 2004.	↑	↑
 Identify strategies to inform the YICM Plan. 		Several workshops were held with the CRG and TWG and a draft Strategies Paper was developed and is being refined to form the basis of the YICM Action Plan.		
 Develop targets and indicators for condition of catchment areas. Release draft YICM Plan for public comment. 	Oct - Dec 2008 quarter	The draft YICM Plan, which incorporates the targets and indicators for the condition of catchment areas, was released for public review and comment.	↑	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Review comments and prepare final YICM Plan.	Jan - Mar 2009 quarter			
 Submit report on YICM Plan to Council for adoption. Implement YICM Plan. 	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
YELLAGONGA REGIONAL PARK (YRP) ENVIRONMENT CENTRE • Design a stakeholder consultation process.	July - Sept 2008 quarter	A consultation process was developed to seek further discussions on the issues of potential usage, partnerships and funding for the Centre. The following stakeholders will be involved in the consultation: • The Department of Environment and Conservation; • The Department of Education; and • Edith Cowan University.	↑	N/A
Undertake a stakeholder consultation process.	Oct - Dec 2008 quarter	A survey and formal request for comment on options for progressing the Environment Centre was sent to the Department of Environment and Conservation, the Department of Education, and Edith Cowan University. The City will prepare a report when these key institutions and partners in the Project provide comment.	↑	1
Report outcomes to Council.	Jan - Mar 2009 quarter			
MIDGE CONTROLMonitor midge population.	Ongoing	Ongoing larval sampling is undertaken on both Lake Goollelal and Joondalup High numbers of midge larvae were found during sampling of Lake Goollelal with the Department of Environment and Conservation (DEC). Three treatments of the Lake were undertaken by the DEC with assistance from the City. High numbers of midge larvae found during routine monitoring of Lake Joondalup resulted in two treatments being undertaken in conjunction with City of Wanneroo and the DEC.	↑	↑

PROJE	ECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
• Expr	AT A COASTLINE Exhibit individual school displays of dopt a Coastline Project for the revious year. Elected Members present recognition wards to participating schools.	July - Sept 2008 quarter	Displays were held at Joondalup Library in July to showcase student works. Project accomplishments were promoted in community and school related media. Elected Members presented certificates of participation at four local primary schools.	√	1
	ommence planning process for the 008-2009 Adopt a Coastline Project.	Oct - Dec 2008 quarter	Planning and promotion for Adopt a Coast Line has commenced.	↑	1
	equest applications from schools.	Jan - Mar 2009 quarter			
	eliver Adopt a Coastline Program in onjunction with schools.	Apr - June 2009 quarter			
MANA • Pi	SHORE AND NATURAL AREAS AGEMENT PROGRAM rogress all works in line with the apital Works Program 2008-2009.	Ongoing	Progressing in accordance with program (see attached Capital Works Program Report).	↑	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
COASTAL FORESHORE MANAGEMENT PLAN • Review of the City's Coastal Foreshore Management Plan.	July - Sept 2008 quarter	The City's current Coastal Foreshore Management Plan is under review, prior to the engagement of consultants, who will develop the new Coastal Foreshore Management Plan for 2009-2010.	\uparrow	↑
Determine best practice in relation to Coastal Foreshore Management.	Oct - Dec 2008 quarter	The City is currently using its Foreshore Management Plan as a guide to management practices on the coast. The City is currently the only local government in Western Australia that has completed a Coastal Natural Areas Management Plan for its coastal vegetation.	↑	↑
Commence drafting City's Coastal Foreshore Management Plan.	Jan - Mar 2009 quarter			
Complete new Coastal Foreshore Management Plan.	Apr - June 2009 quarter			
BIKE PLAN Appoint Consultants to undertake review of the City's cycling infrastructure and bike facilities.	July - Sept 2008 quarter	Development of a Consultant Brief has continued for the review of the Bike Plan.	\rightarrow	\rightarrow
Develop draft Bike Plan.	Oct - Dec 2008 quarter	Development of the draft Bike Plan is progressing. The consultant is progressing the on ground assessments and formulating strategies and actions. Works and Maintenance Schedules are also being developed.	↑	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Issue draft Bike Plan for public consultation. 	Jan - Mar 2009 quarter			
 Complete Bike Plan for the City. Present Bike Plan to Council for approval. 	Apr - June 2009 quarter			

KEY FOCUS AREA 3 -ECONOMIC PROSPERITY AND GROWTH

OBJECTIVE - TO INCREASE EMPLOYMENT OPPORTUNITIES WITHIN THE CITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Present status report on Economic Development Plan to Council.	Apr - June 2009 quarter			
JOONDALUP BUSINESS FORUMS • Hold Business Forum focusing on business opportunities emerging from the Sister City Relationship between Joondalup and Jinan.	July - Sept 2008 quarter	Over 60 large and small business operators attended a Breakfast Forum "Trading with China". Developments achieved between Jinan and Joondalup were highlighted and the Forum also marked the establishment of the Austrade International Trade Point at the office of the Joondalup Business Association and at Enterprise House, City of Wanneroo.		1
Hold Business Forum.	Oct - Dec 2008 quarter	No forums were held during this quarter. Forums will be held in the next quarter.	\rightarrow	\rightarrow
Hold Business Forum	Jan - Mar 2009 quarter			

KEY FOCUS AREA 3 -ECONOMIC PROSPERITY AND GROWTH

OBJECTIVE - TO INCREASE EMPLOYMENT OPPORTUNITIES WITHIN THE CITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Promote and deliver program to all participating businesses.	July - Sept 2008 quarter	 The program continued on schedule to participating businesses: Mentoring, graduation and accreditation events were conducted for phase 1 participants. 80 Environmental Assessments and Energy Assessment Plans were delivered for phase 2 participants. The program also received recognition for being a finalist in the Environs awards which generated further awareness of the Program. A half-page advertisement and series of smaller advertisements, combined with a two-page article in an Economic Development Australia publication, were used to promote the Program. 	↑	1
 Promote and deliver program to all participating businesses. Deliver project reports to AusIndustry. 	Oct - Dec 2008 quarter	81 environmental assessments were delivered to participating businesses and 74 follow up meetings took place. A Mentoring and Accreditation Seminar was held on the 26 November to promote the Program. The Phase 2 Project report was provided to AusIndustry as required on 19 December 2008.	1	↑
 Promote and deliver program to all participating businesses. Deliver project reports to AusIndustry. 	Jan - Mar 2009 quarter			
Finalise and acquit Program with AusIndustry.	Apr - June 2009 quarter			

KEY FOCUS AREA 3 -ECONOMIC PROSPERITY AND GROWTH

OBJECTIVE - TO INCREASE EMPLOYMENT OPPORTUNITIES WITHIN THE CITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
COMMERCIAL OFFICE DEVELOPMENT Seek Council approval to progress project.	July - Sept 2008 quarter	A preliminary report was received from the consultant. A report will be referred to Strategic Financial Management Committee.	\rightarrow	N/A
 Determine project objectives and research other facilities. Investigate public / private opportunities and / or partnerships to assist with capital funding of the project. 	Oct - Dec 2008 quarter	Consultant report received. Report to be presented to the Strategic Financial Management Committee in February 2009 to seek direction on the project proposal.	\rightarrow	N/A
 Investigate Anchor Tenancy opportunities with public /private client groups. Prepare a project plan. Commence stakeholder consultation. 	Jan - Mar 2009 quarter			
 Engage Consultants to assist in preparing master plans and preliminary design plans if required. Prepare Financial Strategy for the Project. 	Apr - June 2009 quarter			

KEY FOCUS AREA 3 -ECONOMIC PROSPERITY AND GROWTH

OBJECTIVE - TO INCREASE EMPLOYMENT OPPORTUNITIES WITHIN THE CITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 INDUSTRY ATTRACTION STRATEGY Commence development of a marketing plan for industry attraction. 	Oct - Dec 2008 quarter	Due to the current global economic situation, the City will review the Industry Attraction Strategy. This Strategy is also linked to the Commercial Office Development Project.	\rightarrow	\rightarrow
Finalise marketing campaign for industry attraction.	Jan - Mar 2009 quarter			
Finalise and implement marketing activities.	Apr - June 2009 quarter			
OFFICE DEVELOPMENT ATTRACTION STRATEGY • Develop Marketing Plan and marketing materials for commercial attraction to the CBD.	Jan - Mar 2009 quarter			
Finalise and implement marketing activities.	Apr - June 2009 quarter			

KEY FOCUS AREA 3 -ECONOMIC PROSPERITY AND GROWTH

OBJECTIVE - TO INCREASE EMPLOYMENT OPPORTUNITIES WITHIN THE CITY

PR	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
CI	TY CENTRE PAID PARKING Install parking machines and signage in CBD.		Parking machine equipment and signage was installed. A revised implementation date was scheduled for 6 October 2008 following a period of community education. Four parking officers were recruited and trained and it is proposed to appoint two further officers.	V	1
•	Report to Council on Resident / Visitor parking permit policy for approval. Develop procedures for resident and visitor parking permits.	July - Sept 2008 quarter	Implementation of the Resident/Visitor Permit Scheme for residents to the east of Lakeside Drive was deferred by Council at its 2 September meeting. A revised Resident/Visitor Parking Permit Scheme will be developed and considered by Council in the first quarter of 2009.		
•	Commence marketing and communication plan.		Marketing and communication plans are being implemented which include letters to residents and businesses and briefings to the media		
•	Continue rollout and establish management of Paid Parking.		All ticket machines have been installed in the Joondalup CBD. Minor amendments to the Joondalup City Centre Parking Scheme have been presented to the CEO under delegated authority.	1	↑
•	Review Resident Parking Permit Program.	Oct - Dec 2008 quarter	Residents were invited to attend a public forum on 13 December 2008. Feedback from this forum will be incorporated into a report to be presented to Council in early 2009.	1	1
•	Continue marketing and communication plan.		The City continues to promote the benefits of Paid Parking to the community in line with the Marketing and Communication Plan.	1	↑
•	Review and evaluate Paid Parking arrangements.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Monitor performance to ensure that the Small Business Centre is functioning effectively and in accordance with its funding and performance agreement.	Oct - Dec 2008 quarter	The Small Business Centre delivered its annual performance report in December and future funding will be allocated depending on a review of the report.	↑	1
Review Funding Agreement.	Jan - Mar 2009 quarter			
SUPPORTING EMPLOYMENT OPPORTUNITIES • Present status report to Elected Members on events arising from the Economic Development Plan.	Apr - June 2009 quarter			
NORTH WEST CORRIDOR CO-ORDINATING COMMITTEE Review North West Corridor Co-ordinating Committee Report.	Oct - Dec 2008 quarter	The Consultants report has been submitted to the Department of Planning and Infrastructure and the City has written seeking advice on all activities proposed in the report.	↑	N/A
Determine priorities of North West Corridor Co-ordinating Committee Report for implementation with State Government and the City of Wanneroo.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	FARGET	COMMENTS	ON TIME	ON BUDGET
PROMOTING ECONOMIC DEVELOPMENT • Present a status report to Elected Members on events arising from the Economic Development Plan.	Apr - June 2009 quarter			
Consult with the Joondalup Stakeholder Group to identify skills required to enhance workforce growth.	Oct - Dec 2008 quarter	Given the economic downturn this action will be reviewed.	\rightarrow	\rightarrow
Work with the Joondalup Tourism Marketing Group (Joondalup Stakeholder Tourism Alliance) to produce a tourism brand for the industry.	July - Sept 2008 quarter	Work has continued with the Joondalup Tourism Marketing Group (Joondalup Stakeholder Tourism Alliance) to produce a tourism brand for the industry. The appointed marketing agency provided final versions of logo/branding "The Upside". The second phase of the project will be managed by the Joondalup Tourism Marketing Group. A Communications Strategy is being developed and a launch to the stakeholders will be held in the January to March quarter of 2009. Preparation of a website is underway by the Tourism Marketing Group.	↑	↑
Finalise the development of the tourism brand and marketing strategy.	Oct - Dec 2008 quarter	The Marketing Strategy for tourism has been delayed pending a review of the funding for the marketing campaign.	\rightarrow	↑
Launch of tourism brand.	Apr - June 2009 quarter			

P	ROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
	Draft Parking Policy for commercial development. Submit report to Council on draft Policy for adoption.	July - Sept 2008 quarter	Draft Planning Policy 3.8 – Joondalup City Centre Car Parking Policy was presented to Council at its 30 September Meeting. The Draft Policy is currently out for public comment till 17 November 2008.	↑	N/A
•	Conduct public consultation on draft policy. Revise draft Parking Policy following public consultation.	Oct - Dec 2008 quarter	Community consultation on the draft policy was conducted during November for 30 days. Two submissions were received. A revised Parking Policy was tabled at the Policy Committee Meeting held on 15 December and adopted by Council on 16 December 2008.	V	V
•	Submit report to Council on new Parking Policy for endorsement.	Jan - Mar 2009 quarter			

PF	ROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
DIS	STRICT PLANNING SCHEME			$\sqrt{}$	↑
•	Develop draft Local Planning Strategy (LPS).		Development of a draft Local Planning Strategy was completed in July 2008 and presented to Council for endorsement in August 2008.		
-	Present LPS to Council for endorsement.	July - Sept 2008 quarter	The LPS was submitted to the Western Australian Planning Commission on 13 August 2008, seeking consent for advertising.		
•	Submit LPS to the Western Australian Planning Commission (WAPC) to seek consent for advertising.	July - Sept 2000 quarter			
•	Approval by WAPC to advertise LPS.	Oct - Dec 2008 quarter	The City is awaiting approval from the WAPC to advertise the LPS. The City is unable to advertise the LPS without approval.	\rightarrow	↑
•	Conduct community consultation on LPS.	Jan - Mar 2009 quarter			
	Report on LPS to Council for adoption.				
	Incorporate LPS outcomes into District Planning Scheme No 3.	Apr - June 2009 quarter			
•					

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
CURRAMBINE CENTRE STRUCTURE PLAN • Prepare Issues and Options discussion paper for consideration by Elected Members.	July - Sept 2008 quarter	The Issues and Options Discussion Paper was drafted and presented to the Elected Members for consideration in September 2008.	1	1
Present report to Council on recommended amendments to Structure Plan and / or District Planning Scheme No 2.	Oct - Dec 2008 quarter	A report will be presented to Council at its February 2009 Meeting.	\rightarrow	1
Conduct public consultation.	Jan - Mar 2009 quarter			
Present report to Council for adoption following public consultation.	Apr - June 2009 quarter			
 CITY CENTRE STRUCTURE PLAN Draft new City Centre Structure Plan. Present draft City Centre Structure Plan to Council. 	July - Sept 2008 quarter	The Draft City Centre Structure Plan is nearing completion. A preview of the new Plan was presented to the Elected Members in September 2008. The Draft Plan will be presented to Council in the October to December quarter.	1	1

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Complete draft Structure Plan. Present report to Council. Refer draft Structure Plan to the Department of Planning and Infrastructure for comment. 	Oct - Dec 2008 quarter	The Draft Structure Plan was completed this quarter. A Report was presented to Council in December. Council deferred the advertising of the draft Structure Plan for public comment to allow investigation into the impact of the Business Park on the Structure Plan. The Structure Plan will be referred to DPI for comment in the next quarter due to the deferral of the report.	↑ ↑ →	↑ ↑
Undertake public consultation on the draft City Centre Structure Plan.	Jan - Mar 2009 quarter			
Present report to Council for adoption following public consultation.	Apr - June 2009 quarter			
BUILDING AND PLANNING APPLICATIONS Assess planning and building applications received.	Oct - Dec 2008 quarter	873 building applications were received, and 955 were determined during this quarter. 338 planning approval applications were received and 302 determined during this quarter.	↑	
Assess planning and building applications received.	Apr - June 2009 quarter			

PF	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
•	CEAN REEF MARINA Continue community consultation with Community Reference Group. Project Consultants to develop design options for comment by Community Reference Group and Ocean Reef Marina Committee	July - Sept 2008 quarter	No meetings of the Community Reference Group were held during the quarter. Draft design options have been prepared by the Project Consultants and these will be presented to the Community Reference Group and the Ocean Reef Marina Committee in the next quarter.	↑	↑
•	Complete consultation with the Community Reference Group. Present design options to the Community Reference Group and Ocean Reef Marina Committee to determine preferred design option as part of the overall Structure Plan. Submit preferred design options for Council endorsement.	Oct - Dec 2008 quarter	Draft design options were presented to the Community Reference Group in October 2008 for comment. Draft design options and consultant reports were presented to the Ocean Reef Marina Committee. A decision on a preferred option was deferred to the next meeting to be held in January 2009 where suggested amendments will be incorporated. The preferred option will be presented to Community Reference Group in the next quarter. Preferred design options will be presented to Council for endorsement in the next quarter.	\rightarrow	1
•	Refer draft Structure Plan to the Western Australian Planning Commission for comment.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Advertise draft Structure Plan for public comment.				
 Present report to Council for endorsement. 				
Refer to Western Australian Planning Commission for endorsement.	Apr - June 2009 quarter			
Commence development of Business Plan to guide development of the Ocean Reef Marina Project, on behalf of key stakeholders (State Government, Water Corporation and the City).				
REGIONAL CULTURAL FACILITY				
Determine the project constraints and potential issues.	July - Sept 2008 quarter	Initial site visits of other cultural facilities have been undertaken to inform the design stage of a new cultural facility.	\rightarrow	N/A
 Undertake site visits to determine industry best practice on the design and management of cultural facilities. 				
Commence development of a project plan.		The development of a project plan has commenced.		
 Investigate public / private opportunities and / or partnerships to assist with capital funding of the project. 	Oct - Dec 2008 quarter	Investigation of opportunities and partnerships to assist with the capital funding of this project will commence in the next quarter.	\rightarrow	N/A

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Engage Consultants to assist in preparing concepts, master plans, initial and preliminary design plans if required. 	Jan - Mar 2009 quarter			
 Investigate public / private opportunities and / or partnerships to assist with capital funding of the project. 				
Prepare Financial Strategy for the project.	Apr - June 2009 quarter			
DEVELOPMENT OF LANDMARK BUILDINGS • Forum with stakeholders to identify opportunities and criteria for landmark buildings.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR	R 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
GREENWOOD WEST UNDE POWER • Commence community co		July - Sept 2009 quarter	Community consultation was completed. A report on the findings will be presented to the November Council Meeting.	↑	↑
Subject to sufficient local support for the project, Western Power to develor plan for implement underground power	work with	Oct - Dec 2008 quarter	The outcome of the community consultation survey undertaken in October and November was presented to Council in November 2008. The survey results indicated that 60% of respondents were in favour of underground power but only 35% of respondents were prepared to pay for it. As a result of the low percentage of residents prepared to pay for underground power, Council resolved that the project will not proceed and to advise Western Power accordingly.	V	↑
Submit report to Council sof project.	for approval	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 INFRASTRUCTURE MANAGEMENT PLANS Complete development of a Buildings Asset Management Plan. Submit report to Council for endorsement. 	Oct - Dec 2008 quarter	The Building Asset Management Plan was completed in November 2008. The Asset Management Plan, outlining strategies for improving the management of the City's infrastructure assets will be presented to Council in the next quarter.	↑	N/A
 Complete development of a Roads Asset Management Plan. Submit report to Council for endorsement. 	Jan - Mar 2009 quarter			
 CAPITAL WORKS PROGRAM As detailed in the Capital Works Program 2008-2009. Provide quarterly progress report to Elected Members. 	Ongoing	Progressing in accordance with program (see attached Capital Works Program Report).	↑	↑

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
WEST COAST STREETSCAPE PROJECT • As detailed in the Capital Works Program 2008-2009.	Ongoing	The project is approximately three weeks behind schedule. Delays have been experienced due to issues with the sewer connection to toilet and stormwater outfalls, and public lookout designs.	\rightarrow	↑
BURNS BEACH ROAD DUAL CARRIAGEWAY • As detailed in the Capital Works Program 2008-2009.	Ongoing	Project was completed on 27 October 2008 except for street light connection west of Marmion Drive. Freeway was opened to traffic at Burns Beach Road on 2 November 2008	↑	↑
LANDSCAPE MASTERPLAN ARTERIAL ROADS • As detailed in the Capital Works Program 2008-2009.	Ongoing	Burns Beach Road design has been completed. Hodges Drive design is in progress. Development of contracts for obtaining provenance plants has commenced.	\rightarrow	1

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
STATE AND FEDERAL FUNDING OF INFRASTRUCTURE PROJECTS • As detailed in the Capital Works Program 2008-2009.	July - Sept 2008 quarter	Progressing in accordance with program (see attached Capital Works Program).	↑	↑
Review outcomes of existing contract arrangements and develop new tender specification.	July - Sept 2008 quarter	This project is slightly behind schedule. New draft tender specifications are being developed and will be available by late October.	\rightarrow	N/A
Invite tenders for new contract.	Oct - Dec 2008 quarter	A draft tender document has been developed and will be advertised in the next quarter.	→	↑
 Report to Council for endorsement. Award tender for new contract. New contract in place and fully operational. 	Jan - Mar 2009 quarter			

OBJECTIVE - TO ENSURE THE CITY'S FACILITIES AND SERVICES ARE OF A HIGH QUALITY AND ACCESSIBLE TO EVERYONE

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
STRATEGIC ASSET MANAGEMENT FRAMEWORK • Complete development of the Asset Management Plan.	Jan - Mar 2009 quarter			
Present report to Council for endorsement.	Apr - June 2009 quarter			
 LEASING OF CITY BUILDINGS Develop draft Property Management Framework. 	July - Sept 2008 quarter	A review of property management arrangements at the City has been underway for some time and the issue was discussed with Elected Members in March 2008. Feedback from this session has given direction on the content of the required framework. This draft Framework is currently being finalised.	↑	↑
Draft Property Management Framework to Council for endorsement.	Oct - Dec 2008 quarter	The draft Property Management Framework has been completed and will be presented to Council for endorsement in the next quarter.	\rightarrow	N/A
Commence implementation of the Property Management Framework.	Jan - Mar 2009 quarter			
Continue implementation of the Property Management Framework.	Apr - June 2009 quarter			

OBJECTIVE - TO ENSURE THE CITY'S FACILITIES AND SERVICES ARE OF A HIGH QUALITY AND ACCESSIBLE TO EVERYONE

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
CURRAMBINE COMMUNITY CENTRE PROJECT				
Prepare Background Paper.				
Undertake needs analysis.				
Conduct stakeholder discussions.	Jan - Mar 2009 quarter			
Identify issues and options.				
Investigate sources of funding.				
Commence scope of proposed centre.				
Make presentation to Elected Members.	Apr - June 2009 quarter			
Finalise scope of proposed Centre.				
ANIMAL CARE FACILITY Undertake feasibility study.	Oct - Dec 2008 quarter	A Consultant was appointed in December 2008 and work on the Feasibility Study has commenced.	1	↑
Submit report on the outcome of the study to Elected Members.	Jan - Mar 2009 quarter			

OBJECTIVE - TO ENSURE THE CITY'S FACILITIES AND SERVICES ARE OF A HIGH QUALITY AND ACCESSIBLE TO EVERYONE

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
COMMUNITY DEVELOPMENT STRATEGY				
Finalise review of the Seniors Plan.	July - Sept 2008 quarter	Focus group meetings have been completed. Information from the consultation has been analysed. A draft Seniors' Plan is being developed for public comment. The process has taken longer than anticipated due to the decision to conduct comprehensive research and consultation in the development phase. The outcome of this strategy will inform the development of the revised Plan.	\rightarrow	↑
Implement Community Development Strategy.	Oct - Dec 2008 quarter	All objectives in the Seniors, Youth, Access & Inclusion, Families with Children and Leisure Plans continue to be implemented. A review of the Seniors' Plan was progressed during this quarter.	↑	↑
Implement Community Development Strategy.	Jan - Mar 2009 quarter			
Provide status report to Elected Members on the outcomes of the Community Development Strategy.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 UPGRADE OF PARKS AND RESERVES As detailed in the Capital Works Program 2008-2009. Provide quarterly progress report to Elected Members. 	Ongoing	Progressing in accordance with program (see attached Capital Works Program Report).	↑	1
 COMMUNITY FUNDING PROGRAM Conduct Round 1 Funding Program. 	Oct - Dec 2008 quarter	Grants totaling \$52,705 were awarded to 22 community groups and schools.	↑	↑
Conduct Round 2 funding Program.	Apr - June 2009 quarter			
UPGRADE OF COMMUNITY FACILITIES • Purchase and distribute new furniture items for community facilities by December 2008.	Oct - Dec 2008 quarter	This Project is nearing completion with the majority of the new furniture delivered and distributed to the City's community facilities.	\rightarrow	↑
Commence upgrade of gym equipment at Duncraig and Craigie Leisure Centres.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 KINGSLEY MEMORIAL CLUBROOMS Commence detailed design. Submit Development Application and Building Licence Application. 	July - Sept 2008 quarter	The detailed design was completed and the contract awarded. The Development Application and Building Licence Application have been submitted. Works are expected to commence in late November 2008.	1	1
Commence construction.	Oct - Dec 2008 quarter	Construction has commenced and is progressing according to plan.	1	↑
Continue construction.	Jan - Mar 2009 quarter			
Continue construction.	Apr - June 2009 quarter			
MACNAUGHTON CLUBROOMS, KINROSS • Appoint architect. • Develop detailed design.	July - Sept 2008 quarter	The City has met with all regular hire groups and received their approval and support for the design of the new storage facilities being constructed at the MacNaughton Clubrooms. An architect has been appointed and the detailed design is now being prepared.	1	↑
Develop tender specifications.	Oct - Dec 2008 quarter	Tender specifications were completed and the tender awarded. Construction is to commence early in 2009.	↑	↑
Advertise and appoint builder.	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Commence construction.	Apr - June 2009 quarter			
CRAIGIE LEISURE CENTRE 50M POOL Allocate partial funds for commencement of aquatic facility upgrade. Finalise detailed design and tender specifications.	July - Sept 2008 quarter	\$2.9 million was allocated in 2008/2009 budget to commence construction. The final detailed design and tender specifications are nearing completion. A report to be presented to Council in the next quarter requesting to proceed to tender.	1	1
 If approved, develop pre-tender estimates for project and submit report to Council. Advertise tender for construction of facilities. Develop and implement a communication plan for the City's residents and stakeholders. 	Oct - Dec 2008 quarter	A report was endorsed by Council in October 2008. The tender for construction of facilities was advertised in November 2008. The preferred tender was endorsed by Council in December 2008. The Communication Plan is in draft stage and will be finalised in January.	↑ ↑ →	† †
 Appoint Builder Commence construction. Maintain communication with community and Centre users on redevelopment updates. 	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Continue construction. Maintain communication with community and Centre users on redevelopment updates. 	Apr - June 2009 quarter			
 EDGEWATER QUARRY MASTER PLANNING PROJECT Develop a project plan and consultation process. Commence community consultation. 	July - Sept 2008 quarter	The Project Plan, including the community consultation process, was completed. Community Consultation will commence in the following quarter.	↑	1
Analyse community consultation feedback and submit report to Elected Members.	Oct - Dec 2008 quarter	Community consultation was completed in November. Analysis has been completed and a report will be submitted in the next quarter.	\rightarrow	\rightarrow
 If community consultation findings support progression of project, undertake site analysis. Commence development of concept plans based on identified needs. 	Jan - Mar 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Report to Council on Concept Plan. Seek public comment on Concept Plan. 	Apr - June 2009 quarter			
PERCY DOYLE RESERVE MASTER PLANNING PROJECT • Brief Elected Members.	July - Sept 2008 quarter	An Information Pack will be provided to Elected Members by December 2008	\rightarrow	↑
Develop project plan.	Jan - Mar 2009 quarter			
Conduct site analysis.Commence community consultation.	Apr - June 2009 quarter			
WANNEROO BASKETBALL ASSOCIATION (WBA) Continue to offer support to WBA in review of future locations.	July - Sept 2008 quarter	Wanneroo Basketball Association continued its evaluation of the Woodvale Senior High School site. The City provided support and advice in reviewing the new stadium.	↑	↑

PI	ROJECT MILESTONES FOR 2008-2009	TARGET COMMENTS		ON TIME	ON BUDGET
•	Present report to Elected Members on WBA's preferred stadium location. Oct - Dec 2008 quarter The City is in discussion with WBA over the preferred location. No further report required at this stage.		\rightarrow	N/A	
B	BLEND(ER) GALLERY Commence review of potential venues for the relocation. July - Sept 2008 quarter		The review commenced in July 2008.		↑
•	Submit report to Elected Members on outcome and recommendations for future location.	Oct - Dec 2008 quarter	Research has been conducted and discussions held with the Joondalup Community Arts Association. Report will be submitted in the next quarter.		N/A

F	PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
1	RAVELSMART PROGRAM				
-	Develop a Plan for implementing Travel Planning in Schools.		Implementation of the Walking School Bus has continued at one of the pilot schools (West Greenwood Primary). A Volunteer Appreciation Dinner was held for volunteers from West Greenwood. A Millennium Kids Program awards ceremony was held in August and all schools in the		
			participating local governments were invited to attend. All City of Joondalup Schools received a certificate of participation.		
•	Continue implementation of Green Transport Plan.	July - Sept 2008 quarter	The City of Joondalup participated in the Giant Walk which was conducted in partnership with Women's Healthworks. There were 120 participants on the day contributing towards the world record attempt.	↑	1
			Walk to Work Day and Ride to Work Day was promoted amongst City staff and a number of employees participated in the national event 'Cycle instead in Spring' and continued to ride to work regularly for 6 weeks over September and October.		
•	Develop a TravelSmart Business Program and explore opportunities for partnerships and funding that can expand TravelSmart initiatives to CBD businesses.		As part of the current Bike Plan, investigation was undertaken into bike park locations in the Joondalup CBD, and it is proposed to install bike park facilities in 2009		

PR	OJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
•	Present results of the Department of Planning and Infrastructure evaluation of the Community TravelSmart Household Program to Elected Members.		The draft TravelSmart Household Report prepared by Social Data is now being amended following feedback from the City. The findings will be presented to Elected Members once the final report is received.		
•	Initiate a TravelSmart Program with a selected school.		Planning has commenced for activities to take place in Term 1 of 2009.		
•	Implement a Walking School Bus Program in selected schools.		Implementation of the Walking School Bus has continued successfully with West Greenwood Primary School.		
•	Continue implementation of Green Transport Plan.	Oct - Dec 2008 quarter	A number of activities took place as part of the TravelSmart Workplace Program to encourage City staff to use sustainable transport to and from work. Activities included: A Walk to Work Day National Ride to Work Day Spring Cycle Challenge Walk Week 10,000 Steps Challenge Formation of a Bike User Group Provision of transport TravelSmart information to new employees	↑	↑
•	Liaise with all stakeholders to devise concept for development.		Planning has commenced to promote sustainable transport methods amongst business within the CBD.		

PF	ROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
	Continue TravelSmart Program with a selected school. Implement a Walking School Bus Program in selected schools. Continue implementation of Green Transport Plan. Develop concept for TravelSmart Business Program linking in with established programs such as Eco Business (see strategy 3.1.2)	Jan - Mar 2009 quarter			
•	Plan and implement a Walk Safely to School event to raise awareness across all schools. Implement a Walking School Bus Program in selected schools. Review the 2007-2009 Green Transport Plan.	Apr - June 2009 quarter			

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS		ON BUDGET
Deliver Immunisation Program	Ongoing	Immunisation services were provided through both the City's school based Immunisation Program and the Community Immunisation Clinic at Joondalup Library. Additional clinics were scheduled at Joondalup Library in December to meet a high level of customer demand. The following statistics show the level usage of the service over the three month period. Total injections: 2203 Total people at Clinic: 550 Total people at schools: 1088	↑	↑

OBJECTIVE - TO FACILITATE CULTURE, THE ARTS AND KNOWLEDGE WITHIN THE COMMUNITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
CULTURAL PROGRAM The following events to be held: NAIDOC Week celebrations; Joondalup Eisteddfod; and Sunday Serenades.	July - Sept 2008 quarter	NAIDOC Week was held from 7-13 July. Joondalup Eisteddfod was held from 16 August-7 September. Sunday Serenades were held on 20 July, 17 August and 21 September.		1
 Joondalup Eisteddfod; Sunday Serenades; Joondalup Sunset Markets; Little Feet Festival; Summer Concert 1; and Invitation Art Award. 	Oct - Dec 2008 quarter	Joondalup Eisteddfod was completed in the previous quarter but a final Highlights concert was held on 19 October. Sunday Serenades concerts were held on 19 October, 16 November, and 21 December. Joondalup Sunset Markets were held each Friday night from 21 November to 19 December. Little Feet Festival was held on 16 November. Summer Concert 1 was held on 5 December. Invitation Art Award was held from 16 October to 1 November.	√	V
 Summer Concerts 2 and 3; Valentine's Day Concert; Joondalup Festival; Jinan Acrobat Troupe display; and Perth Criterium Bike Series. 	Jan - Mar 2009 quarter			

OBJECTIVE - TO FACILITATE CULTURE, THE ARTS AND KNOWLEDGE WITHIN THE COMMUNITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 The following events to be held: Joondalup Community Art Exhibition; and Asthma Freeway Bike Hike. 	Apr - June 2009 quarter			
 LIFELONG LEARNING PROGRAM Deliver Lifelong Learning Programs. Deliver School Liaison / Community Education Programs. 	Jul - Sept 2008 quarter	5,055 patrons attended 227 events including Book Clubs, Seniors' Circle, Story Time, and Family Rhyme Time. Six school based programs were delivered to local schools. Community education assistance was provided for 10 City events with static displays and community engagement activities.	1	1
 Deliver Lifelong Learning Programs. Deliver School Liaison / Community Education Programs. 	Oct - Dec 2008 quarter	3,898 patrons attended 213 events including Family History Workshops, Writer Groups and School Holiday Programs. 345 patrons attended an author event coordinated through The Sunday Times Big Book Club. Twelve school based programs were delivered to local schools. Community education assistance was provided for eight City events with static displays and community engagement activities.	↑	↑
 Deliver Lifelong Learning Programs. Deliver School Liaison / Community Education Programs. 	Jan - Mar 2009 quarter			

OBJECTIVE - TO FACILITATE CULTURE, THE ARTS AND KNOWLEDGE WITHIN THE COMMUNITY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
 Deliver Lifelong Learning Programs. Deliver School Liaison / Community Education Programs. 	Apr - June 2009 quarter			
Identify priority program and projects requiring community education for 2008-2009.	July - Sept 2008 quarter	Priority program and projects for 2008-2009 have been identified. These priorities have been outlined in an Action Plan for Community Education for 2008-2009.	1	↑
Plan and deliver community education strategies.	Oct - Dec 2008 quarter	 City Community Education staff assisted with the following activities: Responding to 146,874 enquiries on the Community Information website and 1,595 telephone enquiries; Attendance at 39 high and primary school graduations to present Citizenship Awards to students with Elected Members; Involvement in three Seniors' Art of Ageing events; Providing information at the Little Feet Festival and Summer in the City Concert; Assisting with Living Smart-10,000 Step Challenge. 	↑	↑
Plan and deliver community education strategies.	Jan - Mar 2009 quarter			
Plan and deliver community education strategies.	Apr - June 2009 quarter			

OBJECTIVE - TO WORK COLLABORATIVELY WITH STAKEHOLDERS TO INCREASE COMMUNITY SAFETY AND RESPOND TO EMERGENCIES EFFECTIVELY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
COMMUNITY SAFETY AND CRIME PREVENTION PLAN • Develop project plan for the	July - Sept 2008 quarter	A draft Project Plan has been developed and is currently being reviewed to determine the	\rightarrow	N/A
Community Safety and Crime Prevention Plan.		scope of the project.		
 Conduct community consultation to inform development of Plan. Commence development of Plan. 	Oct - Dec 2008 quarter	The Project Plan will be finalised and the project will commence in the next quarter.	\rightarrow	N/A
·				
Submit draft Plan to Council for adoption.	Jan - Mar 2009 quarter			
Submit grant funding applications for new approved projects.	Apr - June 2009 quarter			
CITY WATCH COMMUNITY PATROL SERVICE			V	↑
 Launch the new service and implement rebranding of vehicles and uniforms. 		The newly badged City Watch was successfully re-launched in August.	,	'
Undertake promotion and marketing of the service.	July - Sept 2008 quarter	An awareness program has commenced and will continue until March 2009. City Watch participated in Crime Prevention Week sponsored by the Office of Crime Prevention at Lakeside Shopping Centre in September.		
Develop tender specifications for new City Watch service contract.		The program for the development of a new tender is being reviewed.		

OBJECTIVE - TO WORK COLLABORATIVELY WITH STAKEHOLDERS TO INCREASE COMMUNITY SAFETY AND RESPOND TO EMERGENCIES EFFECTIVELY

PROJECT MILESTONES FOR 2008-2009 TARGET		COMMENTS	ON TIME	ON BUDGET
submissions. Oct - Dec 2008 quarter		At the December meeting Council endorsed the extension of the existing contract for the City Watch Community Patrol Service for the final twelve months to December 2009 under the current five year contract.		1
Submit report to Council for endorsement.	Jan - Mar 2009 quarter			
STREET LIGHTING PROGRAM As detailed in the Capital Works Program.	Ongoing	Progressing in accordance with program (see attached Capital Works Program Report).	↑	↑
COMMUNITY SAFETY CAMERA NETWORK • Determine suitable system. • Consult with relevant stakeholders.	July - Sept 2008 quarter	The contract has been awarded under a WALGA Whole of Local Government contract removing the need for a tender process. Two options have been developed which are currently being reviewed. The first instalment of Federal grant funding has been received.	\rightarrow	↑
Develop specifications and advertise tender.	Oct - Dec 2008 quarter	The order for the equipment has been placed. The installation is due to commence in January 2009.	↑	↑
Install and commission system.	Jan - Mar 2009 quarter			

OBJECTIVE - TO WORK COLLABORATIVELY WITH STAKEHOLDERS TO INCREASE COMMUNITY SAFETY AND RESPOND TO EMERGENCIES EFFECTIVELY

PROJECT MILESTONES FOR 2008-2009	TARGET	COMMENTS	ON TIME	ON BUDGET
Present report to funding provider and acquit grant funding. Apr – June 2009 quarter				
Review Local Emergency Management Arrangements.	Review Local Emergency Dct - Dec 2008 quarter Review Cocal Emergency Management Arrangements is complete. A report will presented to Council in February 2009.		↑	↑
 Review the City's Recovery Plan. Submit revised Recovery Plan to the Local Emergency Management Committee. 	Jan - Mar 2009 quarter			
TRAFFIC MANAGEMENT PROGRAM As detailed in the Capital Works Program 2008-2009.	Ongoing	Progressing in accordance with program (see attached Capital Works Program).	↑	↑

Legend to indicate status of the project:

-	√ Pro	ject completed	↑	On track	→ Sli	ghtly behind schedule

Ī	Version No.	Date	Status	Amendments / Comments	Distributed by:
-	1	8/12/2008	Draft	Initial draft	Jill Wilson
	2	16/1/2009	Draft	Incorporating comments from Business Units	Jill Wilson
Ī	3	27/1/2009	Draft	Review and Changes	Glenda Blake