

# Corporate Business Plan

2017/18 Progress Report



**OCTOBER TO DECEMBER 2017** 

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# CORPORATE BUSINESS PLAN 2017/18–2021/22

### INTRODUCTION

The Corporate Business Plan is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the 10-Year Strategic Community Plan 2012–2022 — Joondalup 2022 and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

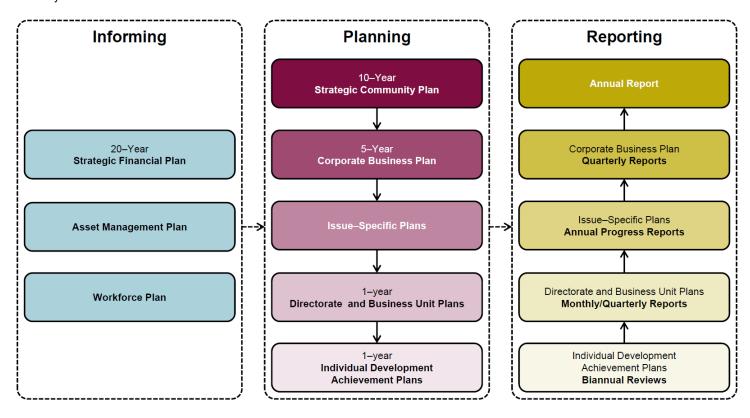
Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently-available information

Quarterly progress against services and programs is reported through the key themes of:

- · Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing

### INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Corporate Business Plan and the Corporate Business Plan Quarterly Report form part of the City's Integrated Planning and Reporting Framework. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of Corporate Business Plan and Corporate Business Plan Quarterly Report within this planning and reporting hierarchy.



### QUARTER HIGHLIGHTS

#### **GOVERNANCE AND LEADERSHIP**

#### ANNUAL REPORT 2016/17

The City's 2016/17 *Annual Report* was accepted by Council at its 21 November Meeting. In accordance with Section 5.53 of the *Local Government Act* 1995, the *Annual Report* outlined the year's highlights and achievements, and provided a concise summary of audited accounts. The *Annual Report* is seen as an essential tool to inform the community and key stakeholders about the City's performance and future plans. The 2016/17 *Annual Report* was received at the Annual General Meeting of Electors held on 12 December.

#### **CUSTOMER SATISFACTION SURVEY 2016/17**

The Customer Satisfaction Survey is conducted annually to measure the level of overall satisfaction with the City and its performance in delivering specific services and facilities. Results for the 2016/17 Survey reflect a high level of community satisfaction with an overall satisfaction rating of 84%; this compares to a rating of 86% for 2015/16. Community satisfaction with services provided by the City in 2016/17 was 88%, compared to 89% for 2015/16. A number of specific service areas received very high satisfaction ratings, including:

- Libraries 97%
- Weekly rubbish collection 96%
- Graffiti removal 95%
- Parks and public open space 95%
- Sport and recreation 94%
- Festivals, events and cultural activities 90%
- Street appearance 89%
- Fortnightly recycling 87%
- Management and control of traffic on local roads 85%

#### 2017 LOCAL GOVERNMENT ELECTIONS

The 2017 Local Government Elections were held for the Office of Mayor and six Councillor positions. The number of candidates standing for election in the City of Joondalup was the highest in the State, with an overall voter participation rate of 31%. This was a significant increase from the participation rate of 20% at the last elections held in 2015.

#### SHANGHAI TRADE DELEGATION

The City led a Trade Delegation to Shanghai from 25 November to 3 December. The Delegation included City representatives and key City stakeholders from Edith Cowan University, Bethanie Aged Care, National Electrical Communications Association and the Australian Medical Association. The Delegation provided an ideal opportunity to build networks and relationships and commence discussions on trade and investment prospects.

The goal of the Delegation was for the City to assist its key stakeholders to promote international trade between Joondalup and Shanghai in alignment with the priority activities in the International Economic Development Activities Plan, specifically, international education, medical/health (aged care, nursing and midwifery) and tourism.

#### FINANCIAL SUSTAINABILITY

#### CAPITAL WORKS PROGRAM

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Poynter Park, Duncraig play space renewal
- Thornton Park, Kinross play space renewal

#### Stormwater drainage upgrades:

- Coolibah Park, Duncraig sump beautification
- Creaney Drive, Kingsley drainage upgrade
- Morrell Court, Greenwood drainage upgrade
- Peninsula Avenue, Heathridge drainage upgrade

### Paths and signage:

- Hartley Park, Greenwood
- Marmion Avenue, Currambine (Moore Drive to Delamere Avenue)
- Percy Doyle Reserve, Duncraig

### Blackspot Program road upgrades:

• Whitfords Avenue/Trappers Drive, Woodvale

### Road preservation and resurfacing:

- Leander Street, Beldon
- Mirbelia Court, Greenwood
- Oxley Avenue, Padbury
- Pathfinder Road, Padbury

### Parking facility upgrades:

- Chesapeake Way, Currambine
- Forrest Park, Kingsley

### **Building Capital Works:**

- Heathridge Leisure Centre, Heathridge roof repairs
- Joondalup Library, Joondalup air-conditioning works
- Whitfords Nodes, Hillarys universal access toilet

#### ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

#### KALEIDOSCOPE 2017

Kaleidoscope 2017 was held from 9 to 12 November with approximately 88,000 people attending. This free event showcased light and illumination projects by artists, creators, engineers, set designers, graphic designers, performers and visual artists. The event attracted over \$2.5 million worth of media coverage with an economic impact to the region calculated at over \$4 million — equivalent to 34.7 annual full-time jobs.

#### JOONDALUP INNOVATION HUB

Premier Mark McGowan announced \$800,000 in State Government funding towards the establishment of an Innovation Hub in Joondalup to be based at Edith Cowan University as part of the State Government's New Industries Fund. The Innovation Hub will support emerging businesses and the creation of new jobs in Western Australia.

#### **ECONOMIC DEVELOPMENT STRATEGY ACTIVITIES**

A number of significant *Economic Development Strategy* activities were progressed in the quarter aimed at attracting investment and business to the City. These included:

- publication of an advertisement and Thought Leadership Article for Business News entitled Joondalup has the Commercial Edge
- delivery of a Supplier Development Program workshop as part of the City's Buy Local initiative
- a City-led business delegation to Shanghai which included representatives from Edith Cowan University, Bethanie Aged Care, Australian Medical Association and National Electrical and Communications Association College of Electrical Training
- presentation of the results of the Business Survey to Elected Members
- distribution of a quarterly Joondalup Business Online e-newsletter to over 10,000 recipients.

#### THE NATURAL ENVIRONMENT

#### ANNUAL REVIEWS

The City completed annual reviews of a number of its key environmental and natural area management plans including: *Environment Plan* 2014–2019, *Climate Change Strategy* 2014–2019, *City Water Plan* 2016–2021, *Yellagonga Integrated Catchment Management Plan* 2015–2019, *Pathogen Management Plan* 2013–2016, *Warwick Open Space Natural Area Management Plan*, *Lilburne Park Natural Area Management Plan*, *Hepburn Heights Natural Area Management Plan* and *Shepherds Bush Natural Area Management Plan*.

#### NATURAL AREA KEY PERFORMANCE INDICATORS

The first year of reporting against the City's Natural Area Key Performance Indicators was completed and provided an indication of whether current management practices are leading to positive environmental outcomes. Outcomes included:

- the density of weeds decreasing from 2014–2016 in the majority of reserves
- all reserves having some vegetation in very good condition, with several also having vegetation in excellent condition.

#### **COMMUNITY WELLBEING**

#### LITTLE FEET FESTIVAL

The 2017 Little Feet Festival was held on 22 October with more than 7,000 people attending. The Festival is the region's premier event for children under the age of 12 and included a range of family-friendly activities, events and entertainment related to the theme "A Voyage to the Sea". Children were encouraged to explore the underwater world of sea creatures, tropical fish and mermaids through creative workshops, play and live performance.

#### JOONDALUP TWILIGHT MARKETS

Following the inaugural Spring Markets in September, the City's Twilight Markets returned to Central Walk for five Friday evenings from 17 November. The Markets saw a range of food trucks and quality, locally–made products on offer. Over 6,000 people attended the markets and enjoyed the free entertainment, including acoustic performances, children's craft activities and face painting.

#### SUNDAY SERENADES

The Sunday Serenades Concerts were held on the third Sunday of the month from May–November and the second Sunday in December in the Civic Chambers. The program featured an array of musical styles, including classical, jazz, choral and cabaret. Concerts took place on 21 October. 18 November and 9 December.

#### COMMUNITY INVITATION ART AWARD

The Community Invitation Art Award opened on 14 October with the exhibition running between 15–28 October at Lakeside Joondalup Shopping City. This Award is open to professional artists who are residents of the City, or members of the Joondalup Community Art Association.

A selected panel of industry experts assessed each submission in order to create a shortlist of artists invited to participate. Each selected artist developed a new series of three artworks to be shown during the exhibition and were judged by the panel of experts. Winners of the 2017 Award included:

- Overall Acquisitive Award Jarrad Martyn for "Territory"
- Runner-Up Award Jurek Wybraniec for "Establishing Shot #18"
- Award for Excellence Jarrad Martyn for "Markers"
- Celebrating Joondalup Award Jess Day for "The Life of the Garden"
- Popular Choice Award Ross Potter for "Home on the Glistening Lake"

#### **COMMUNITY FUNDING PROGRAM**

The Community Funding Program is a grant-based program that assists local community groups and schools with projects, events, and activities that develop and enhance the Joondalup community. Eligible organisations, schools, community groups and individuals are invited to apply for grants to support projects, activities and events within the three categories of the program.

Culture and Arts Development:

- Peter Cowan Writers Centre \$5,000
- Propel Youth Arts \$5,473

### Community Services:

- Bladder and Bowel Health Australia Inc \$1,232
- The Patricia Giles Centre \$2.935
- Soroptimists International of Joondalup \$850
- Thyroid WA Support Group Inc \$1,290
- Bambara Primary School Parents & Citizens Association, Inc \$1,500
- Lions Club of Duncraig Inc \$2,500

#### **Environmental Development:**

• No funds were awarded in this category.

# **GOVERNANCE AND LEADERSHIP**

### ASPIRATIONAL OUTCOME

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

#### **EFFECTIVE REPRESENTATION**

To have a highly skilled and effective Council that represents the best interests of the community.

#### Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition
  of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

#### **ACTIVE DEMOCRACY**

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

#### Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

#### CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

#### Strategic initiatives:

- Demonstrate accountability though robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

#### STRONG LEADERSHIP

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

#### Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

# SERVICES AND PROGRAMS

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	<b>V</b>

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
COMMUNITY CONSULTATION  Report on consultation undertaken for individual projects during the quarter.	Jul-Sep 17	Community consultation was undertaken on the following projects during the quarter:  • Access and Inclusion Plan  • Amendment to the Iluka Structure Plan  • Chichester Park redevelopment  • Neil Hawkins Park and Whitfords Nodes toilet refurbishment  • Strategic Community Plan major review  • Thornton Park playground upgrade		
	Oct-Dec 17	Community consultation was undertaken on the following projects during the quarter:  Prince Regent Park proposed redevelopment Proposed Health and Wellbeing Hub at Whitfords Nodes Park		✓
	Jan-Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
POLICY DEVELOPMENT AND REVIEW  Report on the development of new policies and review of existing policies.	Jul-Sep 17	The following policies are under review by the City and will be presented to the Policy Committee on 2 October:  • Investment Policy  • Records Management Policy  • Draft Cash In Lieu of Car Parking Local Planning Policy  • Draft Non-Residential Development in the Residential Zone Local Planning Policy  • Draft Child Care Premises Local Planning Policy (consideration following advertising)		
existing policies.	Oct–Dec 17	A Policy Committee Meeting was held on 2 October at which the following matters were considered:  Investment Policy Records Management Policy Draft Cash In Lieu of Car Parking Local Planning Policy Draft Non-Residential Development in the Residential Zone Local Planning Policy Draft Child Care Premises Local Planning Policy (consideration following advertising)  Council considered the Policy Committee's recommendations at its meeting held on 10 October and resolved to adopt: Investment Policy Records Management Policy Draft Child Care Premises Local Planning Policy (consideration following advertising)  Council also resolved to publicly advertise: Draft Cash In Lieu of Car Parking Local Planning Policy Draft Non-Residential Development in the Residential Zone Local Planning Policy		<b>✓</b>
	Jan-Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
LOCAL LAWS  Report on the development of new local laws and the amendment of existing local laws.	Jul-Sep 17	<ul> <li>The following local laws were adopted by Council, published in the <i>Government Gazette</i> and enacted during the period:</li> <li>Repeal Local Law 2017</li> <li>Waste Local Law 2017</li> <li>The City provided a submission to the Standing Committee on Environment and Public Affairs in relation to a petition tabled in Parliament that seeks to have the City of Joondalup Animals Amendment Local Law 2016 overturned to enable horses to be exercised at Hillarys Beach.</li> <li>The City liaised with key industry stakeholders in relation to banning the use of single-use plastic shopping bags.</li> </ul>		
	Oct-Dec 17	The Legislative Council disallowed the <i>City of Joondalup Animals Amendment Local Law 2016</i> , effectively reinstating the Hillarys Horse Beach which was closed following gazettal of the Local Law.  Council provided undertakings to the Joint Standing Committee on Delegated Legislation on required amendments to the City's <i>Waste Local Law 2017</i> at its 21 November Meeting.		✓
	Jan-Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
Print and distribute community newsletters.	Jul-Sep 17	The following publications were distributed in the quarter:  Budget News edition of <i>City News</i> was printed and distributed to all residents with the annual Rates Notices in July.  Waste Guide was printed and distributed to all residents in July.  Leisure Learn to Swim flyer was printed and distributed to residents within a 2.5 km radius of Craigie in July.  Libraries August and September Events booklet was printed and distributed at all four libraries in July.  e-Waste and Clothing Charity Drop-Off Event flyers were printed and distributed to all residents in August.  Arts and Cultural Guide was printed and distributed to City distribution locations in August.  Leisure Rethink Fitness booklet was printed and distributed to residents within a 10 km radius of Craigie in September.  City's What's On calendar of events was published at the beginning of each month in the Community Newspapers.  City's full-page Joondalup Voice was published every fortnight in the Community Newspapers.		
	Oct–Dec 17	<ul> <li>The following publications were distributed in the quarter:</li> <li>2017 Little Feet Festival event program was printed and distributed in October.</li> <li>Libraries Events and Programs booklet was printed and distributed at all four libraries in October.</li> <li>2016/17 Annual Report was printed and distributed to Elected Members in December.</li> <li>Spring edition of City News was printed and distributed to all residents in October.</li> <li>Summer edition of City News was printed and distributed to all residents in December.</li> <li>Leisure World Cup Junior Soccer flyer was printed and distributed to residents within a 10 kilometres radius of Craigie in November.</li> <li>City's What's On calendar of events was published at the beginning of each month in the Community Newspapers.</li> <li>City's full-page Joondalup Voice was published every fortnight in the Community Newspapers.</li> <li>Clubs in Focus and Arts in Focus newsletters were distributed monthly.</li> </ul>		<b>*</b>
	Jan-Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
ELECTRONIC     COMMUNICATION     Publish electronic     newsletters and documents     on City activities     Report significant     community engagement     activities on social media     and social media statistics.	Jul-Sep 17	The City provided the following e-newsletters to local residents in the quarter:  Joondalup Voice Libraries Online Leisure Online Art in Focus Business Online School Connections Clubs in Focus The City was active on social media this quarter with the City's online following now exceeding 33,500 users across all of its platforms.  Significant community engagement on social media was undertaken in the quarter, including posts regarding: additional communication on the City's Leafy City Program sharing news of the Ocean Reef Marina State Government funding commitment announcement promotion of the upcoming Local Government Ordinary Election launch of Kaleidoscope 2017 and promotion of other City events, including the Spring Markets, the Community Invitation Art Award and Little Feet Festival.		

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct-Dec 17	The City provided the following e-newsletters to local residents in the quarter:  Joondalup Voice Libraries Online Leisure Online Art in Focus Business Online School Connections Clubs in Focus Y-Lounge Environmental News Online  The City was active on social media this quarter with the City's online following now exceeding 35,000 users across all of its platforms.  Significant community engagement on social media was undertaken in the quarter, including posts regarding: Ilive Council Election updates Iluka Local Structure Plan Little Feet Festival Kaleidoscope previews and live posts Craigie Leisure Centre pool closure 2018 Valentine's Concert act announcement 25-Year Anniversary of Joondalup Train Line opening.		•
	Jan-Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
EXTERNAL PARTNERSHIPS	Jul-Sep 17	The following external meetings and events were attended by City representatives:		✓
		Age Friendly Communities Regional Working Group		
Report active participation in		College of Electrical Training		
key external body meetings and events which aim to		Disability Interagency Networking Opportunity		
advance strategic priorities		District Emergency Management Group		
advance strategic priorities		Edith Cowan University Business Innovation Centre Advisory Board		
		Edith Cowan University Youth Innovation Summit		
		Federal Assistant Minister to the Treasurer		
		Federal Minister for Trade, Tourism and Investment (meeting with local tourism businesses)		
		HBF Arena Steering Committee Meeting		
		Homelessness Week 2017 Reference Group		
		Housing Industry Association Technical Committee		
		Joondalup and Wanneroo Services Youth Network		
		Joondalup Business Association Business Awards		
		Joondalup Lotteries House Inc Management Committee		
		Joondalup Wanneroo Interagency Homelessness Action Group		
		Local Emergency Management Group		
		Local Government Chief Officers' Group meeting		
		Local Government Professionals		
		Mindarie Regional Council Ordinary Council Meeting		
		Mindarie Regional Council Working Group		
		North Metropolitan Regional Managers' Forum		
		Northern Suburbs Multicultural Network		
		Ocean Reef Marina Government Steering Committee		
		Public Libraries Western Australia		
		State Government Coastal Management Actioning Committee		
		Tamala Park Regional Council Chief Executive Officers' Meeting		
		Tamala Park Regional Council Ordinary Council Meeting		
		Tourism Council		
		Western Australia Regional Tourism Conference		
		Western Australian Electoral Commission		
		Western Australian Local Government Association (North Metropolitan Zone) (State Council) (Gala Dinner)		

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct-Dec 17	The following external meetings and events were attended by City representatives:  Age Friendly Communities Regional Working Group  American Chamber of Commerce Innovation Day  ARUP  Department of Environment and Water Regulation  Department of Jobs, Tourism, Science and Innovation  Disability Interagency Networking Opportunity  District Emergency Management Group  Economic Development Australia State Practitioners Network  Edith Cowan University Business Innovation Centre Advisory Board  HBF Arena Steering Committee meeting  Housing Industry Association Technical Committee  Joondalup and Wanneroo Services Youth Network  Joondalup Business Association  Joondalup Business Association  Joondalup Learning Precinct  Joondalup Unteries House Inc Management Committee  Joondalup Wanneroo Interagency Homelessness Action Group  Local Government Professionals  Main Roads WA  Mindarie Regional Council Chief Executive Officers' Meeting  Mindarie Regional Council Strategic Working Group  nbnCo  North Metropolitan Regional Managers Forum  Northern Suburbs Multicultural Network  Ocean Reef Marina Government Steering Committee  Public Libraries Western Australia  Small Business Development Corporation  State Government Innovation Consortium  Tamala Park Regional Council Chief Executive Officers' Meeting  Tamala Park Regional Council  Tourism Council  Wanneroo Officers in Charge Meeting  Western Australian Local Government Association North Metropolitan Zone  Western Australian Local Government Association North Metropolitan Zone		√ V

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Jan-Mar 18			
	Apr–Jun 18			
SUBMISSIONS TO STATE AND FEDERAL GOVERNMENT  Coordinate requests from State and Federal Government on strategic policy matters affecting the City	Jul-Sep 17	<ul> <li>The City prepared submissions in response to the following:</li> <li>Draft Revised Development Control Policy 2.2: Residential Subdivision</li> <li>Proposed Metropolitan Region Scheme Amendment North-West and North-East Districts Omnibus 2</li> <li>Sector consultation and communication for the Supporting Communities Program</li> <li>Australian Sustainable Built Environment Council and ClimateWorks Australia National Construction Code Issues Paper</li> <li>Bushfire Mitigation Summit</li> </ul>		
	Oct–Dec 17	<ul> <li>The City prepared submissions in response to the following:</li> <li>Climate Change Policy Statement Review Discussion Paper — Western Australia Local Government Association</li> <li>Draft First Interim State Health Plan — Department of Health</li> <li>Draft Planned or Managed Retreat Guidelines — Department of Planning, Lands and Heritage</li> <li>Draft Revised State Planning Policy 5.4: Road and Rail Noise — Department of Planning</li> <li>Temporary Bars Discussion Paper — Department of Local Government, Sport and Industries</li> <li>Tuart Woodlands and Forests of the Swan Coastal Plain, Environment Protection and Biodiversity Conservation Act 1999 Nomination — Department of Environment and Energy</li> </ul>		<b>√</b>
	Jan-Mar 18			
	Apr–Jun 18			

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS						
All annual milestones completed						
On track						
Slightly behind schedule						

BUDGET STATUS						
On budget	✓					
Over budget	<b>1</b>					
Under budget	<b>V</b>					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ELECTED MEMBER ATTRACTION  Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective representation crease each	Jul-Sep 17	<ul> <li>Promote candidate information sessions and promote diversity in candidate nomination.</li> <li>Conduct candidate information sessions.</li> </ul>	Candidate information sessions were promoted in accordance with the approved Communications Plan. Information sessions were held on 31 July at the Joondalup Civic Centre and 14 August at Dorchester Hall, Warwick.  The City achieved a record number of candidate nominations and had the highest in the State with 35 nominees for ward Councillors and Mayor.		
		Oct-Dec 17	Conduct candidate survey.	A candidate survey was conducted in the quarter.		✓
COORDINATION OF ELECTIONS  Coordinate Local Government Ordinary Election in line with legislation every two years.	Effective representation	Oct-Dec 17	<ul> <li>Conduct election in line with legislative requirements.</li> <li>Conduct Swearing-In Ceremony.</li> <li>Elect Deputy Mayor.</li> </ul>	The Local Government Election was held on 21 October with a 31% elector participation rate.  A Swearing-In Ceremony was held for the new Mayor and six Councillor positions on 24 October. Cr Russell Poliwka was elected as Deputy Mayor at a Special Council Meeting held on 24 October.		✓
ELECTED MEMBER INDUCTION PROGRAM  Undertake an Elected Member Induction Program following each Local Government Ordinary Election to introduce Elected Members to local government and provide information on their roles and responsibilities.	Effective representation	Oct-Dec 17	Conduct Induction Program.	2017 Elected Member Induction Program was conducted in the quarter.		<b>✓</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ELECTED MEMBER TRAINING	Effective representation	Jul-Sep 17	Promote Elected Member training opportunities.	Training opportunities were promoted to Elected Members with a number of Elected Members attending conferences during the quarter.		
Coordinate and maintain appropriate ongoing training programs for Elected				Further training opportunities for new and existing Elected Members will be promoted in the next quarter following the Local Government Ordinary Election.		
Members.		Oct–Dec 17		Training opportunities were promoted to Elected Members which included the 2017 Elected Member Induction Program.		✓
		Jan-Mar 18				
		Apr–Jun 18				
ELECTED MEMBER STRATEGIC DEVELOPMENT SESSION	Effective representation	Jan–Mar 18	Conduct Elected Member Strategic Development Session.			
Conduct biennial strategic development sessions to inform and guide leadership and strategic decision-making.						
STRATEGIC COMMUNITY REFERENCE GROUP	Active democracy	Jul-Sep 17	Conduct meetings in accordance with agreed work plan.	The Strategic Community Reference Group met on 31 July to discuss the City's approach to community leadership development.		
Manage a group of interested community residents and stakeholders to provide advice to Council on matters		Oct-Dec 17	<ul> <li>Develop 2018 work plan and seek endorsement by Council.</li> <li>Conduct meetings in accordance with agreed work plan.</li> </ul>	The 2018 work plan was endorsed by Council at its 2017 December Meeting.  No Strategic Community Reference Group meetings were held in the quarter.		<b>✓</b>
of significant community interest.		Jan-Mar 18	Conduct meetings in accordance			
		Apr–Jun 18	with agreed work plan.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ANNUAL REPORT  Prepare and present an  Annual Report of City activity to demonstrate achievements against the City's Corporate  Business Plan and present the report to the Annual  General Meeting of Electors.	Corporate capacity	Oct–Dec 17	<ul> <li>Present 2016/17 Annual Report to Council for endorsement.</li> <li>Present 2016/17 Annual Report to the Annual General Meeting of Electors.</li> </ul>	The 2016/17 Annual Report was accepted by Council at its 21 November Meeting.  The 2016/17 Annual Report was received at the Annual General Meeting of Electors held 12 December		<b>√</b>
COMPLIANCE AUDIT RETURN  Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2017 to 31 December 2017 by 31 March 2018 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate capacity	Jan–Mar 18	<ul> <li>Present Compliance Audit Return to Council for endorsement.</li> <li>Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries.</li> </ul>			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
INTEGRATED PLANNING AND REPORTING FRAMEWORK  Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated	Corporate capacity	Jul-Sep 17	<ul> <li>Continue major review of the Strategic Community Plan.</li> <li>Present report to Council seeking endorsement of the annual review of the Corporate Business Plan.</li> <li>Undertake community consultation on the Strategic Community Plan.</li> </ul>	The draft <i>Strategic Community Plan</i> was approved for community consultation by Council at its 18 July Meeting. The consultation period took place between 14 August and 2 September and analysis of feedback will be presented to Council in the next quarter.  The <i>Corporate Business Plan</i> was endorsed by Council at its 15 August Meeting.		
Planning and Reporting Framework and align City planning documents to this Framework. This includes:  Review of Strategic Community Plan (major every four years and minor every two years).  Annual review of Corporate Business Plan.		Oct–Dec 17	<ul> <li>Continue major review of the Strategic Community Plan.</li> <li>Continue community consultation on the Strategic Community Plan.</li> <li>Present report to Council seeking endorsement of the revised Strategic Community Plan.</li> </ul>	The major review of the <i>Strategic Community Plan</i> continued in the quarter including analysis of the feedback from the consultation.  A report to Council seeking endorsement of the revised Plan will be presented in the next quarter.		✓
DELEGATED AUTHORITY MANUAL	Corporate capacity	Jan-Mar 18	Commence review of Delegated Authority Manual.			
Conduct an annual review of the <i>Delegated Authority Manual</i> in accordance with legislation.		Apr–Jun 18	Present report to Council seeking endorsement of review of delegations.			
CODE OF CONDUCT  Review the City's Code of Conduct in alignment with the	Corporate capacity	Jan-Mar 18	Review and update Code of Conduct.			
release of the Model Code of Conduct for the Western Australian local government industry.	ase of the <i>Model Code of</i> duct for the Western tralian local government	Apr–Jun 18	Present report to Council seeking endorsement of revised Code of Conduct.			

RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
Corporate capacity	Jul-Sep 17	Develop, collect, maintain data collection and submit data to Local Government Performance	The first round of 2016/17 data was submitted to the Local Government Performance Excellence Program.		
	Oct-Dec 17	Excellence Program.	The final report for 2016/17 was received from the Local Government Performance Excellence Program.		✓
	Jan-Mar 18	Benchmarking data available for analysis.			
	Apr–Jun 18				
Corporate Juli capacity	Jul-Sep 17	<ul> <li>Obtain results from the 2016/17 Survey and identify service improvements.</li> <li>Communicate Survey findings to Elected Members.</li> </ul>	Results of the 2016/17 Customer Satisfaction Survey were received. Survey findings were communicated to Elected Members on 26 September.		
	Oct-Dec 17	Present report to Council on the results of the 2016/17 Survey.	Results of the 2016/17 Customer Satisfaction Survey were presented to Council at its 21 November Meeting.		✓
	Jan-Mar 18	Develop and distribute request for quotation for consultants to deliver the 2017/18 Customer Satisfaction Survey			
	Apr–Jun 18	Conduct market research for the 2017/18 Customer Satisfaction Survey			
Corporate capacity	Jul-Sep 17	Present reports and undertake actions as requested by the Audit Committee.	Reports were presented to the Audit Committee at its 17 August Meeting on efficiency and cost saving opportunities and the Executive and Risk Services 2017/18 Program, including the Internal Audit Program.		
ppropriateness and ffectiveness of the City's ystems in regard to risk nanagement, internal control	Oct–Dec 17  Jan–Mar 18		A meeting of the Audit Committee was conducted on 13 November which received the City's 2016/17 Annual Financial Report.		<b>✓</b>
	Corporate capacity  Corporate capacity  Corporate capacity	Corporate capacity  Dul—Sep 17  Oct—Dec 17  Jan—Mar 18  Apr—Jun 18  Corporate capacity  Oct—Dec 17  Jan—Mar 18  Apr—Jun 18  Apr—Jun 18  Apr—Jun 18  Corporate capacity  Jul—Sep 17  Oct—Dec 17  Jan—Mar 18  Apr—Jun 18	Corporate capacity  Jul–Sep 17  Jan–Mar 18  Corporate capacity  Jul–Sep 17  Oct–Dec 17  Corporate capacity  Jul–Sep 17  Corporate capacity  Jul–Sep 17  Oct–Dec 17  Oct–Dec 17  Oct–Dec 17  Develop, collect, maintain data collection and submit data to Local Government Performance Excellence Program.  Benchmarking data available for analysis.  Obtain results from the 2016/17 Survey and identify service improvements.  Communicate Survey findings to Elected Members.  Oct–Dec 17  Present report to Council on the results of the 2016/17 Survey.  Jan–Mar 18  Oct–Dec 17  Present reports and distribute request for quotation for consultants to deliver the 2017/18 Customer Satisfaction Survey  Apr–Jun 18  Corporate capacity  Jul–Sep 17  Oct–Dec 17  Present reports and undertake actions as requested by the Audit Committee.	Corporate capacity	Corporate capacity

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
STRATEGIC POSITION STATEMENTS  Conduct a review of the City's	Strong leadership	Oct–Dec 17	Commence review of Strategic Position Statements.	A review of the Strategic Position Statements commenced in the quarter and will be reviewed with Elected Members at the Elected Members Strategic Development Session to be held in the next quarter.		✓
Position Statements to provide clear direction on specific political and strategic matters.		Jan-Mar 18	Conduct review of Strategic     Position Statements at Elected     Member Strategic Development     Session.			
JINAN SISTER CITY RELATIONSHIP  Maintain Sister City relationship with Jinan in China though:  investigating opportunities to encourage economic linkages between Joondalup and Jinan  investigating and promoting trade and investment opportunities for local businesses  identifying and promoting opportunities for educational links.	Strong leadership	Jul-Sep 17	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> </ul>	The Mayor led a delegation to Jinan from 4 to 9 September. Activities included a visit to Jinan No 9 School, the University of Jinan and the Jinan Innovation Zone.  A report detailing all of the activities undertaken during the visit and the benefits to the City of Joondalup arising from the Sister City Relationship will be presented to Council in the next quarter.		
		Oct–Dec 17	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> <li>Investigate opportunities for economic exchanges with Jinan as a component of the International Economic Development Activities Plan.</li> </ul>	The City led a Trade Delegation to Shanghai from 25 November to 3 December. The Delegation included City representatives and key City stakeholders from Edith Cowan University, Bethanie Aged Care, National Electrical Communications Association and the Australian Medical Association. The Delegation provided an ideal opportunity to build networks and relationships and commence discussions on trade and investment prospects.		<b>√</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
		Jan–Mar 18 Apr–Jun 18	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> <li>Implement priority actions from the International Economic Development Activities Plan with Jinan.</li> </ul>			

# FINANCIAL SUSTAINABILITY

# ASPIRATIONAL OUTCOME

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams.

#### FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

#### Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

#### **EFFECTIVE MANAGEMENT**

To conduct business in a financially sustainable manner.

#### Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

#### MAJOR PROJECT DELIVERY

To effectively plan for the funding and delivery of major projects.

#### Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.

# SERVICES AND PROGRAMS

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	<b>V</b>

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
CAPITAL WORKS PROGRAM	Jul-Sep 17	The Capital Works Program is progressing in accordance with Programs (see attached Capital Works Report).		
Report delivery of	Oct-Dec 17	The Capital Works Program is progressing in accordance with Programs (see attached Capital Works Report).		✓
programs in accordance with Capital Works Program.	Jan-Mar 18			
<ul> <li>Provide bi-monthly reports to the Finance Committee.</li> </ul>	Apr–Jun 18			

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>^</b>
Under budget	<b>V</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
	management  of the c Financial rovides a f the City's enable the unity Plan to includes projections.	Oct–Dec 17	Review timings and key assumptions of major projects in preparation for the development of the 2018 (2017/18–2036/37) Strategic Financial Plan.	Timings and key assumptions for major projects have been reviewed. Initial work has commenced on the report to the Major Projects and Finance Committee.		<b>✓</b>
		Jan–Mar 18	<ul> <li>Seek feedback from the Finance Committee on the major project timings and other key assumptions.</li> <li>Develop revised 2018 (2017/18– 2036/37) Strategic Financial Plan.</li> </ul>			
		Apr–Jun 18	<ul> <li>Review revised Plan as part of Annual Budget workshops.</li> <li>Present the revised Plan to the Finance Committee for review.</li> </ul>			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
LAND OPTIMISATION PROJECTS  Investigate and implement the optimisation and rationalisation of land within the City.	Financial diversity	Jul-Sep 17  Oct-Dec 17	<ul> <li>Investigate identified opportunities for optimisation and rationalisation.</li> <li>Progress actions necessary for the disposal and acquisition of properties as endorsed by Council.</li> </ul>	<ul> <li>Actions necessary for the disposal of properties, as endorsed by Council, continued in the quarter:</li> <li>Lot 900 (57) Marri Road, Duncraig was sold at auction on 19 July with settlement completed on 23 August.</li> <li>Preparation commenced for the disposal by auction of Lot 803 (15) Burlos Court, Joondalup and Lot 1001 (14) Camberwarra Drive, Craigie.</li> <li>Actions associated with the acquisition of Lot 12,223 (12) Blackwattle Parade, Padbury, continued in the quarter. Council supported Amendment No 87 to rezone the lot to "Commercial" and the City is currently awaiting approval from the Minister for Transport, Planning and Lands. The Department of Planning, Lands and Heritage is preparing a contract of sale to provide to the City.</li> <li>The Finance Committee noted the deferral of the public auction of Lot 803 (15) Burlos Court, Joondalup at its meeting held on 2 October. This is to allow time for Patricia Giles Centre Incorporated to develop a proposal for the potential purchase of the lot.</li> <li>Lot 1001 (14) Camberwarra Drive, Craigie was sold at auction on 29 November.</li> <li>The Minister for Planning approved the rezoning of Lot 12223 (12) Blackwattle Parade, Padbury to "Commercial" in December. The City has forwarded its comments on the required easement document provided by the Department, and is awaiting the contract of sale from the Department of Planning Lands and Heritage.</li> </ul>		*
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PROPERTY MANAGEMENT FRAMEWORK — IMPLEMENTATION AND	Effective management	Jul-Sep 17	Continue review of the Property     Management Framework.      Negetists and implement new and	The review of the <i>Property Management Framework</i> continued during the quarter.		
Continue implementation of the current <i>Property</i>	Financial diversity		<ul> <li>Negotiate and implement new and expired lease and licence agreements.</li> </ul>	Two lease agreements and nine shared-use agreements were completed and signed. Negotiations of a further nine lease agreements, seven licence agreements and two shared-use agreements continued.		
Management Framework to enable the efficient management of the City's		Oct–Dec 17	Present the outcomes of the review of the <i>Property Management</i> Framework to Elected Members.	The review of the <i>Property Management Framework</i> continued in the quarter.		✓
<ul> <li>leased buildings.</li> <li>Finalise review of the current <i>Property</i> Management Framework.</li> </ul>			Negotiate and implement new and expired lease and licence agreements.	Two lease agreements, two shared-use agreements and two licence agreements were completed and signed. Negotiations on 10 lease agreements and five licence agreements continued.		
wanagement ramework.		Jan-Mar 18	Negotiate and implement new and			
		Apr–Jun 18	expired lease and licence agreements.			
BURNS BEACH ROAD AND JOONDALUP DRIVE	Major project delivery	Jul-Sep 17	Undertake detailed design.	Planning continued in preparation for detailed design. Meetings were held with Main Roads WA to review options and delivery method.		
ROUNDABOUT  Commence three-year project to provide additional right turn lane with separated		Oct–Dec 17		Delivery methodology was agreed with Main Roads WA in the quarter. Main Roads WA will now award a design and construction contract. This will delay the detailed design until quarter four.  Main Roads WA is undertaking an assessment of the Expressions of		✓
continuous through lane onto Joondalup Drive and				Interest for the design and construction of works.		
dedicated left turn slip lane on Burns Beach Road to ease		Jan-Mar 18				
congestion.		Apr–Jun 18				
WHITFORDS AVENUE UPGRADES	Major project delivery	Jul-Sep 17	Award tender     Commence construction	A tender was awarded to undertake the Whitfords Avenue road upgrade from Flinders Avenue to John Wilkie Tarn.		
Undertake Whitfords Avenue				Construction commenced in September.		
road upgrade from Flinders Avenue to John Wilkie Tarn including installation of		Oct–Dec 17	Continue construction	Construction continued in the quarter.		✓
roundabouts at Flinders Avenue and John Wilkie Tarn.		Jan–Mar 18	Complete construction			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
STATE AND FEDERAL Major	Major project delivery	Jul-Sep 17	<ul> <li>Submit application for Black Spot Funding Program (State and Federal).</li> <li>Identify projects to fulfil criteria for road funding for inclusion in 2018/19 Program.</li> </ul>	Six applications for the Black Spot Funding Program were submitted in the quarter.  Two projects were identified to fulfil criteria for road funding as part of the Metropolitan Regional Road Grants Program.		
		Oct–Dec 17  Jan–Mar 18	Identify projects to fulfil criteria for road funding for inclusion in 2018/19 Program.	Nine projects have been approved in the Black Spot Program for 2018/19.  Three of the nine projects are new additions due to surplus funds being made available in the Program:  Hepburn Avenue road widening  Marmion Avenue and Gilbert Road intersection upgrade  Warwick Road and Allenswood Road intersection upgrade		<b>✓</b>
		Apr–Jun 18	Submit application for Metropolitan Regional Road Grants — Road Rehabilitation and Road Improvement.			

# QUALITY URBAN ENVIRONMENT

## ASPIRATIONAL OUTCOME

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

#### QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

#### Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

#### **INTEGRATED SPACES**

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

#### Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

#### QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

#### Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

#### CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

#### Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	$\downarrow$

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Quality built outcomes	Jul-Sep 17	Monitor progress of the Local Planning Scheme No 3 and follow- up with the Western Australian Planning Commission as necessary.	Preliminary enquiries on the draft <i>Local Planning Scheme No 3</i> were received from the Department of Planning, Lands and Heritage, and responses were provided.		
planning and development in the City.		Oct-Dec 17	Prepare revisions to the Local Planning Scheme No 3 that may be required following advice from the Western Australian Planning Commission.	The Department of Planning, Lands and Heritage provided a draft Schedule of Modifications to the draft <i>Local Planning Scheme No 3</i> . The City provided feedback on the draft Schedule.  A revised draft Schedule of Modifications was then provided to the City by the Department.		✓
		Jan-Mar 18				
		Apr–Jun 18				
LOCAL PLANNING POLICIES TO SUPPORT	Quality built outcomes	Jul-Sep 17	Advertise draft Local Planning Scheme No 3 policies.	The draft Child Care Centres Local Planning Policy was advertised in the quarter.		
Review existing planning policies to ensure consistency with the Local Planning Scheme No 3 and develop		Oct-Dec 17		The draft Non-Residential Development in the Residential Zone Local Planning Policy and Cash-in-lieu of Car Parking Local Planning Policy were advertised in the quarter.  The draft Child Care Centres Local Planning Policy was adopted by Council at its 10 October Meeting.		✓
new planning policies to implement the Local Planning		Jan-Mar 18	Present draft Local Planning     Scheme No 3 policies to the Policy			
Scheme No 3.		Apr–Jun 18	Committee/Council after advertising seeking endorsement.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REVIEW OF RESIDENTIAL DEVELOPMENT LOCAL PLANNING POLICY AND OTHER LOCAL PLANNING POLICIES  Review existing residential policies for consolidation into a single Residential Development Local Planning Policy.	Quality built outcomes	Jul-Sep 17	Continue review of existing residential policies and preparation of revised Residential Development Local Planning Policy.	The review of existing residential policies and the revised Residential Development Local Planning Policy continued.		
		Oct-Dec 17	<ul> <li>Present Residential Development Local Planning Policy to Policy Committee/Council for consideration of consent to advertise.</li> <li>Advertise revised Residential Development Local Planning Policy for public comment.</li> </ul>	The policy review has been delayed due to Council's decision at its meeting of 21 November to prepare a design-led local planning policy for multiple dwellings in Housing Opportunity Areas which will have a substantial impact on the final Residential Development Local Planning Policy.		✓
		Jan–Mar 18	Consider submissions and undertake modifications to the Residential Development Local Planning Policy as required.			
		Apr–Jun 18	<ul> <li>Present draft Policy to Policy Committee/\ Council seeking endorsement following advertising.</li> </ul>			
LOCAL PLANNING STRATEGY Finalise the Local Planning Strategy.	Quality built outcomes	Jul-Sep 17	Monitor progress and follow-up with the Western Australian Planning Commission as necessary.	The Department of Planning, Lands and Heritage advised that further minor modifications were required to the draft <i>Local Planning Strategy</i> . The modifications were undertaken and resubmitted to the Department.		
		Oct-Dec 17		The Local Planning Strategy was endorsed by the Western Australian Planning Commission in November 2017.		✓
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
JOONDALUP ACTIVITY CENTRE STRUCTURE PLAN  Finalise an Activity Centre Structure Plan for the Joondalup City Centre in	City Centre development	Jul-Sep 17	Monitor progress of Activity Centre Plan and follow-up with the Western Australian Planning Commission as necessary.	The City continued to liaise with the Department of Planning, Lands and Heritage and provided additional supporting information in response to a request from the Department.  The City will continue to liaise with the Department to determine if any further information is required to assist them in determination of the <i>Activity Centre Plan</i> .		
accordance with the State Planning Policy 4.2 — Activity Centres for Perth and Peel.		Oct-Dec 17	Prepare revisions to the Structure Plan that may be required following advice from the Western Australian Planning Commission.	The City continued to liaise with the Department of Planning, Lands and Heritage and provided additional information in response to a request from the Department.  The City will continue to liaise with the Department if any further information is required to assist in the determination of the <i>Activity Centre Plan</i> .		1
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
JOONDALUP ACTIVITY CENTRE — LOCAL PLANNING POLICIES  Develop and implement new local planning policies specific to the Joondalup Activity Centre.	IDALUP ACTIVITY RE — LOCAL NING POLICIES  op and implement new planning policies specific Joondalup Activity  Quality built outcomes  Oct–Dec 17	<ul> <li>Present Cash-in-Lieu Local         Planning Policy to Policy         Committee/Council for         consideration of consent to         advertise.</li> <li>Advertise Cash-in-Lieu Local         Planning Policy for public         comment.</li> <li>Present the Joondalup City Centre         Development — Boas Place Local         Planning Policy to Policy         Committee/Council for         consideration of consent to         advertise.</li> <li>Advertise the Joondalup City         Centre Development — Boas Place         Local Planning Policy.</li> </ul>	The preparation of the <i>Cash in Lieu Local Planning Policy</i> has been delayed so that it may be more appropriately considered as a component of the <i>Parking Strategy</i> for the Joondalup Activity Centre.  A number of meetings were held to understand the intended role of the Boas Place Design Principles document and how critical elements of this document may be integrated into a local planning policy. Based on these meetings, a preliminary policy was prepared to inform further discussion.		✓	
	Jan–Mar 18	<ul> <li>Present Cash-in Lieu Local         Planning Policy to Policy         Committee/Council seeking         endorsement following advertising.</li> <li>Present the Joondalup City Centre         Development — Boas Place Local         Planning Policy to Policy         Committee/Council seeking         endorsement following advertising.</li> </ul>				
	Apr–Jun 18	Apr–Jun 18	Implement Cash-in-Lieu and the Joondalup City Centre Development — Boas Place Policies.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REVIEW OF STRUCTURE PLANS AND ACTIVITY	Quality built outcomes	Jul-Sep 17	<ul> <li>Identify and prioritise structure plans which require review.</li> </ul>	A preliminary list of structure plans requiring review has been prepared.		
Review existing structure plans and activity centre		Oct–Dec 17	<ul> <li>Develop project plan for review of structure plans and activity centre structure plans.</li> </ul>	A draft project plan for the review of structure plans and activity centre plans was prepared.		✓
plans as appropriate and incorporate finalised plans in		Jan-Mar 18	Undertake actions in line with the project plan.			
the Local Planning Scheme No 3.		Apr–Jun 18				
STATE PLANNING REFORM	Quality built	Jul-Sep 17	Undertake actions as required.	No actions were undertaken in the quarter.		
Implement State Government planning reform including:  • Design WA  • Liveable Neighbourhoods	outcomes	Oct-Dec 17	ct–Dec 17	The City participated in a number of workshops convened by the Department of Planning, Lands and Heritage related to the finalisation and implementation of Design WA. The City also met with the Office of the Government Architect to discuss design review panels.		✓
<ul> <li>Liveable Neighbourhoods</li> <li>Development Assessment</li> <li>Panel Reform</li> </ul>		Jan-Mar 18				
<ul><li>Others as required</li></ul>		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
PRIORITY 3 ENTRY STATEMENTS (ARTERIAL ROADS PROGRAM)	Quality built outcomes	Jul-Sep 17	Commence construction of Warwick Road and Burns Beach Road entry statements.	Construction was completed on the Warwick Road entry statement. Works commenced on the Burns Beach Road entry statement.			
Implement the Landscape Master Plan Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network,		Oct-Dec 17	<ul> <li>Continue construction of Warwick Road and Burns Beach Road entry statements.</li> <li>Undertake design of Whitfords Avenue east and west entry statements.</li> </ul>	Construction of the Burns Beach Road entry statement was completed in the quarter.  Design of Whitfords Avenue east and west entry statements was completed in the quarter.		✓	
<ul> <li>including:</li> <li>Warwick Road — east of the Mitchell Freeway</li> <li>Warwick Road — west of the Mitchell Freeway</li> <li>Whitfords Avenue — east</li> </ul>		Jan–Mar 18	Undertake design works for 2018/19 projects.				
<ul> <li>of the Mitchell Freeway</li> <li>Whitfords Avenue — west of the Mitchell Freeway.</li> <li>Burns Beach Road — east and west of the Mitchell Freeway</li> </ul>	Apr–Jun 18	Commence forward works for 2018/19 projects.					
LEAFY CITY PROGRAM Integrated spaces  Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting.		Jul-Sep 17	<ul> <li>Plant trees in the suburbs of Kinross, Currambine and Padbury.</li> <li>Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury.</li> <li>Commence forward works for 2019/20.</li> </ul>	The tree planting program was completed in Kinross, Currambine and Padbury.  Tree maintenance and watering of the newly planted trees continued in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury, including the replacement of vandalised trees.  Forward works planning for 2019/20 tree planting commenced.			
			Oct-Dec 17	<ul> <li>Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge,</li> </ul>	Tree maintenance and watering of the newly planted trees continued in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury, and included the replacement of vandalised trees.		✓
		Jan-Mar 18	Craigie, Beldon, Kinross, Currambine and Padbury.				
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
BURNS BEACH TO MINDARIE DUAL USE PATH  Commence construction of a dual use path through the dunes between Mindarie and	Integrated spaces	Jul-Sep 17	<ul> <li>Present report to Council seeking endorsement of the project.</li> <li>Liaise with landowners to negotiate land transfer.</li> </ul>	The City received funding from the Western Australia Planning Commission for the joint construction of the path with the City of Wanneroo. Elected Members were advised 8 September.  Planning of the project commenced, including discussions with landowners.		
Burns Beach as a multi- funded project between State Government and the City of Wanneroo.		Oct–Dec 17	<ul> <li>Liaise with landowners to negotiate land transfer.</li> <li>Undertake detailed design.</li> </ul>	Liaison with landowners to negotiate land transfer continued in the quarter.  Detailed design commenced.		✓
		Jan-Mar 18				
		Apr–Jun 18				
WHITFORDS AVENUE SHARED PATH Undertake works to link Whitfords Train Station and	Integrated spaces	Jul-Sep 17	Liaise with Main Roads WA to coordinate design and construction of City's works with Main Roads WA Mitchell Freeway exit ramp works.	The City liaised with Main Roads WA who agreed to a starting point for the Whitfords Avenue Shared Path. A contractor was appointed and construction commenced.		
the Mitchell Freeway principal shared path to the underpass under Whitfords Avenue.	Oct–Dec 1	Oct-Dec 17	Award tender     Commence construction	Construction was completed in the quarter.		✓
andor windordo wondo.		Jan-Mar 18	Continue construction			
		Apr–Jun 18	Complete construction			
WALKABILITY PLAN 2013–2018  Implement actions from the Walkability Plan to provide a comprehensive, coordinated and improved network of walking and recreational paths for all residents and visitors to the City and the region.	Integrated spaces	Jul-Sep 17	<ul> <li>Conduct annual review of progress against the Walkability Plan and provide an update to Elected Members.</li> <li>Implement actions within the Walkability Plan.</li> </ul>	ual review of progress Valkability Plan and completed and an update will be provided to Elected Members in the next quarter.  The implementation of actions from the Plan continued in accordance		<b>√</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
INTEGRATED TRANSPORT MANAGEMENT PLAN			Continue development of the Major Road Network Review.	The development of the Major Road Network Review continued in the quarter.		
Implement priority actions from the Major Road Network		Oct-Dec 17		The development of the Major Road Network Review continued in the quarter.		✓
Plan in preparation for the		Jan-Mar 18				
development of an Integrated Transport Management Plan for the City.		Apr–Jun 18	<ul> <li>Develop a request for quotation for consultant to develop Integrated Transport Management Plan.</li> <li>Engage consultant to commence development of the Integrated Transport Management Plan.</li> </ul>			
ROAD SAFETY ACTION PLAN  Finalise the Road Safety Action Plan 2016–2020 and implement road safety strategies and initiatives from	Integrated spaces	Jul-Sep 17	<ul> <li>Implement actions from the Road Safety Action Plan.</li> <li>Present update to Elected Members on achievements form the previous year against the Road Safety Action Plan.</li> </ul>	The implementation of actions from the <i>Road Safety Action Plan</i> continued. This included:  Black Spot Program submissions for 2018/19  the roll-out of the Bin Sticker Program.  A review of the Plan has commenced and will be provided to Elected Members in the next quarter.		
the Plan.		Oct–Dec 17	Implement actions from the Road Safety Action Plan.	A review of the Road Safety Action Plan was completed and presented to Elected Members in October.  The implementation of actions from the Road Safety Action Plan continued. This included:  • planning for the 2018 Blessing of the Roads  • delivering road safety initiatives for the Little Feet Festival  • liaising with Sacred Heart College representatives regarding pedestrian access across West Coast Drive, Sorrento  • liaising with Currambine Primary School representative regarding school traffic management.		<b>√</b>
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
JOONDALUP CITY CENTRE DEVELOPMENT — BOAS PLACE	City Centre development	Jul-Sep 17	Continue negotiations to progress an integrated mixed-use development on Lot 507 Boas	Council agreed to not extend the Memorandum of Understanding between the City and Devwest Group Pty Ltd at its 18 July Meeting.		
Facilitate the development and construction of an integrated mixed-use development on City-owned land in the Joondalup City			Avenue and Lot 496 Davidson     Terrace, Joondalup.      Maintain liaison with State     Government relating to the     provision of State Government     office accommodation within the	The City presented to the Honourable Michael Sukkar MP, Assistant Minister to the Treasurer on key City projects, including Joondalup City Centre Development (Boas Place), on 19 July.  Negotiations continued with the potential developers to progress the development of the Joondalup City Centre Development (Boas Place).		
Centre.		Oct-Dec 17	Joondalup City Centre Development — Boas Place development.	Devwest Group Pty Ltd submitted a proposal for the development of a hotel on Lot C of the Boas Place concept plan. The City requested further details and clarification on the proposal which is currently being reviewed.		✓
		Jan-Mar 18				
		Apr–Jun 18				
JOONDALUP PERFORMING ARTS AND CULTURAL FACILITY	City Centre development	Jul-Sep 17	Continue ongoing negotiations with stakeholders (including State and Federal Government agencies) to	No further action was undertaken in the quarter following Council's decision not to initiate the design development phase of the Joondalup Performing Arts and Cultural Facility at this time.		
Progress the development of a Performing Arts and Cultural Facility, including the		Oct-Dec 17	determine opportunities for capital funding grants.	No further action was undertaken in the quarter following Council's decision not to initiate the design development phase of the Joondalup Performing Arts and Cultural Facility at this time.		✓
development and construction		Jan-Mar 18				
of the Jinan Gardens at Lot 1001 (3) Teakle Court, Joondalup.		Apr–Jun 18				
JOONDALUP CITY CENTRE STREET LIGHTING STAGE	City Centre development	Jul-Sep 17	Complete tender documentation for Stage 2.	Tender documentation for Stage 2 was completed.		
2 AND 3  Replace existing lighting		Oct–Dec 17	Advertise and award tender for Stage 2.	Tender for Stage 2 was advertised and assessed.  Tender will be awarded in the next quarter.		✓
infrastructure to reduce running costs, replace		Jan-Mar 18	Commence construction of Stage 2.	,		
defective poles, enhance lighting and improve community safety.		Apr–Jun 18	<ul> <li>Continue construction of Stage 2.</li> <li>Complete design and tender documentation for Stage 3.</li> </ul>			

# ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

### ASPIRATIONAL OUTCOME

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

#### PRIMARY CENTRE STATUS

For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre status.

#### Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

#### ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

#### Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

#### **DESTINATION CITY**

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

#### Strategic initiatives:

- · Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

#### REGIONAL COLLABORATION

To be immersed within a region that is complementary and supportive of broader strategic outcomes.

#### Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

#### **BUSINESS CAPACITY**

For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

#### Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

# **SERVICES AND PROGRAMS**

PROJECT STATUS						
All annual milestones completed						
On track						
Slightly behind schedule						

BUDGET STATUS					
On budget	✓				
Over budget	<b>1</b>				
Under budget	<b>V</b>				

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
BUSINESS ENGAGEMENT AND COMMUNICATION  Support and attend partner and industry events	Jul-Sep 17	The following partner and industry events were attended by City representatives:  Australian Property Institute — Focus on Joondalup  Committee for Economic Development of Australia — The Future of Higher Education with Western Australia's Vice Chancellors  Committee for Economic Development of Australia — Trustee Boardroom Briefing Service Priority Review Update  Department of Sport and Recreation and Local Government — CEO breakfast  Edith Cowan University — Youth Innovation Summit  Edith Cowan University Business Innovation Centre — Advisory Board  Federal Assistant Minister to the Treasurer — meeting  Federal Minister for Trade, Tourism and Investment — meeting with local tourism businesses  Joondalup Business Association — Business Awards  LendLease — Annual Leaders' Dinner  Property Council Perth — Beach Life Breakfast  Tourism Council  Western Australia Node of the Australian Cyber Security Network  Western Australia Regional Tourism Conference		

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct-Dec 17	The following partner and industry events were attended by City representatives:  2017 Australian Organisational Excellence Awards  AIM Breakfast — Senator the Hon. Mathias Cormann  AIM Leadership Summit  American Chamber of Commerce — Innovation Day  Committee for Economic Development Australia — WA State of the State 2017  Department of Jobs, Tourism, Science and Innovation  Department of Planning, Lands and Heritage — workshop on Medium Density Housing  Department of Planning, Lands and Heritage — workshop on the draft Design WA policies  Economic Development Australia — Smart Cities Demystified Seminar  Economic Development Australia — State Practitioners Network  Edith Cowan University — Business Innovation Centre Advisory Board  Edith Cowan University — Research Week events  HBF Arena — Redevelopment Official Opening  Joondalup Business Association — Annual General Meeting  Planning Institute of Australia Western Australia — Conference  Property Council — Perth Transport Future  Public Sector Governance Forum 2017  Small Business Development Corporation — Small Business Friendly Local Governments Initiative CEO Breakfast  State Government Innovation Consortium  Tourism Council Boardroom — Luncheon with Minister for Education and Training		
	Jan-Mar 18			
	Apr–Jun 18			

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS						
All annual milestones completed						
On track						
Slightly behind schedule						

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	<b>V</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ECONOMIC DEVELOPMENT STRATEGY  Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	Primary centre status  Activity centre development  Destination city  Regional collaboration  Business capacity	Jul-Sep 17	Implement actions from the Economic Development Strategy.     Conduct annual review of progress against the Economic Development Strategy and present an update to Elected Members.	<ul> <li>Implementation of actions from the Economic Development Strategy continued in the quarter. These included:</li> <li>the implementation of the International Economic Development Activities Plan</li> <li>the distribution of a Business Online newsletter</li> <li>an advertisement and Thought Leadership Article published for Business News entitled Joondalup has the Small Business Edge</li> <li>a City delegation to Jinan, China</li> <li>delivery of two Supplier Development Program workshops to assist local businesses in understanding government tenders and quotations.</li> <li>An annual review of the Plan is in progress and a report will be provided to Elected Members in the next quarter.</li> </ul>		

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
		Oct–Dec 17	Implement actions from the Economic Development Strategy.	<ul> <li>Implementation of actions from the Economic Development Strategy continued in the quarter. These included:</li> <li>publication of an advertisement and Thought Leadership Article for Business News entitled "Joondalup has the Commercial Edge"</li> <li>delivery of a Supplier Development Program workshop as part of the City's "Buy Local" initiative</li> <li>a City-led business delegation to Shanghai which included representatives from Edith Cowan University, Bethanie Aged Care, Australian Medical Association and National Electrical and Communications Association — College of Electrical Training</li> <li>presentation of the results of the Business Survey of 570 City of Joondalup businesses to Elected Members</li> <li>a visit from the Premier and Minister for Innovation to announce the Joondalup Innovation Hub, with an initial focus on Cyber Security</li> <li>distribution of a quarterly Joondalup Business Online e-newsletter to over 10,000 recipients.</li> <li>An annual review of the Plan has been undertaken and a report will be provided to Elected Members in the next quarter.</li> </ul>		•
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PROMOTING INNOVATION — DIGITAL CITY  Implement digital projects in line with the <i>Digital City Strategy</i> , including:  • digital marketing activities • support for the nbn rollout within the City for local businesses and the community	centre status  Business capacity  gractivities abor local the ation Fund gital City  Ja	Jul-Sep 17	<ul> <li>Continue liaison with the nbnCo.</li> <li>Support digital projects and initiatives within the City.</li> <li>Develop and implement digital marketing activities.</li> <li>Promote the Innovation Fund and evaluate submissions.</li> <li>Commence review of the Digital City Strategy.</li> </ul>	<ul> <li>Implementation of projects in line with the <i>Digital City Strategy</i> continued. These included:</li> <li>promotion via Facebook of the Supplier Development Program workshops held in July and September</li> <li>evaluation of submissions for the Innovation Fund</li> <li>a review of the Innovation Fund operation through a workshop with the Evaluation Panel</li> <li>the City of Joondalup/Telstra Proof of Concept trial on Internet of Things (smart cities) applications being conducted in the quarter; the promotional video of the trial reached more than 4.5 million across Australia on various Telstra websites and social platforms.</li> </ul>		
<ul> <li>the City's Innovation Fund</li> <li>review of the Digital City Strategy.</li> </ul>		Oct–Dec 17  Jan–Mar 18	<ul> <li>Continue liaison with the nbnCo.</li> <li>Support digital projects and initiatives within the City.</li> <li>Develop and implement digital marketing activities.</li> <li>Promote the Innovation Fund and evaluate submissions.</li> </ul>	<ul> <li>Implementation of projects in line with the <i>Digital City Strategy</i> continued. These included:</li> <li>promotion via Facebook of the Supplier Development Program workshop held in November</li> <li>evaluation of submissions for the Innovation Fund</li> <li>meeting with representatives from NBNCo to receive updates on the rollout and publishing updates on the City's website</li> <li>significant expansion of the business database to include Australian Business Register businesses</li> <li>deliver of the quarterly Joondalup Business Online e-newsletter.</li> </ul>		✓
		-	Apr–Jun 18	<ul> <li>Continue liaison with the nbnCo.</li> <li>Support digital projects and initiatives within the City.</li> <li>Develop and implement digital marketing activities.</li> <li>Promote the Innovation Fund and evaluate submissions.</li> <li>Present report on review of the Digital City Strategy to Elected Members.</li> </ul>		

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ATTRACTING INVESTMENT     Implement an International Economic Development Activities Plan to attract overseas trade, talent and visitors, also incorporating activities with the City's Sister City, Jinan.  Primary centre status  Destination city	Jul-Sep 17	<ul> <li>Implement the International Economic Development Activities Plan in accordance with the Implementation Plan.</li> <li>Deliver investment attraction activities</li> </ul>	Investment attraction activities were implement during the quarter. These included:  • an investment attraction video (Mandarin version) presented to an audience of tourism agents, the Jinan Tourism Development Commission and Jinan Bureau of Commerce  • investment attraction material, including the investment attraction prospectus Joondalup has the Edge distributed in Jinan  • publication of Business News advertisement: Joondalup Has the Small Business Edge, and a Thought Leadership article.			
<ul> <li>Continue promotion and implementation of the City's investment attraction prospectus, <i>Joondalup Has the Edge</i>.</li> <li>Develop additional investment attraction initiatives.</li> </ul>		Jan-Mar 18 Apr-Jun 18	Oct-Dec 17	<ul> <li>Investment attraction activities were implemented during the quarter. These included:</li> <li>facilitation of the American Chamber of Commerce Innovation Day delegation visit to Joondalup, including a presentation delivered by the City's Chief Executive Officer to delegates</li> <li>distribution of investment attraction material, including the investment attraction prospectus <i>Joondalup has the Edge</i> in Shanghai</li> <li>identification of a number of foreign direct investment possibilities for further investigation, following the business delegation to Shanghai</li> <li>publication of <i>Business News</i> advertisement "Joondalup Has the Commercial Edge", and a Thought Leadership article.</li> </ul>		<b>✓</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PROMOTING INNOVATION AND SUPPORTING CREATIVITY  • Promote, monitor and make improvements to THE LINK website and support the development of a future stage physical innovation hub in collaboration with Edith Cowan University. • Ensure THE LINK demonstrates the presence of knowledge and creative industries in the City of Joondalup. • Research and map key sectors including knowledge based and creative industries following the Australian Bureau of Statistics Census data release.	,	Jul-Sep 17	<ul> <li>Promote THE LINK website.</li> <li>Make improvements to THE LINK website as required.</li> <li>Develop additional website collateral to highlight the City's key industries and clusters.</li> </ul>	Activities were carried-out relating to the promotion of innovation and support for creativity in the quarter. These included:  • THE LINK being featured in the University Industry Innovation Network newsletter in July  • a number of updates and improvements made to THE LINK website, including the addition of a Professional Learning page aimed at the education sector  • A LINK newsletter being distributed to stakeholders  • the City advocated to State Government through engagement with the Director, Science and Innovation and Executive Director, Science and Innovation from the Department of Jobs, Tourism, Science and Innovation, to promote the Joondalup City Centre as a potential Innovation Hub.		
		Oct–Dec 17  Jan–Mar 18	<ul> <li>Advocate to State and Federal Government for recognition of the Joondalup City Centre as an innovation hub.</li> <li>Promote THE LINK website.</li> </ul>	Activities were carried-out relating to the promotion of innovation and support for creativity in the quarter. These included:  • a visit to Joondalup from the Premier and Minister for Innovation to announce the Joondalup Innovation Hub, with an initial focus on Cyber Security  • a LINK newsletter being distributed to stakeholders.		<b>√</b>
		Apr–Jun 18	<ul> <li>Make improvements to THE LINK website as required.</li> <li>Develop additional website collateral to highlight the City's key industries and clusters.</li> </ul>			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
GROWING BUSINESS — SIXTY27	Business capacity	Jul-Sep 17	Receive and review sixty27 annual progress report on 2016/17     Astronomy from North Metropolitan	A review of sixty27 operations commenced following receipt of the 2016/17 progress report from North Metropolitan TAFE.		
Collaborate with North Metropolitan TAFE in the delivery and ongoing	Metropolitan TAFE in the elivery and ongoing			The outcomes of the major review will be presented to Elected Members in the next quarter.		
development and promotion of the North Metropolitan TAFE Co-Working Space located on the North Metropolitan TAFE campus.	Oct-Dec 17	Undertake actions in line with the review.	A review of sixty27 operations was finalised in the quarter.  The outcomes of the major review will be presented to Elected Members in the next quarter.		✓	
		Jan-Mar 18				
		Apr–Jun 18				
GROWING BUSINESS — EDITH COWAN UNIVERSITY BUSINESS	Business capacity	,	meetings.  • Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre.  • Partner with ECUBIC to deliver	A City representative attended the ECUBIC Advisory Committee Meeting in the quarter; the facility is operating at capacity with a waiting list of businesses seeking space.		
Support the operation of the	centre status			Two Supplier Development Program workshops were delivered at ECUBIC.		
Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the board of	Activity centre development	Oct-Dec 17		A City representative attended the ECUBIC Advisory Committee Meeting in the quarter. The facility is still operating at capacity with a waiting list of businesses seeking space.		✓
management and attendance at board meetings.				One Supplier Development Program workshop was delivered at ECUBIC in the quarter.		
		Jan-Mar 18				
		Apr–Jun 18				
GROWING BUSINESS AND	Business	Jul-Sep 17	Attend JLP board meetings.	No JLP board meetings were held in the quarter.		
REGIONAL COLLABORATION — JOONDALUP LEARNING P	capacity  Primary  centre status	Oct-Dec 17	<ul> <li>Actively promote initiatives arising from participation and support of the JLP.</li> </ul>	A JLP Board meeting was held on 31 October. The City provided information to Board members on the Smart Cities and City Deals funding programs and international activities undertaken and planned.		✓
, ,		Jan-Mar 18				
Actively participate in JLP board meetings and ongoing JLP activities.	Activity centre development	Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
BUILDING CAPACITY — BUSINESS ENGAGEMENT	Business capacity	Jul-Sep 17	Deliver quarterly online e-newsletter.	A Joondalup <i>Business Online</i> e-newsletter was distributed during the quarter.		
community including the delivery of Business Forums, Activity centr	Primary centre status Activity centre development	Oct-Dec 17	<ul> <li>Deliver quarterly e-newsletter.</li> <li>Deliver Business Forum.</li> <li>Deliver Business Edge newsletter.</li> </ul>	A Joondalup <i>Business Online</i> e-newsletter was distributed to an expanded database of over 10,000 recipients in the quarter.  A Business Forum was not delivered in the quarter. The next Business Forum will be delivered in quarter three.  A <i>Business Edge</i> newsletter was not delivered in the quarter.		<b>✓</b>
		Jan-Mar 18	Deliver quarterly online e-newsletter.			
		Apr–Jun 18	<ul><li>Deliver quarterly e-newsletter.</li><li>Deliver Business Forum.</li></ul>			
Analyse the outcomes of the 2016/17 Business Needs Survey.	Business capacity  Primary centre status	Jul-Sep 17	<ul> <li>Present results of Business Needs Survey to Elected Members.</li> <li>Develop and implement a communication strategy with small to medium enterprises.</li> </ul>	The results of the Business Needs Survey of 570 City of Joondalup businesses will be presented to Elected Members in the next quarter.  The development of a communications strategy with small to medium enterprises commenced in the quarter.		
	Activity centre development	Oct-Dec 17	Implement endorsed recommendations from the results of the Business Needs Survey.	The results of the Business Needs Survey of 570 City of Joondalup businesses were presented to Elected Members in the quarter.  The City's database of businesses was expanded significantly to include Australian Business Register businesses as part of delivering improved communications to the City of Joondalup business community.		<b>✓</b>
		Jan–Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
BUILDING CAPACITY AND FUTURE WORKFORCE  Assist agencies and organisations in the development and promotion of capacity building programs  A	Business capacity  Primary centre status  Activity centre development	Jul-Sep 17 Oct-Dec 17	Identify opportunities to assist key stakeholder agencies and organisations with program delivery.	A number of business capacity-building workshops conducted at ECUBIC by Business Station were promoted in the Joondalup Business Online e-newsletter.  Other business-related training and events through organisations such as the Joondalup Business Association and the Immigrant Business Networking Association were promoted in the Joondalup Business Online e-newsletter.  A number of business capacity-building workshops conducted at ECUBIC by Business Station were promoted in the Joondalup Business Online e-newsletter and via Facebook.  Other business-related training and events through organisations, such as the Joondalup Business Association and the Immigrant Business Networking Association, were promoted in the Joondalup Business		✓
		Jan–Mar 18 Apr–Jun 18		Online e-newsletter.		
ATTRACTING INVESTMENT — TOURISM PROMOTION  Develop and implement new strategic marketing activities to promote tourism opportunities and events.	Destination city	Jul-Sep 17	Develop new strategic marketing activities to promote tourism.	The City invited local tourism operators to be included in the 2018  Sunset Coast Holiday Planner. Work has commenced on developing the content for this publication.  A delegation to Jinan included a showcase of the City's investment  video to tourism agents, the Jinan Tourism Development Commission  and Jinan Bureau of Commerce.		
		Oct–Dec 17		The 2018 Sunset Coast Holiday Planner was published in the quarter.		✓
		Jan–Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REGIONAL COLLABORATION — REGIONAL ECONOMIC DEVELOPMENT  Support a regional approach to economic development through engagement with State Government and the City of Wanneroo.		Jul–Sep 17  Oct–Dec 17	Progress economic development initiatives and partnership projects.	The City continued to advocate to State Government to promote the Joondalup City Centre as a potential Innovation Hub through engagement with the Director Science and Innovation and Executive Director Science and Innovation from the Department of Jobs, Tourism, Science and Innovation.  The City partnered with the Cities of Wanneroo and Stirling in the development of the 2018 Sunset Coast Holiday Planner.  Premier Mark McGowan announced \$800,000 in State Government funding towards the establishment of an Innovation Hub in Joondalup to be based at Edith Cowan University as part of the State Government's New Industries Fund. The Innovation Hub will support emerging businesses and the creation of new jobs in Western Australia.  The City partnered with the Cities of Wanneroo and Stirling in the development of the 2018 Sunset Coast Holiday Planner which was completed in the quarter.		✓
		Jan–Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
SIGNIFICANT EVENT — KALEIDOSCOPE 2017  Deliver Kaleidoscope in the Joondalup City Centre as part of a three-year program to attract visitors, enhance tourism and stimulate the local economy.	Destination city	Jul-Sep 17	<ul> <li>Progress development of the 2017 event, Kaleidoscope, in partnership with Mellen Events.</li> <li>Finalise sponsorship agreements.</li> </ul>	Regular fortnightly meetings continued with Mellen Events as part of developing the 2017 Kaleidoscope Festival. Event programming continued to be developed and artists secured.  The promotional campaign was launched on 21 August with a 7news Perth feature story.  Edith Cowan University and Lakeside Joondalup Shopping City have been secured as event partners for the 2017 event with both agreeing to contribute \$60,000 each. Agreement of Media Partners for 2017 was finalised and includes SevenWest (TV and print) and NOVA 937 (radio).		
	Jan–Mar 18 Apr–Jun 18	<ul> <li>Finalise development of 2017 event.</li> <li>Deliver event.</li> </ul>	Regular fortnightly meetings continued with Mellen Events to ensure that event tasks and deadlines were met in line with the agreement.  The event was held from 9 to 12 November with an attendance of approximately 88,000 people. The event attracted over \$2.5 million worth of media coverage, with an economic impact to the region calculated at over \$4 million — equivalent to 34.8 annual full time jobs.  A post event debrief was conducted with Mellen Events with a final evaluation report received on 14 December.		✓	
		Jan-Mar 18	Evaluate outcomes of the 2017 event and commence planning for the 2018 event.			
		Continue planning for the 2018 event.				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
OCEAN REEF MARINA  Develop and obtain approval	Destination city	Jul-Sep 17	Continue to progress the planning and environmental approvals for the Ocean Reef Marina.	The City presented to Hon Michael Sukkar MP, Assistant Minister to the Treasurer on key City projects on 19 July.		
for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to			Undertake activities as agreed between the City and the State Government to progress the project.	The City received responses from government agencies on the Public Environmental Review and Metropolitan Region Scheme Amendment submission.		
construction and activation.  (Note: Activities are subject to			Continue to engage with relevant State Government agencies	The City continued to engage with the State Government through LandCorp on the progression of the project.		
the decisions of the State Government and the potential			regarding the progress of the project.	The State Government committed \$120 million and announced on 3 September that LandCorp will lead the development of the project.		
implementation of the project by LandCorp.)		Oct-Dec 17		The Ocean Reef Marina Memorandum of Understanding between the City and LandCorp was prepared for consideration by Council.		✓
				The City continued to engage with the State Government through LandCorp on the progression of the project.		
				In collaboration with LandCorp, the City continued to progress planning and environmental approvals for the Ocean Reef Marina.		
		Jan-Mar 18				
		Apr–Jun 18				
ESTABLISHMENT OF CAFÉS, KIOSKS AND	Destination city	Jul-Sep 17	Investigate new opportunities for café/kiosk/restaurant facilities	No actions were undertaken in the quarter.		
RESTAURANTS		Oct-Dec 17	within the City.	No actions were undertaken in the quarter.		✓
Progress the establishment of						
high quality, environmentally sustainable café and restaurant facilities on		Jan–Mar 18				
identified sites owned or managed by the City.		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS					
ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS — PINNAROO POINT, HILLARYS  Progress the establishment of high quality, environmentally	Destination city	Jul-Sep 17	Progress lease agreement for the development of a facility at Pinnaroo Point.	The Director General of the Department of Planning, Lands and Heritage was provided with a written project briefing on the establishment of cafés, kiosks and restaurants at Pinnaroo Point, Hillarys.  The City will continue to liaise with the Department of Planning, Lands and Heritage to facilitate the optimum land tenure arrangement required for the development of the café/kiosk.							
sustainable café and kiosk facilities on identified sites owned or managed by the City.		Oct–Dec 17	Subject to successful lease agreement negotiations, commence the development approval process.	The City held meetings with representatives from the Department of Planning, Lands and Heritage to discuss land tenure matters and business case requirements.		✓					
							Jan-Mar 18	Commence construction of a facility at Pinnaroo Point.			
		Apr–Jun 18	Continue construction of a facility at Pinnaroo Point.								
ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS — BURNS BEACH	Destination city	Jul-Sep 17	Progress an Expression of Interest process to identify a preferred respondent for the facility at Burns Beach.	An Expression of Interest process was not progressed in the quarter. The City instead commenced investigations into options for the City to build a café/restaurant facility at Burns Beach, with a view of leasing the facility to a commercial operator.							
Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.		Oct–Dec 17		Consultants specialising in hospitality facility operation and design were engaged to provide concept suggestions for a café/restaurant development at Burns Beach.  Meetings were held with representatives from the Department of Planning, Lands and Heritage to discuss land tenure matters and business case requirements.		✓					
		Jan-Mar 18									
		Apr–Jun 18	<ul> <li>Seek Council endorsement of a preferred respondent for the development of a facility.</li> <li>Commence lease negotiations with the preferred respondent for the facility.</li> </ul>								

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ESTABLISHMENT OF CAFÉS, KIOSKS AND	Destination city	Jul-Sep 17	Undertake investigations into the potential for the development of a	No actions were undertaken in the quarter.		
RESTAURANTS — NEIL	City	City		No actions were undertaken in the quarter.		✓
Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.		Jan-Mar 18	Present a report to Elected     Members on the outcomes of the investigations.			
		Apr–Jun 18	Progress the project in line with the outcomes of the investigations.			

# THE NATURAL ENVIRONMENT

### ASPIRATIONAL OUTCOME

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

#### **ENVIRONMENTAL RESILIENCE**

To continually adapt to changing local environmental conditions.

#### Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

#### **COMMUNITY INVOLVEMENT**

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

#### Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

#### ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

#### Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

#### **ENVIRONMENTAL LEADERSHIP**

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

#### Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- · Actively support local environmental research initiatives.

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	<b>V</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
ENVIRONMENT PLAN 2014–2019  Implement the <i>Environment Plan</i> to provide strategic direction in the delivery of environmental initiatives within the City.	Environmental resilience  Accessible environments  Community involvement	Jul-Sep 17	Implement actions from the Environment Plan.	<ul> <li>The implementation of projects from the <i>Environment Plan</i> continued in accordance with the Implementation Plan. These included:</li> <li>project planning and commencement of Environmental Education Program for 2017/18</li> <li>project planning and commencement of Think Green Energy Program for 2017/18</li> <li>hosting of a Clean Air and Urban Landscapes Forum on 18 August attended by academics, researchers and other relevant environmental officers.</li> </ul>			
	Environmental leadership	Oct-Dec 17	<ul> <li>Conduct an annual review of progress against the <i>Environment Plan</i> and present an update to Elected Members.</li> <li>Implement actions from the <i>Environment Plan</i>.</li> </ul>	The 2017/18 annual review of the <i>Environment Plan</i> was completed and presented to Elected Members in December.  The implementation of projects from the Plan continued in accordance with the Implementation Plan. These included:  • delivery of the Environmental Education Program and Think Green Energy Program  • presentation of the <i>Bushfire Risk Management Plan</i> to Elected Members  • delivery of Round One of the Environmental Development Community Funding Program.		<b>√</b>	
		Jan-Mar 18	Implement actions from the				
		Apr–Jun 18	Apr–Jun 18	Environment Plan.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
CLIMATE CHANGE STRATEGY 2014–2019  Implement the <i>Climate</i> Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate	Environmental resilience  Accessible environments  Community involvement  Environmental leadership	Jul-Sep 17	<ul> <li>Implement actions from the Climate Change Strategy.</li> <li>Conduct an annual review of progress against the Climate Change Strategy and present an update to Elected Members.</li> </ul>	<ul> <li>The implementation of projects from the <i>Climate Change Strategy</i> continued in accordance with the Implementation Plan. These included:</li> <li>the appointment of a contractor and commencement of the Schools Eco Audit Program for 2017/18</li> <li>the appointment of a contractor and commencement of the Business Eco Audit Program for 2017/18.</li> <li>presenting on the City's Climate Change Strategy at the Ecocity 2017 Conference, Melbourne between 12–14 July</li> <li>being awarded the People's Choice Award and Major Bikeley Award for the Community BikeDr event held in March at Burns Beach Park, Burns Beach.</li> <li>An annual review of progress against projects in the Strategy commenced in the quarter. The outcomes of the review will be presented to Elected Members in the next quarter.</li> </ul>		
				The 2017/18 annual review of the <i>Climate Change Strategy</i> was completed and presented to Elected Members in December 2017.  The implementation of projects from the Strategy continued in accordance with the Implementation Plan. These included:  • implementation of the next round of the coastal monitoring program in October, including photo monitoring and beach profile surveys  • completion of the Schools Eco Audit Program and Business Eco Audit Program for 2017/18.		✓
			Implement actions from the Climate Change Strategy.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
COASTAL INFRASTRUCTURE ADAPTATION PLANNING	Environmental resilience	Jul-Sep 17	Finalise the Coastal Infrastructure     Adaptation Plan and present	The City hosted the Local Government Coastal Hazard Risk Management Adaptation Planning Forum on 25 July, which included		
AND IMPLEMENTATION PROJECT	Accessible environments		<ul> <li>update to Elected Members.</li> <li>Commence development of site- specific adaptation plans including:</li> </ul>	representatives from eight local governments, the Western Australian Local Government Association and Local Government Insurance Scheme.		
Develop and implement site- specific adaptation plans and related policies to address	Community involvement		appointment of consultants     community consultation as     required, in accordance with	Peer reviews were obtained on the City's coastal adaptation planning documents, including the draft Coastal Infrastructure Adaptation Plan.		
hazard and risk along the City's coastal zone.	Environmental leadership		State Planning Policy 2.6.	The City presented at the 2017/18 State Natural Resource Management and Coastal Conference on 29–31 August, on the City's Coastal Adaptation Planning and Implementation Project.		
				The City was awarded the 2017 State Coastal Awards for Excellence  — Local Government Category for the Coastal Adaptation Planning and Implementation Project.		
		Oct–Dec 17		A submission was provided on the Department of Planning, Lands and Heritage's <i>Draft Planned or Managed Retreat Guidelines</i> .		✓
				As a result of feedback received from the peer review of the City's draft Coastal Infrastructure Adaptation Plan, an overarching Coastal Hazard Risk Management Adaptation Plan will now be developed for the City's entire coastline. This approach will replace the development of multiple site-specific plans and is considered industry best practice. The development of this Plan will commence in the next quarter.		
				Feedback from the peer review has been incorporated into the City's draft Coastal Infrastructure Adaptation Plan and an update will be provided to Elected Members in the next quarter.		
		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
MULLALOO FORESHORE MANAGEMENT PLAN	Environmental resilience	Jul-Sep 17	Develop draft Management Plan.	The development of a draft Mullaloo Foreshore Management Plan continued.		
Develop a management plan for Mullaloo Foreshore,	Community involvement	Oct-Dec 17	Finalise draft Management Plan and present to Elected Members.	The draft Management Plan was finalised and endorsed by Council at its 12 December Meeting.		✓
Mullaloo, for the environmental management of the coastal	Environmental	Jan-Mar 18	Implement Mullaloo Foreshore Management Plan.			
foreshore area.	leadership	Apr–Jun 18				
CRAIGIE BUSHLAND MANAGEMENT PLAN	Environmental resilience	Jul-Sep 17	Develop draft Craigie Bushland Management Plan.	The development of a draft Craigie Open Space Management Plan continued.		
Develop a management plan for Craigie Bushland, Craigie, for the environmental	Community involvement	Oct–Dec 17		The development of a draft <i>Craigie Open Space Management Plan</i> continued and included a stakeholder consultation meeting with Friends of Craigie Bushland and the University of Western Australia.		✓
management of the bushland	Environmental					
area.	leadership	Apr–Jun 18	Finalise Craigie Bushland     Management Plan.			
LILBURNE PARK MANAGEMENT PLAN	Environmental resilience	Jul-Sep 17	Undertake review of Lilburne Park     Management Plan including a flora     survey of the site to provide	Consultants were appointed in the quarter to undertake a flora survey for Lilburne Park which will inform the review and update of the <i>Lilburne Park Management Plan</i> . The consultants commenced the flora		
for Lilburne Park, Duncraig, for the environmental involvement	Community		updated vegetation condition.	survey in September.		
	Environmental	Oct–Dec 17		Lilburne Park flora survey was completed by the consultants and a draft report has been provided for the City's review and comment.		✓
management of the bushland area.	leadership	Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
Implement the Weed  Management Plan to provide an ongoing strategic approach to the management of natural areas in order to	Environmental resilience  Community involvement  Environmental leadership	Jul-Sep 17	<ul> <li>Conduct an annual review of progress against the Weed Management Plan and present an update to Elected Members.</li> <li>Implement actions from the Weed Management Plan.</li> </ul>	All management actions in the <i>Weed Management Plan</i> commence in 2017/18 due to the timing of Council endorsement of the Plan.  An annual review will therefore be presented to Elected Members in the first quarter of 2018/19.  The implementation of projects from the <i>Weed Management Plan</i> continued in accordance with the Implementation Plan, including annual weed spraying.		
weeds.		Oct-Dec 17	Implement actions from the Weed Management Plan.	The implementation of actions from the <i>Weed Management Plan</i> continued in accordance with the Implementation Plan, including annual weed spraying.		✓
		Jan-Mar 18				
		Apr–Jun 18				
PLAN  Implement the Pathogen Management Plan to reduce the risk of introducing and spreading pathogens by  resi  Cor invo	Environmental resilience  Community involvement  Environmental leadership	Jul–Sep 17	<ul> <li>Conduct the Pathogen Mapping and Sampling Project to establish the extent of pathogens within the City.</li> <li>Undertake a major review of the Pathogen Management Plan.</li> </ul>	Consultants were appointed to conduct pathogen and mapping sampling in 2017/18 for 15 parks and natural areas. Sampling commenced in the quarter.  A Pathogen Identification Checklist was finalised and was included as part of the <i>Bushland Management Manual</i> .  A final review of the <i>Pathogen Management Plan</i> was completed. The outcomes of the review will be presented to Elected Members in the next quarter.  Development of the new <i>Pathogen Management Plan</i> commenced this quarter.		
		Oct-Dec 17  Jan-Mar 18		The final review of the <i>Pathogen Management Plan</i> was presented to Elected Members in October.  Development of the new <i>Pathogen Management Plan</i> continued in the quarter.		<b>V</b>
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
NATURAL AREA MANAGEMENT PLANS AND KEY PERFORMANCE	Environmental resilience	Jul-Sep 17	Conduct an annual review of progress against the existing adopted natural area management	The annual review of progress against existing adopted natural area management plans commenced in the quarter. The outcomes of the review will be presented to Elected Members in the next quarter.		
INDICATORS	Community involvement		plans and present an update to Elected Members.	Information was collated on natural areas performance indicators for		
Conduct review of adopted management plans. and	Environmental		<ul> <li>Collate information on natural area key performance indicators and</li> </ul>	2016/17. Information will be presented to Elected Members in the next quarter.		
monitor and report on natural area key performance indictors in natural areas with adopted management plans	leadership	Oct-Dec 17	provide information to Elected Members.	The 2017/18 annual review of <i>Natural Area Management Plans</i> , including the Natural Area Key Performance Indicators, was presented to Elected Members in October.		✓
to ascertain whether current		Jan-Mar 18				
management practices are leading to positive outcomes.		Apr–Jun 18				
BUSHFIRE RISK MANAGEMENT PLAN	Environmental resilience	Jul-Sep 17	Finalise the draft Bushland Fire     Management Plan and present to     Elected Members.	The Bushland Fire Management Plan was finalised and presented to Elected Members on 27 September.		
Implement a Bushland Fire Management Plan to provide an ongoing strategic	Community involvement		2.00.00	The implementation of projects within the Plan commenced, including the appointment of consultants to develop individual <i>Bushfire Management Plans</i> for the City's high fire risk reserves.		
approach to the management of natural areas in order to reduce the incidence of fire.	Environmental leadership	Oct–Dec 17		The implementation of projects within the <i>Bushland Fire Management Plan</i> continued in the quarter.		✓
				The City received the individual <i>Bushfire Management Plans</i> for the City's high fire risk reserves.		
		Jan-Mar 18	Implement actions from the			
		Apr–Jun 18	Bushfire Risk Management Plan.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
YELLAGONGA INTEGRATED CATCHMENT MANAGEMENT PLAN 2015— 2019  Implement the Yellagonga Integrated Catchment Management Plan (YICM) in	Environmental resilience  Accessible environments  Community involvement	Jul-Sep 17	Implement Projects from the YICM Plan.	The implementation of projects continued as per the YICM Plan schedule. These included:  • receipt of the final reports on the 2016/17 Water Quality Monitoring and Improvement Program from Edith Cowan University  • Edith Cowan University being appointed to undertake the 2017/18 Water Quality Monitoring and Improvement Program  • City representatives attending the Yellagonga Regional Park Advisory Committee Meeting.		
partnership with the City of Wanneroo and the Department of Parks and Wildlife.	Environmental leadership	Oct–Dec 17	<ul> <li>Implement Projects from the YICM Plan.</li> <li>Present report to Elected Members on progress against the YICM Plan.</li> </ul>	The 2017/18 annual review of the YICM Plan was completed and presented to Elected Members in November. The implementation of projects continued as per the YICM Plan schedule. These included:  • Creatures of the Dark Night Stalks held on 27 October and 2 November at Neil Hawkins Park, Joondalup  • attendance at the Yellagonga Regional Park Community Advisory Committee Meeting in November.  The City, (together with strategic partners including the City of Wanneroo and Edith Cowan University), was successful in its grant application for the Federal Government's Smart Cities and Suburbs Program to use smart technology to monitor and improve the health of the Yellagonga Wetlands.		<b>√</b>
		Jan–Mar 18 Apr–Jun 18	Implement Projects from the YICM Plan.			
LANDSCAPE MASTER PLAN 2009–2019 ECO-ZONING AND HYDRO-ZONING IN PARKS	Environmental resilience Community	Jul-Sep 17	Commence construction.	Construction works commenced in the quarter, including the replacement of the existing irrigation system, installation of a new footpath network and associated works (retaining walls, tree planting and mulched garden beds).		
— MACDONALD PARK, PADBURY  Continue phase 2 of project to implement principles of ecozoning and hydro-zoning in MacDonald Park, Padbury, to increase water efficiency and install new park infrastructure.	involvement  Environmental	Oct-Dec 17	Continue construction.	Construction continued in the quarter.		✓
		Apr–Jun 18	Complete construction.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
BEACH MANAGEMENT PLAN  Finalise the review of the Beach Management Plan to guide the use, enjoyment, maintenance, preservation and appropriate development of the lands that are covered by the Plan.	Environmental leadership	Oct–Dec 17	Finalise the review of the Beach Management Plan and present to Elected Members.	The review of the Beach Management Plan was finalised and will be presented to the Policy Committee in the next quarter.		•
CITY WATER PLAN 2016–2021  Oversee the implementation of the <i>City Water Plan</i> to increase water conservation and water quality within the City.	Environmental resilience  Community involvement  Environmental leadership	Jul-Sep 17	<ul> <li>Present report to Elected Members on progress against the City Water Plan.</li> <li>Implement actions from the City Water Plan.</li> </ul>	Information has been collated for the 2016/17 annual review and will be finalised in the next quarter. Outcomes of the review will be presented to Elected Members in the next quarter.  The implementation of projects continued in accordance with the Implementation Plan, including preparations for a community Sustainable Gardens Seminar as part of National Water Week to be held 16–22 October.		
		Oct–Dec 17		The 2017/18 annual review of the <i>City Water Plan</i> was completed and presented to Elected Members in November.  The implementation of projects continued in accordance with the Implementation Plan, including delivery of a community Sustainable Gardens Seminar as part of National Water Week on 19 October.		✓
		Jan-Mar 18 Apr-Jun 18	Implement actions from the City Water Plan.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
WASTE MANAGEMENT PLAN 2016–2021  Implement the City's Waste Management Plan to provide guidance on City waste operations.	resilience Community involvement Environmental leadership	Jul-Sep 17	<ul> <li>Implement actions contained within the Waste Management Plan.</li> <li>Conduct an annual review of progress against the Waste Management Plan and present an update to Elected Members.</li> </ul>	The implementation of actions from the Waste Management Plan continued in the quarter. These included:  new bulk green waste contractor commencing collections in July e-waste drop-off weekend event undertaken between 26–27 August charity clothing event being held 2 September 360 L recycling bin trial continuing, with approximately 3,900 bins now delivered Schools Waste Education Program continuing with 42 sessions delivered in the quarter completion of Household Waste Composition Winter Audit new recycling stations for batteries, mobile phones, fluorescent globes and recycling cartridges installed in Libraries, Customer Service Centres, Bunnings Joondalup and Warwick Shopping Centre completion of an annual review of progress against the Plan with presentation to Elected Members in July.		
		Jan–Mar 18 Apr–Jun 18	Implement actions contained within the Waste Management Plan.	The implementation of actions from the <i>Waste Management Plan</i> continued in the quarter. These included:  advertising a new waste and recycling collection contract  Schools Waste Education Program continuing with 12 sessions delivered in the quarter  new Waste Local Law coming into operation  360 L recycling bin trial continuing with approximately 4,700 bins now delivered  "No Glass" sticker campaign in Edgewater and Heathridge to approximately 4,500 houses  two public waste minimisation workshops conducted with approximately 80 attendees.		<b>✓</b>

# **COMMUNITY WELLBEING**

### ASPIRATIONAL OUTCOME

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

#### **QUALITY FACILITIES**

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

#### Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

#### **CULTURAL DEVELOPMENT**

For the community to have access to world-class cultural and artistic events and facilities.

#### Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract word-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

#### **COMMUNITY SPIRIT**

To have proud and active residents who participate in local activities and services for the betterment of the community.

#### Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.

#### **COMMUNITY SAFETY**

For residents to feel safe and confident in their ability to travel and socialise within the community.

#### Strategic initiatives:

- Imbed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

# SERVICES AND PROGRAMS

PROJECT STATUS	BUDGET		
All annual milestones completed		On budge	
On track		Over bud	
Slightly behind schedule		Under bu	

BUDGET STATUS			
On budget	✓		
Over budget	<b>1</b>		
Under budget	$\downarrow$		

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
ARTS IN FOCUS	Jul-Sep 2017	The monthly Arts in Focus e-newsletter was distributed in the quarter.		
<ul> <li>Report on activities and events held during the quarter.</li> <li>Report on publication of monthly newsletter</li> </ul>		Artist, Sheridan Elphick, was selected from the Community Art Exhibition as the next Arts in Focus exhibition winner.		
	Oct-Dec 2017	The monthly Arts in Focus e-newsletter was distributed in the quarter.		✓
	Jan-Mar 2018			
	Apr–Jun 2018			

# STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>↑</b>
Under budget	<b>V</b>

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
COMMUNITY DEVELOPMENT PLAN  Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities  Cultural development  Community spirit  Community safety  Oct-De	Jul–Sep 17  Oct–Dec 17  Jan–Mar 18	Implement actions from the Community Development Plan.	<ul> <li>The implementation of actions from the Community Development Plan continued in the quarter. These included:</li> <li>the launch of the Communities in Focus program</li> <li>a meeting of the Strategic Community Reference Group held on 31 July to discuss options to develop a Community Leaders Program</li> <li>the establishment of a Volunteer Project to review and update the City's approach to recruiting, managing and acknowledging volunteers</li> <li>exploration of a Community Infrastructure Needs Assessment.</li> <li>The implementation of actions from the Community Development Plan continued in the quarter. These included:</li> <li>formation of a project team for the Volunteer Recognition Review with revised timelines agreed</li> <li>continuation of Community Infrastructure Needs Assessment project, with preliminary approach to funding bodies.</li> </ul>		<b>√</b>
		Apr–Jun 18	<ul> <li>Implement actions from the Community Development Plan.</li> <li>Present progress report to Elected Members on the achievements of the Community Development Plan.</li> </ul>			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
HBF ARENA JOONDALUP REDEVELOPMENT  Provide advice and support to	rovide advice and support to enues West on the spansion of sporting	Jul-Sep 17	<ul> <li>Participate in project team and provide advice and support.</li> </ul>	The City continued to participate in the project team for the redevelopment of HBF Arena Joondalup. Meetings were held as required.		
Venues West on the expansion of sporting				Practical completion was achieved for basketball with practical completion for football expected in October.		
facilities.		Oct-Dec 17	Complete project.	Practical completion for the football component was issued which completed the project.		✓
PENISTONE RESERVE REDEVELOPMENT	Quality facilities	Jul-Sep 17	Continue construction.	Construction continued during the quarter with the building structure works completed.		
PENISTONE PARK, GREENWOOD	Oct–Dec 17  Jan–Mar 18		Construction continued in the quarter with the building, car park, softball infrastructure, cricket/softball nets, tennis courts and playground works completed.		✓	
Complete refurbishment works for the new Penistone		Jan-Mar 18				
Community Sporting Facility and associated infrastructure.		Apr–Jun 18	Complete construction.			
WARRANDYTE PARK CLUBROOM REFURBISHMENT	Quality facilities	Jul-Sep 17	Commence design.	Detailed design was completed during the quarter and local residents and facility users were notified of the impending works. Quotations were obtained and works are scheduled to commence in the next quarter.		
Complete refurbishment works at the Warrandyte Clubroom Facility, Craigie.		Oct-Dec 17	Complete design.     Advertise and award tender.	Construction commenced in the quarter.		✓
Ciubiooni i aciiity, Ciaigie.		Jan-Mar 18	Commence construction.			
		Apr–Jun 18	Continue construction.			
PERCY DOYLE RESERVE  — SORRENTO TENNIS	Quality facilities	Jul-Sep 17	Commence detailed design.	Detailed design commenced in the fourth quarter 2016/17 and continued in this quarter.		
CLUBROOM REFURBISHMENT		Oct-Dec 17	Finalise detailed design.	Detailed design was finalised in the quarter.		✓
Refurbish existing facility		Jan-Mar 18	Advertise tender and appoint contractor.			
including refurbishment of the bar, players' area and foyer.		Apr–Jun 18	Commence construction.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PERCY DOYLE RESERVE  — SORRENTO SOCCER	Quality facilities	Jul-Sep 17	Appoint contractor.	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
CLUBROOM REFURBISHMENT		Oct-Dec 17	Commence construction.	Construction commenced in the quarter.		✓
Refurbish existing facility, including refurbishment of the		Jan-Mar 18	Complete construction.			
hall, toilets and changerooms and replacement of external storage shed.		Apr–Jun 18				
PERCY DOYLE RESERVE  — SORRENTO BOWLING	Quality facilities	Jul-Sep 17	Present report to Council on recommended works.	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
CLUBROOM REFURBISHMENT		Oct–Dec 17	Commence detailed design	Detailed design commenced in the quarter.		✓
Refurbish existing facility including a building extension		Jan-Mar 18				
for construction in 2018/19.		Apr–Jun 18	Finalise detailed design.			
PERCY DOYLE RESERVE  — DUNCRAIG LEISURE  CENTRE REFURBISHMENT	Quality facilities	Jul-Sep 17	Present report to Council on recommended works.	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
PROJECT  Refurbish existing facility		Oct–Dec 17	Commence detailed design.	Detailed design commenced in the quarter.		✓
including changerooms, main entrance, roof replacement and upgrade of heating/		Jan–Mar 18				
cooling systems to the courts, gym and other areas for construction in 2018/19.		Apr–Jun 18	Finalise detailed design.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PERCY DOYLE UTILITIES UPGRADE  Undertake power and sewer upgrades on the Percy Doyle	Quality facilities	Jul-Sep 17	Advertise request for quotation to undertake power upgrade works.	A design for the site power upgrades was commenced by an external electrical consultant in liaison with Western Power. Upon receiving confirmation of the design from Western Power, the City will proceed to request for quotation to commence the upgrade works.		
Reserve as a 2-year project.				A feasibility study was completed for sewer upgrade works.		
		Oct–Dec 17	Undertake power upgrade works.     Advertise request for quotations/ tender for sewer upgrade works.	Confirmation of design was received from Western Power for the proposed site power upgrade and a contractor was appointed to commence works in the next quarter. Minor works were undertaken by the City in preparation for the upgrade.  A whole-site services investigation was completed and scope of works were developed for sewer upgrades in the quarter. A request for quotation for the preparation for detailed design for sewer upgrade works will be undertaken in the next quarter.  A scope of works for the water/fire services feasibility study was developed and a consultant was appointed to undertake the study in the next quarter		<b>✓</b>
		Jan-Mar 18				
		Apr–Jun 18	Commence sewer upgrade works.			
WINDERMERE PARK FACILITY REFURBISHMENT	Quality facilities	Jul-Sep 17	Present report to Council on recommended works.	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
PROJECT		Oct-Dec 17	Commence design.	Design commenced in the quarter.		✓
Storage extension and		Jan-Mar 18	Continue design.			
installation of heating/cooling system.		Apr–Jun 18	Finalise design.			
CHICHESTER PARK	Quality	Jul-Sep 17	Undertake community consultation.	Community consultation was completed during the quarter.		
CLUBROOM FACILITY REDEVELOPMENT  Proposed redevelopment of a new clubroom facility and other infrastructure to be	NT opment of a ility and	Oct–Dec 17	<ul> <li>Present report to Council on the outcomes of community consultation.</li> <li>Develop scope of works.</li> </ul>	A report on the outcomes of the community consultation was presented to Council at its 10 October Meeting and the project was supported to progress to concept design stage.  The scope of works document was drafted in the quarter.		✓
determined during the		Jan-Mar 18	Develop concept plans and cost     outimeters			
planning stages of the project for construction in 2020/22.		Apr–Jun 18	estimates.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ACTIVE RESERVE AND COMMUNITY FACILITY REVIEW	Quality facilities	Jul-Sep 17	Undertake review	A review of the City's active reserves and community facilities was completed in the quarter.		
Undertake a review of the current active reserve and community facilities to inform priorities for refurbishment and redevelopment.		Oct–Dec 17	Present report to Elected Members on the outcome.	A report on the outcomes was presented to Council at its 12 December Meeting.		✓
CRAIGIE LEISURE CENTRE REFURBISHMENT	Quality facilities	Jul-Sep 17	Present report to Council on recommended works.	A report on recommended works was prepared and will be presented to Council in early 2018.		
Proposed refurbishment of existing facility including		Oct-Dec 17	Undertake detailed design.	The report on recommended works will be presented to Council in the next quarter.		✓
potential extension of the gymnasium, crèche and group fitness areas and		Jan-Mar 18				
consideration of a commercial leased area for construction in 2018/19.		Apr–Jun 18				
EDGEWATER QUARRY MASTER PLANNING	Quality facilities	Jul-Sep 17	Undertake investigations into potential sponsorship and funding	A draft <i>Joondalup Activity Centre Plan</i> was submitted to the Western Australian Planning Commission for final approval.		
·	Community spirit		opportunities for proposed accessible and adventure playgrounds within the Edgewater Quarry.	Council endorsed a Notice of Motion to prepare a report on the establishment of an Edgewater Quarry Community Reference Group at its 15 August Meeting.		
development options that optimise City and community benefits.		Oct-Dec 17		Council endorsed the establishment of the Edgewater Quarry Community Reference Group at its meeting held on 12 December.		✓
Soliono.		Jan-Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
WARWICK COMMUNITY FACILITIES	Quality facilities	Jan-Mar 18	Present key findings of the community needs, commercial and			
Investigate options to optimise opportunities related	Community spirit		planning analysis to Elected Members.  • Seek Council endorsement of the			
to the City's freehold land in the Warwick Activity Centre.		Apr–Jun 18	City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre.  • Undertake action in line with Council direction.			
WARRANDYTE PARK FLOODLIGHT UPGRADE, CRAIGIE	Quality facilities	Jul-Sep 17	<ul><li>Finalise design and scope of works.</li><li>Advertise and award tender.</li><li>Undertake construction.</li></ul>	The Scope of Works was finalised and the design is nearing completion.		
Upgrade seven floodlights to Australian Standards for large ball sports and associated power transformer upgrade if		Oct–Dec 17		The design and Scope of Works was finalised in the quarter and the contract was awarded.		✓
required, subject to Community Sporting and Recreation Facilities Fund funding.		Jan–Mar 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
COMMUNITY FUNDING PROGRAM	Cultural development	Oct-Dec 17	Conduct Round 1 Funding Program.	Round 1 of the Community Funding Program was conducted in the quarter with the following funds being awarded.		✓
Assist community-based organisations to conduct projects, events and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories:  • Environmental Development  • Community Services  • Culture and Arts Development	Community spirit			Culture and Arts Development:  Peter Cowan Writers Centre — \$5,000  Propel Youth Arts — \$5,473  Community Services:  Bladder and Bowel Health Australia Inc — \$1,232  The Patricia Giles Centre — \$2,935  Soroptimists International of Joondalup — \$850  Thyroid WA Support Group Inc — \$1,290  Bambara Primary School Parents & Citizens Association, Inc — \$1,500  Lions Club of Duncraig Inc — \$2,500  Environmental Development:  No funds were awarded in this category.		
		Apr–Jun 18	Conduct Round 2 Funding Program.			
CULTURAL PROGRAM  Deliver program of community cultural events by target	Cultural development	Jul-Sep 17	Deliver events in accordance with the endorsed program.	Cultural events were held in accordance with the endorsed program. These included:  NAIDOC Week celebrations, 3–28 July Sunday Serenades, 16 July, 20 August, 17 September		
<ul> <li>dates, such as:</li> <li>NAIDOC Week celebrations</li> <li>Sunday Serenades</li> <li>Twilight Markets</li> <li>Little Feet Festival</li> <li>Summer Concerts</li> </ul>	spirit	Oct–Dec 17		Cultural events were held in accordance with the endorsed program. These included:  Community Invitation Art Award, 14–27 October  Little Feet Festival, 22 October  Sunday Serenades, 21 October, 18 November, 9 December  Twilight Markets, 17, 24 November, 1, 8, 15 December.		<b>*</b>
<ul> <li>Joondalup Festival</li> <li>Valentine's Concert</li> <li>Community Art Invitation Award</li> </ul>		Jan–Mar 18 Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PUBLIC ART  Install permanent public artwork in the City of Joondalup.	Cultural development	Apr–Jun 18	Install artwork in the City of Joondalup.			
ARTS DEVELOPMENT SCHEME  Implement the Arts Development Scheme to		Oct–Dec 17	Conduct Round 1 of Arts     Development Scheme.	Round 1 of the Arts Development Scheme was conducted in the quarter. \$10,000 was awarded to the Western Australian Theatre, Company Side Pony Productions, to present its audio-driven, interactive, performance work: <i>Into the Jungle</i> .		✓
support the annual allocation of funds to encourage the delivery of arts programs and projects by professional artists within the City.		Apr–Jun 18	Conduct Round 2 of Arts     Development Scheme.			
INSIDE-OUT BILLBOARD PROJECT	Cultural development	Oct-Dec 17	Commission artist for artwork on Joondalup Library building.	Artist, Angela Stewart, was commissioned for the next Inside-Out Billboard for the Joondalup Library.		✓
Install artwork featuring prominent Western Australian artists.		Jan–Mar 18	<ul> <li>Install artwork on Joondalup Library building.</li> <li>Commission artist for artwork on the Joondalup Courthouse.</li> </ul>			
		Apr–Jun 18	Install artwork on the Joondalup Courthouse.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
ACCESS AND INCLUSION PLAN 2018–2021  Implement existing Access and Inclusion Plan and develop a new Access and Inclusion Plan to guide City	Community spirit	Jul-Sep 17	Implement existing Access and Inclusion Plan.	The implementation of projects from the <i>Access and Inclusion Plan</i> continued in accordance with the Implementation Plan. This included Changing Places — Sorrento North, a change facility for people with disability, which was completed in July.  The planning phase for community consultation on the development of a new <i>Access and Inclusion Plan</i> was completed in the quarter.			
operations and services to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	operations and services to ensure they are inclusive of all members of the community, including people with disabilities and their	Oct–Dec 17	<ul> <li>Implement existing Access and Inclusion Plan.</li> <li>Conduct stakeholder consultation to inform the development of the new Plan.</li> </ul>	The implementation of projects from the <i>Access and Inclusion Plan</i> continued in accordance with the Implementation Plan.  Stakeholder consultation to inform the development of the new <i>Access and Inclusion Plan</i> was undertaken from 23 October to 22 December with nearly 200 written submissions received and three workshops held.		✓	
		Jan–Mar 18	<ul> <li>Implement existing Access and Inclusion Plan.</li> <li>Analyse stakeholder feedback and commence development of new Plan.</li> </ul>				
				Apr–Jun 18	<ul> <li>Present report to Disability         Services Commission on progress         of actions against the existing         Access and Inclusion Plan.</li> <li>Present report to Council seeking         approval of the Access and         Inclusion Plan 2018–2021.</li> <li>Lodge approved Access and         Inclusion Plan 2018–2021 with         Disability Services Commission for         endorsement.</li> </ul>		

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
COMMUNITY DEVELOPMENT PROGRAMS AND EVENTS  Deliver an annual program of community-based events to encourage social interaction	Community spirit  Jul–Sep 17  Oct–Dec 17	Deliver program and events in accordance with the endorsed program.	<ul> <li>Events were held in accordance with the endorsed program. These included:</li> <li>the launch of the Communities in Focus program, held on 27 July with 50 participants</li> <li>the first workshop: The ABCs of the XYZ and Baby Boomer Generations — Attracting and Retaining Members, held on 14 September.</li> </ul>			
within local neighbourhoods such as:  Communities in Focus workshops  Ruah Registry Week  Neighbourhood BBQ Program  Disability Awareness Week		Oct–Dec 17		<ul> <li>Events were held in accordance with the endorsed program. These included:</li> <li>the delivery of a workshop entitled "Sourcing and Winning Grants" held on 22 November as part of the Communities in Focus program</li> <li>the delivery of the Neighbourhood BBQ Program, with 14 streets participating in the quarter</li> <li>the official opening of the new Changing Places facility in Sorrento by the Disability Services Minister on 6 December, aligning with Disability Awareness Week.</li> </ul>		*
		Jan-Mar 18				
		Apr–Jun 18				
YOUTH EVENTS AND ACTIVITIES  Deliver a diverse range of youth events and activities for	spirit	Jul-Sep 17	<ul> <li>Deliver events and activities in accordance with the endorsed program.</li> </ul>	Events and activities were held in accordance with the endorsed program. These included:  • the delivery of a Youth School Holiday Program in July  • a Youth Forum held in August with a guest speaker, and with students attending the Council Meeting.		
learning, engagement, and entertainment for people aged 11–25 including events and programs such as:  School Holiday Program Youth music event BMX, skate and scooter		Oct–Dec 17		Events and activities were held in accordance with the endorsed program. These included:  • delivery of a Youth School Holiday Program in October  • delivery of Friday Night Drop-In at Anchors Youth Centre  • Youth Truck visiting various locations  • music composition and recording at Edge Youth Centre.		✓
events		Jan-Mar 18				
<ul><li>Defeat the Beat</li><li>National Youth Week</li></ul>		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
LIFELONG LEARNING AND CULTURE  Deliver a program of library events and activities such as:  • Children's Book Week • School Holiday Program • Library and Information Week	Jul-Sep 17	Deliver events and activities in accordance with the endorsed program.	Events and activities were delivered in accordance with the endorsed program to over 8,000 attendees. These included:  • July School Holiday program  • Joondalup Library 20th Birthday activities  • Winter Reading Challenge  • Children's Book Week  • Meet the Author event  • Story Time  • CoderDojo and technology training			
	Oct-I	Oct–Dec 17		Events and activities were delivered in accordance with the endorsed program to over 9,500 attendees. These included:  October and December School Holiday Programs  two high profile Meet the Author events with Jimmy Barnes and Judy Nunn  presence at Little Feet Festival and Kaleidoscope  delivery of the Food for Fines campaign  delivery of "I didn't know my Library did that" — families' membership campaign  presentation of School Citizenship Awards and civic tours  delivery of Discovery Sessions.		<b>√</b>
		Jan-Mar 18				
		Apr–Jun 18				
BMX, SKATE AND YOUTH OUTDOOR RECREATION	Community spirit	Jul-Sep 17	<ul> <li>Develop consultancy brief and request for quotation.</li> </ul>	A consultancy brief and request for quotation were developed in the quarter.		
Develop a BMX, Skate and Outdoor Youth Recreation Strategy as a structured		Oct–Dec 17	<ul> <li>Engage consultant</li> <li>Undertake consultation</li> <li>Commence development of draft Strategy.</li> </ul>	A request for quotation from consultants to develop the strategy was advertised in the quarter.  An assessment of submissions received was undertaken in December.		✓
approach for the planning and development of future	approach for the planning and levelopment of future	Jan-Mar 18	Present report to Council seeking endorsement of draft Strategy.			
facilities.		Apr–Jun 18	Implement Strategy			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
AGE FRIENDLY COMMUNITIES  Develop an Age Friendly Communities Plan and a regional Age Friendly Strategy to deliver an annual program of seniors-based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.		Jul-Sep 17	Develop Age Friendly Communities Joondalup Plan and draft Regional Age Friendly Strategy.	The development of the draft <i>Age Friendly Joondalup Plan</i> continued in the quarter. Regional negotiations with the Cities of Stirling and Wanneroo continued with the aim of developing of a regional commitment to age friendly programs and services.  Age Friendly projects progressed with State Government Funding, including:  • Find Know Do Program (learning about available social opportunities)  • Senior Smart Travel Program (connecting seniors to public transport to promote independence and connection to community).		
		Oct–Dec 17	Continue development of Age     Friendly Communities Joondalup     Plan and draft Regional Age     Friendly Strategy.	The draft Age Friendly Joondalup Plan was completed in the quarter.		✓
		Jan–Mar 18	Present report to Council seeking endorsement of a draft Age Friendly Communities Joondalup Plan and draft Regional Age Friendly Strategy.			
		Apr–Jun 18	Develop Implementation Plan for Age Friendly Communities Joondalup Plan and Regional Age Friendly Strategy.			
HOMELESSNESS STRATEGY	Community spirit	Jul-Sep 17	Conduct workshop with Elected Members.	Two workshops were held with Elected Members from the Cities of Wanneroo and Joondalup to progress discussion on a <i>Regional Homelessness Strategy</i> .		
Develop a regional  Homelessness Strategy in partnership with the City of Wanneroo.		Oct-Dec 17	Develop draft Regional Homelessness Strategy.	Development of the <i>Regional Homelessness Strategy</i> , in partnership with the City of Wanneroo, continued in the quarter.		✓
		Jan-Mar 18	Present draft Strategy to Elected Members.			
		Apr–Jun 18	Conduct consultation on the draft Strategy and present draft Strategy to Council seeking final endorsement.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
JOONDALUP MEN'S SHED	Community spirit	Oct-Dec 17	Present additional information requested by Elected Members.	Additional information requested by Elected Members was presented in the quarter.		✓
Consider facility requirements for the Joondalup Men's Shed.		Jan-Mar 18	Present report to Council.			
		Apr–Jun 18	<ul> <li>Undertake community consultation.</li> <li>Present report to Council seeking approval to proceed to detailed design.</li> </ul>			
CRIME PREVENTION PLAN safety	Community	Jul-Sep 17	<ul> <li>Implement actions from the         Community Safety and Crime         Prevention Plan.</li> <li>Present progress report to Elected         Members on the achievements         against the Community Safety and         Crime Prevention Plan.</li> </ul>	Actions from the Community Safety and Crime Prevention Plan continue to be implemented.  Information regarding the State Government CCTV Strategy was provided to Elected Members on 18 August.		
		Oct–Dec 17	Implement actions from the Community Safety and Crime Prevention Plan.	Actions from the <i>Community Safety and Crime Prevention Plan</i> continued to be implemented during the quarter including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation.  A review of the <i>Community Safety and Crime and Prevention Plan</i> has commenced to inform the development of a new plan.		1
		Jan-Mar 18		·		
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
CIVIC CEREMONIES  The City conducts regular citizenship ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as:  Remembrance Day Memorial Service  ANZAC Day	Community spirit	Jul–Sep 17  Oct–Dec 17	<ul> <li>Conduct regular citizenship ceremonies.</li> <li>Deliver planned functions and ceremonies.</li> </ul>	The City held four Citizenship Ceremonies in the quarter at which 310 local residents became Australian citizens.  The City held the following planned functions and ceremonies in the quarter:  Joondalup Dinner  Warwick Hockey Stadium Launch  NAIDOC Week Launch  Policy Reception for sporting and community groups  Seniors' Lunch  The City held one Citizenship Ceremony during the quarter at which 76 local residents became Australian citizens.  The City held the following planned functions and ceremonies in the quarter:  Rates Prize Draw  Community Invitation Art Award  Mayoral Prayer Breakfast  Kaleidoscope VIP  Remembrance Day  Community Christmas Reception		*
		Jan-Mar 18 Apr-Jun 18				



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**Trim Reference** 

# PDP Parks Development Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment Complete	Completion Date Project Stage
PDP2177	Tom Walker Pk Irrigation Upgrade	0	55,000	0	0	8/01/2018	16/03/2018	70	Works in Progress
PDP2178	Maquire Pk Irrigation Upgrade	0	70,000	70,000	54,231	1/08/2017	20/10/2017	100 Actual Completion	31/10/2017 Works Completed
PDP2180	Castlecrag Pk Irrigation Upgrade	0	90,000	70,000	23,320	4/09/2017	19/01/2018	70	Works in Progress
PDP2224	City Centre Irrigation Upgrades	0	49,000	49,000	46,813	7/08/2017	29/09/2017	100 Actual Completion	29/09/2017 Works Completed
PDP2227	Whitfords Nodes Park Irrigation Upgrades	0	35,000	35,000	18,437	4/09/2017	27/10/2017	100 Actual Completion	31/10/2017 Works Completed
PDP2238	Callander Pk Irrigation Upgrades	0	100,000	30,000	71,175	4/09/2017	27/04/2018	70	Works in Progress
PDP2250	Geddes Pk Irrigation Upgrades	0	140,000	0	8,728	8/01/2018	22/06/2018	10	Works in Progress
PDP2251	Keppell Pk Irrigation Upgrades	0	130,000	0	9,089	8/01/2018	22/06/2018	10	Works in Progress
PDP2252	Tree Planting Program	0	125,000	15,000	26,118	3/07/2017	29/06/2018	15	Works in Progress
PDP2256	MacDonald Park LMP	111,101	692,000	670,000	848,024	3/07/2017	31/10/2017	100 Actual Completion	30/11/2017 Works Completed
PDP2272	Parin Pioneer Pk Development	0	100,000	14,000	4,680	3/09/2018	30/11/2018	0 Multi-Year Project	Investigation Phase
	Program Totals:	: 111,101	1,586,000	953,000	1,110,613				

#### FNM Foreshore & Natural Areas Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date Project Stage
FNM2051	Coastal & Foreshore Fencing Renewal Prog	0	60,000	35,000	69,068	1/09/2017	15/06/2018	100 Actual Completion	30/11/2017 Works Completed
FNM2054	Whitfords Nodes Hillarys Lookout Stairwa	-150	420,000	20,000	22,010	1/01/2018	30/06/2018	0	Consultation Phase
FNM2058	Conservation Reserves Interpretive Signa	0	60,000	60,000	42,959	1/09/2017	29/09/2017	100 Actual Completion	26/10/2017 Works Completed
FNM2059	Bushland Reserve Fencing Renewal Program	0	70,000	25,000	62,903	1/08/2017	31/05/2018	100 Actual Completion	6/10/2017 Works Completed
FNM2067	Iluka F/Shore Lookout Platform	80,000	80,000	0	65,910	1/11/2017	31/01/2018	95	Works in Progress
FNM2070	Bushland Reserve Paths Renewal	0	125,000	0	117,063	1/04/2018	1/04/2018	100 Actual Completion	22/08/2017 Works Completed
FNM2071	Wetlands Renewal Program	0	100,000	40,000	65,290	1/08/2017	1/06/2018	70	Works in Progress
-	Program Totals:	79,850	915,000	180,000	445,204				

## PEP Parks Equipment Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage	
PEP2044	Universal Access Paths Program	0	79,000	47,000	30,333	1/09/2017	30/06/2018	50	Works in Progress	
PEP2075	Pks Asset Replacement / Renewal	0	68,000	25,000	33,599	7/08/2017	29/06/2018	30	Works in Progress	
PEP2523	Tarolinta Pk Playspace Renewal	0	110,000	6,000	4,711	1/04/2018	29/06/2018	0	Quotation Phase	
PEP2526	Granadilla Pk Playspace Renewal	0	110,000	6,000	5,524	1/02/2018	30/04/2018	0	Quotation Phase	
PEP2616	Barbeque Renewal Program	0	60,000	60,000	46,994	4/09/2017	30/11/2017	100 Actual Completion	27/10/2017 Works Completed	
PEP2619	Bollard And Fencing Renewal Program	0	70,000	20,000	71,624	1/08/2017	29/09/2017	100 Actual Completion	30/11/2017 Works Completed	
PEP2620	Coastal Foreshore Showers Program	0	27,000	27,000	37,429	1/09/2017	31/10/2017	100 Actual Completion	30/11/2017 Works Completed	
PEP2629	Cricket Infrastructure Renewal City Wide	0	40,000	40,000	28,442	14/08/2017	13/10/2017	65 Expected Completion	18/05/2018 Works in Progress	
PEP2630	Fitness Equipment Program	0	50,000	0	0	3/07/2017	1/02/2018	0	Works Phased	
PEP2637	Goal Post Renewal City Wide	0	20,000	0	6,554	5/03/2018	27/04/2018	30	Works in Progress	
PEP2638	Park Seating Renewal City Wide	0	20,000	20,000	20,828	7/08/2017	27/10/2017	100 Actual Completion	31/10/2017 Works Completed	
PEP2642	Park Signage Renewal City Wide	0	65,000	0	52,635	5/02/2018	25/05/2018	90	Works in Progress	
PEP2644	Park Vehicle Entry Renewal City Wide	0	30,000	0	38,642	6/11/2017	30/03/2018	95	Works in Progress	
PEP2659	MacDonald Pk Playspace Renewal	0	160,000	160,000	130,306	1/12/2017	30/04/2018	93	Works in Progress	
PEP2675	Poynter Pk Playspace Renewal	0	110,000	110,000	96,418	1/02/2018	30/04/2018	100 Actual Completion	30/11/2017 Works Completed	
PEP2680	Prince Regent Pk Playspace Renewal	0	110,000	5,500	10,053	1/04/2018	29/06/2018	0	Quotation Phase	
PEP2686	Timberlane Pk Playspace Renewal	0	110,000	5,500	6,246	1/02/2018	30/04/2018	0	Quotation Phase	
PEP2688	Wallangarra Pk Playspace Renewal	0	60,000	5,500	17,322	1/03/2018	31/05/2018	95	Works in Progress	
PEP2690	Dampier Pk Playspace Renewal	0	110,000	5,500	4,715	1/04/2018	29/06/2018	0	Quotation Phase	
PEP2693	Thornton Pk Playspace Renewal	0	110,000	110,000	38,134	1/11/2017	28/02/2018	100 Actual Completion	22/12/2017 Works Completed	
PEP2695	Drinking Fountains on Pks	0	50,000	50,000	32,139	1/08/2017	29/12/2017	70 Expected Completion	28/02/2018 Works in Progress	
PEP2713	Braden Pk BBQ, Shelter & Seating	0	40,500	3,000	6,930	1/05/2018	29/06/2018	0	Quotation Phase	
PEP2726	Glengarry Pk Basketball Pad and Hoop	0	7,000	0	3,295	1/05/2018	29/06/2018	0	Quotation Phase	
PEP2732	Tom Simpson Pk Playspace Renewal	0	280,000	259,500	2,772	1/12/2017	30/03/2018	0	Design Phase	
PEP2773	Hawker Park - BBQ Equipment	0	50,000	50,000	36,746	1/11/2017	28/02/2018	90	Works in Progress	
	Program Totals	: 0	1,946,500	1,015,500	762,391					

## SSE Streetscape Enhancement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date	Project Stage
SSE2011	Arterial Roads Landscape Upgrade Program	0	500,000	500,000	407,382	10/07/2017	31/10/2018	82		Works in Progress
SSE2055	Streetscape Renewal Program	0	200,000	50,000	20,343	1/09/2017	29/06/2018	2		Works in Progress
SSE2056	City Centre Streetscape Renewal Program	0	300,000	21,000	0	1/05/2018	30/06/2018	0		Works Phased
SSE2057	Leafy City Program	31,005	600,000	390,000	295,253	1/07/2017	30/06/2022	73 Multi-Year Project		Works in Progress
-	Program Totals:	31,005	1,600,000	961,000	722,978					

## LTM Local Traffic Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date Project Stage
LTM2043	Barridale Drive Traffic Treatment	0	70,000	70,000	4,316	1/10/2017	30/11/2017	100 Actual Completion	22/11/2017 Works Completed
LTM2128	CFWD - Marmion/Edinburgh Ped Crossing	90,314	116,990	16,990	627	1/12/2017	28/02/2018	0 Expected Completion	29/06/2018 Design Phase
LTM2132	Minor Road Safety Improvements	0	30,000	10,000	5,912	1/08/2017	1/05/2018	19	Works in Progress
LTM2143	Venturi Dr Median Treatment	0	200,000	0	4,764	1/01/2018	31/03/2018	0	Design Phase
LTM2145	Herreshoff Ramble Median Treatment	0	130,000	5,000	6,435	1/12/2017	31/01/2018	0	Design Phase
LTM2154	Arnisdale Rd Median Treatment	0	20,000	20,000	18,371	1/10/2017	30/11/2017	100 Actual Completion	22/11/2017 Works Completed
LTM2156	Whitfords Avenue Median Treatment	0	560,000	560,000	22,258	1/09/2017	31/12/2017	85 Expected Completion	15/02/2018 Works in Progress
	Program Totals:	90.314	1.126.990	681.990	62,684				

## SBS Blackspot Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date Project Stage
SBS2060	CFWD-Whitfords Ave/Dampier Ave Inters	6,000	0	0	0	1/03/2018	31/03/2018	0	Design Phase
SBS2068	CFWD Whitfords Ave/John Wilkie Tarn R/b	28,370	554,000	440,000	529,587	1/09/2017	31/12/2017	85 Expected Completion	15/02/2018 Works in Progress
SBS2069	CFWD Warwick Train Station Entrance	104,177	175,000	150,000	21,049	1/02/2018	30/06/2018	0	Design Phase
SBS2070	CFWD - Hepburn Ave & Glengarry Dr R/bout	-54,177	0	0	9,700	1/04/2017	30/11/2017	100 Actual Completion	24/10/2017 Works Completed
SBS2071	Grand Boulevard & Shenton Ave	0	90,000	0	0	1/04/2018	31/05/2018	0	Works Phased
SBS2077	Marmion Ave & Burns Beach Rd	0	120,000	0	3,918	1/04/2018	31/05/2018	0 Multi-Year Project	Investigation Phase
SBS2078	Marmion Ave & Gilbert Rd	0	216,000	216,000	0	20/08/2018	31/10/2018	0 Multi-Year Project	Works Phased
SBS2079	Marmion Ave & Ocean Reef Rd	0	150,000	150,000	4,603	1/11/2017	31/12/2017	0 Expected Completion	9/04/2018 Works Programed
SBS2081	Ocean Reef Rd & Trappers Drive	0	150,000	150,000	3,375	1/11/2017	31/12/2017	0 Expected Completion	30/03/2018 Works Programed
SBS2082	Warwick Rd & Allenswood Dve	0	144,000	144,000	0	20/08/2018	31/10/2018	0 Multi-Year Project	Works Programed
SBS2083	Whitfords Avenue & Trappers Dve	0	120,000	120,000	44,463	1/10/2017	30/11/2017	100 Actual Completion	31/12/2017 Works Completed
-	Program Totals:	84,370	1,719,000	1,370,000	616,694				

# PFP Parking Facilities Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date Project Stage
PFP2022	CFWD Forrest Park - Additional Parking	120,000	0	0	141,827	1/08/2017	30/09/2017	100 Actual Completion	27/10/2017 Works Completed
PFP2062	CFWD - Chesapeak Way On-Street Parking	195,994	0	0	188,853	1/06/2017	30/09/2017	100 Actual Completion	31/08/2017 Works Completed
PFP2063	Sanday Place On-Street Pking	0	60,000	0	0	1/04/2018	31/05/2018	0	Works Phased
PFP2066	Pinnaroo Point Pking Improvements	0	150,000	0	615	1/02/2018	31/03/2018	0	Works Phased
PFP2068	Barridale Drive Pking Embayments	0	90,000	90,000	4,982	1/10/2017	30/11/2017	100 Actual Completion	22/11/2017 Works Completed
PFP2071	Herreshoff Ramble On-Street Pking	0	60,000	5,000	0	1/12/2017	31/01/2018	100 Project Withdrawn	22/12/2017 Project Withdrawn
-	Program Totals:	315,994	360,000	95,000	336,276				

#### **RDC** Major Road Construction Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date	Project Stage
RDC2015	Ocean Reef Rd-Marmion Ave-Swanson 1 + 2	-230,264	265,333	265,333	49,720	1/01/2015	5/06/2017	100 Actual Completion	4/09/2017 W	orks Completed
RDC2018	Whitfords Avenue Upgrades	178,369	822,000	780,000	382,100	1/09/2017	31/12/2017	84 Expected Completion	15/02/2018 W	orks in Progress
RDC2019	Burns Beach Rd / Joondalup Dr Roundabout	0	384,000	23,796	802	1/10/2018	31/05/2019	0 Multi-Year Project	In	vestigation Phase
-	Program Totals:	-51.895	1.471.333	1.069.129	432,622					

## FPN New Path Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date	Project Stage
FPN2132	Percy Doyle Reserve - Main Car Pk	0	14,000	14,000	14,719	1/07/2017	31/08/2017	100 Actual Completion	30/10/2017 Works	Completed
FPN2160	Bus Shelter / Stops Program	0	35,000	15,000	5,540	1/07/2017	30/06/2018	15	Works	in Progress
FPN2195	Hartley Pk	0	25,000	25,000	17,751	1/08/2017	1/09/2017	100 Actual Completion	14/09/2017 Works	Completed
FPN2210	Marmion Ave - Moore Drv to Delamere Ave	0	50,000	50,000	35,320	1/09/2017	1/10/2017	100 Actual Completion	23/08/2017 Works	Completed
FPN2231	Whitfords Avenue PBN Shared Path	5,000	245,000	8,000	118,551	1/09/2017	30/09/2017	100 Actual Completion	22/12/2017 Works	Completed
FPN2240	Burns Beach to Mindarie Dual Use Path	0	0	0	12,870	1/10/2018	30/06/2019	0	Conce	ept Design
	Program Totals:	5,000	369,000	112,000	204,752					

#### FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
FPR2124	Calectasia Pk	0	45,000	0	21,463	1/02/2018	1/03/2018	100 Actual Completion	30/11/2017 Works Completed
FPR2156	Shared Path Renewal & Resurfacing	0	30,000	0	641	1/07/2017	1/06/2018	5	Works in Progress
FPR2162	Coastal Foreshore Path Renewal	0	50,000	0	411	1/01/2018	1/05/2018	0	Works Phased
FPR2165	Whitfords East Pk	0	60,000	60,000	34,779	1/07/2017	1/08/2017	100 Actual Completion	21/07/2017 Works Completed
FPR2168	Solander Rd to Pkinson Place	0	15,000	15,000	11,429	1/07/2017	1/08/2017	100 Actual Completion	21/08/2017 Works Completed
FPR2169	Blackall Drive to Kristiansen Court	0	11,000	11,000	10,008	1/07/2017	1/08/2017	100 Actual Completion	11/09/2017 Works Completed
FPR2170	Granadilla Street to Karo Place	0	30,000	30,000	25,230	1/08/2017	1/09/2017	100 Actual Completion	16/08/2017 Works Completed
FPR2173	Seabird Place to Accessway	0	7,500	7,500	5,350	1/08/2017	1/09/2017	100 Actual Completion	30/09/2017 Works Completed
FPR2174	Ione Place to Whitfords Avenue	0	8,000	8,000	6,218	1/08/2017	1/09/2017	100 Actual Completion	30/09/2017 Works Completed
FPR2175	Whitfords Ave to Mayflower Crescent	0	15,000	15,000	11,888	1/09/2017	1/10/2017	100 Actual Completion	13/09/2017 Works Completed
FPR2176	Mayflower Crescent to Whitfords Ave	0	10,000	10,000	8,162	1/09/2017	1/10/2017	100 Actual Completion	13/09/2017 Works Completed
FPR2177	Nautilus Way to Woonona Place	0	35,000	35,000	13,083	1/09/2017	1/10/2017	100 Actual Completion	30/10/2017 Works Completed
FPR2178	Eddystone Avenue to Nyara Crescent	0	26,000	26,000	14,704	1/10/2017	1/11/2017	100 Actual Completion	17/10/2017 Works Completed
FPR2179	Eagle Street to Oyster Court	0	15,000	15,000	12,524	1/10/2017	1/11/2017	100 Actual Completion	29/09/2017 Works Completed
FPR2180	Esk Place to Spinaway Street	0	14,000	14,000	11,642	1/10/2017	1/11/2017	100 Actual Completion	17/10/2017 Works Completed
FPR2181	Harcourt Drive to Caitup Place	0	13,000	13,000	10,898	1/11/2017	1/12/2017	100 Actual Completion	27/10/2017 Works Completed
FPR2183	Cantua Court to Carob Place	0	12,000	12,000	10,663	1/11/2017	1/12/2017	100 Actual Completion	17/10/2017 Works Completed
FPR2184	Trenton Way to Davallia Rd	0	15,000	15,000	10,586	1/11/2017	1/12/2017	100 Actual Completion	18/08/2017 Works Completed
FPR2185	Cook Ave to Taylor Way	0	15,000	15,000	13,603	1/11/2017	1/12/2017	100 Actual Completion	9/11/2017 Works Completed
FPR2187	Shenton Avenue Shared Path Renewal	0	70,000	0	72,404	1/07/2017	31/08/2017	100 Actual Completion	9/08/2017 Works Completed
	Program Totals:	0	496,500	301,500	305,687				

## **SWD** Stormwater Drainage Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date	Project Stage
SWD2001	Stormwater Drainage Upgrades	0	20,000	9,000	179	1/07/2017	1/06/2018	0	De	esign Phase
SWD2102	CFWD Creaney Drive - Drain Upgrade	48,495	0	0	42,460	1/07/2017	30/09/2017	100 Actual Completion	27/10/2017 W	orks Completed
SWD2133	CFWD -Northshore Ave Sump Renewal works	89,736	180,000	10,000	8,380	1/02/2018	30/04/2018	0	De	esign Phase
SWD2146	CFWD - Peninsula Avenue Drainage Upgrade	19,689	0	0	16,842	1/12/2017	31/12/2017	100 Actual Completion	3/10/2017 W	orks Completed
SWD2170	Halgania Way Drainage Upgrade	0	20,000	0	7,301	1/12/2017	1/02/2018	100 Actual Completion	30/11/2017 W	orks Completed
SWD2171	Morrell Court Drainage Upgrade	0	30,000	30,000	21,418	1/10/2017	1/11/2017	100 Actual Completion	30/11/2017 W	orks Completed
SWD2173	Blackbutt Drive Drainage Upgrade	0	25,000	25,000	26,051	1/07/2017	30/09/2017	100 Actual Completion	1/09/2017 W	orks Completed
SWD2174	CFWD - Forrest Park Sump Beautification	-7,070	50,653	50,653	35,887	1/06/2017	31/08/2017	100 Actual Completion	26/09/2017 W	orks Completed
SWD2175	CFWD Coolibah Park Sump Beautification	13,631	135,000	35,000	65,939	1/11/2017	1/12/2017	100 Actual Completion	30/11/2017 W	orks Completed
SWD2179	Nalpa Way Drainage Upgrade	0	50,000	0	441	1/01/2018	1/02/2018	0 Expected Completion	30/03/2018 De	esign Phase
SWD2180	Waterford / Tuxen Drainage Upgrade	0	30,000	0	0	1/01/2018	1/02/2018	0 Expected Completion	31/03/2018 De	esign Phase
SWD2181	Princeville Tor Catchments GPTs	0	30,000	0	3,582	1/03/2018	1/04/2018	0 Multi-Year Project	De	esign Phase
SWD2182	Blackthorn Pk Sump Beautification	0	175,000	0	1,217	1/12/2017	1/02/2018	0 Expected Completion	30/03/2018 De	esign Phase
SWD2183	Warwick Rd West Drainage improvements	0	35,000	20,000	2,400	1/10/2017	31/12/2017	0 Expected Completion	31/03/2018 De	esign Phase
SWD2192	Addison / Adela Drainage Upgrades	0	25,000	25,000	7,992	1/07/2017	30/09/2017	100 Actual Completion	1/08/2017 W	orks Completed
SWD2193	Aberdare / Darkin Drainage Upgrades	0	30,000	30,000	44,489	1/07/2017	30/09/2017	100 Actual Completion	21/08/2017 W	orks Completed
SWD2196	Sandpiper Street Sump Beautification	0	125,000	0	3,715	1/12/2017	1/02/2018	0 Expected Completion	30/03/2018 W	orks Programed
SWD2197	Oleaster Way Sump Beautification	0	125,000	0	7,354	1/12/2017	1/02/2018	0 Expected Completion	23/02/2018 W	orks Programed
SWD2203	Periwinkle Park Catchment Upgrades	0	40,000	0	830	1/12/2017	1/02/2018	0 Expected Completion	31/03/2018 In	vestigation Phase
	Program Totals:	164,480	1,125,653	234,653	296,478					

#### STL Lighting Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
STL2003	Joondalup City Centre Lighting	59,398	3,771,038	800,000	510,158	1/11/2017	1/12/2019	29 Multi-Year Project	Works in Progress
STL2005	Arterial & Urban Road Street Lighting	40,260	20,000	9,600	63,378	1/07/2017	29/06/2018	35	Works in Progress
STL2048	Warrandyte Pk - Floodlighting Upgrade	0	700,000	20,000	7,808	1/12/2017	30/04/2018	5	Works in Progress
STL2060	CFWD Batavia Park PAW New Lighting	6,500	0	0	6,431	3/04/2017	31/08/2017	100 Actual Completion	30/09/2017 Works Completed
STL2062	CFWD Hawker Avenue, Warwick PAW Lighting	7,500	0	0	7,113	24/04/2017	31/08/2017	100 Actual Completion	4/08/2017 Works Completed
STL2067	Sir James McCusker Pk Path Lighting	0	65,000	16,200	1,376	5/02/2018	31/08/2018	0 Multi-Year Project	Works Phased
STL2068	Whitfords East Pk New Pathway Lighting	0	75,000	0	968	1/02/2018	31/05/2018	0	Works Phased
STL2075	Pinnaroo Point Car Pk Lighting	0	80,000	40,000	0	11/12/2017	28/02/2018	0 Expected Completion	31/07/2018 Works Phased
STL2076	Whitfords Nodes Car Pk	0	65,000	0	1,065	8/01/2018	11/05/2018	0	Works Phased
STL2079	Northshore Public access Way	0	15,000	0	2,648	1/03/2018	20/06/2018	0	Concept Design
	Program Totals:	: 113,658	4,791,038	885,800	600,945				

#### RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
RPR2001	RPR Program (FLRG Funds)	2,279,648	575,941	200,000	37,220	1/07/2017	30/06/2018	95	Works in Progress
RPR2002	Cracksealing & Patching Works City Wide	0	200,000	100,000	54,211		30/06/2018	1	Works in Progress
RPR2004	Rd Pres & Resurf Program (MUNI Funds)	0	100,000	50,000	29,323	1/07/2017	30/06/2018	0	Works Programed
PR2005	Parking Surfaces Renewal Program	0	150,000	50,000	0	1/07/2017	30/06/2018	0	Works Phased
RPR2014	Main Rds WA Rd Rehab (FLRG) Projects	0	351,612	175,806	0	1/07/2017	30/06/2018	0	Works Phased
PR2020	Inventory & Condition Data Collection	0	0	0	-11,500	27/03/2017	30/06/2018	75	Works in Progress
PR2406	Herreshoff Rmbl -Venturi Drv to Milne Ct	0	194,000	0	0	1/04/2018	30/06/2018	0	Design Phase
PR2412	Ord Rd	0	24,000	0	6,254	1/01/2018	31/03/2018	80	Works in Progress
PR2439	Cooper Street	0	100,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2461	Westerly Crescent	0	90,000	0	39,271	1/01/2018	31/03/2018	80	Works in Progress
PR2462	Coles Place	0	21,000	21,000	23,598	1/10/2017	31/12/2017	100 Actual Completion	24/10/2017 Works Completed
PR2467	Marker Rd	0	108,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2469	Cleat Place - Marker Rd to Paved Secti	0	21,000	0	0	1/01/2018	31/03/2018	5	Works in Progress
PR2477	Northwood Way	0	119,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2632	Greenlaw Street	0	80,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2644	Poimena Mews & Bindaree Tce Intersection	0	61,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2735	Abney Street	0	47,000	47,000	52,604	1/10/2017	31/12/2017	100 Actual Completion	28/11/2017 Works Completed
PR2736	Daylight Close	0	32,000	32,000	27,896	1/10/2017	31/12/2017	100 Actual Completion	28/11/2017 Works Completed
PR2737	Leander Street	0	101,000	101,000	108,302	1/10/2017	31/12/2017	100 Actual Completion	30/11/2017 Works Completed
PR2738	Marion Court	0	38,000	38,000	42,809	1/10/2017	31/12/2017	100 Actual Completion	29/11/2017 Works Completed
PR2739	Stadia Court	0	26,000	26,000	28,436	1/10/2017	31/12/2017	100 Actual Completion	28/11/2017 Works Completed
PR2740	Cingalee Place	0	47,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2741	Glenn Place	0	61,000	0	207	1/01/2018	31/03/2018	0	Works Programed
PR2745	Trenton Way	0	98,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2746	Wandoo Rd	0	140,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2747	Gidgee Place	0	27,000	0	0			0 Project Withdrawn	Project Withdrawn
PR2748	Colonial Mews	0	24,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2749	Harvest Loop	0	228,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2750	Shingle Grove	0	26,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2751	Blackbutt Drive	0	76,000	76,000	57,682	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2752	Dracena Street	0	52,000	52,000	62,948	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2753	Cypress Court	0	21,000	21,000	23,668	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2754	Leschenaultia Street	0	87,000	87,000	81,312	1/10/2017	31/12/2017	100 Actual Completion	23/10/2017 Works Completed
PR2756	Pk Close	0	33,000	33,000	36,420	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2757	Ash Place	0	24,000	24,000	23,993	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2758	Protea Street	0	123,000	123,000	156,332		30/09/2017	100 Actual Completion	20/09/2017 Works Completed
PR2759	Darwinia Place	0	66,000	66,000	69,387	1/10/2017	31/12/2017	100 Actual Completion	15/09/2017 Works Completed
PR2761	Lamark Place	0	27,000	0	10,922	1/01/2018	31/03/2018	80	Works in Progress
PR2762	Pelsart Place	0	41,000	0	11,572		31/03/2018	80	Works in Progress
PR2763	Venosa Court	0	25,000	0	10,319		31/03/2018	80	Works in Progress
PR2764	Windsor Place	0	107,000	0	0		30/06/2018	0	Works Phased

## RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Completion Date Project Stage
RPR2765	Gnobar Way	0	121,000	0	0	1/04/2018	30/06/2018	0	Works Phased
RPR2766	Millimumul Way	0	85,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2767	Mullion Street	0	60,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2768	Traverse Rd	0	88,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2769	Datum Place	0	21,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2770	Colreavy Place	0	34,000	34,000	40,901	1/10/2017	31/12/2017	100 Actual Completion	24/10/2017 Works Completed
PR2771	Lindsay Way	0	67,000	67,000	61,974	1/10/2017	31/12/2017	100 Actual Completion	6/12/2017 Works Completed
PR2772	Oxley Ave-#29 Oxley Ave to Sweeney Wy Nt	0	147,000	147,000	175,138	1/10/2017	31/12/2017	100 Actual Completion	29/11/2017 Works Completed
PR2773	Pathfinder Rd	0	165,000	165,000	186,972	1/10/2017	31/12/2017	100 Actual Completion	4/12/2017 Works Completed
PR2774	Clare Street	0	24,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2775	Floribunda Avenue	0	43,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2776	Warwick Rd	0	132,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2778	Aberdare Way	0	140,000	140,000	116,223	1/07/2017	30/09/2017	100 Actual Completion	5/09/2017 Works Completed
PR2779	Addison Way	0	74,000	74,000	94,099	1/07/2017	30/09/2017	100 Actual Completion	18/07/2017 Works Completed
PR2780	Adela Place	0	17,000	17,000	18,840	1/07/2017	30/09/2017	100 Actual Completion	17/07/2017 Works Completed
PR2781	Alroy Street	0	21,000	21,000	24,101	1/07/2017	30/09/2017	100 Actual Completion	4/09/2017 Works Completed
R2782	Bagley Rd	0	79,000	79,000	114,301	1/07/2017	30/09/2017	100 Actual Completion	20/07/2017 Works Completed
R2783	Darkin Court	0	38,000	38,000	39,341	1/07/2017	30/09/2017	100 Actual Completion	6/09/2017 Works Completed
R2785	Glenmere Rd	0	113,000	113,000	111,297	1/07/2017	30/09/2017	100 Actual Completion	17/07/2017 Works Completed
R2786	Hawker Ave - Feldgate PI to Millport Drv	0	62,000	62,000	68,794	1/07/2017	30/09/2017	100 Actual Completion	11/08/2017 Works Completed
R2787	Moffat Place	0	67,000	67,000	73,782	1/07/2017	30/09/2017	100 Actual Completion	11/08/2017 Works Completed
R2796	Glade Court	0	33,000	33,000	32,798	1/07/2017	30/09/2017	100 Actual Completion	4/09/2017 Works Completed
R2798	Kauri Place	0	38,000	0	0	1/01/2018	31/03/2018	0	Works Programed
R2810	Kanangra Crescent (Eastern Section)	0	135,000	135,000	146,454	1/07/2017	30/09/2017	100 Actual Completion	10/08/2017 Works Completed
R2811	Myaree Way	0	125,000	0	0	1/01/2018	31/03/2018	0	Works Programed
R2812	Tandina Way	0	170,000	0	0	1/01/2018	31/03/2018	0	Works Programed
R2813	Hawker Ave-Springvale Drv to Feldgate PI	0	41,000	41,000	30,429	1/07/2017	30/09/2017	100 Actual Completion	11/08/2017 Works Completed
R2814	Athenian Close	0	27,000	0	36,814	1/10/2017	31/12/2017	100 Actual Completion	4/12/2017 Works Completed
R2815	Poseidon / Sail Roundabout	0	42,000	0	0	1/01/2018	31/03/2018	0	Works Programed
R2816	Sail Trc - Poseidon Rd to Whitmore Tce	0	38,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2817	Sail / Whitmore / Abrolhos Roundabout	0	53,000	0	0	1/01/2018	31/03/2018	0	Works Programed
PR2825	Eddington Rd	0	139,000	139,000	122,432	1/07/2017	30/09/2017	100 Actual Completion	8/09/2017 Works Completed
PR2826	Springvale Rd-Dorchester Rd to Willow Rd	0	60,000	60,000	45,056	1/07/2017	30/09/2017	100 Actual Completion	9/09/2017 Works Completed
R2827	Didcot Street	0	37,000	37,000	38,289	1/07/2017	30/09/2017	100 Actual Completion	7/09/2017 Works Completed
R2835	Kensal Green	0	104,000	0	0		31/03/2018	0	Works Programed
R2851	Waterford / Orbell Roundabout	0	53,000	0	0	1/04/2018	30/06/2018	0	Works Phased
PR2863	John Place	0	43,000	0	0		30/06/2018	0	Works Phased
PR2867	Karalundie Way	0	104,000	0	0		30/06/2018	0	Works Phased
PR2872	Grand Blvd (NB) - Joondalup to Kendrew	0	89,534	59,534	2,525		31/12/2017	30 Expected Completion	15/02/2018 Works in Progress
PR2874	Hepburn Ave WB -Moolanda to Allenswood	0	87,558	30,558	72,702		31/12/2017	100 Actual Completion	2/12/2017 Works Completed
PR2875	Whitfords Ave EB - Alexander to Gibson	0	632,606	250,000	24,920		31/12/2017	80 Expected Completion	15/02/2018 Works in Progress

## RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
DDD0070			400.000	== 000	0.070	4/40/0047	04/40/0047		45/00/0040 W. J. D.
RPR2876	Joondalup Drv SB - Grand Blvd to Injun	C	120,863	77,200	2,373	1/10/2017	31/12/2017	0 Expected Completion	15/02/2018 Works Programed
RPR2878	Coolibah Drv (NB) - Garnkirk to Strathav	C	108,060	35,000	82,009	1/10/2017	31/12/2017	100 Actual Completion	2/12/2017 Works Completed
RPR2879	Whitfords Ave (EB) - Duffy to Mooro	C	115,662	50,000	11,458	1/10/2017	31/12/2017	100 Actual Completion	18/12/2017 Works Completed
RPR2882	Lilbourne & Guron Roundabout	C	0	0	27,596	13/01/2018	30/03/2018	80	Works in Progress
RPR2883	Warwick Rd (EB) - 50m before Marmion	C	0	0	1,030	1/12/2017	29/12/2017	100 Actual Completion	19/12/2017 Works Completed
RPR2884	Lilburne Rd - Ayton Wy to Ayton Wy	C	0	0	32,594	3/01/2018	30/03/2018	80	Works in Progress
RPR2885	Lilburne & Readshaw Intersection	C	40,877	25,000	8,557	1/10/2017	31/12/2017	80 Expected Completion	15/02/2018 Works in Progress
RPR2892	Arran Court	C	34,000	34,000	28,418	1/07/2017	30/09/2017	100 Actual Completion	10/08/2017 Works Completed
RPR2898	Cassia Street	C	43,000	43,000	38,071	1/10/2017	31/12/2017	100 Actual Completion	23/10/2017 Works Completed
RPR2899	Mirbelia Court	C	23,000	23,000	54,513	1/10/2017	31/12/2017	100 Actual Completion	24/10/2017 Works Completed
	Program Totals:	2.279.648	7.907.713	3,419,098	2.947.986				

# **BRD** Bridges Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
BRD2000	Bridge & Underpass Refurbishment Program	0	50,000	20,000	12,474	1/07/2017	30/06/2018	30	Works in Progress
	Program Totals:	0	50.000	20.000	12.474				

# **BCW** Major Building Works Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete Comment	Completion Date Project Stage
3CW2025	Building Capital Works Various Locations	0	95,000	25,000	49,647	1/07/2017	30/06/2018	61	Works in Progress
3CW2094	CFWD Flinders Pk Community Centre Refurb	24,435	0	0	18,143	1/12/2016	31/08/2017	100 Actual Completion	29/08/2017 Works Completed
3CW2333	Hazardous Materials Management	0	75,000	0	3,542	3/07/2017	30/06/2018	1	Works in Progress
CW2382	Compliance and Access & Inclusion Works	0	100,000	80,000	90,459	4/12/2017	12/01/2018	100 Actual Completion	20/12/2017 Works Completed
CW2450	Environmental Inititiatives	0	100,000	40,000	7,926	1/07/2017	30/11/2018	64	Works in Progress
CW2514	Mawson Pk Toilets/Changeroom Refurbish	0	220,000	0	0	1/04/2018	28/06/2018	0	Design Phase
CW2515	Otago Pk Toilets/Changeroom Refurbish	0	150,000	0	0	1/02/2018	27/04/2018	0	Design Phase
CW2535	Neil Hawkins Toilet Block Refurb	0	150,000	150,000	154,101	24/07/2017	29/09/2017	100 Actual Completion	30/08/2017 Works Completed
CW2551	Warrandyte Pk Clubroom Refurb	0	200,000	0	92,988	1/11/2017	31/07/2018	80 Multi-Year Project	Works in Progress
CW2552	Windermere Pk Clubroom Refurb	0	22,000	0	457	1/11/2018	28/06/2019	0 Multi-Year Project	Concept Design
CW2556	Joondalup Admin Building Cooling Towers	0	20,000	20,000	5,863	1/06/2017	31/07/2017	100 Actual Completion	21/07/2017 Works Completed
CW2569	CFWD - SES Winton Road	0	0	0	0	4/02/2016	14/05/2017	100 Actual Completion	30/06/2017 Works Completed
CW2573	Short Life Services Replacement Program	0	75,000	37,500	38,721	1/07/2017	30/06/2018	75	Works in Progress
CW2582	Joondalup Library Air-conditioning works	0	35,000	0	35,750	1/03/2018	22/06/2018	100 Actual Completion	17/11/2017 Works Completed
CW2585	Whitford Nodes UAT Construction	0	75,000	75,000	81,064	1/09/2017	30/11/2017	100 Actual Completion	13/10/2017 Works Completed
CW2589	Woodvale Library Ceiling Installation	0	50,000	0	0	23/12/2017	31/01/2018	95	Works in Progress
CW2607	Craigie Leisure Centre Cafe	0	65,000	65,000	77,255	1/08/2017	29/09/2017	100 Actual Completion	13/09/2017 Works Completed
CW2610	Heathridge Leisure Centre Roof Repairs	0	60,000	30,000	28,705	1/11/2017	31/01/2018	100 Actual Completion	19/12/2017 Works Completed
CW2620	Civic Centre Slab Waterproofing	0	65,000	0	0	12/02/2018	30/04/2018	40	Works in Progress
	Program Totals	s: 24,435	1,557,000	522,500	684,622				

# MPP Major Projects Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Adopted Budget Amount YTD	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Comment	Completion Date Project Stage
MPP2021	Warwick Activity Centre-City Community F	0	270,000	0	0			0 Multi-Year Project	Investigation Phase
MPP2026	Joondalup Men's Shed	0	250,000	20,000	13,818	1/11/2018		0 Multi-Year Project	Works Phased
MPP2034	Joondalup Amin Building Major Refurbishm	0	1,200,000	100,000	440,810	28/08/2017	29/06/2018	3 Multi-Year Project	Works in Progress
MPP2047	Penistone Park - Facility Redevelopment	651,765	2,496,500	1,500,000	2,359,321	1/04/2017	28/02/2018	84	Works in Progress
MPP2050	Craigie Leisure Centre Upgrades	0	250,000	0	0	1/01/2018	1/06/2018	0 Multi-Year Project	Works Phased
MPP2054	CFWD - Synthetic Hockey Project	0	0	0	17,990	1/03/2016		100 Actual Completion	28/04/2017 Works Completed
MPP2063	Percy Doyle - Tennis Clubrooms	21,012	592,400	73,000	23,865	1/04/2018	31/10/2018	0 Multi-Year Project	Design Phase
MPP2064	Percy Doyle - Soccer Clubrooms	23,503	627,800	260,000	559,994	1/10/2017	31/03/2018	80	Works in Progress
MPP2065	Percy Doyle - Sorrento Bowling Clubrooms	0	23,400	0	0	1/09/2018	1/04/2019	0 Multi-Year Project	Works Phased
MPP2066	Percy Doyle - Duncraig Leisure Ctre Refu	0	102,400	40,000	0	1/09/2018	1/04/2019	0 Multi-Year Project	Works Phased
MPP2072	Percy Doyle - Utilities Upgrade	7,735	750,000	132,000	25,589	1/12/2017	31/07/2019	7 Multi-Year Project	Design Phase
MPP2075	Prince Regent Pk Community Facility Upg	0	100,000	30,000	0			0 Multi-Year Project	Works Phased
-	Program Totals:	704,015	6,662,500	2,155,000	3,441,388				
	Grand Totals:	3,951,976	33,684,227	13,976,170	12,983,795				