

Corporate Business Plan

2019/20 Progress Report



JULY TO SEPTEMBER 2019

Contents

ntroduction	5
ntegrated Planning and Reporting Framework	6
Strategic Community Plan 2012-2022	7
Quarter Highlights	8
Sovernance and Leadership	
Community Consultation	14
Policy Development and Review	14
Local Laws	15
Publications	15
Electronic communication	16
External Partnerships	17
Submissions to State and Federal Government	18
Elected Member Attraction	19
Coordination of Elections	19
Elected Member Induction Program	
Elected Member Training	20
Elected Member Strategic Development Session	20
Governance Framework	20
Strategic Community Reference Group	21
Annual Report	21
Local Government Act Amendment	21
Compliance Audit Return	22
Integrated Planning and Reporting Framework	22

	Delegated Authority Manual	2
	Codes of Conduct	2
	Audit and Risk Committee	2
	Australasian Local Government Performance Excellence Program	2
	Customer Satisfaction Survey	2
	Strategic Position Statements	2
	Jinan Sister City Relationship	2
	Jinan Garden	2
F	inancial Sustainability	
	Capital Works Program	2
	20-Year Strategic Financial Plan	2
	Land Optimisation Projects	2
	Property Management Framework and Facility Hire Subsidy Policy Review	2
	Burns Beach Road and Joondalup Drive Roundabout	3
	Hillarys Animal Beach Car Park Improvements	3
	Burns Beach Coastal Parking Construction	3
	Warwick Road/Erindale Road Intersection Upgrade	3
	Whitfords Avenue/Northshore Drive Roundabout	3
	State and Federal Funding of Infrastructure Projects	3
Q	Quality Urban Environment	
	Review of Residential Development Local Planning Policy and Other Local Plan Policies	_
	Joondalup Activity Centre – Local Planning Policies	34
	Review of Structure Plans and Activity Centre Plans	34
	Planning Consultation Policy	3

	Review of Joondalup Design Panel Terms of Reference	35	Joondalup Business Catalogue	52
	Housing Opportunity Areas: Design-Led Local Planning Policy	35	Regional Collaboration	5
	Housing Opportunity Areas: Amendment to Local Planning Scheme No 3	36	Cyber Check Me	5
	State Planning Reform	36	Event Attraction	54
	Streetscape Enhancement Program – Arterial Road Medians and Verges	37	Ocean Reef Marina	5
	Leafy City Program	37	Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys	5
	Whitfords Nodes Health and Wellbeing Hub	38	Establishment of Cafes, Kiosks and Restaurants – Burns Beach	56
	Burns Beach Dual Use Path – Burns Beach to Mindarie	38	Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park	5
	Beach Road Shared Path	38	The Natural Environment	
	Integrated Transport Management Strategy	39	Environment Plan 2014-2019	58
	Road Safety Action Plan	40	Climate Change Strategy 2014-2019	59
	Joondalup City Centre Street Lighting Stage 3	40	Coastal Adaptation Planning and Implementation Project	60
	Joondalup City Centre Street Lighting Stage 4	41	Ocean Reef Foreshore Management Plan	60
	Joondalup City Centre Development – Boas Place	41	Sorrento Foreshore Management Plan	6
	Joondalup Performing Arts and Cultural Facility	41	Central Park Management Plan	6
E	Economic Prosperity, Vibrancy and Growth		Marmion Foreshore Management Plan	6
	Business Engagement and Communication	44	Craigie Bushland Fauna Management Plan	6
	Economic Development Strategy	46	Pathogen Management Plan 2018-2028	62
	Business Forums	47	Natural Area Management Plans and Key Performance Indicators	6
	Business Capacity and Support	48	Bushfire Risk Management Plan	64
	Promoting Innovation and Supporting Creativity	50	Yellagonga Integrated Catchment Management Plan 2015-2019	6
	Growing Business – Edith Cowan University Business and Innovation Centre International Economic Development Activities Plan		Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley	6
	Innovation: Solutions for an Ageing Population (ISAP) Conference 2020		City Water Plan 2016-2021	6
	Strategic Marketing and Tourism		2019 State NRM and Coastal Conference	68

	Waste Management Plan 2016-2021	68
5	ommunity Wellbeing	
	Community Development Plan	71
	Falkland Park Clubrooms, Kinross Extension Toilet/Change Rooms	71
	Percy Doyle Reserve - Sorrento Bowling Clubroom Refurbishment	72
	Emerald Park Clubrooms Facility Refurbishment	72
	Mildenhall Refurbishment Project	72
	Duncraig Community Centre Refurbishment Project	72
	Ellersdale Park Clubroom Facility Refurbishment	73
	Chichester Park Clubroom Facility Redevelopment	73
	Works Operation Centre Extension (Joondalup Men's Shed)	74
	Duffy House Restoration Project	74
	Craigie Leisure Centre Refurbishment	75
	Edgewater Quarry Master Planning	75
	Warwick Community Facilities	76
	Heathridge Park Master Plan	76
	Woodvale Library and Community Hub	77

Community Funding Program	7
Cultural Plan 2020-2025	7
Cultural Events Program	7
Public Art Projects	7
Visual Arts Program	8
Access and Inclusion Plan 2018-2021	8
Community Programs and Initiatives	8
Youth Events and Activities	8
Lifelong Learning and Culture	8
BMX, Skate and Youth Outdoor Recreation Strategy	8
Age Friendly Communities Plan	8
Regional Homelessness Plan	8
Community Social Needs Assessment	8
Reconciliation Action Plan (RAP)	8
Community Wellbeing Survey	8
Community Safety and Crime Prevention Plan	8
Civic Ceremonies	8

Introduction

The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently-available information

Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing



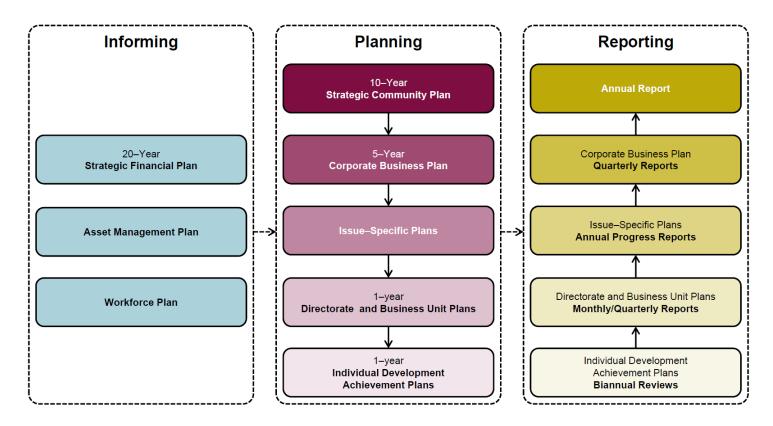
Corporate Business Plan

2019/20 - 2023/24



Integrated Planning and Reporting Framework

The Corporate Business Plan and the Corporate Business Plan Quarterly Report form part of the City's Integrated Planning and Reporting Framework. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of Corporate Business Plan Quarterly Report within this planning and reporting hierarchy.



Strategic Community Plan 2012-2022

The Strategic Community Plan 2012-2022 is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders. The plan aims to be transformational by driving a bold vision that will continue to build high standards of livability for the community.

A major review of *Joondalup 2022* was undertaken in 2017/18 to assess its structure and relevance in line with the City's vision and priorities and community aspirations, and was also modified to reflect completion of transformational projects and the inclusion of new endorsed projects. The revised plan was endorsed by Council in April 2018.

The plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision, as illustrated below. The City's *Corporate Business Plan* aligns all projects, activities and services against the direction provided within the *Strategic Community Plan* 2012-2022.

Vision:

"A global City: bold, creative and prosperous"

Governance and Leadership

Effective Representation
Corporate Capacity
Active Democracy
Strong Leadership

Financial Sustainability

Financial Diversity
Major Project Delivery
Effective Management

Quality Urban Environment

Quality Built Outcomes
Integrated Spaces
Quality Open Spaces
City Centre
Development

Economic Prosperity Vibrancy and Growth

CBD of the North
Activity Centre
Development
Destination City
Regional Collaboration
Business Capacity

The Natural Environment

Environmental Resilience

Community Involvement

Accessible Environments

Environmental Leadership

Community Wellbeing

Quality Facilities
Cultural Development
Community Spirit
Community Safety

Quarter Highlights

Governance and Leadership

Local Government Ordinary Elections

Candidate information sessions were held in on 29 July and 12 August for the upcoming Local Government Ordinary Elections which will take place in the next quarter. The City received 31 nominations for 6 councillor positions.

Jinan Gardens

Following approval at the May Council meeting to support the development of the Jinan Garden as a standalone project, progress has been made on the planning for the project which will include capital and operational cost analysis, design and funding investigations, as well as community engagement. Discussions have also taken place with North Metro TAFE to develop partnership opportunities. The garden will incorporate a wide variety of traditional Chinese garden elements and its construction will celebrate the City's ongoing relationship with the City of Jinan, China. Centrally located between the City Centre and the Joondalup Learning Precinct, the Jinan Garden will be a significant attraction for the local community and visitors to the region.

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Elcar Park, Joondalup Dog exercise park development.
- Blackthorn Park Nature Playspace, Greenwood.
- Parin Park Upgrade, Greenwood.
- Juniper Park, Duncraig.

Stormwater drainage upgrades:

- Hamersley Road.
- Gleddon Way.
- Parin Park Sump Beautification.

Blackspot Program road upgrades:

Hepburn Avenue and Cockman Road upgrade, Greenwood.

Road preservation and resurfacing:

- Leo Place, Mullaloo,
- Telford Street, Marmion.
- Triton Place, Mullaloo,
- Clontarf/Cliff Roundabout, Sorrento.
- Martin Road, Sorrento.
- Clontarf St Cliff St to St Patricks Rd. Sorrento.
- Clontarf St West Coast Drv to Cliff St, Sorrento.
- Bage Court, Hillarys.
- Ellesmere Heights, Hillarys.
- Nuytsia Avenue, Sorrento.
- Steele Road, Sorrento.
- Kempenfeldt Avenue, Sorrento.

Financial Sustainability

New Path Program

- Standford Road, Kallaroo.
- Hillarys Animal Beach Shared Path, Hillarys.

Paths Replacement Program

- Kelvin Park, Duncraig.
- Caledonia Park, Currambine.
- Ashwood Court to Braybrook Place, Craigie.
- Delcomyn Place to Eddystone Avenue, Craigie
- Eddystone Avenue to Trafford Court, Craigie.
- Eddystone Avenue to Tremont Place, Craigie.
- Glenside Crescent to Kilarry Way, Craigie.
- Eddystone Avenue to Mandalay Place, Craigie.
- Trusmore Crescent to Glenside Crescent, Craigie.

- Hasper Place, Sorrento.
- Laurel St Mullaloo Drv to Iluka Ave, Mullaloo.
- Batavia Place, Kallaroo.
- Adalia Street, Kallaroo.
- Raleigh Rd Kempenfeldt to Frobisher, Sorrento.

Parking facility upgrades:

• Hillarys Animal Beach, Hillarys

Building Capital Works:

• Kingsley Community Vision refurbishment of existing facility.

Burns Beach to Mindarie Dual Use Path

Construction work commenced on a significant section of the Burns Beach to Mindarie Dual Use path project. To mark the occasion, Joondalup Mayor, Albert Jacob, and Wanneroo Mayor, Tracey Roberts, took part in a turning the sod ceremony at the site.

The new section of path will provide a continuous link from Burns Beach Estate in the south to Catalina Estate in the north and is a key milestone in the delivery of the final link in the Quinns Rock to Fremantle coastal path.

The State Government, through the Western Australian Planning Commission, has contributed \$2 million to the project which the remainder of the costs shared between the Cities of Joondalup and Wanneroo. The City of Joondalup is managing the project on behalf of stakeholders with work expected to be complete by December 2019.

Quality Urban Environment

Digital Innovation and Cyber Security Forum - Edith Cowan University

The Hon Albert Jacob, Councillor Christine Hamilton-Prime, the Chief Executive Officer and City officers attended a Digital Innovation and Cyber Security Forum at Edith Cowan University. The forum focussed on the promotion of digital innovation and skills with a particular focus on cyber security and featured a presentation by the Lord Mayor of the City of London, Alderman Peter Estlin, who outlined the cost of crime to the UK economy. The Lord Mayor discussed some of the strategies currently being implemented by the City of London which includes support to individuals and businesses to protect themselves from cyber attacks.

Cyber Check.Me

Following the launch of the Cyber Check.Me Program at the City's June 2019 Business Forum, Cyber Check.Me events have been planned in partnership with Edith Cowan University, North Metro TAFE, WA Aust Cyber and the City of Wanneroo. The program aims to support local businesses and the community by providing information on basic precautions they can take to protect themselves against loss of time, money, private information and reputational damage as a result of a cyber attack.

Tour of Cyber Facilities at Edith Cowan University

City of Joondalup Elected Members and City officers were given a tour of the Edith Cowan University's Cyber Security Institute in September to learn more about its cyber facilities, training operations and defence capabilities. The Director of the Institute, Craig Valli, provided an overview of key initiatives and Dr Ian Martinus, Director of the WA AustCyber Node at the Joondalup Innovation Hub, presented on the work currently being undertaken at AustCyber. AustCyber is funded by federal government grants and aims to position Joondalup as the leading centre for cyber security.

Briefing from StudyPerth – Benefits of Supporting International Students

A briefing was provided in September by Phil Payne, Executive Director of StudyPerth, on opportunities for the Joondalup Learning Precinct to collaborate on initiatives to increase international students to Joondalup and provide support to students during their stay in Joondalup.

Mr Payne highlighted that International students are a major contributor to the Joondalup economy through tuition fees, accommodation, travel, and goods and services. It is estimated that every four international students within Australia will create one full-time equivalent job in the local community. With international students being a growing area, Joondalup has a unique offering for international students with its tertiary Institutions and services provided by the City's libraries, community development activities and volunteer program which can provide a sense of community and belonging.

The City, in partnership with Joondalup education providers, will continue to engage with StudyPerth to progress discussions on initiatives to increase and retain international students.

Economic Prosperity, Vibrancy and Growth

Ocean Reef Marina Environmental Approval

The Environment Minister Stephen Dawson approved the Ocean Reef Marina development following a Public Environmental Review paving the way for construction to commence next year. Approval includes measures to ensure protection of marine water quality and the natural environments. The approval marks another milestone in developing a new world-class waterfront precinct which is expected to attract commercial, recreational and residential activity on the coast.

The Natural Environment

Lake Yellagonga Celebration Day

The City provided community education and promotional support to Greening Australia and the Friends of Yellagonga at their Lake Goollelal Celebration Day event which was held on 11 August 2019. The event was supported by a State Natural Resource Management Program Community Stewardship Grant.

Over 170 people attended with activities including a Noongar bush tour and tastings, fauna and flora guided walks, planting seedlings for revegetation, a Friends of Yellagonga informational stall and a City of Joondalup educational stall showcasing a live demonstration of the Yellagonga catchment which proved to be very popular amongst the participants.

NAIDOC Week

NAIDOC Week is the annual national celebration of the history, culture and achievements of Aboriginal and Torres Strait Islander People. The 2019 NAIDOC theme, set by the national NAIDOC Committee, was: *Voice. Treaty. Truth - Let's work together for a shared future.* NAIDOC events included:

- A visual arts exhibition by Ron Bradfield Junior;
- A children's theatre show Djinda Kaatijin (meaning understanding the stars) performed by Yirra Yaakin Theatre Company;
- Live indigenous music performed by the Struggling Kings at the Northshore Tavern:
- A performance by the Maditjil Moorna Choir as part of the Sunday Serenades Program;
- Two walking tours with Djurandi Dreaming at Neil Hawkins Park and Hillarys Beach Trail;
- Two introductory Noongar language classes, one for children and one for adults;
- A kids' art class Aboriginal Art and Noongar Language Class:
- NAIDOC celebrations at Joondalup Library; and
- Children's incursion author talks with Josie Boyle which reached 6 schools and 650 school children.

Community Wellbeing

The City received a NAIDOC grant from Department of the Prime Minister and Cabinet to the value of \$2,200 for the project 'Hearing Our Voices through Storytelling, Song and Art'. The project involved a series of performance and art workshops with acclaimed storyteller, Josie Boyle. An expression of interest was issued to local primary and high schools, with 14 schools requesting to participate. With the funding available the City was able to accommodate workshops for the first six schools who expressed interest.

A total of 1,855 people participated in NAIDOC activities, with a customer satisfaction rating of 93%.

Spring Markets

The Spring markets commenced with the opening market held on Friday 27 September 2019. Approximately 500 attended the markets in the Joondalup City Centre. The markets continue on Friday 4, 11 October and 18 October. The Spring Markets continue to offer live music, entertainment, children's activities and workshops and demonstrations.

Homelessness Week

To coincide with Homelessness Week, the City of Joondalup hosted an awareness event at Joondalup Library. Supported by a grant from Lotterywest and coordinated by Shelter WA, more than 60 local residents and community group representatives learned about the types and causes of homelessness, myths and facts and the City's response to the issue.

Children's Book Week

Children's Book week is the annual celebration of children's books and reading and is the longest running national literacy initiative in Australia. The City of Joondalup Libraries Children's Book Week program was delivered from 10 to 23 August with the theme, *Reading is my Secret Power*. The program included some science-based authors to focus on both literacy and science. Libraries hosted 13 different presenters and offered 34 sessions to children within the City. A total of 2,056 local school students from 14 local primary schools participated in the events.

Over 140 children attended the Children's Book Week story time sessions where award winning and shortlisted children's books were celebrated.

Each of the four libraries had a Children's Book Week display celebrating *the power of reading*. Children were encouraged to return to their local library and participate in a Treasure Hunt and enter a prize drawer to win a Children's Book Week award winning book. 170 children participated in the Treasure Hunt.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition
 of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body. ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability though robust reporting that is relevant and easily accessible by the community.
- · Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Services and Programs

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	A
Under budget	•

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter	Jul-Sept 19	Community consultation was undertaken on the following projects during the quarter: City of Joondalup Volunteer Survey; Community Facilities Customer Satisfaction Survey; Customer Experience Survey; Draft Revised Greenwood Local Development Plan; Invitation Art Prize Feedback Form; Local Government and Public Property Amendment Local Law 2019; and Youth Forum Feedback Form.		V
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Policy Development and Review Report on the development of new policies and review of existing polices	Jul-Sept 19	At its meeting held on 20 August 2019, Council endorsed the following policies: Community Consultation Policy (formerly Community Consultation and Engagement Policy) Records Management Policy Disposal of Minor Surplus Assets Policy Council also resolved on 20 August 2019 to advertise the draft Planning Consultation Policy.		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Service/Program	Quarter	Comments	Project Status	Budget Status
Local Laws	Jul-Sept 19	At its meeting held on 20 August 2019, Council approved the <i>Local Government and Public Property Amendment Local Law 2019</i> for the purposes of public comment.		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Publications	Jul-Sept 19	 The following publications were distributed during the quarter: City News Budget edition distributed to all City ratepayers with the annual rates notice; Arts and Cultural Guide 2019/20 distributed through key contact points within the City; The City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and The City's What's On calendar of events published at the beginning of each month in the Community Newspapers. 		~
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Service/Program	Quarter	Comments	Project Status	Budget Status
Electronic communication	Jul-Sept 19	The City provided the following e-newsletters to local residents in this quarter: Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; Y-Lounge; and Environmental News Online. The City was active on social media this quarter with the City's online following reaching almost 50,000 users across all of its platforms as listed below: 36,589 Facebook followers; 4,174 Instagram followers; 3,601 LinkedIn followers; 3,601 LinkedIn followers; 5157 YouTube subscribers. Significant community engagement on social media was undertaken during quarter, including posts regarding: The closure of Whitford Customer Service Centre which was viewed by almost 14,000 people. Weekly Facebook and Twitter updates on green waste collection locations. Advertising on social media replaced local newspaper advertising which has led to a cost saving for the City. News of the proposed closure of Whitfords Nodes Park for construction of the new Health and Wellbeing Hub in August which was viewed by more than 15,000 people. Updates on the opening of the Elcar Park fenced dog exercise area. A Facebook post on 9 August was viewed by 16,770 people and generated 60 comments. A second post on 21 August reached 13,000 people and generated a further 80 comments. The environmental approval for the Ocean Reef Marina which was a shared Facebook post from the Joondalup Times and the City. This was viewed by more than 15,000 people, generated more than 100 comments and around 2,500 engagements. A channel 9 Destination WA story on the City's coastline posted on social media platforms. A video uploaded to the City's Linkedin page which showcased the City's June Business Forum at which the featured keynote speaker was Premier Mark McGowan.	Status	√ √

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
External Partnerships	Jul-Sept 19	The following external meetings and events were attended by City representatives: Joondalup Headspace Consortium. Local Government Professionals Better Practice Program – Managing the Challenges of the 2019 Local Government Elections. Joondalup Learning Precinct. CEDA – Vice Chancellor's Panel. StudyPerth Briefing North Metropolitan TAFE (Community Development Diploma). WALGA – Community Industry Reference Group. Ocean Reef Marina Government Steering Committee meeting. Local Government Chief Officers' Group meeting, Broken Hill. Mindarie Regional Council Ordinary meeting. Mindarie Regional Council Strategy Workshop. Tamala Park Regional Council CEOs' meeting. Tamala Park Regional Council meeting. Hillarys Boat Harbour Forum. State NRM and Coastal Conference Organising Committee.		•
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Service/Program	Quarter	Comments	Project Status	Budget Status
Submissions to State and Federal Government	Jul-Sept 19	 Climate Health WA Inquiry – Department of Health. Discussion paper on 'Air-handling and water systems in commercial building review' – Department of Health. Discussion paper on 'Management of public health risks related to offensive trades review' – Department of Health. Discussion paper on 'A new regulatory framework for drinking water in Western Australia – Department of Health. Legislative Council Select Committee Inquiry into Western Australian Local Government – Parliament of WA. Directions paper for the 10-year strategy on homelessness by Department of Communities – WALGA. 		√
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			



BUDGET STATUS					
On budget	✓				
Over budget	A				
Under budget	▼				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary	Effective Representation	Jul-Sept 19	 Promote candidate information sessions and promote diversity in candidate nomination. Conduct candidate information sessions. 	During the quarter, candidate information sessions were promoted on the City's website, social medial platforms, newspaper advertisements and public notices at City of Joondalup facilities. Candidate Information Sessions were held on 29 July 2019 and 12 August 2019.		√
Election.		Oct-Dec 19	Conduct candidate survey following elections.			
Coordination of Elections Coordinate Local Government Ordinary Elections in line with legislation every two years.	Effective Representation	Oct-Dec 19	 Conduct election in line with legislative requirements. Conduct Swearing-In Ceremony. Elect the Deputy Mayor. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Induction Program Undertake an Elected Member Induction Program following each Local Government	Effective Representation	Jul-Sept 19	Develop Induction Program.	The Elected Member Induction Program was developed during the quarter.		✓
Cucii Eccui Coverninoni		Oct-Dec 19	Conduct Induction Program.			
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective Representation	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20 Apr-Jun 20	Promote Elected Member training opportunities.	Training and development opportunities were offered and to Elected Members and processed during the quarter.		✓
Elected Member Strategic Development Session Conduct biennial strategic development sessions to inform and guide leadership and strategic decision-making.	Effective Representation	Jan-Mar 20	Conduct Elected Member Strategic Development Session.			
Governance Framework Conduct biennial review of the Governance Framework to inform governance and decision-making processes across the organisation.	Active	Oct-Dec 19	Review Governance Framework subject to identified legislative changes being implemented.			
	democracy	Jan-Mar 20	Submit report to Council on revised Governance Framework for endorsement.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Community Reference Group Manage a group of interested		Jul-Sept 19	Conduct meetings in accordance with agreed work plan.	A meeting of the Strategic Community Reference Group was held on 22 August 2019 to discuss the development of a Cultural Plan for the City of Joondalup.		✓
community residents and stakeholders to provide advice Active	Active democracy	Oct-Dec 19	 Develop 2020 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 			
		Jan-Mar 20 Apr-Jun 20	Conduct meetings in accordance with agreed work plan.			
Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate capacity	Oct-Dec 19	 Present 2018/19 Annual Report to Council for endorsement. Present 2018/19 Annual Report to the Annual General Meeting of Electors. 			
Local Government Act Amendment	Corporate	Oct-Dec 19	Review required changes to the Local Government Act.			
Implement changes to Governance processes as a result of the amendment to the Local Government Act 1995.	capacity	Jan-Mar 20	Implement revised governance processes as required including reports to Council.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2019 to 31 December 2019 by 31 March 2020 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate capacity	Jan-Mar 20	 Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 			
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian		Jul-Sept 19	Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2019/20- 2023/24.	The Corporate Business Plan 2019/20-2023/24 was endorsed by Council on 20 August 2019.		✓
Department of Local Government, Sport and Cultural		Oct-Dec 19	No milestone this quarter.			
Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes:	Corporate capacity	Jan-Mar 20				
Review of Strategic Community Plan (Major every 4 years and Minor every 2 years). Annual Review of Corporate Business Plan.		Apr-Jun 20	Commence review of Strategic Community Plan to inform the development of a new plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual		Jan-Mar 20	Commence review of Delegated Authority Manual.			
in accordance with legislation.		Apr-Jun 20	Present report to Council seeking endorsement of Review of Delegations.			
Codes of Conduct Develop new codes of conduct for Elected Members/Candidates and	Corporate	Oct-Dec 19	Commence review of the City's Code of Conduct and analyse new legislation once it comes into effect.			
employees in accordance with the Local Government Legislation Amendment Bill 2019.	capacity	Jan-Mar 20	Submit report to Council for endorsement of the revised Code of Conduct.			
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate capacity	Jul-Sept 19	Present reports and undertake actions as requested by the Audit and Risk Committee.	 The following reports were presented to the August 2019 Audit and Risk Committee meeting: Internal Audit – Timely Payment of Suppliers. Notice of Intention – Implementation of a Whistleblowing Program. Audit and Risk Services Program 2019/20 and 2018/19. Yearly Report – Contract Extensions – 1 July 2018 to 30 June 2019. Half Yearly Report – Write-off Monies – 1 January to 30 June 2019. Status Report - Service Effectiveness and Efficiency Review Program Chief Executive Officer's Credit Card Expenditure (January–March 2019 and April–June 2019). 		✓
		Oct-Dec 19				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
Australasian Local Government Performance Excellence Program		Jul-Sept 19	Collect data and submit data to Local Government Performance Excellence	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		✓
Participate in the program to track and benchmark	Corporate capacity	Oct-Dec 19	Program.			
performance against the local government sector.	capacity	Jan-Mar 20	Benchmarking data available for			
government sector.		Apr-Jun 20	analysis.			
Customer Satisfaction Survey Conduct a biennial survey of	Corporate	Oct-Dec 19	Develop and distribute a Request for Quotation for consultants to deliver the 2019/20 Customer Satisfaction Survey.			
residents to measure customer satisfaction with City services.	capacity	Jan-Mar 20	Appoint consultant.			
ŕ		Apr-Jun 20	Conduct market research for the 2019/20 Customer Satisfaction Survey.			
Strategic Position Statements Conduct a review of the City's		Oct-Dec 19	Commence review of Strategic Position Statements.			
position statement to provide clear direction on specific political and strategic matters.	leadership	Jan-Mar 20	Conduct review at the Elected Member Strategic Development Session.			
		Apr-Jun 20	Present report to Council seeking endorsement of revised Strategic Position Statements.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through: Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners. Identifying and promoting opportunities for educational links.	Strong leadership	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20	 Coordinate inbound and outbound delegations as required. Implement the three-year Economic Exchange Agreement with the City of Jinan. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	 Implementation of initiatives within the Jinan three-year agreement included: Continued liaison with Jinan regarding a future in-bound delegation; Progression of a student exchange program with Edith Cowan University students; Continued liaison with Greenwood Primary School regarding a China Student Exchange Program; Ongoing communication in regard to the progress of the Jinan Garden Project; and Ongoing liaison with Sister City schools. 		√
		Apr-Jun 20				
Jinan Garden Progress the development of a Jinan Garden in Joondalup to celebrate the Sister City Relationship with Jinan in China.	Strong leadership	Jul-Sept 19	Undertake site investigations, concept design review and explore partnership opportunities for the Jinan Garden.	The following actions were progressed: Commencement of project management documentation; Initial discussions conducted on partnership opportunities with North Metro TAFE; and Commencement of the process to identify a landscape architect to undertake the design for the Jinan Garden.		√
		Oct-Dec 19				
		Jan-Mar 20	Progress the design for the Jinan			
		Apr-Jun 20	Garden.			

Financial Sustainability

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams.

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY

To effectively plan for the funding and delivery of major projects.

Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.

Financial Sustainability – Services and Programs

Services and Programs

PROJECT STATUS						
All annual milestones completed			On			
On track			Ove			
Slightly behind schedule			Und			

BUDGET STATUS					
On budget	✓				
Over budget	A				
Under budget	▼				

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program Report delivery of programs in accordance with	Jul-Sept 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
Capital Works Program.	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Property Management Framework Negotiate and implement new and expired	Jul-Sept 19	Three lease agreements and three licence agreements were completed and signed. Negotiations on eleven lease agreements and nine licence agreements continued.		✓
lease and licence agreements.	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

PROJECT STATUS					
All annual milestones completed					
On track					
Slightly behind schedule					

BUDGET STATUS	
On budget	✓
Over budget	A
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
	Effective Representation Oct-E	Jul-Sept 19	 Present draft 2019 20-Year Strategic Financial Plan (2018/19 to 2037/38) to the Major Projects and Finance Committee for review. Explore opportunities to improve operating results. 	The Plan was presented to the Major Projects and Finance Committee for review in July 2019 and was adopted by Council in August 2019. The opportunities to improve operating results were reviewed by the City. These opportunities will be reviewed again as part of the annual Budget Principles document issued to Elected Members before the annual budget workshops.		√
		Oct-Dec 19	 Review timings and key assumptions of major projects in preparation for the development of the 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39). 			
		Jan-Mar 20	 Present major project timings/assumptions to budget workshops. Develop revised draft Strategic Financial Plan 2020 (2019/20 to 2038/39). 			
		Apr-Jun 20	Review draft 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39 as part of the annual budget workshops.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Land Optimisation Projects Investigate and implement the optimisation and rationalisation of land within the City.	Financial diversity	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20 Apr-Jun 20	 Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	 Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. Settlement took place on the sale of Lot 2 (20) Kanangra Crescent, Greenwood during August 2019. Preparation of a public tender for the sale and development of Lot 12223 (12) Blackwattle Parade, Padbury has commenced. Discussions have commenced with State Government departments on a potential collaboration concerning Lot 803 (15) Burlos Court, Joondalup. 		✓
Property Management Framework and Facility Hire Subsidy Policy Review Finalise the review of the		Jul-Sept 19	Present the preliminary outcomes of the review of the Property Management Framework Facility Hire Subsidy Policy to Elected Members.	A presentation on the preliminary outcomes of the review was made to Elected Members in July 2019.		√
Property Management Framework and the Facility Hire	Effective	Oct-Dec 19	No milestone this quarter.			
Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	management	Jan-Mar 20	 Present the final outcomes of the review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members. 			
		Apr-Jun 20	 Present the revised Property Management Framework and the Facility Hire Subsidy Policy to Council seeking endorsement. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn		Jul-Sept 19		Design works by Main Roads WA continued during the quarter with bridge works at Wanneroo Road/Joondalup Drive intersection commencing.		✓
lane with separated continuous through lane onto Joondalup Drive and dedicated left turn	Major project delivery	Oct-Dec 19	Main Roads WA continues construction.			
slip lane on Burns Beach Road to ease congestion.	delivery	Jan-Mar 20	constituction.			
		Apr-Jun 20				
Hillarys Animal Beach Car Park Improvements Improve car park layout and	Major project	Jul-Sept 19	Undertake construction.	Construction was completed during the quarter.		✓
lighting to maximise parking opportunity and safety.	delivery	Oct-Dec 19				
Burns Beach Coastal Parking Construction Construct new parking facilities on the Burns Beach Foreshore	Major project delivery	Jan-Mar 20	Undertake design.			
in line with the Burns Beach Masterplan.	comony	Apr-Jun 20				
Warwick Road/Erindale Road Intersection Upgrade		Jul-Sept 19	Obtain Main Roads WA approval for	Traffic signal design and civil design works continued during the quarter.		✓
Undertake major upgrade to intersection including traffic	Major project delivery	Oct-Dec 19	traffic signals.			
		Jan-Mar 20	Develop tender documentation.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
signals to improve road safety and performance.		Apr-Jun 20	Advertise and award tender.			
Whitfords Avenue/Northshore Drive Roundabout		Jul-Sept 19		Design works commenced during this quarter.		✓
Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety. Major project delivery	Major project	Oct-Dec 19	Undertake design and obtain Main Roads WA approval.			
	delivery	Jan-Mar 20				
		Apr-Jun 20	Undertake design and obtain Main Roads WA approval.Develop tender documentation.			
State and Federal Funding of Infrastructure Projects		Jul-Sept 19	Submit application for Black Spot Funding Program (State and Federal).	Three projects were submitted for State Black Spot funding for the 2020-21 financial year this quarter.		✓
	Major project	Oct-Dec 19	 Identify projects to fulfil criteria for road funding for inclusion in 2020/21 			
	delivery	Jan-Mar 20	Program.			
		Apr-Jun 20	Submit application for Metropolitan Regional Road Grants – Road Rehabilitation and Road Improvement.			

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS					
On budget	✓				
Over budget	A				
Under budget	▼				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review existing residential	Quality built outcomes Ja	Jul-Sept 19	Prepare revised Residential Development Local Planning Policy in response to the draft Development in Housing Opportunity Areas Local Planning Policy.	A revised Residential Development Local Planning Policy was prepared and, in conjunction with the draft Development in Housing Opportunity Areas Local Planning Policy, was presented to Council in August 2019 where consent to advertise was granted.		√	
policies for consolidation into a single Residential Development Local Planning Policy.		Oct-Dec 19	Present Residential Development Local Planning Policy to Council for consideration of consent to advertise.				
			Jan-Mar 20	 Advertise revised Residential Development Local Planning Policy for public comment. Consider submissions and undertake modifications to Residential 			
			Development Local Planning Policy as required. • Present revised Residential Development Local Planning Policy to				
		Apr-Jun 20	Policy Committee/Council for final endorsement. • Implement revised Residential Development Local Planning Policy.				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre – Local Planning Policies Develop and implement new local planning policies specific	Quality built	Jul-Sept 19	Progress the development of the	The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Management Plan which forms part of the Integrated Transport Strategy.		√
to the Joondalup Activity Centre.	outcomes	Oct-Dec 19	Joondalup City Centre Local Planning Policies.			
osini o.		Jan-Mar 20				
		Apr-Jun 20				
Review of Structure Plans and Activity Centre Plans Review existing structure plans	Quality built outcomes	Jul-Sept 19	l l	The proposed revocation of the Heathridge Structure Plan following advertising was endorsed by Council at its September 2019 Council meeting.		✓
and activity centre plans as appropriate and incorporate		Oct-Dec 19				
finalised plans in the Local		Jan-Mar 20				
Planning Scheme No 3.		Apr-Jun 20				
Planning Consultation Policy Develop a Planning Consultation Policy to provide		Jul-Sept 19	Present Planning Consultation Policy to Policy Committee/Council for consent to advertise.	The draft Planning Consultation Local Planning Policy was presented to the August 2019 Council meeting where consent to advertise was granted.		✓
greater certainty and transparency regarding	Quality built	Oct-Dec 19	Advertise Planning Consultation Policy.			
consultation undertaken for planning proposals.	outcomes	Jan-Mar 20	Present Planning Consultation Policy to Policy Committee/Council seeking endorsement following advertising.			
		Apr-Jun 20	Implement Planning Consultation Policy.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Joondalup Design Panel Terms of Reference Review and update the Terms of Reference of the Joondalup		Jul-Sept 19	 Investigate revisions to the Joondalup Design Reference Panel Terms of Reference to align with the Design WA Design Review Guide. 	Investigation was undertaken into other local government Design Reference Panel structures which included liaising with a number of other local governments and attending a local government's design review meeting.		✓
Design Panel to subject a greater number of grouped and	Quality built outcomes	Oct-Dec 19	Design Neview Odide.			
multiple dwelling proposals to independent design review as part of the City's assessment of		Jan-Mar 20	Present revised Terms of Reference to Council for endorsement.			
proposals.		Apr-Jun 20	Implement revised Terms of Reference.			
300000000000000000000000000000000000000	Oct-Dec 19 Jan-Mar 20 Quality built outcomes	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20	 Prepare draft Development in Housing Opportunity Areas Local Planning Policy. Present draft Development in Housing Opportunity Areas Local Planning Policy to Council for consent to advertise. Advertise draft Development in Housing Opportunity Areas Local Planning 	A report on the draft Development in Housing Opportunity Areas Local Planning Policy was presented to Council in August 2019 where consent to advertise was endorsed.		✓
		Apr-Jun 20	 Policy. Present draft Development in Housing Opportunity Areas Local Planning Policy to Policy Committee/Council seeking final endorsement. Refer draft Development in Housing Opportunity Areas Local Planning Policy to the Western Australian Planning Commission seeking approval. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3		Jul-Sept 19	 Await decision from the Minister for Planning in relation to Amendment No 4 to include reference to the Joondalup 	A report on Amendment No 5 to Local Planning Scheme No 3 was presented to Council in August 2019 where consent to advertise was granted.		✓
Initiate an amendment to Local Planning Scheme No 3 to		Oct-Dec 19	Design Reference Panel in Local Planning Scheme No 3.			
include provisions which enable the City to better control the impact of multiple dwellings on existing residents and		Jan-Mar 20	 Prepare draft Scheme Amendment No 5 to accompany the Development in Housing Opportunity Areas Local Planning Policy. 			
streetscapes including the provisions of draft Amendment	Quality built outcomes		 Present draft Scheme Amendment No 5 to Council for consent to advertise. 			
73 previously deleted by the Western Australian Planning Commission.			• Advertise draft Scheme Amendment No 5 (pending agreement from the EPA).			
		Apr-Jun 20	Present draft Scheme Amendment No 5 to Council for final endorsement.			
			 Refer draft Scheme Amendment No 5 to the Western Australian Planning Commission for consideration and for approval of the Minister for Planning. 			
State Planning Reform Implement State Government Planning Reform including: Design WA Liveable Neighbourhoods	Quality built outcomes	Jul-Sept 19	Undertake actions as required.	 The City received a briefing from the Department of Planning, Lands and Heritage on the 'Action Plan for Planning Reform' and the medium density policy. A submission on the draft revised State Planning Policy 3.6 – Infrastructure Contributions was prepared for Council's consideration. 		✓
Development Assessment Panel ReformOthers as required	52.35.1100			 A review of the draft State Planning Policy 7.2 – Precinct Design and preparation of a submission for Council's consideration commenced. 		
		Oct-Dec 19				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
		Apr-Jun 20				
Streetscape Enhancement						
Program – Arterial Road Medians and Verges		Oct-Dec 20	Prepare and advertise tender			
Implement the Landscape Master Plan Arterial Roads						
Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network,	outcomes	Jan-Mar 20	Award tenderCommence construction.			
including: • Hepburn Avenue/Orbell Road to Amalfi Drive roundabout, Hillarys		Apr-Jun 20	Undertake construction.			
Leafy City Program Implement the Leafy City Program to provide shaded	Integrated	Jul-Sept 19	Undertake tree planting and maintanance of the trees in the suburba	Tree planting was completed and maintenance works undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood.		✓
spaces in the urban environment through street tree	Integrated spaces	Oct-Dec 19	maintenance of the trees in the suburbs of Woodvale, Heathridge, Kingsley and			
planting.		Jan-Mar 20	Greenwood.			
		Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and		Jul-Sept 19	Advertise tender for construction of stairway and award tender.	The construction tender was advertised and assessed. Recommendations for the award of the tender will be presented to Council seeking endorsement in October 2019.		√
Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated spaces	Oct-Dec 19	 Construct stairway and lookout. Construct playspace and fitness equipment, amenities and furniture. 			
		Jan-Mar 20	Construct stairway and lookout.			
		Apr-Jun 20	Complete playspace and fitness equipment, amenities and furniture.			
Burns Beach Dual Use Path – Burns Beach to Mindarie		Jul-Sept 19	Complete construction.	Construction commenced during this quarter with clearing and earthworks completed.		✓
Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between	Integrated spaces	Oct-Dec 19				
State Government and the City of Wanneroo.	J	Jan-Mar 20				
Beach Road Shared Path Construct bike path linking Warwick Train Station to Erindale Road. Integrated spaces		Jul-Sept 19	Advertise tender.	Construction on the Beach Road West shared path was completed. Detailed design was completed during the quarter for the Beach Road East shared path and the tender for construction advertised.		✓
		Oct-Dec 19				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	Award tender.Undertake construction.			
		Apr-Jun 20	Undertake construction.			
Integrated Transport Management Strategy Implement priority actions from the Major Road Network Plan in preparation for the development of an Integrated Transport Management Strategy for the City.	Integrated spaces	Jul-Sept 19	 Appoint consultant. Develop Parking Management Plan which forms part of the Integrated Transport Strategy. 	A scope and Request for Quotation for the Parking and Management Plan was completed by an external consultant this quarter. Quotations will be obtained next quarter to appoint a consultant to commence the development of the Plan.		✓
		Oct-Dec 19	Develop Parking Management Plan			
		Jan-Mar 20	which forms part of the Integrated			
		Apr-Jun 20	Transport Strategy.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
Road Safety Action Plan Implement road safety initiatives from the Road Safety Action Plan 2016-2020. Integrated spaces	Jul-Sept 19	Implement actions from the Road Safety Action Plan.	 The following actions were undertaken during the quarter: Engagement with several schools regarding traffic flow and congestion concerns. A meeting held with the Department of Education to discuss additional parking facilities. Submission of funding applications for three Black Spot projects for the 2020/21 financial year. A new children's crossing on West Coast Drive for Sacred Heart College which was officially commissioned. Attendance at a Road Safety Commission workshop for local governments to obtain feedback on the new State Road Safety Strategy. 		√		
			Oct-Dec 19	 Implement actions from the Road Safety Action Plan. Present update to Elected Members on achievements from the previous year against the Road Safety Action Plan. 			
		Jan-Mar 20	Implement actions from the Road				
		Apr-Jun 20	Safety Action Plan.				
Joondalup City Centre Street Lighting Stage 3 Replace existing lighting	City Centre	Jul-Sept 19	• Complete construction	Construction of Stage 3 continued.		√	
infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	Oct-Dec 19	Complete construction.					

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
Joondalup City Centre Street Lighting Stage 4		Jul-Sept 19	Complete design.Advertise tender.	Design documentation was completed and the tender process commenced.		✓	
Replace existing lighting infrastructure to reduce running	City Centre	Oct-Dec 19	Award contract.				
costs, replace defective poles,	development	Jan-Mar 20	Hadadaha saratustan				
enhance lighting and improve community safety.		Apr-Jun 20	Undertake construction.				
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre. This project also includes investigation into the optimum use of the City's City Centre development		Jul-Sept 19	integrated mixed used development on	 The Order of Magnitude Business Case (OMBC) was received by the City in September 2019. The OMBC will be presented to the Major Projects and Financial Committee in the next quarter. 		√	
		Oct-Dec 19					
existing Joondalup Administration Building.		· · · · · · · · · · · · · · · · · · ·	Jan-Mar 20	development. • Investigate opportunities for funding			
		Apr-Jun 20	 and partnership opportunities. Progress investigations into optimisation, space planning and utilisation of the City's Administration Building. 				
Joondalup Performing Arts and Cultural Facility Progress the development of a	City Centre	Jul-Sept 19	 Progress a review of the project scope, concept design and business case. Continue ongoing negotiations with 	The City commenced preparation of a scope of works for a business case and undertook investigations into capital funding opportunities for the project.		✓	
Performing Arts and Cultural development	development	Oct-Dec 19 Jan-Mar 20	stakeholders (including State and Federal Government agencies) to				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Facility (JPACF), at Lot 1001 (3) Teakle Court, Joondalup.			determine opportunities for capital funding grants and/or partnerships.			
		Apr-Jun 20	 Progress actions required to progress the project in accordance with direction from Council. 			

Economic Prosperity, Vibrancy and Growth

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a highfunctioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- · Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

BUSINESS CAPACITY

For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

Economic Prosperity, Vibrancy and Growth – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS		
All annual milestones completed		On budget	✓	
On track		Over budget	A	
Slightly behind schedule		Under budget	▼	

Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events	Jul-Sept 19	The following partner and industry events were attended by City representatives: CEDA – Infrastructure in Australia: Setting the WA Agenda. Property Council breakfast with the WA State Treasurer. AIM WA Annual Fellows' Dinner. Public Sector Network Smart Communities: Cities and Mobility Series 2019. Digital Innovation and Cyber Security Forum with the Lord Mayor of the City of London. 2019 Australian Event Awards. Tourism Council WA. Tourism WA. StudyPerth. Department of Jobs, Tourism, Science and Innovation. AusIndustry. WA Austcyber Node. Australian Space Agency- Department of Industry, Innovation and Science. WA Innovation Hub. Destination Perth. Austrade. Export Finance Australia. Edith Cowan University. Westfield Whitford City. World Business of Ideas.		•
	Oct-Dec 19			

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 20			
	Apr-Jun 20			

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	A
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre development Destination City Regional collaboration Business capacity	Jul-Sept 19	Conduct annual review of progress against the Economic Development Strategy for 2018/19 and present an update to Elected Members.	 Implementation of the Economic Development Strategy continued in the quarter and included: The implementation of the <i>International Economic Development Activities Plan;</i> Distribution of <i>Business Online</i> newsletter; A tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; A City visit to Indonesia to investigate economic exchange opportunities particularly regarding the vocational education and training opportunities; Liaison with the Indonesian Consul and planning for a visit for the next quarter; Continued implementation of activities following the recent delegation to China; and Implementation of the Cyber Check.Me Program. An annual review of the Plan has commenced with an update to be provided to Elected Members in the next quarter. 		✓
		Oct-Dec 19 Jan-Mar 20 Apr-Jun 20	Implement actions in line with the Economic Development Strategy Implementation Plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Forums Deliver Business Forum events to engage with the local	Business capacity	Jan-Mar 20	Plan and deliver two Business Forum			
business community in key economic issues and opportunities.	CBD of the North	Apr-Jun 20	events.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Capacity and Support Partner with key stakeholders and business support providers to deliver capacity building training opportunities for local businesses.	Business capacity	Jul-Sept 19	 Attend quarterly meeting with the Joondalup Business Association. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC). 	 The following activities were undertaken during the quarter. Quarterly meetings held with Joondalup Business Association at which planning, parking and economic development matters were discussed; A quarterly e-business newsletter published on the City's website; Ongoing liaison with Small Business Development Corporation; Continued engagement with delivery agencies to promote training opportunities to the local business community as they arise; Business events updated on the City's website and shared with the JBA; Hosted a tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; and A progress report to the SBDC on the implementation of the Small Business Friendly Initiative has been developed. 		•
		Oct-Dec 19	 Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly initiative in collaboration with the Small 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative.			
		Jan-Mar 20	 Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC) 			
		Apr-Jun 20	 Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly initiative in collaboration with the Small 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative.			
Promoting Innovation and Supporting Creativity Collaborate with the Joondalup Innovation Hub and WA Cyber Security Node		Jul-Sept 19	 Participate as a member of the Advisory Board of the ECU Innovation Hub. Liaise with the Joondalup Innovation Hub and WA Cyber Security Node to 	Ongoing liaison occurred between the City and the Joondalup Innovation Hub. Promotion of the Innovation Fund is ongoing through delivery of Economic Development programs and communication.		✓
to support innovation and creativity within the Joondalup business community.	CBD of the North	Oct-Dec 19	 support innovation and creativity within the Joondalup business community. Promote the City's Innovation Fund to the Joondalup community. 			
 Deliver the City's Innovation Fund Program. 		Jan-Mar 20	 In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive 			
		Apr-Jun 20	innovation and creativity.			
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre	Business capacity CBD of the North	Jul-Sept 19	 Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the 	There was no ECUBIC meeting during the quarter. The City hosted a roundtable with JLP members and StudyPerth on collaboration and increasing international student numbers into region. There has been ongoing promotion of ECUBIC programs to small to medium enterprises.		✓
of the Board of Management	(ECUBIC) through membership of the Board of Management Activity Centre development	Oct-Dec 19 Jan-Mar 20	Joondalup Learning Precinct and the			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
and attendance at Board Meetings.		Apr-Jun 20	Edith Cowan University Business and Innovation Centre. • Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs).			
International Economic Development Activities Plan Investigate and promote trade/investment opportunities for local businesses in overseas markets.		Jul-Sept 19	Implement the three-year Economic Exchange Agreement with the City of HuZhou, China.	 Activities during the quarter included: The investigation into economic exchange opportunities in Indonesia particularly in the areas of vocational education and training; Liaison with the Indonesian Consul and planning for a visit to Joondalup in Quarter 2; Follow up activities after the recent delegation to China. Progress on the Artist in Residence Program. Progress of opportunities for Chinese cultural exchange programs for local schools and the community. 		✓
	Destination City Activity Centre Development	Oct-Dec 19	 Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. Plan and deliver a delegation to China to promote opportunities for local 			
		Jan-Mar 20	tourism operators.Plan for an official delegation visit to Indonesia.			
		Apr-Jun 20	 Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. Deliver an official delegation visit to Indonesia. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Innovation: Solutions for an Ageing Population (ISAP) Conference 2020		Jul-Sept 19		The City has ongoing participation in the organising committee for the ISAP Conference to be held in Joondalup in 2020.		✓
Contribute to the planning of the ISAP Conference to be held	Business capacity	Oct-Dec 19	 Participate in the organising committee for the ISAP Conference. 			
in Joondalup in 2020 for		Jan-Mar 20				
Chinese delegates.		Apr-Jun 20				
Strategic Marketing and Tourism Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Business capacity	Jul-Sept 19	In partnership with the Cities of Wanneroo and Stirling and Destination Perth undertake planning for regional tourism opportunities.	Development of a Destination Planner commenced in collaboration with the Cities of Wanneroo and Stirling and Destination Perth. A joint tourism segment was developed to highlight the sunset coast during winter that aired on Destination WA and featured Joondalup businesses and attractions.		✓
		Oct-Dec 19	Implement regional tourism promotion			
		Jan-Mar 20	in partnership with the Cities of Wanneroo and Stirling and Destination			
		Apr-Jun 20	Perth.			
Joondalup Business Catalogue • Develop an online catalogue		Jul-Sept 19	Develop consultant's brief and Request for Tender to develop the Joondalup Business Catalogue.	The development of a Joondalup Business Catalogue has progressed through the advertising of a Request for Quotation which will close in the next quarter.		✓
to collate business capabilities to help promote, connect and grow local businesses into national and	Oct-Dec 19	Appoint consultant. Undertake development of the Joondalup Business Catalogue.				
global markets. Gather baseline data to	development	Jan-Mar 20	Undertake development of the			
understand the needs of local businesses.	understand the needs of local	Apr-Jun 20	Joondalup Business Catalogue.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Collaboration • Actively participate in		Jul-Sept 19	Attend Joondalup Learning Precinct Board Meetings.	City representatives attended the Joondalup Learning Precinct Board meeting during the quarter.		✓
Joondalup Precinct Board (JLP) Board Meetings and		Oct-Dec 19	 Actively promote initiatives arising from participation and support of the JLP. 			
ongoing JLP activities. • Liaise with the Cities of	Business	Jan-Mar 20	In partnership with the Cities of			
Wanneroo and Stirling to progress regional economic development activities. Capacity Regional development	Regional		Wanneroo and Stirling investigate opportunities for regional collaboration on economic development activities.			
		Apr-Jun 20	 In collaboration with Edith Cowan University and the City of Wanneroo participate in a project to establish a Geopark in the Northern Corridor of Perth. 			
Cyber Check Me In partnership with the City of Wanneroo, Edith Cowan University, AustCyber and	nip with the City of Edith Cowan Regional	Jul-Sept 19	 Implement the Cyber Check.Me 	Further planning has occurred regarding Cyber Check.Me pop-up events to take place in coordination with ECU, City of Wanneroo and WA AustCyber at key Joondalup business and stakeholder events.		✓
North Metro TAFE, implement	Business	Oct-Dec 19	initiative.			
	capacity	Jan-Mar 20				
		Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Event Attraction Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 19	Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region.	Sports Marketing Australia completed the Capability and Capacity Assessment for the City and continues to present opportunities. A range of opportunities were considered in the quarter including the possible hosting of an AFL Masters National Carnival within the Joondalup region. This opportunity was, however, not successful. The City has commenced discussions to host other sporting events within its boundaries.		V
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ocean Reef Marina Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation. (NOTE: Activities and project milestones are subject to the project program developed and managed by LandCorp.)	Destination City	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20 Apr-Jun 20	 Undertake activities as agreed between the City and LandCorp consistent with the Memorandum of Understanding to progress the project. Present status reports to the Major Projects and Finance Committee as appropriate. 	 Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. The Minister for the Environment announced that the Ocean Reef Marina had received environmental approval subject to strict conditions. The Marmion Marine Park Reserves Bill 2019 was considered by both houses of Parliament in September 2019. The Bill facilitates the excision of the Ocean Reef Marina from the Marmion Marine Park. Legal advice on the actions required by the City to facilitate the necessary agreements between the City and Development WA (formerly LandCorp) was received. The City continued to liaise with Development WA to progress the project. 		√
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk	Destination City	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20	 Facilitate the development of facilities at Pinnaroo Point. Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point. 	The City continued to progress negotiations on the Crown Land lease and sub-lease.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
facilities on identified sites owned or managed by the City.		Apr-Jun 20	 Continue to progress the development of facilities at Pinnaroo Point. Undertake the actions required to facilitate the provision of new services to the leased area. 			
Establishment of Cafes, Kiosks and Restaurants – Burns Beach		Jul-Sept 19	Progress the design process for a new food and beverage facility at Burns Beach.	The City continued to progress the design development for the project.		✓
Progress the establishment of high quality, environmentally	Destination City	Oct-Dec 19	Continue negotiations with the State Government to secure land tenure for a			
sustainable café and restaurant facilities on identified sites		Jan-Mar 20	facility at Burns Beach.			
owned or managed by the City.		Apr-Jun 20	 Progress the identification of an operator for a food and beverage business at the facility. 			
Establishment of Cafes, Kiosks and Restaurants –		Jul-Sept 19		The City continued to consider options and opportunities to progress a facility at Neil Hawkins Park.		✓
Neil Hawkins Park Progress the establishment of	gress the establishment of a quality, environmentally tainable café and restaurant	Oct-Dec 19	Continue to progress the development			
high quality, environmentally sustainable café and restaurant facilities on identified sites		Jan-Mar 20	of a café/kiosk at Neil Hawkins Park.			
owned or managed by the City.		Apr-Jun 20				

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- · Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

ENVIRONMENTAL LEADERSHIP

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS						
On budget	✓					
Over budget	A					
Under budget ▼						

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
resilience Accessible environment Community involvement	Environmental resilience	Jul-Sept 19	Implement actions from the 2014-2019 Plan Environment Plan.	 The annual review of progress in 2018/19 against the Environment Plan and key performance indicators commenced and will be finalised in the next quarter. The City continued to implement actions within the Environment Plan including scheduling of a Living Smart course as part of the Environmental Education Program and commencement of the first round of the Environmental Development Fund as part of the Community Funding Program. 		✓
	environments Community involvement Environmental leadership	Oct-Dec 19	 Conduct an annual review of progress against the Environment Plan and present an update to Elected Members. Implement actions from the 2014-2019 Environment Plan. 			
		Jan-Mar 20	Implement actions from the 2014-2019 Environment Plan.			
		Apr-Jun 20	 Implement actions from the 2014-2019 Environment Plan. Commence preparations for the development of a new Environment Plan. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	Implement actions from the Climate Change Strategy.	 Commenced 2018/19 annual review of the Climate Change Strategy, including key performance indicators. Continued to implement actions from the Climate Change Strategy including winter planting of street trees as part of the Urban Planting Program and development and establishment of the Coastal Monitoring Program for 2019/20. 		✓
		Oct-Dec 19	 Implement actions from the Climate Change Strategy. Conduct an annual review of progress against the Climate Change Strategy for 2018/19 and present an update to Elected Members. 			
		Jan-Mar 20	 Implement actions from the Climate Change Strategy. Commence development of a new Climate Change Strategy. 			
		Apr-Jun 20	 Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Coastal Adaptation Planning and Implementation Project Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.		Jul-Sept 19 Oct-Dec 19	Implement the Coastal Infrastructure Adaptation Plan.	 The draft of the Coastal Hazard Risk Management Adaptation Plan received from MP Rogers was reviewed and feedback provided. The annual review of the Coastal Infrastructure Adaptation Plan commenced. The City was advised by the Department of Transport (DoT) of successful Coastal Adaptation and Protection Grant applications for sand bypassing and coastal monitoring programs. DoT was provided with signed grant agreements and project schedules for the sand bypassing and coastal monitoring programs. 		
		Jan-Mar 20	Implement the Coastal Infrastructure Adaptation Plan. Undertake community consultation on the draft Coastal Hazard Risk Management Adaptation Plan.			
		Apr-Jun 20	 Implement the Coastal Infrastructure Adaptation Plan. Finalise Coastal Hazard Risk Management Adaptation Plan. 			
Ocean Reef Foreshore Management Plan Develop a management plan for Ocean Reef Foreshore to	ment plan eshore to ental Environmental resilience Environmental	Oct-Dec 19	 Finalise draft Ocean Reef Foreshore Management Plan. Present draft Plan to Council seeking endorsement. 			
guide the environmental management of the coastal foreshore area.		Jan-Mar 20	Implement Plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Sorrento Foreshore Management Plan		Jul-Sept 19	Appoint consultant to conduct Flora Survey.	A consultant was appointed.		✓
Update the Implementation	Environmental resilience	Oct-Dec 19	Conduct Flora Survey.			
Plan for the Sorrento Foreshore Management Plan.	Environmental leadership	Jan-Mar 20	 Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Update Implementation Plan for resilience	Facility and a state of	Jul-Sept 19	Appoint consultant to conduct Flora Survey.	A consultant was appointed.		✓
	Environmental resilience Environmental leadership	Oct-Dec 19	Conduct Flora Survey.			
the Central Park Management Plan.		Jan-Mar 20	 Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Marmion Foreshore Management Plan		Jul-Sept 19	Appoint consultant to conduct Flora Survey.	A consultant was appointed.		✓
Update the Implementation	Environmental resilience	Oct-Dec 19	Conduct Flora Survey.			
Pian for the Marmion Foreshore Management Plan.	Environmental leadership	Jan-Mar 20	 Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Craigie Bushland Fauna Management Plan Undertake research and liaise with relevant stakeholders to inform the development of a	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	Conduct research and liaise with relevant stakeholders to inform development of a Craigie Bushland	The City liaised with the University of Western Australia and Murdoch University to explore research opportunities related to the quenda population and to inform the management of the quenda and other fauna at Craigie Bushland.		✓
plan to guide the current and future sustainable management		Oct-Dec 19	Fauna Management Plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.		Jan-Mar 20				
		Apr-Jun 20				
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental resilience Community involvement	Jul-Sept 19	Implement actions from the Pathogen Management Plan.	An annual review of progress in 2018/19 against the Pathogen Management Plan was completed and actions implemented in accordance with the Plan. Pathogen sampling was undertaken in Hillarys Beach Park. Ongoing monitoring for pathogens has taken place in the City's reserves during the quarter.		✓
	Environmental leadership	Oct-Dec 19				
		Jan-Mar 20 Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Indictors in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	 Conduct an annual review of progress against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators and present an update to Elected Members. Develop and advertise a Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition. Commence review of the Hepburn Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition. 	The 2018/19 annual review of adopted Natural Area Management Plans has been completed. An update on the progress of the City's Natural Area Key Performance Indicators will be provided to Elected Members through the new State of the Environment Report in Quarter 2. The City advertised and appointed a consultant to undertake the Hepburn Heights Flora Survey and Vegetation Condition Assessment. Field work for the Flora Survey and Vegetation Condition Assessment was completed in September 2019.		*
		Oct-Dec 19	Develop and advertise a Request for Quotation for a Hepburn Heights Flora			
		Jan-Mar 20	Survey and Vegetation Condition. • Undertake review of the Hepburn			
		Apr-Jun 20	Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushfire Risk Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	Implement actions from the Bushfire Risk Management Plan.	 Ongoing stakeholder liaison and collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES), the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife, University of WA, Murdoch University and the Water Corporation. Continued delivery of bushfire risk management updates on behalf of the City to the City of Wanneroo and City of Joondalup Local Emergency Management Committee (LEMC). Successful acquittal and completion of DFES Mitigation Activity Fund (MAF) – Emergency Services Levy (ESL) 2018/19 funding round; Completion of the 2018/19 annual review of the City's Bushfire Risk Management Plan 2018-2023 (BRMP); Completion of Phase 1 of the City's Hazard Reduction Grass Tree Burning Program community engagement plan, ending with a presentation and information session to the City's 15 Friends' Groups; Successful completion of the City's first hazard reduction grass tree burn within 0.54 hectares of Warwick Open Space Bushland; Scheduling of bushfire mitigation works on City owned and managed land for completion within 2019/20; Review of DFES Urban Bushland Response Plans; and Submission of the City's 2019/20 DFES Mitigation Activity Fund (MAF) – Emergency Services Levy Grant Funding Round 2 application. 		*

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Oct-Dec 19	 Conduct annual review of achievements from the Bushfire Risk Management Plan and provide a report to Elected Members. Implement actions from the Bushfire Risk Management Plan. 			
	_	Jan-Mar 20	Implement actions from the Bushfire			
		Apr-Jun 20	Risk Management Plan.			
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions. (DBCA)	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	Implement actions from the YICM Plan.	City representatives met with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions to plan for the management of Yellagonga Regional Park in 2019/20. A number of ongoing actions from the YICM Plan were implemented including planning for ongoing revegetation projects. The City provided community education and promotional support to Greening Australia and the Friends of Yellagonga at their Lake Goollelal Celebration Day event which was held on 11 August 2019. An Expression of Interest was submitted for funding of projects within Yellagonga Regional Park as part of the Communities Environment Program.		✓
	Oct-Dec	Oct-Dec 19	 Implement actions from the YICM Plan. Present report to Elected Members on progress against the YICM Plan. 			
		Jan-Mar 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	 Implement projects from the YICM Plan. Commence a review of the YICM Plan in partnership with the City of Wanneroo and DBCA to inform the development of the new YICM Plan. 			
Landscape Master Plan 2009- 2019 Eco-Zoning and Hydro- Zoning in Parks - Moolanda	9 Eco-Zoning and Hydro- ning in Parks - Moolanda k, Kingsley grade Moolanda Park uding irrigation and astructure works in line with Landscape Master Plan to lement principles of eco- ing and hydro-zoning to ease water efficiency and Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	 Conduct community consultation. Analyse the results of the community consultation. 	Community consultation materials have been developed. The proposed works will be advertised for public comment in the next quarter.		✓
Park, Kingsley Upgrade Moolanda Park		Oct-Dec 19				
including irrigation and infrastructure works in line with the Landscape Master Plan to implement principles of ecozoning and hydro-zoning to increase water efficiency and install new park infrastructure.		Jan-Mar 20	 Present report to Council on the outcomes of the community consultation. Advertise the request for tender for 			
		Apr-Jun 20	 landscaping and irrigation works and appoint contractor. Advertise request for quotation for landscape works and appoint contractor. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19 Oct-Dec 19	 Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan and present report to Elected Members. Implement actions from the City Water Plan. 	 The City commenced the annual review acheivements of 2018/19 against the City Water Plan, including key performance indicators, for inclusion in the new State of the Environment Report. Implementation actions from the City Water Plan included compiling information for the Waterwise Council reaccreditation and participation in the Water Sensitive Cities Ideas Workshop for Ocean Reef Marina. 		✓
		Jan-Mar 20	Implement actions from the City Water			
		Apr-Jun 20	Plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
2019 State NRM and Coastal Conference Assist the Western Australian Landcare Network (WALN) in the delivery of the State NRM and Coastal Conference to be held in the City of Joondalup.	Community involvement Environmental leadership	Jul-Sept 19	Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub- Committee.	City representatives participated on the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. Planning was undertaken for a City of Joondalup Urban Bushland and Wetland Tour to be included as part of the field trips offered during the Conference to showcase the City's local environment. A conference presentation on the City's 2018 Community Coastal Values Survey, including the City's approach to managing coastal vulnerability, was developed.		~
		Oct-Dec 19	 Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub- Committee. Plan and deliver a field trip and presentation at the State NRM and Coastal Conference to showcase the City's local environment. 			
Waste Management Plan 2016-2021 Implement the City's Waste Management Plan to provide	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	Implement actions contained within the Waste Management Plan.	Implementation actions continued, including the completion of the Household Waste Composition Audit which was undertaken in partnership with the Mindarie Regional Council.		✓
guidance on City Waste operations.		Oct-Dec 19	 Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members. 			
		Jan-Mar 20 Apr-Jun 20	Implement actions contained within the Waste Management Plan.			

	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
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Community Wellbeing

Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract word-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.

COMMUNITY SAFETY

For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Imbed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS	BUDGET STATUS	BUDGET STATUS			
All annual milestones completed	On budget	✓			
On track	Over budget	A			
Slightly behind schedule	Under budget	▼			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities Cultural development Community spirit	Jul-Sept 19	Implement actions from the Community Development Plan.	A review of the 2018/19 Annual Review of the Community Development Plan 2015-2020 was undertaken. Implementation of actions from the Plan is ongoing.		✓
		Oct-Dec 19	 Implement actions from the Community Development Plan. Commence preparation of new Community Development Plan. 			
		Jan-Mar 20				
		Apr-Jun 20				
Falkland Park Clubrooms, Kinross Extension Toilet/Change Rooms Undertake extension works to upgrade toilet and changeroom facilities.	Quality facilities	Jul-Sept 19	Finalise tender and appoint building contractor.	The tender was advertised and the building contractor appointed.		✓
		Oct-Dec 19	Commence construction.			
		Jan-Mar 20	Continue construction.			
		Apr-Jun 20	Complete construction.			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Percy Doyle Reserve - Sorrento	ing Clubroom Refurbishment rtake major refurbishment works rt of the Percy Doyle Multiple Quality facilities	Jul-Sept 19	Complete construction.	Construction was completed.		✓
as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.						
Emerald Park Clubrooms Facility						
Refurbishment Refurbish existing facility with details to	Quality facilities	Jan-Mar 20	 Present report to Major Projects and Finance Committee and Council on the outcomes of community consultation. 			
be determined during the consultation						
phase of the project for construction in 2020/21.						
Mildenhall Refurbishment Project Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality facilities	Jul-Sept 19	Finalise detailed design.	Detailed design continued during the		✓
		Oct-Dec 19		quarter.		
		Jan-Mar 20	- Advertise tenden			
		Jan-Mai 20	Advertise tender.			
		Apr-Jun 20	Appoint builder and commence construction.			
Duncraig Community Centre Refurbishment Project Undertake major refurbishment works at Duncraig Community Centre as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality facilities	Jul-Sept 19	Finalise detailed design.	Detailed design was finalised and the tender for building works was advertised.		✓
		Oct-Dec 19	Advertise tender and appoint builder.			
		Jan-Mar 20	Commence construction.			
		Apr-Jun 20	Complete construction.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ellersdale Park Clubroom Facility Refurbishment				Detailed design commenced during the quarter.		✓
Refurbish and extend the existing clubroom facility for construction in	Quality facilities	Apr-Jun 20	Undertake detailed design.			
2020/21.						
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020/21 - 2021/22.		Jul-Sept 19	 Present report to Council on the outcomes of community consultation. Submit Community Sport and Recreation Facilities Fund (CSRFF) Application. 	A report of the outcomes of the community consultation was presented to Council in the quarter. An application for a Community Sporting and Recreation Facilities Fund grant contribution for the project was submitted to Department of Local Government, Sport and Cultural Industries in the quarter.		✓
	Quality facilities	Oct-Dec 19				
	Jan-Mar 20	Receive advice from the Department of Local Government, Sports and Cultural Industries on the outcome of the funding application.				
		Apr-Jun 20	Present report to Council seeking endorsement of additional funding if required.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Works Operation Centre Extension (Joondalup Men's Shed)		Jul-Sept 19	Advertise tender for building works at the Works Operation Centre.	Detailed design was completed and the tender for building works advertised.		✓
 Undertake works to extend the Works Operation Centre in Craigie to enable the transfer of City operations from the City's Winton Road site to the Works Operation Centre. Undertake works at the City's vacated Winton Road site to accommodate the Joondalup Men's 	Quality facilities Community spirit	Oct-Dec 19	 Appoint builder and commence construction of Works Operation Centre extension. Assist Joondalup Men's Shed to prepare a funding application for their relocation to the City's Winton Road site. 			
Shed at this location.		Jan-Mar 20	Continue building construction at the Works Operation Centre.			
		Apr-Jun 20	 Continue building construction at the Works Operation Centre. Commence upgrade works at Winton Road (if required). Commence preparation of lease agreement with Joondalup Men's Shed. Commence preparation for relocation of Joondalup Men's Shed to Winton Road. 			
	Quality facilities Community spirit Oct-Dec 19	Jul-Sept 19	 Undertake restoration woks at Duffy House, including the installation of power and water services to the site. Present options to Elected Members 	Restoration works commenced during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	for potential commercial and			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	community activities to activate the site. • Progress project in line with direction provided by Council.			
Craigie Leisure Centre Refurbishment Refurbish existing facility including extension of the gymnasium and group fitness areas.		Jul-Sept 19	Present report to Elected Members on progress of the project.	A progress report on the project was presented to Elected Members in the quarter.		√
	Quality facilities	Oct-Dec 19	Develop tender documentation and			
	Jan-Mar	Jan-Mar 20	advertise tender for construction.Appoint contractor for construction.			
		Apr-Jun 20	Commence construction.			
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits. Quality facilities Community spirit		Jul-Sept 19	 Conduct Edgewater Quarry Community Reference Group workshops as required. Develop draft Concept Plan in consultation with Edgewater Quarry Community Reference Group. 	 Draft preliminary concept plans and accompanying financial feasibility analyses were received and are being reviewed by the City. The concept plans will be presented to the Edgewater Quarry Community Reference Group for considered in the next quarter. 		1
		Oct-Dec 19	 Seek Council endorsement of the draft Concept Plan for Edgewater quarry. 			
		Jan-Mar 20	Continue with investigations into the proposed sump conversion and road			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	reserve alignment on Joondalup Drive. • Progress the acquisition process of Crown land within Edgewater Quarry.			
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity		Jul-Sept 19	Continue with community needs, commercial and planning analysis.	 The community needs, commercial and planning analysis was completed. The consultant's draft report is expected during the next quarter. 		4
Centre.	Quality facilities Community spirit	Oct-Dec 19				
		Jan-Mar 20	 Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members. Undertake actions in line with Council direction. Seek Council indorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre. 			
		Apr-Jun 20				
Heathridge Park Master Plan Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.		Jul-Sept 19 Oct-Dec 19	 Continue a community needs assessment and feasibility study and other site investigations. Present results of the community needs assessment and feasibility 	The City continued to progress a needs analysis and feasibility study.		
		Jan-Mar 20	study to Elected Members.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	Undertake actions in line with direction from Elected Members.			
Woodvale Library and Community Hub Investigate options to optimise City and community benefits.	Quality facilities Community spirit	Jul-Sept 19	 Continue a community needs assessment and feasibility study and other site investigations. Present the results of the community needs assessment and feasibility study to Elected Members. 	 A Project Status Report was presented to the Major Projects and Finance Committee in July 2019. A needs assessment and feasibility study commenced in August 2019. Stakeholder engagement was undertaken. 		~
		Oct-Dec 19				
		Jan-Mar 20	Undertake actions in line with			
		Apr-Jun 20	direction from Elected Members.			
Community Funding Program Assist eligible community-based organisations to conduct projects, events and activities to develop and enhance the community through the	Cultural development Community spirit	Oct-Dec 19	 Present review of Community Funding Program to Elected Members. Conduct Round 1 Funding Program. 			
Community Funding Program. Funding is awarded under the following categories: Environmental Development Community Services Culture and Arts Development.		Apr-Jun 20	Conduct Round 2 Funding Program.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cultural Plan 2020-2025 Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup</i> 2022.	Cultural development Community spirit	Jul-Sept 19	 Appoint consultant to undertake targeted consultation and assist with development of the Cultural Plan. Undertake targeted stakeholder consultation. Conduct meeting of Strategic Community Reference Group to provide input into the development of a Cultural Plan. 	Request for quotes were sought in July and a preferred consultant was appointed in August 2019. A Strategic Community Reference Group workshop was held on 22 August 2019 to gain input into the development of a Cultural Plan.		✓
		Oct-Dec 19	 Complete targeted stakeholder consultation. Review findings from the consultation to inform the development of the draft Cultural Plan. 			
		Jan-Mar 20	Commence development of draft Cultural Plan.			
		Apr-Jun 20	 Present the draft Cultural Plan to Council seeking endorsement to advertise for public comment. Present the draft updated Cultural Plan to Council seeking endorsement. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Sunday Saranadas	Cultural development Community spirit	Jul-Sept 19	Deliver events in accordance with the City's Program.	The following cultural events were delivered during the quarter as part of the Cultural Program: NAIDOC Week 2019 from 1 to 30 July 2019; Three Sunday Serenades concerts; and Commencement of the Spring Markets with the remaining three markets to take place in the next quarter.		✓
Iwilight Markets Little Feet Festival Music in the Park		Oct-Dec 19				
Spring Markets Joondalup Festival		Jan-Mar 20				
 Valentine's Concert Urban Couture. 		Apr-Jun 20				
		Jul-Sept 19		No public art was commissioned in this quarter.		✓
	Cultural development Community spirit	Oct-Dec 19	Commission art projects as required.			
accessible for the community.		Jan-Mar 20				
		Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: Community Art Exhibition NAIDOC Art Exhibition City of Joondalup Invitation Art Prize Inside Out Billboard Project	Cultural development	Jul-Sept 19	Deliver activities in line with the	 The following activities were undertaken during the quarter: NAIDOC Art Exhibition held during July 2019; Detailed Concept Response received from Dr Pynor for commissioned work for the Art Collection as a result of her residency in 2018; and Arts in Focus Exhibition by Lesley Anne Whitham Exhibition Life Lessons opened on 6 September 2019 with overall exhibition attendance of 250 people. 		✓
 Artist in Residence Program Arts in Focus Arts Development Scheme. 	Community spirit	Oct-Dec 19	City's program.			
		Jan-Mar 20				
		Apr-Jun 20				
Access and Inclusion Plan 2018- 2021 Implement Access and Inclusion Plan to guide City operations and services		Jul-Sept 19	Implement Access and Inclusion Plan 2018-2021.	The 2018/19 report to the Department of Communities on the City's Access and Inclusion Plan was submitted on 1 July 2019.		√
and to ensure they are inclusive of all members of the community, including		Oct-Dec 19				
J,		Jan-Mar 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
people with disabilities and their families and carers.		Apr-Jun 20	 Implement Access and Inclusion Plan 2018-2021. Present report to the Disability Services Commission on progress of actions against the Access and Inclusion Plan. 			
Community Programs and Initiatives Deliver an annual program of community-based initiatives to encourage social interaction within local neighbourhoods such as: Communities in-focus workshops Meet-Your-Neighbour Disability Awareness Week.		Jul-Sept 19		Programs and events delivered during the quarter included: • Homelessness Awareness Community Workshop and photographic exhibition held on 5 August. • Communities <i>in-focus</i> workshop on Community Leadership facilitated by Tim Muirhead held on 25 September. • Commencement of the Meet-Your-Neighbour program promotion in September.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: School Holiday Program Summer Sessions Youth Leadership Forum BMX, Skate and Scooter events Defeat the Beat National Youth Week RYDE Youth Driver Program.		Jul-Sept 19	Deliver events and activities in accordance with the City's program.	Youth events and activities undertaken during the quarter included: The July Youth Holiday Program; Youth Leadership Forum with focus on Place-Making on 20 August; and Further research in seeking a free vehicle for the RYDE program.		√
	Community spirit	Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Lifelong Learning and Culture Deliver a program of library events and activities such as: Children's Book Week School Holiday Program Library and Information Week Adult and Senior Activities and	Community spirit	Jul-Sept 19	Deliver events and activities in accordance with the City's program.	Events and activities delivered included: Children's Book Week; July School Holiday Program; Meet the Author Events; Story Time; Toddler Time; Live and Learn events; and CoderDojo and Technology Training.		√
Programs.		Oct-Dec 19		- Coucie of and realmology framing.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
		Apr-Jun 20				
BMX, Skate and Youth Outdoor Recreation Strategy		Jul-Sept 19		Development of the draft Strategy continued in the quarter.		✓
Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community spirit	Oct-Dec 19	 Finalise the draft BMX, Skate and Youth Outdoor Recreation Strategy. 			
		Jan-Mar 20	Present report to Council seeking endorsement of the draft Strategy.			
		Apr-Jun 20				
Age Friendly Communities Plan Finalise an Age Friendly Communities Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Jul-Sept 19	Jul-Sept 19	Implement Age Friendly Communities Joondalup Plan.	 Implementation activities included: Finalisation of a video in July highlighting how businesses can implement age-friendly practices; and The delivery of a Dementia Awareness Workshop with guest speaker Michael Verde held on 8 August. 		✓
	Community spirit	Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20	 Implement Age Friendly Communities Joondalup Plan. Present report to Elected Members on progress of the Age Friendly Communities Plan. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Homelessness Plan Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.		Jul-Sept 19	Implement Regional Homelessness Plan.	The City continued to work with the City of Wanneroo and Joondalup Wanneroo Ending Homelessness Group to implement the Plan.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20	 Implement Regional Homelessness Plan. Present report to Elected Members on progress against the Regional Homelessness Plan. 			
Community Social Needs Assessment Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community spirit	Oct-Dec 19	 Present Elected Members with information on the proposed Community Social Needs Assessment. Develop consultant brief. 			
		Jan-Mar 20	Advertise request for quotation and appoint consultant.			
		Apr-Jun 20	Commence project.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Reconciliation Action Plan (RAP) Develop a Reflect level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community spirit	Jul-Sept 19 Oct-Dec 19 Jan-Mar 20 Apr-Jun 20	 Finalise the RAP Terms of Reference and Membership of the Reference Group and seek Council endorsement. Develop consultant brief, advertise a request for quotation and appoint consultant. Commence development of the RAP. 	At its September meeting, Council endorsed: The establishment of a RAP Community Reference Group; Terms of Reference of the Group; and Up to eight community members and four organisational members to form the RAP Reference Group. A Nomination Form and Frequently Asked Questions has been developed for the advertising of an Expression of Interest for membership of the RAP Community Reference Group and for the Request for Quotation for the appointment of a consultant.		✓
Community Wellbeing Survey Develop and conduct a biennial Community Wellbeing Survey to measure community perceptions of overall health, wellbeing and safety.	Community safety Community spirit	Jan-Mar 20 Apr-Jun 20	 Develop and distribute a Request for Quotation for delivery of the Community Wellbeing Survey and appoint consultant. Conduct market research. 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Safety and Crime Prevention Plan Contribute to community safety programs and services in the City in line with the Community 2014-2018 Safety and Crime Prevention Plan and commence development of new 2019-2023 Community Safety Plan.		Jul-Sept 19	 Implement actions from the current Community Safety and Crime Prevention Plan. Present progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. 	Actions from the current Community Crime and Community Safety Plan continue to be undertaken. Development of a new approach to community safety and crime prevention as part of the development of the new Community Safety Group continued. A progress report to Elected Members on the acheivements against the Community Safety and Crime Prevention Plan will be presented in quarter 2 of 2019/20.		4
	Community Safety Community spirit	Oct-Dec 19	 Implement actions from the current Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. Present draft Community Safety Plan to Elected Members. 			
		Jan-Mar 20	 Implement actions from the current Community Safety and Crime Prevention Plan. Present draft 2019-2023 Community Safety Plan to Council seeking endorsement. 			
		Apr-Jun 20	Implement new 2019-2023 Community Safety Plan.			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including	Community spirit	Jul-Sept 19	 Conduct regular Citizenship Ceremonies. Deliver Planned functions and ceremonies. 	The City held 3 citizenship ceremonies during the quarter at which 251 local residents became Australian citizens. The following civic functions were held: NAIDOC Week Launch; Freeman of the City; Ratepayers Association Appreciation Reception; and Club Recognition Policy 5.6 Reception.		✓
ceremonies such as:		Oct-Dec 19				
Remembrance Day Memorial Service		Jan-Mar 20				
ANZAC Day Dawn Service		Apr-Jun 20				



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PDP Parks Development Program

Project Code Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2117 Juniper Park LMP	85,086	0	6,200	2/04/2019	18/06/2019	100		Actual Completion	31/07/2019	Works Completed
PDP2118 Moolanda Pk LMP	0	275,000	7,009	1/09/2020	30/11/2020	0				Design Phase
PDP2252 Tree Planting Program	0	150,000	41,310	13/07/2019	30/06/2020	15				Works in Progress
PDP2272 Heritage Precinct Development	-184,656	448,005	88,285		30/06/2020	0				Investigation Phase
PDP2275 Park Amenity Renewal	0	100,000	2,099	21/04/2020	30/06/2020	0				Works Phased
PDP2278 Orient Pk Irrigation Upgrades	0	25,000	27,340	30/07/2019	30/10/2019	100		Actual Completion	30/08/2019	Works Completed
PDP2280 Bridgewater Pk Cabinet Renewal	0	45,000	360	30/07/2019	29/11/2019	0				Works Programed
PDP2282 Dog Exercise Park Development	-5,036	130,000	105,303	25/06/2019	16/09/2019	100		Actual Completion	30/09/2019	Works Completed
PDP2284 Warwick Open Space Secondary Bore	0	80,000	0	6/01/2020	26/06/2020	0				Works Programed
PDP2285 Blackall Pk Bore Renewal	0	72,500	47,863	15/07/2019	31/10/2019	70				Works in Progress
PDP2287 Braden Pk Irrigation Renewals	0	82,000	19,182	5/08/2019	29/11/2019	50				Works in Progress
PDP2289 Chichester Pk Cabinet Renewals	0	64,000	0	4/11/2019	24/01/2020	0				Works Programed
PDP2293 Hawker Pk Irrigation Renewals	0	82,000	0	2/09/2019	27/12/2019	25				Works in Progress
PDP2294 Huntingdale Pk Irrigation Renewals	0	70,000	0	2/03/2020	26/06/2020	0				Works Programed
PDP2302 Warrigal Pk Bore Renewal	0	42,000	0	3/02/2020	27/03/2020	0				Works Programed
PDP2305 Walter Padbury Bore Renewal	0	36,000	0	2/12/2019	28/02/2020	0				Investigation Phase
PDP2311 Seacrest Pk Cabinets Renewal	0	64,000	0	2/09/2019	29/11/2019	0				Works Programed
PDP2316 MacNaughton Pk Headworks Renewal	0	5,000	0	2/09/2019	27/09/2019	100		Actual Completion	27/09/2019	Works Completed
PDP2318 Dampier Pk Irrigation Renewals	0	28,600	0	7/10/2019	28/02/2020	0				Works Programed
PDP2320 Santiago Pk Cabinet Renewal	0	32,000	0	7/10/2019	13/03/2020	0				Works Programed
PDP2322 McCubbin Pk Irrigation Renewals	0	35,000	0	14/10/2019	20/03/2020	0				Investigation Phase
PDP2324 Woodvale Library Surrounds Cabinet Rene	0	23,500	0	21/10/2019	27/03/2020	0				Works Programed
PDP2333 Flow Meter RePlment Program	0	10,500	0	2/09/2019	27/09/2019	100		Actual Completion	27/09/2019	Works Completed

Program Totals: -104,606 1,900,105 344,951

FNM Foreshore & Natural Areas Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2051	Coastal & Foreshore Fencing Renewal Prog	0	100,000	360	1/09/2019	1/11/2019	15				Works in Progress
FNM2054	Whitfords Nodes Hillarys Lookout	255,037	347,775	200	31/10/2019	20/02/2020	0				Quotation Phase
FNM2058	Conservation Reserves Interpretive Signa	0	60,000	0	1/04/2020	1/05/2020	0				Works Phased
FNM2059	Bushland Reserve Fencing Renewal Program	0	100,000	0	1/10/2019	1/03/2020	50				Works in Progress
FNM2070	Bushland Reserve Paths Renewal	0	125,000	0	1/04/2020	1/06/2020	0				Works Phased
FNM2076	Natural Areas Asset Program	0	65,000	0	1/11/2019	30/11/2019	0				Works Phased
	Program Totals:	255,037	797,775	560							

PEP Parks Equipment Program

Project Code Proje	ject Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2010 Play	yspace Design Program	0	51,700	9,013	1/07/2019	30/06/2020	0				Concept Design
PEP2044 Univ	iversal Access Paths Program	0	80,000	8,198	1/09/2019	30/06/2020	10				Works in Progress
PEP2075 Pks	s Asset Replacement / Renewal	34,035	73,000	30,261	29/04/2019	30/06/2020	50				Works in Progress
PEP2517 Ten	nnis Court Resurfacing Program	0	60,000	0	4/11/2019	13/12/2019	0				Works Phased
PEP2524 Cha	adstone Pk Playspace Renewal	0	110,000	70,294	7/09/2019	21/10/2019	90				Works in Progress
PEP2616 Bar	rbeque Renewal Program	0	40,000	5,423	21/10/2019	29/11/2019	0				Works Programed
PEP2619 Boll	lard And Fencing Renewal Program	0	120,000	0	1/10/2019	30/04/2020	0				Works Programed
PEP2629 Cric	cket Infrastructure Renewal City Wide	0	55,000	27,517	1/08/2019	30/09/2019	100		Actual Completion	30/09/2019	Works Completed
PEP2630 Fitn	ness Equipment Program	47,335	0	0			0				Project Merged
PEP2638 Par	rk Seating Renewal City Wide	0	65,000	0	4/11/2019	29/11/2019	0				Works Programed
PEP2642 Par	rk Signage Renewal City Wide	0	55,000	0	3/02/2020	30/06/2020	0				Works Phased
PEP2644 Par	rk Vehicle Entry Renewal City Wide	0	30,000	0	20/01/2020	28/02/2020	0				Works Phased
PEP2695 Drir	nking Fountains on Pks	0	72,000	20,063	7/09/2019	7/06/2020	8				Works in Progress
PEP2707 Whi	itfords Nodes Pk Health & Wellbeing Hu	216,416	1,250,000	69,221	7/09/2019	30/06/2020	5				Works in Progress
PEP2718 For	rest Pk Playspace Renewal	0	110,000	2,705	1/02/2020	14/03/2020	0				Design Phase
PEP2719 Gra	adient Pk Playspace Renewal	0	110,000	2,878	14/01/2020	28/02/2020	0				Quotation Phase
PEP2756 Lex	cen Pk Playspace Renewal	0	117,000	2,099	14/01/2020	28/02/2020	0				Design Phase
PEP2765 Whi	itfords Nodes South Playspace	0	80,000	2,557	21/04/2020	7/06/2020	0				Design Phase
PEP2768 Blac	ckboy Pk Playspace Renewal	0	117,000	3,258	14/03/2020	30/04/2020	0				Design Phase
PEP2770 Sco	ott Pk Playspace Renewal	0	60,000	3,440	14/03/2020	30/04/2020	0				Design Phase
PEP2776 Sha	ade Sail Program	0	150,000	1,919	2/12/2019	7/06/2020	0				Quotation Phase
PEP2782 Ger	neff Pk Playspace Renewal	0	110,000	2,647	26/08/2019	31/10/2019	70				Works in Progress
PEP2785 Kelv	vin Pk Playspace Renewal	0	110,000	5,469	7/11/2019	21/12/2019	0				Quotation Phase
PEP2789 Wol	olinski Pk Playspace Renewal	0	110,000	2,300	14/10/2019	30/11/2019	0				Quotation Phase

Program Totals: 297,786 3,135,700 269,264

SSE Streetscape Enhancement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SSE2011	Arterial Roads Landscape Upgrade Program	0	200,000	7,028	14/03/2020	14/05/2020	0				Quotation Phase
SSE2055	Streetscape Renewal Program	51,404	200,000	16,384	18/05/2020	30/06/2020	0				Works Programed
SSE2056	City Centre Streetscape Renewal Program	109,460	400,000	18,968	1/07/2019	31/07/2020	0		Multi-Year Project		Design Phase
SSE2057	Leafy City Program	124,906	500,000	240,294	1/07/2017	30/06/2022	61		Multi-Year Project		Works in Progress
	Program Totals:	285,770	1,300,000	282,674							

LTM Local Traffic Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
LTM2003	Bus Shelter / Stops Program	0	35,000	562	1/04/2020	31/05/2020	50				Works in Progress
LTM2128	Marmion/Edinburgh Ped Crossing	938	330,000	13,044	2/12/2019	27/03/2020	0				Quotation Phase
LTM2132	Minor Road Safety Improvements	0	30,000	23,026	20/05/2019	1/05/2020	63				Works in Progress
LTM2148	Marmion/Readshaw Intersection Upgrade	166,868	60,000	13,131	4/11/2019	28/02/2020	0				Design Phase
LTM2153	Boas/McLarty Intersection Upgrade	4,748	145,000	5,723	1/05/2020	30/05/2021	0		Multi-Year Project		Design Phase
LTM2163	Chessell Drive Road Improvements	9,860	280,000	4,954	30/03/2020	26/06/2020	0				Design Phase
LTM2170	Elfreda Ave entry / exit Treatments	0	60,000	6,063	1/01/2020	28/02/2020	0				Design Phase
LTM2171	Trappers Drive-Timberlane Dr Roundabout	0	50,000	1,865	30/09/2019	1/11/2019	100		Actual Completion	8/10/2019	Works Completed
-	Program Totals:	182,414	990,000	68,368							

SBS Blackspot Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SBS2075	Hepburn Avenue Road Shoulders	33,083	0	1,356	1/02/2019	31/08/2019	100		Actual Completion	17/09/2019	Works Completed
SBS2078	Marmion Ave & Gilbert Rd	149,807	72,000	2,296	4/11/2019	28/02/2020	0				Quotation Phase
SBS2082	Warwick Rd & Allenswood Dve	0	0	2,650	26/11/2018	28/03/2019	100		Actual Completion	13/05/2019	Works Completed
SBS2083	Whitfords Avenue & Trappers Dve	45,092	0	700	27/11/2017	30/12/2019	80				Works in Progress
SBS2086	Ocean Reef Rd & Eddystone Ave Upgrade	0	145,000	0	28/09/2020	29/01/2021	0		Multi-Year Project		Design Phase
SBS2087	Hepburn Ave & Cockman Rd Upgrade	0	105,000	1,252	30/09/2019	29/11/2019	85				Works in Progress
SBS2089	Hepburn Ave - Mitchell Fwy SB on Ramp	0	75,666	1,185	31/08/2020	25/12/2020	0		Multi-Year Project		Design Phase
-	Program Totals:	227 082	307 666	0.438							

Program Totals: 227,982 397,666 9,438

PFP Parking Facilities Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PFP2041	West View Car Pk Improvements	0	135,000	4,220	2/03/2020	1/05/2020	0				Design Phase
PFP2066	Pinnaroo Point Pking Improvements	0	143,802	0	21/05/2020	31/07/2020	0				Future Program
PFP2067	Hillarys Animal Beach Parking Upgrades	95,557	0	6,356	6/09/2018	30/09/2019	100		Actual Completion	27/09/2019	Works Completed
PFP2069	Burns Beach Coastal Pking Construction	0	250,000	883	1/06/2020	25/09/2020	0		Multi-Year Project		Design Phase
-	Program Totals:	95,557	528,802	11,459							,

RDC Major Road Construction Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RDC2019	Burns Beach Rd / Joondalup Dr Roundabout	133,663	826,000	400	3/12/2018	28/02/2020	10				Works in Progress
RDC2020	Warwick Rd /Erindale Rd Intersect Upgrad	310,173	1,110,000	22,811	30/03/2020	31/12/2020	0		Multi-Year Project		Design Phase
RDC2021	Whitfords Ave / Northshore Dr Roundabou	0	392,000	7,214	1/06/2020	30/10/2020	0		Multi-Year Project		Design Phase

Program Totals: 443,836 2,328,000 30,425

FPN New Path Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPN2130	Wahroonga Way	0	25,000	0	1/03/2020	31/03/2020	0				Works Phased
FPN2173	Copperhead Ave	0	15,000	0	1/04/2020	30/04/2020	0				Works Phased
FPN2200	Stanford Rd	0	12,000	13,763	1/10/2019	31/10/2019	100		Actual Completion	13/09/2019	Works Completed
FPN2208	Tallow Ramble	0	40,000	0	1/11/2019	30/11/2019	0				Works Phased
FPN2211	Tallering Heights	0	20,000	0	1/12/2019	31/12/2019	0				Works Phased
FPN2229	Bernedale Way (Greenlaw Pk)	0	25,000	0	1/05/2020	31/05/2020	0				Works Phased
FPN2230	Huxleys Trail	0	15,000	0	1/01/2020	31/01/2020	0				Works Phased
FPN2240	Burns Beach to Mindarie Dual Use Path	461,570	2,180,000	290,630	1/07/2019	31/12/2019	60		Multi-Year Project		Works in Progress
FPN2245	Beach Road WABN Shared Path	-62,589	380,000	1,323	4/11/2019	3/04/2020	0				Quotation Phase
FPN2255	Hillarys Animal Beach Shared Path WAPBN	93,558	135,000	17,558	1/04/2019	30/08/2019	100		Actual Completion	30/09/2019	Works Completed
FPN2262	Beach Road (West) Shared Path	0	0	4,275	1/05/2019	30/08/2019	95		Expected Completion	18/10/2019	Works in Progress

Program Totals: 492,539 2,847,000 327,549

FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2156	Shared Path Renewal & Resurfacing	0	20,000	14,795	1/03/2020	31/05/2020	0				Investigation Phase
FPR2157	Kelvin Pk	0	28,000	24,071	1/09/2019	30/09/2019	100		Actual Completion	8/08/2019	Works Completed
FPR2163	Caledonia Pk	0	125,000	67,773	1/08/2019	30/08/2019	100		Actual Completion	30/08/2019	Works Completed
FPR2209	Ashwood Court to Braybrook Pl	0	10,000	7,979	1/11/2019	30/11/2019	100		Actual Completion	13/09/2019	Works Completed
FPR2210	Balanus Way to Veliger Court	0	9,000	71	1/09/2019	30/09/2019	85		Expected Completion	31/10/2019	Works in Progress
FPR2211	Balanus Way to Wampum Pl	0	5,500	71	1/09/2019	30/09/2019	85		Expected Completion	31/10/2019	Works in Progress
FPR2212	Camm PI to Angove Drive	0	9,000	0	1/03/2020	31/03/2020	0				Works Phased
FPR2213	Delcomyn PI to Eddystone Ave	0	15,000	14,153	1/11/2019	30/11/2019	100		Actual Completion	1/10/2019	Works Completed
FPR2214	Dosinia PI to Balanus Way	0	9,000	0	1/11/2019	30/11/2019	85				Works in Progress
FPR2215	Durban Crescent to Edgel Court	0	11,000	0	1/03/2020	31/03/2020	0				Works Phased
FPR2216	Eddystone Ave to Trafford Court	0	9,000	11,760	1/11/2019	30/11/2019	100		Actual Completion	1/10/2019	Works Completed
FPR2217	Eddystone Ave to Tremont PI	0	9,000	8,654	3/07/2019	30/09/2019	100		Actual Completion	13/09/2019	Works Completed
FPR2218	Euclid Close to Gradient Way	0	11,000	9,986	1/10/2019	31/10/2019	95				Works in Progress
FPR2219	Glenside Crescent to Kilarra Way	0	9,000	10,762	3/07/2019	30/09/2019	100		Actual Completion	13/09/2019	Works Completed
FPR2220	Glenside Crescent to Braybrook Pl	0	12,000	8,349	1/10/2019	31/10/2019	100		Actual Completion	13/09/2019	Works Completed
FPR2221	Littorina Ave to Noetia Court	0	10,000	0	1/11/2019	30/11/2019	0				Works Phased
FPR2222	Eddystone Ave to Mandalay Pl	0	12,000	12,893	1/10/2019	31/10/2019	100		Actual Completion	8/07/2019	Works Completed
FPR2223	Jessel PI to Mansel PI	0	7,000	7,391	1/09/2019	30/09/2019	85		Expected Completion	31/10/2019	Works in Progress
FPR2224	Mulligan Drive to O'Hara Court	0	11,000	0	1/03/2020	31/03/2020	0				Consultation Phase
FPR2225	Mulligan Drive to Warner Pl	0	11,000	0	1/03/2020	31/03/2020	0				Consultation Phase
FPR2226	Pkland Close to View Court	0	9,500	0	1/04/2020	30/04/2020	0				Works Phased
FPR2227	Quarry Ramble to Garden Grove	0	10,000	0	1/04/2020	30/04/2020	0				Works Phased
FPR2228	Trusmore Crescent to Glenside Crescent	0	11,000	13,355	1/11/2019	30/11/2019	100		Actual Completion	13/09/2019	Works Completed
FPR2229	Voyage Rd to Penguin Close	0	11,000	0	1/12/2019	31/12/2019	0				Works Phased
FPR2251	Whitfords Ave - Marsden Wy to Freeway	0	120,000	0	1/11/2019	31/12/2019	0				Works Phased
FPR2261	Shenton Ave - Marmion Ave to Naturalist	0	80,000	0	1/10/2019	30/11/2019	0				Works Phased

Program Totals: 0 584,000 212,062

SWD Stormwater Drainage Program

Project Co	de Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2001	Stormwater Drainage Upgrades	0	20,000	10,439	3/09/2018	28/06/2020	33				Works in Progress
SWD2133	Northshore Ave Sump Renewal works	83,276	0	63,149	1/11/2018	16/08/2019	100		Actual Completion	9/08/2019	Works Completed
SWD2181	Princeville Tor Catchments GPTs	5,533	380,000	1,361	4/11/2019	31/01/2020	0				Tender Phase
SWD2186	Wanbrow Pk Underground Storage	0	50,000	2,070	7/10/2019	4/11/2019	5				Works in Progress

SWD Stormwater Drainage Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2199	Simpson Park Sump Beautification Design	-307	243,000	1,318	1/11/2019	31/12/2019	0				Design Phase
SWD2201	Beachside Drive Drainage Improvements	0	40,000	0	3/02/2020	28/02/2020	0				Investigation Phase
SWD2204	Chelsford Rd Drainage Upgrade	0	45,000	0	13/01/2020	10/02/2020	40				Works in Progress
SWD2206	Duffy Terrace Catchment Improvements	0	80,000	0	10/02/2020	6/03/2020	0				Works Phased
SWD2208	Gleddon Way Drainage Upgrade	0	30,000	16,682	2/09/2019	4/10/2019	100		Actual Completion	10/09/2019	Works Completed
SWD2209	Hamersley Rd Drainage Upgrade	0	30,000	10,860	10/09/2019	30/09/2019	100		Actual Completion	20/09/2019	Works Completed
SWD2216	Rd Work aligned Drainage Upgrades	0	107,000	110	15/07/2019	28/05/2020	0				Design Phase
	Program Totals:	88,503	1,025,000	105,990							

STL Lighting Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
STL2002	Path and Public Access Way Lighting	0	18,000	436	1/07/2019	30/06/2020	0				Design Phase
STL2003	Joondalup City Centre Lighting	0	3,175,000	605,550	1/11/2017	15/08/2020	67		Multi-Year Project		Works in Progress
STL2005	Arterial & Urban Road Street Lighting	0	25,000	341	1/07/2019	30/06/2020	0				Works Programed
STL2052	Lighting Infrastructure Renewal Program	37,044	85,000	34,811	29/03/2019	30/06/2020	67				Works in Progress
STL2073	Ellersdale Pk Floodlighting Upgrade	0	400,000	34	1/12/2019	30/04/2020	0				Design Phase
STL2083	Thornton Pk Pathway Lighting	0	50,000	1,039	1/02/2020	25/04/2020	0				Design Phase
STL2084	Iluka Beach Pk	0	40,000	0	22/03/2020	30/06/2020	0				Works Phased
STL2085	Romano Crescent PAW Lighting	0	15,000	871	30/10/2019	30/01/2020	0				Design Phase
STL2087	Kallaroo Foreshore Car Pk	0	10,000	637	22/10/2019	15/12/2019	50				Works in Progress
STL2088	Tom Simspon Pk LED Upgrades	0	80,000	34	1/03/2020	30/06/2020	0				Investigation Phase
STL2089	Falkland Pk Security Lighting	0	35,000	335	15/11/2019	30/01/2020	0				Works Programed
STL2090	Sorrento Foreshore LED Upgrade	0	60,000	201	10/02/2020	30/06/2020	0				Design Phase
STL2091	Marmion Foreshore Coastal Path	0	25,000	972	1/02/2020	25/04/2020	0				Quotation Phase

Program Totals: 37,044 4,018,000 645,260

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2004	Road Preservation & Resurfacing Program	0	121,377	21,250	1/04/2019	30/06/2020	20				Works in Progress
RPR2219	Telford Street - Asphalt	0	78,000	1,698	1/07/2019	30/09/2019	100		Actual Completion	12/09/2019	Works Completed
RPR2486	Margaret Place	0	31,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR2760	Estuary Way	0	93,000	0	1/01/2020	31/03/2020	0				Works Phased

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2849	Oliver Street	0	0	-1,125	7/01/2019	28/03/2019	100		Actual Completion	24/02/2019	Works Completed
RPR2908	Chelsford Road	0	218,000	6,755	1/10/2019	31/12/2019	50				Works in Progress
RPR2909	Mamo Place	0	113,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2918	Triton Place	0	91,000	67,523	1/07/2019	30/09/2019	100		Actual Completion	24/07/2019	Works Completed
RPR2919	Ranford Way	0	192,000	18,459	1/07/2019	30/09/2019	100		Actual Completion	27/09/2019	Works Completed
RPR2920	Clontarf / Cliff Roundabout	0	63,000	32,916	1/07/2019	30/09/2019	100		Actual Completion	22/09/2019	Works Completed
RPR2922	Martin Road	0	88,000	93,818	1/07/2019	13/09/2019	100		Actual Completion	15/08/2019	Works Completed
RPR2924	Clontarf Street Cliff Street-St Patricks	0	69,500	78,182	1/07/2019	30/10/2019	100		Actual Completion	22/08/2019	Works Completed
RPR2925	Clontarf Street West Coast Drive-Cliff	0	120,000	69,451	1/07/2019	30/09/2019	100		Actual Completion	21/08/2019	Works Completed
RPR2927	Tipuana Place	0	39,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2928	Magnolia Mews	0	55,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2929	Toona Gardens	0	57,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2930	Neon Court	0	35,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR2957	Joondalup Drv - City Boundary Westbound	69,720	14,177	0	3/12/2018	28/02/2020	0				Design Phase
RPR2961	Arnisdale Rd - Glengarry to Merrick Wy	111,013	0	24,686	1/04/2019	30/08/2019	100		Actual Completion	13/09/2019	Works Completed
RPR2969	Firth Court	0	29,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2970	Devon Court	0	31,000	1,575	1/10/2019	31/12/2019	80				Works in Progress
RPR2971	Fernlea Street	0	99,000	3,057	1/10/2019	31/12/2019	100		Actual Completion	30/12/2019	Works Completed
RPR2972	Yulan Close	0	57,000	0	1/10/2019	31/12/2019	50				Works in Progress
RPR2973	Madrona Crescent	0	124,000	5,369	1/10/2019	31/12/2019	75				Works in Progress
RPR2974	Redgum Street	0	59,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2975	Aspen Close	0	60,000	0	1/10/2019	31/12/2019	60				Works in Progress
RPR2976	Lomond Road	0	32,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2977	Callistemon Street	0	197,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2978	Camelia Court	0	27,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2980	Sheoak Street	0	28,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2982	Leith Court	0	42,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2983	Pillapai Court	0	55,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2987	Coventry Court	0	48,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2988	Bage Court	0	60,000	10,671	1/07/2019	30/09/2019	100		Actual Completion	6/09/2019	Works Completed
RPR2989	Ellesmere Heights	0	81,000	27,484	1/07/2019	31/10/2019	100		Actual Completion	11/09/2019	Works Completed
RPR2990	Pierre Place	0	48,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2991	Nuytsia Avenue	0	56,000	6,284	1/07/2019	30/09/2019	100		Actual Completion	9/09/2019	Works Completed
RPR2992	Steele Road	0	152,000	27,787	1/07/2019	30/09/2019	100		Actual Completion	29/08/2019	Works Completed
RPR2993	Kempenfeldt Avenue	0	47,000	35,743	1/07/2019	31/10/2019	100		Actual Completion	22/08/2019	Works Completed

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2994	Hasper Place	0	50,000	7,188	1/07/2019	31/10/2019	100		Actual Completion	2/09/2019	Works Completed
RPR2995	Amy Loop	0	152,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2996	Lina Close	0	28,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2997	Acadia Gardens	0	38,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR2998	Reflection Close	0	64,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR2999	Quarry Ramble	0	202,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3001	Wampum Place	0	48,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3002	Montebello Avenue	0	72,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3003	Brewis Court	0	21,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3006	Strombus Way	0	99,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3007	Corona Court	0	20,000	0	1/01/2020	30/03/2020	0				Works Phased
RPR3009	Dosinia Place	0	38,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3010	Laurel Street	0	113,500	95,877	1/07/2019	30/09/2019	100		Actual Completion	2/08/2019	Works Completed
RPR3011	Spinnaker Drive	0	115,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3012	Tiller Road	0	84,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3013	Albury Lane	0	36,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3014	Yorkshire Grove	0	51,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3015	Redondo Court	0	35,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3018	Leo Place	0	79,000	11,382	1/07/2019	30/09/2019	100		Actual Completion	30/09/2019	Works Completed
RPR3019	Grand Boulevard / Kendrew Intersection	0	40,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3020	Kinross / Blairgowie Roundabout	0	40,000	0	1/10/2019	31/12/2019	0				Works Phased
RPR3021	Kinross / Geoff Russell Roundabout	0	40,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3022	Kinross / Rutherglen Roundabout	0	40,000	2,102	1/01/2020	31/03/2020	0				Design Phase
RPR3023	Kinross / Callander Roundabout	0	40,000	25	1/04/2020	30/06/2020	0				Works Phased
RPR3024	Roxburgh / Laidon Roundabout	0	40,000	25	1/04/2020	30/06/2020	0				Works Phased
RPR3025	Elfreda Avenue	0	108,000	1,163	1/07/2019	30/10/2019	0		Expected Completion	r 29/02/2020	Design Phase
RPR3026	Kennedy Way	0	113,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3027	Lagoon Place	0	63,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3028	Dory Road	0	31,000	110	1/01/2020	31/03/2020	0				Works Phased
RPR3029	Nina Grove	0	25,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3030	Batavia Place	0	145,000	121,359	1/07/2019	30/09/2019	100		Actual Completion	1/08/2019	Works Completed
RPR3031	Adalia Street	0	31,000	21,817	1/07/2019	31/10/2019	100		Actual Completion	24/07/2019	Works Completed
RPR3032	Warwick Rd - Dorchester to Coolibah (EB)	0	246,900	0	1/10/2019	31/12/2019	0				Works Programed
RPR3033	Lilburne Rd - Warwick to Lennoxtown	0	180,199	0	1/01/2020	31/03/2020	0				Works Programed
RPR3034	Eddystone / Craigie Roundabout	0	90,800	0	1/10/2019	31/12/2019	0				Works Programed

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR3037	Raleigh Rd - Kempenfeldt to Frobisher	0	71,000	49,950	1/07/2019	30/09/2019	100		Actual Completion	15/08/2019	Works Completed
RPR3038	Peninsula Ave - Admiral Drv to Sail Tce	0	78,000	0	1/01/2020	31/03/2020	0				Works Phased
RPR3039	Emden Lane	0	25,000	0	1/04/2020	30/06/2020	0				Works Phased
RPR3040	Kooringa / Alliance Roundabout	0	40,000	25	1/04/2020	30/06/2020	0				Works Phased
RPR3041	Bergalia / Lapwing Roundabout	0	40,000	25	1/04/2020	30/06/2020	0				Works Phased
RPR3052	Cordova Court	0	67,000	0	1/10/2019	31/12/2019	0				Works Programed
RPR3081	Fairway Circ - Olympic to St Michaels Av	0	110,000	25	1/04/2020	30/06/2020	0				Works Phased
RPR3084	Cutter Crescent	0	161,932	0	1/01/2020	31/03/2020	0				Works Phased

Program Totals: 180,733 6,022,385 842,656

BRD Bridges Program

Project	Code Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BRD200	Bridge & Underpass Refurbishment Program	0	25,000	200	1/02/2020	30/04/2020	0				Investigation Phase
	Program Totals:	0	25,000	200)						

BCW Building Construction Works Program

Project Code Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BCW2025 Building Capital Works Various Lo	cations	0 200,000	18,662		30/06/2020	7				Works in Progress
BCW2450 Environmental Inititiatives		0 100,000	58,430	1/03/2019	30/11/2019	50				Works in Progress
BCW2560 Septic System Upgrades		0 70,000	0	1/10/2018	29/11/2019	0		Multi-Year Project		Works Phased
BCW2562 Ellersdale Pk Club REfurb		0 100,000	0	1/02/2021	30/06/2021	0		Multi-Year Project		Works Phased
BCW2573 Short Life Services Replacement I	Program	0 200,000	49,494	1/08/2019	30/05/2020	38				Works in Progress
BCW2619 Civic Centre Floor Covering Rener	val	0 60,000	500	2/01/2020	31/01/2020	0				Works Phased
BCW2622 Falkland Park Extension	7,15	5 627,000	5,049	1/10/2019	30/06/2020	0				Works Phased
BCW2626 Marmion Beach Toilet		0 100,000	145	1/09/2019	31/10/2019	75				Works in Progress
BCW2631 Joondalup Civic Centre BMS Upgr	ade	0 40,000	0	3/09/2018	31/10/2019	0		Multi-Year Project		Works Programed
BCW2632 Kingsley Community Vision		0 200,000	28,020	12/08/2019	30/09/2019	100		Actual Completion	26/09/2019	Works Completed
BCW2634 Duffy House Restoration	-13,44	3 272,728	43,861	1/07/2019	13/12/2019	10				Works in Progress
BCW2635 Joondalup Bowling Club Toilet Co	nstruct	0 62,199	0	1/10/2019	30/11/2019	75				Works in Progress

Program Totals: -6,288 2,031,927 204,160

MPP Major Projects Program

Project Code Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
MPP2006 Cafes and Kiosks - Pinnaroo Point	0	613,000	0	1/03/2020	1/06/2020	0				Investigation Phase
MPP2013 Warwick Sports Centre	0	132,360	2,187	1/04/2021	1/10/2021	0		Multi-Year Project		Works Phased
MPP2026 Works Operation Centre Extension	70,711	830,000	14,569	1/10/2019	30/06/2020	0		Multi-Year Project		Tender Phase
MPP2034 Joondalup Admin Building Major Refurbish	221,537	750,000	93,903	28/08/2017	31/12/2019	35		Multi-Year Project		Works in Progress
MPP2050 Craigie Leisure Centre Upgrades	0	2,449,507	1,500	1/07/2020	30/09/2021	0		Multi-Year Project		Design Phase
MPP2053 Jinan Gardens Construction	0	260,000	8,203	1/07/2020	1/04/2021	0		Multi-Year Project		Design Phase
MPP2058 Chichester Park Clubrooms Redevelopment	100,000	100,000	0	1/05/2021	30/06/2022	0		Multi-Year Project		Concept Design
MPP2065 Percy Doyle - Sorrento Bowling Clubrooms	-74,862	245,314	127,249	29/04/2019	16/08/2019	100		Actual Completion	9/08/2019	Works Completed
MPP2067 Percy Doyle - Mildenhall Refurbishment	-323	370,000	615	1/04/2020	30/06/2020	0				Works Phased
MPP2068 Percy Doyle - Duncraig Community Centre	-1,066	232,000	5,054	1/11/2019	30/04/2020	0				Tender Phase
MPP2069 Percy Doyle - Floodlighting Upgrades	0	148,900	207	1/11/2020	30/06/2021	0		Multi-Year Project		Works Phased
MPP2072 Percy Doyle - Utilities Upgrade	45,688	772,988	4,767	16/01/2018	30/06/2020	50				Works in Progress
MPP2077 Cafes/Kiosks/Restaurants Burns Beach	0	500,000	0	1/07/2020	1/07/2021	0		Multi-Year Project		Design Phase

 Program Totals:	361,686	7,404,069	258,255
Grand Totals:	2,837,993	35,335,429	3,613,272