

#### City of Joondalup Financial Activity Statement for the period ended 30 November 2018

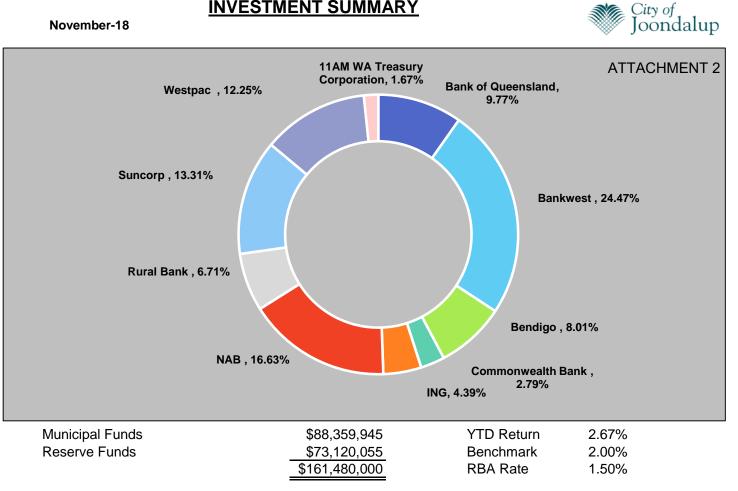
**APPENDIX 12** 

ATTACHMENT 1

Joondalup						
	Notes	Adopted Budget	YTD Budget	YTD Actual	YTD Variance \$	YTD Variance %
OPERATING REVENUE						
Rates	1	(100,296,743)	(100,296,743)	(100,425,291)	128,548	0%
Specified Area Rates		(561,099)	· · · · · · · · · · · · · · · · · · ·	(568,048)	6,949	1%
Grants and Subsidies	2	(3,526,604)		(925,947)	(740,926)	(44)%
Contributions Reimbursements and Donations	3	(1,100,753)		(502,789)	24,894	5%
Profit on Asset Disposals	4	(41,225)	· · · · · · · · · · · · · · · · · · ·	(249,152)	239,991	100%
Fees and Charges	-	(41,337,134)		(30,443,947)	38,797	0%
Interest Earnings	5	(3,446,921)		(2,246,355)	508,506	29%
Other Revenue/Income	6	(213,466)	(87,794)	(796,086)	708,292	100%
Total Operating Revenue	Ū.	(150,523,946)	A	(136,157,615)	915,051	0%
OPERATING EXPENSES						
Employee Costs	7	65,529,623	28,632,085	27,683,787	948,298	3%
Materials and Contracts	8	52,554,318	22,081,050	20,468,693	1,612,357	7%
Utilities (gas, electricity, water etc.)		5,613,600	2,235,961	2,280,659	(44,698)	(2)%
Depreciation & Amortisation of Non-Current Assets	9	30,819,322	12,848,213	12,638,484	209,729	2%
Loss on Asset Disposals	10	212,295	14,544	160,196	(145,652)	(100)%
Interest Expenses	-	476,596	178,450	178,128	322	0%
Insurance Expenses		1,383,322	1,381,602	1,389,036	(7,434)	
Total Operating Expenses		156,589,076	67,371,905	64,798,983	2,572,922	4%
(SURPLUS)/DEFICIT FROM OPERATIONS		6,065,131	(67,870,659)	(71,358,632)	3,487,973	5%
OPERATING NON-CASH ADJUSTMENTS						
Depreciation & Amortisation of Non Current Assets		(30,819,322)	(12,848,213)	(12,638,484)	(209,729)	(2)%
Loss on Asset Disposal		(212,295)	(14,544)	(160,196)	145,652	100%
Profit on Asset Disposals		41,225	9,161	249,152	(239,991)	100%
Other Non-Current items		, -	-, -	-, -	(, )	
Movement in Non-current Items	11	(100,000)	(100,000)	95,531	(195,531)	(100)%
OPERATING CASH (SURPLUS)/DEFICIT		(25,025,262)	(80,824,255)	(83,812,629)	2,988,375	4%
NON-OPERATING REVENUE						
Capital Grants and Subsidies	12	(8,904,948)	(1,493,898)	(2,910,800)	1,416,902	95%
Capital Contributions	13	(450,000)		(44,139)	44,139	100%
Equity Distribution - TPRC		(1,166,667)	-	-	-	0%
Acquired Infrastructure Assets		-	-	-	-	0%
Total Non-Operating Revenue		(10,521,615)	(1,493,898)	(2,954,939)	1,461,041	98%
CAPITAL EXPENDITURE						
Capital Projects	14	7,961,809	1,062,195	809,999	252,196	24%
Capital Works	15	29,734,882	5,192,282	8,793,614	(3,601,332)	(69)%
Vehicle and Plant Replacements	16	2,574,000	365,000	619,339	(254,339)	(70)%
Loan Repayment Principal		3,201,862	991,518	991,518	-	0%
Equity Investments	17	-	-	(6,300)	6,300	100%
Total Capital Expenditure		43,472,553	7,610,995	11,208,170	(3,597,175)	(47)%
CAPITAL (SURPLUS)/DEFICIT		32,950,938	6,117,097	8,253,231	(2,136,134)	(35)%
(SURPLUS)/DEFICIT FROM OPERATIONS AND CAPITAL		7,925,676	(74,707,158)	(75,559,399)	852,241	1%
FUNDING						
Proceeds from Disposal	18	(1,969,790)	(71,176)	(389,770)	318,594	100%
Loans - New Borrowings		-	-	-	-	-
Transfer from Trust		(1,930,000)		-	-	-
Transfer from Reserve		(11,444,145)		-	-	-
Transfer to Reserve		7,802,777	-	-	-	-
Transfer to Accumulated Surplus		-	-	-	-	-
Transfer from Accumulated Surplus		-	-	-	-	-
Opening Funds	19	(534,903)	(534,903)	(4,428,425)	3,893,522	100%
CLOSING FUNDS	20	(150,385)	(75,313,237)	(80,377,594)	5,064,357	7%

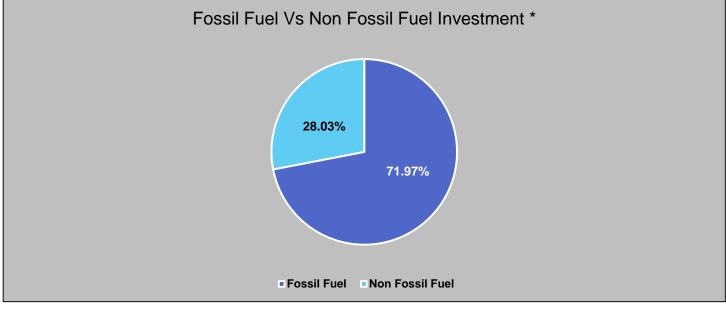
## **INVESTMENT SUMMARY**

November-18



Investment Policy Limits					
	LT Rating	<u>Limit</u>		LT Rating	<u>Limit</u>
Bank of Queensland	A-*	10%	NAB	AA-	25%
Bankwest	AA-	25%	Rural Bank	A-*	10%
Bendigo	A-*	10%	Suncorp	A+	15%
Commonwealth Bank	AA-	25%	Westpac	AA-	25%
ING	A+	15%	11AM WATC	AA+	25%

\*S&P Long Term Rating BBB, Based on the investment policy the Long Term Rating Used is (A-) Based on Moody's and Fitch Rating



\*Based on Market Forces ratings (http://marketforces.org.au/)

### NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY STATEMENT FOR THE PERIOD ENDED 30 NOVEMBER 2018

### 1. <u>Rates</u>

Rates income is higher than budget predominantly arising from higher interim rates levied than estimated year to date. Necessary adjustments will be effected in the Mid Year Review.

### 2. Grants and Subsidies

This unfavourable timing variance arose mainly from the Commonwealth General Purpose Grant (\$813,077) which was partly received in the previous financial year. This is partly offset by an unbudgeted Grant \$47,992 from the Department of Veteran Affairs through the Armistice Centenary Grant Program. Budgets in both cases will be adjusted at the Mid Year Budget Review.

### 3. <u>Contributions, Reimbursements and Donations</u>

This favourable timing variance arose mainly from Other Miscellaneous Reimbursements \$57,157, Insurance \$26,429 and Recoverable Legal Fees \$23,647, partially offset by unfavourable timing variances for Contributions (\$58,869) and Utility Charges (\$27,428).

### 4. <u>Profit on Asset Disposals</u>

This favourable timing variance arose due to the timing of the disposal of surplus land holdings and profit on sale of land at Tamala Park \$200,439 and disposal of replaced Vehicles, Plant and Equipment \$39,552.

### 5. Interest Earnings

Favourable timing variances arose from Interest from Investments \$513,641, Penalty Interest \$14,457 and Interest on Pensioners Deferred Rate \$5,272, partially offset by an unfavourable timing variance for Interest on Instalments (\$24,864).

### 6. <u>Other Revenue / Income</u>

This favourable variance arose predominantly from an unbudgeted Contribution \$500,000 from Satterley in lieu of providing the City with land for future community purposes (Beaumauris Beach Estate) and unbudgeted rebates received from LGIS \$213,828 representing the City's share of rebates provided to LGIS scheme members. This was partially offset by an unfavourable timing variance for Adshel Advertising (\$23,769).

ATTACHMENT 3



# \$128,548

(\$740,926)

### \$24,894

# \$508,506

\$239,991

### \$708,292



### 7. Employee Costs

### \$948,298

\$1,612,357

		YTD Budget	YTD Actual	Variance
a) b)	Salaries and Wages Other Employment Costs	\$26,706,399 \$1,925,686	\$25,640,694 \$2,043,093	\$1,065,705 (\$117,407)
		\$28,632,085	\$27,683,787	\$948,298

- a) A favourable variance arose for Salaries and Wages in various areas, including Parks \$287,320, CEO Administration \$202,209, Planning Approvals \$178,322, Engineering Maintenance \$83,232, Cultural Services \$79,460, Traffic Engineering \$76,015 and Building Services \$75,899 mainly due to vacant positions, partially offset by an unfavourable variance for Leisure Centres (\$152,389). The balances of variances are spread across a number of areas.
- b) An unfavourable variance arose for Agency Employees (\$228,965) covering vacant positions, partially offset by favourable variances for Labour Recovery - Capital Works \$64,924 and Other Employment Costs \$65,659. The balances of variances are spread across a number of areas.

### 8. <u>Materials and Contracts</u>

		YTD Budget	YTD Actual	Variance
a) b)	Professional Fees and Costs Public Relations, Advertising & Promotions	\$1,228,531 \$577,908	\$1,303,753 \$310,338	(\$75,222) \$267,570
C)	Computing	\$1,112,625	\$1,018,829	\$93,796
d)	Other Building Materials &	\$851,310	\$1,046,538	(\$195,228)
,	Supplies			( · · · /
e)	External Service Expenses	\$9,616,114	\$8,730,921	\$885,193
f)	Accommodation & Property	\$907,104	\$837,283	\$69,821
g)	Administration	\$878,373	\$564,046	\$314,327
h)	Furniture, Equipment & Artworks	\$986,026	\$801,454	\$184,572
i)	Charges & Recoveries	(\$78,159)	(\$209,853)	\$131,694
j)	Travel, Vehicles & Plant	\$700,867	\$823,684	(\$122,817)
k)	Other Materials & Contracts	\$5,300,351	\$5,241,700	\$58,651
		\$22,081,050	\$20,468,693	\$1,612,357

- a) Unfavourable timing variances arose for Consultancy (\$59,862) and Recoverable Legal Expenses (\$25,054), the balances of variances are spread across a number of areas.
- b) This favourable variance was predominantly due to Promotions \$101,466, General Advertising \$89,614, Signage \$26,638 and Catering \$21,565, the balances of variances are spread across a number of areas.
- c) This includes favourable timing variances for Computer Software Licences \$35,227, Computer Software Subscriptions \$31,113 and Computer Software Maintenance \$25,262.



- d) An unfavourable timing variance arose predominantly from External Material Purchases – Contract (\$272,884) partially offset by a favourable timing variance for Materials - Minor Building Works \$100,081.
- e) This favourable timing variance mainly arose from External Contractors and Services \$949,663 of which \$283,084 relates to Yellagonga Wetlands – Smart Monitoring and Management Program and Programme Activities \$91,255, partially offset by an unfavourable timing variance for General Waste Tipping Fees (\$222,211). The balances of variances are spread across a number of areas.
- f) This favourable timing variance arose predominantly from Refuse Removal Charges \$123,704, partially offset by an unfavourable timing variance for Rental and Outgoings (\$44,808).
- g) This favourable timing variance mainly arose from Other Sundry Administration Expenses \$249,017, Printing \$40,719 and Photography and Video Production \$19,778.
- Favourable timing variances arose mainly from Computer and Communications Equipment Purchases – Minor \$123,238 and Hire of Equipment \$25,547. The balances of variances are spread across a number of areas.
- i) This favourable timing variance arose predominantly from Operational Overhead Recoveries \$93,319 and Capital Overhead Recoveries \$28,682. The balances of variances are spread across a number of areas.
- j) This unfavourable timing variance arose mainly from Parts and Repairs (\$74,185), Fuel (\$32,330) and Vehicle Servicing Costs (\$21,821).
- k) Favourable variances arose predominantly from Members Costs \$41,335 and Waste Management Services \$21,852.

### 9. <u>Depreciation & Amortisation of Non-Current Assets</u>

Depreciation variances arose due to revaluation and asset capitalisation at 30 June 2018. Favourable variances arose for Depreciation – Open Reserves \$472,496 and Depreciation – Buildings \$79,388, partially offset by unfavourable variances for Depreciation – Computer and Communications Hardware (\$113,938), Depreciation – Mobile and Other Plant (\$98,496), Depreciation – Lighting (\$36,836). In addition an unfavourable variances arose for Impairment / Write Off of Assets (\$91,026). The balances of the variances are spread across a number of areas. Amendments to depreciation budgets will be effected in the Mid Year Budget Review.

### 10. Loss on Asset Disposals

This unfavourable timing variance arose in respect of the disposal of Fleet and Plant Assets.

# Favourable Variance

(\$145,652)

\$209,729



### 11. Movement in Non-Current Items

This timing variance arose in respect of a decrease in Non-current Long Service Leave Liability, reflecting movements for the year to date.

### 12. Capital Grants and Subsidies

		YTD Budget	YTD Actual	Variance
a)	Road Preservation / Resurfacing Program	\$1,143,460	\$1,373,690	\$230,230
b) c) d)	Street Lighting Program Traffic Management Program Major Roads Construction	\$5,000 \$68,000 -	\$752,529 \$234,314 \$473,023	\$747,529 \$166,314 \$473,023
e) f)	Capital Projects Other Programs	\$277,438 -	\$77,244	(\$277,438) \$77,244
		\$1,493,898	\$2,910,800	\$1,416,902

- a) This favourable variance is mainly due to additional Direct Grant funding received for Parnell Avenue – Seacrest Drive to Martin Drive \$40,000 and Federal Local Road funding received for Road Preservation Program – Asphalt Overlay \$313,160, Davalia Road - Granadilla Street to Beach Road \$50,000, Arnisdale Road – Glengarry Drive to Merrick Way \$26,433 and Blackall Drive – Allenswood Road to Hartley Court \$21,400. In addition, a favourable timing variance arose from receipt of final grant payment for Whitfords Avenue East Bound - Alexander Road – Gibson Avenue \$36,810 completed in 2017-18. This is partially offset by unfavourable timing variances for Cummings Way (\$127,000), Road Preservation Program – Crack Sealing (\$83,000) and Zamia Place (\$64,553) due to advanced receipt of funding for these projects in the previous financial year, and an unfavourable timing variance for Carew Place (\$40,000) with grant funding to be received in coming months. Budgets for these programs will be adjusted at the Mid Year Budget Review.
- b) This favourable variance mainly arose from unbudgeted grant funding of \$641,250 received from the Department of Industry for Stage 2 of the Joondalup City Centre Street Lighting. In addition, a favourable timing variance arose from receipt of the final grant payment for Warrandyte Park Floodlighting Upgrade \$111,279 completed in 2017/18.
- c) This favourable variance is a combination of the timing of final payments for 2017/18 State Black Spot Project Whitfords Avenue / John Wilkie Tarn \$78,667 and progress payments for 2017/18 projects Warwick Train Station \$54,667, Ocean Reef Road / Trappers Drive \$60,000. An unbudgeted amount of \$16,000 was received for Moore Drive / Marmion Avenue due to additional grant funding received. This is offset by an unfavourable timing variance for Warwick Road / Allenswood Drive (\$48,000) due to project delays with the project re-scheduled for completion in February 2019.
- d) A favourable variance arose from additional funding received for multi-year project Warwick Road / Erindale Road Intersection Upgrades \$360,000. In addition a favourable timing variance arose from Major Road Improvement Grant for Whitfords Avenue Median Upgrades \$113,023 which was anticipated to be received in 2017/18.



\$1,416,902



- e) This unfavourable timing variance arose from Yellagonga Wetlands Smart Monitoring and Management delayed due to re-scheduling of Federal Government funding, phasing for which will be adjusted at Mid-Year Budget Review.
- f) Favourable timing variances arose for Streetscape Enhancement Program \$49,612, Foreshore and Natural Areas Management Program \$22,633 and New Paths Program \$5,000.

### 13. <u>Capital Contributions</u>

This favourable variance arose from unbudgeted contributions received for refurbishment of the clubrooms at Windermere Park \$22,727, replacement of the floor tiles in the tennis change rooms at Percy Doyle Reserve \$9,957 and Park Signage Renewal \$4,000. In addition, unbudgeted rebates of \$7,455 were received for renewable energy appliances installed during upgrade of Penistone Park.

### 14. Capital Projects

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		YTD Budget	YTD Actual	Variance
a)	Yellagonga Wetlands -Smart Monitoring and Management	\$110,795	-	\$110,795
b)	Joondalup City Centre Commercial Office Development	\$222,581	\$79,694	\$142,887
c)	Cafes / Restaurants / Kiosks	\$141,434	\$56,066	\$85,368
d)	Better Bins Project	-	\$390,252	(\$390,252)
e)	Information Technology Projects	\$224,000	\$13,555	\$210,445
	Other Programs	\$363,385	\$270,432	\$92,953
		\$1,062,195	\$809,999	\$252,196

- a) Favourable timing variance due to re-scheduling of Federal Government funding for this project, phasing for which will be adjusted at Mid-Year Budget Review.
- b) Favourable timing variance due to project progress which is awaiting recommendations arising from the Order of Magnitude Business Case currently being prepared by consultant NS Advisory.
- c) This favourable timing variance arose mainly from Burns Beach Café / Restaurant which will soon enter design phase following finalisation of the tender process, with expenditure on this project expected to increase in coming months.
- d) This unfavourable timing variance is a result of this project progressing ahead of schedule in preparation for roll out in January to May 2019.
- e) Favourable timing variances arose for IT Disaster Recovery Facilities \$155,000 and Network Infrastructure Upgrade Program \$55,445 due to projects progress.

### \$44,139

\$252,196



### 15. Capital Works

### (\$3,601,332)

		YTD Budget	YTD Actual	Variance
a)	Street Lighting Program	\$591,000	\$2,329,775	(\$1,738,775)
b)	Road Preservation/Resurfacing Program	\$1,628,767	\$2,459,053	(\$830,286)
C)	Stormwater Drainage Program	\$66,000	\$375,469	(\$309,469)
d)	Path Program	\$429,500	\$661,883	(\$232,383)
e)	Major Buildings Capital Works	\$440,500	\$808,885	(\$368,385)
	Program			
f)	Parks Equipment Program	\$365,500	\$642,784	(\$277,284)
g)	Major Projects Program	\$788,121	\$282,970	\$505,151
h)	Streetscape Enhancement Program	\$274,979	\$361,801	(\$86,822)
i)	Parks Development Program	\$204,000	\$281,167	(\$77,167)
j)	Traffic Management Program	\$322,415	\$478,758	(\$156,343)
,, k)	Other Programs	\$81,500	\$111,069	(\$29,569)
,	- -	\$5,192,282	\$8,793,614	(\$3,601,332)

- a) This unfavourable timing variance is due predominantly from Stage 2 Joondalup City Centre Lighting (\$1,718,076) which is a multiyear project carried over from the previous year and Whitfords Nodes Car Park (\$33,608) which is now complete. This is partially offset by favourable timing variances for the Floodlight and Pole Replacement Program \$15,187 and Environmental Design Lighting \$10,000 due to project progress.
- b) Unfavourable timing variances arose from a number of projects across the program completed ahead of schedule including Zamia Place (\$126,631), Armytage Way (\$75,947), Rosedene Way (\$68,178), Oldham Street (\$64,880), Blackall Drive (\$59,223) and the Road Preservation Program Asphalt Overlay (\$60,480) to name a few. This is offset by a favourable variance for Poynter Drive Griffell Way to Granadilla Street \$38,000 which has been withdrawn following a recent condition audit report that resurfacing is not required.
- c) This unfavourable variance is a result of projects being funded from funds brought forward from the previous financial year including Parin Pioneer Park Development (Blackthorn Park) (\$119,045) and Periwinkle Park (\$62,988) both of which are now 100% complete. In addition, an unfavourable timing variance arose for Timberlane Park Drainage Outlet Upgrades (\$101,688) and Stormwater Minor Drainage Upgrades (\$21,679) which are progressing ahead of schedule.
- d) Several unfavourable timing variances arose across the Path Replacement Program which is progressing ahead of schedule with 22 (92%) projects complete including Shenton Avenue under Shared Path Renewal & Resurfacing (\$116,466), Moore Drive Shared Path (\$113,833) and New Bus Shelter Installation which is complete awaiting payment of final invoices. This is partially offset by a favourable timing variance for New Path Program project Sandalwood Drive – Marlock Drive to Calectasia Street \$60,000 which is delayed until March 2019 awaiting the outcome of a petition by residents. The balances of variances are spread across a number of areas.



- e) This unfavourable timing variance arose mainly due to Air Conditioning Replacement Program (\$96,711), Sorrento North Toilets Refurbishment (\$52,087), Sorrento Surf Life Savings Club Works (\$31,965) and Mawson Park Toilets / Changerooms (\$24,583) being completed ahead of schedule. In addition Windermere Park Clubroom Refurbishment (\$86,916) and Iluka Sports Roof Upgrade (\$47,436) are progressing ahead of schedule. The balances of variances are spread across a number of areas.
- f) Unfavourable timing variances arose across the program mainly due to Gascoyne Park Playspace Renewal (\$92,201), Wedgewood Park Playspace Renewal (\$90,669) and Barbecue Renewal Program (\$41,898) which are all complete ahead of schedule. In addition, unfavourable variances arose from funds brought forward for projects from the previous financial year including MacDonald Park Playspace Renewal (\$33,367) and Tom Simpson Park Playspace Renewal (\$37,607). Both of these projects are now complete.
- g) Favourable timing variances exist for works at Percy Doyle Reserve for the Tennis Clubrooms Refurbishment \$272,050 which is complete and Power Upgrade \$164,000 which is 36% complete. In addition a favourable timing variance arose for Joondalup Administration Building Upgrade \$73,920 which has been delayed awaiting outcome of a review of building rationalisation.
- h) This unfavourable timing variance arose predominantly due to Arterial Roads Streetscape Upgrade Program (\$237,235) which is progressing ahead of schedule. This is offset by favourable timing variances for the Streetscape Renewal Program \$146,529 for Warwick Road which is experiencing delays with construction now programmed for May to June 2019 and the Leafy City Program \$2,906 due to project progress.
- i) Unfavourable timing variances mainly arose from Fairway / Carnaby Irrigation Consolidation (\$52,140) and Albacore Park Irrigation Upgrade (23,331) which are completed ahead of schedule. In addition, the Prince Regent Park Irrigation Upgrade (\$50,653) and Tree Planting Program (\$31,124) are progressing ahead of schedule. This is partially offset by favourable timing variances for Kanangra Park Irrigation Renewal \$25,000 which is delayed awaiting Western Power connections and Park Amenity Renewal \$23,523 to be re-phased at Mid Year review. The balances of variances are spread across a number of areas.
- j) Unfavourable timing variances arose as a result of projects funding brought forward from the previous financial year including Venturi Drive Median Treatment (\$75,629), Warwick Train Station (\$33,949) and Marmion Avenue / Ocean Reef Road (\$49,870) which are all now complete. In addition, Perilya Road Improvements (\$49,955) is complete ahead of forecast. This is partially offset by Blackspot project Marmion Avenue / Burns Beach Road \$47,761 which is complete under budget.
- k) Unfavourable timing variances arose from the Foreshore and Natural Areas Management Program (\$26,311) and Parking Facilities Program (\$3,258) due to projects progress.



## 16. Vehicle and Plant Replacements

This unfavourable variance for Fleet and Plant purchases includes timing variances for four utility vehicles and four hatch back cars totalling (\$253,575) which are progressing ahead of budget phasing. Orders totalling \$544,998 have been placed and are scheduled for delivery in the coming months.

# 17. Equity Investments

This favourable variance arose from unbudgeted GST contributions from TPRC land sales.

# 18. Proceeds from Disposal

This favourable timing variance arose from Fleet and Plant disposals which includes \$103,015 for items replaced in the previous financial year.

# 19. Opening Funds

Variations in the actual results for 2017-18 compared to the budget estimate gave rise to a favourable variance of \$3,893,522 in opening funds. Adjustment to opening funds will be reflected in the Mid Year Budget Review.



\$6,300

\$318,594

### \$3,893,522

### (\$254,339)



### 20. Closing Funds

### \$5,064,357

	June 2018	November 2018
Current Assets		
Cash and Investments	\$100,085,669	\$161,676,986
Rates Outstanding, Sundry Debtors and Other	\$3,026,090	\$29,301,708
Receivables		
Accrued Income	\$1,208,522	\$1,319,512
Prepayments	\$687,023	\$304,981
Inventories	\$188,284	\$181,759
Total Current Assets	\$105,195,588	\$192,784,946
Current Liabilities		
Trade Creditors	\$4,522,569	\$8,308,833
Sundry Payables	\$610,874	\$10,386,278
Accrued Expenses	\$5,116,012	\$4,247,043
Other Payables	\$2,305,685	-
Borrowings	\$3,201,862	\$2,210,345
Provision for Annual Leave	\$4,497,672	\$4,642,752
Provision for Long Service Leave	\$5,855,900	\$6,010,089
Provision for Workers Compensation Insurance	\$2,503,467	\$3,499,925
Provision for Sick Leave	\$2,505,467	\$971,990
Other Provisions	\$196,914	\$188,822
Total Current Liabilities	\$29,817,405	\$40,466,077
	ψ23,017,403	ψτυ,του,υτη
Net Current Assets	\$75,378,183	\$152,318,869
Add back: Borrowings	\$3,201,862	\$2,210,345
Less: Cash Backed Reserves	\$74,151,620	\$74,151,620
Closing Funds – Surplus/(Deficit)	\$4,428,425	\$80,377,594