

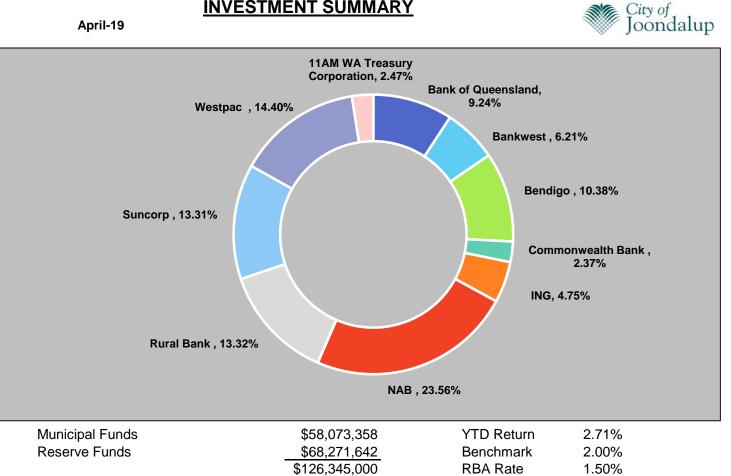
City of Joondalup Financial Activity Statement for the period ended 30 April 2019

APPENDIX 7 ATTACHMENT 1

Joondalup					, ,	VTD
\$ J I	Notes	Revised Budget	YTD Revised Budget	YTD Actual	YTD Variance \$	YTD Variance %
OPERATING REVENUE						
Rates	1	(100,765,907)	(100,765,907)	(100,848,225)	82,318	0%
Specified Area Rates		(568,048)	(568,048)	(566,871)	(1,177)	0%
Grants and Subsidies		(1,997,909)	(1,522,977)	(1,524,402)	1,425	0%
Contributions Reimbursements and Donations		(1,079,459)	(867,330)	(901,852)	34,523	4%
Profit on Asset Disposals	2	(274,549)	(254,080)	(547,369)	293,289	100%
Fees and Charges	3	(41,465,320)	(38,121,809)	(38,284,260)	162,451	0%
Interest Earnings	4	(4,404,877)	(3,933,687)	(4,052,551)	118,864	3%
Other Revenue/Income		(1,041,989)	(986,989)	(1,028,143)	41,154	4%
Total Operating Revenue		(151,598,060)	(147,020,827)	(147,753,673)	732,846	0%
OPERATING EXPENSES						
Employee Costs	5	64,751,318	54,498,345	52,621,650	1,876,695	3%
Materials and Contracts	6	53,256,430	43,505,669	39,047,781	4,457,888	10%
Utilities (gas, electricity, water etc.)	7	5,650,882	4,564,608	4,739,904	(175,296)	(4)%
Depreciation & Amortisation of Non-Current Assets	8	30,405,036	25,356,401	24,882,968	473,433	2%
Loss on Asset Disposals		4,320,877	4,253,588	4,285,995	(32,407)	(1)%
Interest Expenses		478,506	380,852	380,839	13	0%
Insurance Expenses		1,395,342	1,395,342	1,410,224	(14,882)	(1)%
Other Expenses		1,000	1,000	1,000	-	0%
Total Operating Expenses		160,259,390	133,955,804	127,370,361	6,585,443	5%
(SURPLUS)/DEFICIT FROM OPERATIONS		8,661,332	(13,065,023)	(20,383,312)	7,318,289	56%
OPERATING NON-CASH ADJUSTMENTS						
Depreciation & Amortisation of Non Current Assets		(30,405,036)	(25,356,401)	(24,882,968)	(473,433)	(2)%
Loss on Asset Disposal		(4,320,877)	(4,253,588)	(4,285,995)	32,407	1%
Profit on Asset Disposals		274,549	254,080	547,369	(293,289)	100%
Other Non-Current items						
Movement in Non-current Items	9	(100,000)	(100,000)	358,139	(458,139)	(100)%
OPERATING CASH (SURPLUS)/DEFICIT		(25,890,032)	(42,520,932)	(48,646,768)	6,125,836	14%
NON-OPERATING REVENUE						
Capital Grants and Subsidies	10	(7,091,018)	(4,754,527)	(4,995,662)	241,135	5%
Capital Contributions	11	(547,439)	(64,139)	(51,281)	(12,858)	(20)%
Equity Distribution - TPRC		(666,667)	(333,333)	(333,333)	-	-
Equity Investments	12	(6,300)	(6,300)	(48,814)	42,514	100%
Renewable Energy Certificates Revenue		-	-	(7,455)	7,455	0%
Total Non-Operating Revenue		(8,311,424)	(5,158,299)	(5,436,546)	278,246	5%
	10	7 707 070	E E07 074	5 400 040	70.004	4.07
Capital Projects	13	7,727,679	5,507,271	5,436,910	70,361	1%
Capital Works Vehicle and Plant Replacements	14	33,822,205	19,236,072	16,657,855	2,578,217	13%
	15	2,685,299	1,699,298	890,401	808,897	48%
Loan Repayment Principal Total Capital Expenditure		3,201,862 47,437,046	2,595,258 29,037,899	2,595,258 25,580,424	3,457,475	0% 12%
CAPITAL (SURPLUS)/DEFICIT		39,125,622	23,879,600	20,143,878	3,735,721	16%
(SURPLUS)/DEFICIT FROM OPERATIONS AND CAPITAL		13,235,590	(18,641,332)	(28,502,889)	9,861,557	53%
			<u>_</u>			
FUNDING Broceeds from Disposal	16	(2 250 550)	(507 000)	(400 027)	(77 346)	E0/
Proceeds from Disposal	10	(2,359,559)	(527,283)	(499,937)	(27,346)	5%
Loans - New Borrowings		(1.020.000)	-	-	-	-
Transfer from Trust		(1,930,000)		-	-	-
Transfer from Reserve		(19,670,579)	-	-	-	-
Transfer to Reserve		9,113,389	-	-	-	-
Transfer to Accumulated Surplus		-	-	-	-	-
Transfer from Accumulated Surplus		(4 400 405)			-	-
Opening Funds		(4,428,425)	(4,428,425)	(4,428,425)	-	-
CLOSING FUNDS	17	(6,039,584)	(23,597,040)	(33,431,252)	9,834,212	42%

INVESTMENT SUMMARY

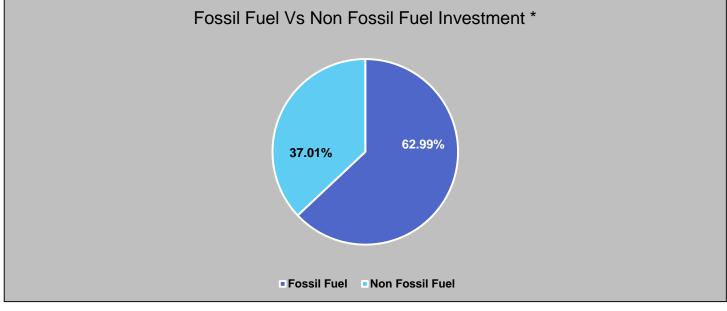
April-19



ATTACHMENT 2

Investment Policy Limits					
	LT Rating	<u>Limit</u>		LT Rating	<u>Limit</u>
Bank of Queensland	A-*	10%	NAB	AA-	25%
Bankwest	AA-	25%	Rural Bank	A-*	10%
Bendigo	A-*	10%	Suncorp	A+	15%
Commonwealth Bank	AA-	25%	Westpac	AA-	25%
ING	A+	15%	11AM WATC	AA+	25%

*S&P Long Term Rating BBB, Based on the investment policy the Long Term Rating Used is (A-) Based on Moody's and Fitch Rating



*Based on Market Forces ratings (http://marketforces.org.au/)

NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY STATEMENT FOR THE PERIOD ENDED 30 APRIL 2019

1. Rates

Rates income is slightly higher than budget predominantly arising from higher interim rates levied than anticipated year to date.

2. **Profit on Asset Disposals**

This favourable timing variance arose due to the timing of the disposal of surplus land holdings and profit on sale of land at Tamala Park \$294,766, partially offset by an unfavourable timing variance for the disposal of replaced Vehicles, Plant and Equipment (\$1,477).

3. **Fees and Charges**

Parking Fees

a)

b)

c)

Licenses & Registrations

Sports & Recreation Fees

 d) Other Fees & Charges 	\$27,077,681	\$27,140,283	\$62,602
	\$38,121,809	\$38,284,260	\$162,451
a) This favourable variance arose p	redominantly from F	on Registrations	\$107 404 and

YTD Budget

\$615,620

\$7,757,377

\$2,671,131

YTD Actual

\$740,517

\$7,840,983

\$2,562,477

- This favourable variance arose predominantly from Dog Registrations \$107,404 and a, Cat Registrations \$18,982.
- b) Favourable variances arose from Membership Fees \$115,541, Admission Fees \$21,004 and Learn to Swim Program \$16,311, partially offset by an unfavourable variance for Hire of Facilities (\$70,638). The balances of variances are spread across a number of areas.
- c) Unfavourable variances arose mainly from Multi Storey Car Park Fees (\$68,166) and Off Street Parking Fees (\$41,800).
- d) Favourable variances arose from Fines and Penalties \$40,595, Other Fees and Charges \$33,565, Building and Development Fees \$8,290 and Hire and Rentals \$7,827, partially offset by unfavourable variances for Refuse Charges (\$16,997) and Inspection and Control Fees (\$10,677).

4. **Interest Earnings**

Interest earned on investments exceeded budget by \$104,116 due to higher volumes invested and better than expected returns and Rates Penalty Interest \$14,013.

ATTACHMENT 3

\$293,289

\$162,451

Variance

\$124,897

(\$108,654)

\$83,606



\$118,864



5. Employee Costs

\$1,876,695

	YTD Revised Budget	YTD Actual	Variance
a) Salaries and Wagesb) Other Employment Costs	\$51,715,701	\$50,188,647	\$1,527,054
	<u>\$2,782,644</u>	\$2,433,003	\$349,641
	\$54,498,345	\$52,621,650	\$1,876,695

- a) A favourable variance arose for Salaries and Wages in various areas including Parks \$243,805, Engineering Maintenance \$163,868, Planning Approvals \$125,888, Organisational Development Administration \$113,864, Environmental Development \$107,393, Landscaping and Conservation Services \$93,941, Library Operations \$89,381, Planning and Community Development \$74,534, Parking Services \$61,962, Governance and Strategy \$60,048, Human Resources Administration \$51,908, Marketing and Communications \$51,310 and Executive and Risk Services \$51,234 mainly due to vacant positions. The balances of variances are spread across a number of areas.
- b) Favourable variances arose for Labour Recovery Capital Works \$225,571 and Other Employment Costs \$181,032, partially offset by an unfavourable variance for Agency Employees (\$56,961) covering vacant positions.

6.	Ma	aterials and Contracts		1	\$4,457,888
			YTD Revised Budget	YTD Actual	Variance
	a) b)	Professional Fees and Costs Public Relations, Advertising & Promotions	\$2,640,660 \$1,238,252	\$2,301,774 \$870,482	\$338,886 \$367,770
	c)	Computing Administration	\$1,697,235 \$1,339,695	\$1,575,606 \$938,630	\$121,629 \$401,065
	d) e)	Furniture, Equipment & Artworks	\$2,404,293	\$2,065,815	\$338,478
	f) g)	Contributions & Donations External Service Expenses	\$1,780,266 \$19,706,954	\$1,521,751 \$17,321,640	\$258,515 \$2,385,314
	h) i)	Telephones & Communication Charges and Recoveries	\$775,195 (\$285,032)	\$696,897 (\$394,721)	\$78,298 \$109,689
	j)	Members Costs	\$621,906	\$564,292	\$57,614
	k) I)	Accommodation & Property Travel, Vehicles & Plant	\$1,317,966 \$1,551,591	\$1,240,446 \$1,498,375	\$77,520 \$53,216
	m)	Waste Management Services Other Expenses	\$5,862,840 \$2,853,848	\$6,041,479 \$2,805,315	(\$178,639) \$48,533
		-	\$43,505,669	\$39,047,781	\$4,457,888

 a) Favourable timing variances arose mainly for Consultancy \$330,909, Recoverable Legal Expenses \$28,360, Lodgement Fees \$17,089 and Licence Searches \$14,747, partially offset by unfavourable timing variances for Legal Expenses (\$26,805) and Valuation Fees (\$24,208).



- b) This favourable variance was predominantly due to Promotions \$159,521 of which \$67,035 relates to the Waste Management Better Bins Project, General Advertising \$123,274, Catering \$30,669, and Signage \$30,630.
- c) This includes favourable timing variances for Computer Software Maintenance \$48,722, Data Communication Links \$38,412, Computer Software Licences \$35,243 and Internet Provider Costs \$19,382, partially offset by an unfavourable timing variance for Computer Software Subscriptions (\$24,082).
- d) This favourable timing variance arose predominantly from Sundry Administration Expenses \$254,105, Printing \$62,169, Photography and Video Production \$35,329, Stationery \$25,542 and Interstate Conferences \$21,810. The balances of variances are spread across a number of areas.
- e) Favourable timing variances arose mainly from Plant and Equipment Purchases Minor \$102,616, Hire of Equipment \$79,602, Plant and Equipment Maintenance and Repair \$57,117, Computer and Communications Equipment Purchases – Minor \$46,108, Furniture and Office Equipment Purchases – Minor \$31,062 and Computer and Communications Equipment Maintenance \$14,261.
- Favourable timing variances arose mainly from Grants and Contributions Made \$124,999, Community Funding Program \$59,700, Prizes and Trophies \$28,522, Donations \$26,322 and Sponsorship \$18,875.
- g) This favourable timing variance mainly arose from External Contractors and Services \$1,581,853 of which \$386,700 relates to Yellagonga Wetlands – Smart Monitoring and Management Program, General Tipping Fees \$682,380, CEO Administration \$534,831 and Parks \$317,128. The balances of variances are spread across a number of areas.
- h) This favourable timing variance predominantly arose from Postage, Courier and Freight Services \$43,474 and Office Telephone and Faxes \$39,902.
- i) This favourable timing variance arose mainly from Operational Overhead Recoveries \$106,105.
- j) Favourable timing variances arose mainly from Elected Members Training and Conference Expenses \$42,297 and Expenses Reimbursements for Elected Members \$10,552.
- k) This favourable variance arose mainly from Refuse Removal Charges \$68,220 and Rental and Outgoings \$10,564.
- This includes favourable timing variances for Fuel \$26,025, Vehicle Servicing Costs \$16,489 and Vehicle Licensing \$10,403.
- m) Unfavourable timing variances arose from Bulk Green Waste Collection and Processing (\$46,506), Domestic Green Waste Collection and Processing (\$40,194), Bulk Hard Waste Collection and Processing (\$39,462), Recycling Waste Collection and Processing (\$37,927) and General Waste Collection (\$14,550).



7. <u>Utilities</u>

Unfavourable timing variances arose mainly from Electricity costs for Parks (\$86,888), Lighting (\$58,989) and Asset Management Administration (\$38,601). The balances of variances are spread across a number of areas.

8. <u>Depreciation & Amortisation of Non-Current Assets</u>

Favourable variances arose for Depreciation – Open Reserves \$305,520, Depreciation – Buildings \$139,129, Depreciation - Roads Infrastructure \$63,097, Depreciation – Lighting \$29,924 and Depreciation – Computer and Communications Hardware \$28,091, partially offset by an unfavourable variance for Impairment / Write Off of Assets (\$62,081) arising from the demolition of the Jack Kikeros Community Hall, Depreciation – Computer Software (\$28,091) and Depreciation – Mobile and Other Plant (\$28,091). The balances of the variances are spread across a number of areas.

9. <u>Movement in Non-Current Items</u>

This timing variance arose in respect of a decrease in Non-current Long Service Leave Liability, reflecting movements for the year to date.

10. Capital Grants and Subsidies

		YTD Revised Budget	YTD Actual	Variance
a)	State Government – Main Roads Grant	\$1,427,935	\$1,328,948	(\$98,987)
b)	State Government – Black Spot Program	\$581,647	\$234,314	(\$347,333)
c)	Other Grants & Subsidies – Non- Government	\$908,524	\$1,539,843	\$631,319
d)	Commonwealth Grants - Other	-	\$56,136	\$56,136
	Other Grants	\$1,836,421	\$1,836,421	-
	_	\$4,754,527	\$4,995,662	\$241,135

a) Unfavourable timing variances arose across the program due to projects progress. This program includes 8 projects which are complete awaiting payment of final invoices including Davalia Road – Grandilla Street to Beach Road (\$32,000), Gibson Avenue - Rudall Way (North) to Hepburn Avenue (\$21,533), Whitfords Avenue – Mooro Street to Wanneroo Road (East Bound) (\$13,507), Blackall

Favourable Variance

(\$175,296)

\$473,433

(\$458,139)

\$241.135



Drive – Allenswood Road to Hartly Court (\$11,680), Gibson Avenue – Livingstone Way to Livingstone Way (\$7,107), Gibson Avenue - Livingstone Way to Whitfords Avenue (\$4,013) and Delamere Road / Providence Drive Roundabout (\$3,840).

- b) Unfavourable timing variances arose for Hepburn Avenue Road Shoulders (\$112,000), Warwick Road and Allenswood Drive (\$72,000), Marmion Avenue and Ocean Reef Road (\$40,000) and Marmion Avenue and Moore Drive (\$24,000) due to progress of these projects and Warwick Train Station Entrance (\$27,333) final acquittal has been submitted to Main Roads awaiting payment. In addition, Marmion Avenue and Gilbert Road (\$72,000) has been delayed due to an increase in scope and costs for necessary relocation of two Western Power poles. The City has resubmitted the grant application for additional funds to Main Roads and is awaiting the outcome before commencing construction.
- c) A favourable variance arose from an unbudgeted Community Sport & Infrastructure Grant of \$400,000 for Whitfords Nodes Lookout Stairway \$274,451 and Playspace Renewal \$125,549 as part of the Whitfords Nodes Health and Wellbeing Hub Upgrades. In addition, an unbudgeted Community Sport and Infrastructure Grant of \$160,000 was received for Kingsley Park Floodlighting Upgrade. Favourable timing variance arose from Stronger Communities Grant of \$20,000 received for Percy Doyle – Sorrento Bowling Clubrooms upgrades and Perth Bike Network grants for Hillary's Animal Beach \$30,000 and Beach Road Shared Path \$5,000.
- d) A favourable variance arose for Tennis Court Resurfacing Program from an unbudgeted grant of \$42,000 received from an Australian Sports Grant for Warwick Tennis Court Upgrades. In addition, a favourable timing variance arose from Yellagonga Wetlands - Smart Monitoring and Management \$14,136.

11. <u>Capital Contributions</u>

An unfavourable variance (\$20,000) arose as the result of a misallocation made in the 2018-19 Mid-Year Budget Review where a capital contribution was actually a capital grant for the Sorrento Bowing Club Refurbishment project. This is offset by a favourable variance for Renewable Energy Certificates Income \$7,142.

12. <u>Equity Investments</u>

This favourable variance arose from GST contributions from TPRC in respect of land sales undertaken. This has arisen as a result of the new GST rules on property sales that commenced on 01 July 2018.

(\$12,858)

\$42.514



13. Capital Projects

\$70,361

	YTD Revised Budget	YTD Actual	Variance
 a) Cafes/Restaurants/Kiosks b) Joondalup Performing Arts &	\$220,130	\$165,006	\$55,124
Cultural Facility	\$184,479	\$67,426	\$117,053
 Better Bins Project – 3 Bin System Other Programs 	\$4,345,556	\$4,494,566	(\$149,010)
	\$757,106	\$709,912	\$47,194
	\$5,507,271	\$5,436,910	\$70,361

- a) A favourable timing variance arose for this delayed project, expenditure for which is anticipated to increase in the coming months from the finalisation of the various lease agreements.
- b) Following Council's decision not to commence detailed design at this time, this favourable timing variance has arisen due to further project investigation/research progressing behind estimates.
- c) An unfavourable timing variance arose for this project which is progressing ahead of schedule.

14. <u>Capital Works</u>

4. <u>C</u>	Capital Works			\$2,578,217
		YTD Revised Budget	YTD Actual	Variance
a)	Parks Equipment Program	\$1,779,994	\$1,279,991	\$500,003
b)	Street Lighting Program	\$3,675,821	\$4,270,465	(\$594,644)
c)	Major Building Capital Works Program	\$1,551,235	\$1,457,236	\$93,999
d)	Foreshore & Natural Areas Management Program	\$521,207	\$321,028	\$200,179
e)	Major Projects Program	\$1,246,451	\$651,399	\$595,052
f)	Parking Facilities Program	\$148,427	\$30,886	\$117,541
g)	Major Road Construction Program	\$426,080	\$222,870	\$203,210
h)	Road Preservation Program	\$5,300,319	\$4,706,766	\$593,554
i)	Streetscape Enhancement Program	\$1,140,424	\$653,168	\$487,256
j)	Traffic Management Program	\$1,163,452	\$977,424	\$186,028
k)	Parks Development Program	\$845,812	\$689,417	\$156,395
,	Other Programs	\$1,436,850	\$1,397,205	\$39,645
	-	\$19,236,072	\$16,657,855	\$2,578,217

a) A favourable timing variance arose for Whitfords Nodes Health and Wellbeing Hub \$454,043 which is currently awaiting quotations. In addition, there is a favourable timing variance for Juniper Playspace \$45,404 and Faversham Park Playspace \$26,205 both of which are forecast for completion in June. This is offset by an unfavourable timing



variance for Cockman Park Play Space Renewal (\$48,430) which is complete ahead of schedule. The balances of variances are spread across a number of areas.

- b) This unfavourable timing variance is mainly due to Stage 3 Joondalup City Centre Lighting (\$465,799) which is progressing ahead of schedule and Kingsley Park Floodlighting Upgrade (\$197,026) which is complete. Ocean Reef Road LED Conversion (\$31,134) is complete with all invoices paid ahead of schedule. This is partially offset by a favourable timing variance for Sir James McCusker Park Path Lighting \$70,867 which is due to commence in May 2019.
- c) Major Building Capital Works favourable variance is mainly due to Windermere Park Clubrooms \$55,989 which was completed under budget. In addition, a favourable timing variance arose for the Building Capital Works Various Locations \$49,737 with programming of works dependent upon results from ongoing building condition audits. This is partially offset by an unfavourable timing variance for the Environmental Initiatives Program (\$14,596).
- d) Favourable timing variances arose for Whitfords Nodes Hillarys Lookout Stairway \$140,443 and Bushland Reserve Paths Renewal Program \$79,755 both of which are being delivered as part of the Whitfords Nodes Health and Wellbeing Hub project. This is offset by minor unfavourable timing variances across the program.
- e) Favourable timing variances arose across the program due to projects progress including Percy Doyle - Utilities Upgrade \$258,097, Joondalup Administration Building Major Refurbishment \$177,015 and Craigie Leisure Centre Upgrades \$81,145. In addition, a favourable variance arose for Percy Doyle – Duncraig Leisure Centre Refurbishments \$37,736 which was completed under budget.
- f) This Parking Facilities Program favourable timing variance is due to City Centre Carpark P4 Renewal \$122,096 which is complete awaiting the contractor's final invoice.
- g) The favourable timing variance for Major Road Construction Program is predominantly due to Burns Beach Road / Joondalup Drive Roundabout \$184,724 which is being delivered by Main Roads WA contractor in conjunction with the Joondalup Drive / Wanneroo Road Intersection project. Works were originally scheduled to commence January 2019 but have now been rescheduled for January 2020.
- h) Favourable timing variances arose for Braden Way \$111,146 and Oliver Street \$30,314 which were completed under budget. Favourable timing variances occur for Arnisdale Road – Glengarry Drive to Merrick Way \$97,351, Cockatoo Ridge \$55,127, Denmark Road \$35,215, Road Preservation – Asphalt Overlay Program \$56,412 and Windward Loop \$45,445 due to projects progress. In addition, a favourable timing variance arose for Joondalup Drive – City Boundary (Westbound) \$67,610 which is being delivered by Main Roads WA contractor in conjunction with the Joondalup Drive / Wanneroo Road Intersection project. This is partially offset by unfavourable timing variances for projects progressing ahead of schedule including Arbery Avenue (\$47,888), Forest Hill Drive (\$37,741) and Amadeus Gardens (\$37,692). The balances of variances are spread across a number of areas.
- i) Streetscape Enhancement Program favourable timing variance is mainly due to the City Centre Streetscape Renewal Program \$298,834, Leafy City Program \$108,627 and Streetscape Enhancement Program \$84,959.





- j) Favourable timing variances arose from Hepburn Avenue Road Shoulders \$219,751 which has commenced behind schedule and Grand Boulevard and Shenton Avenue \$71,271 which includes traffic light modifications to be undertaken by a Main Roads contractor and has been delayed until May 2019. In addition, Marmion Avenue and Gilbert Road has been delayed due to grant application re-submitted to Main Roads due to an increase in scope and costs for necessary relocation of two Western Power poles. This is offset by unfavourable variances for State Black Spot Program projects Warwick Road and Allenswood Drive (\$186,557) which is 95% complete awaiting Main Roads line-marking and Marmion Avenue and Ocean Reef Road (\$52,901) which is complete. The balances of variances are spread across a number of areas.
- k) A favourable timing variance arose for Juniper Park Landscape Master Plan \$54,200 which commenced later than forecast. In addition, favourable timing variances arose for the Tree Planting Program \$43,292 and Parin Pioneer Park Development \$29,368 due to projects progress and a favourable variance arose from Beachside Park Irrigation Upgrade \$19,108 which was completed under budget. The balances of variances are spread across a number of areas.

15. Vehicle and Plant Replacements

This favourable variance for Fleet and Plant purchases includes timing variances for six utilities, three vans and two trucks \$760,117 which are progressing. Orders totalling \$1,002,735 have been placed and are scheduled for delivery in the coming months.

16. <u>Proceeds from Disposal</u>

This unfavourable timing variance arose from Fleet and Plant disposals due to progress of the vehicle and plant replacement program.

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(\$27,346)

\$808,897



17. Closing Funds

\$9,834,212

	June 2018	April 2019
Current Assets		
Cash and Investments	\$100,085,669	\$126,375,762
Rates Outstanding, Sundry Debtors and Other	\$3,026,090	\$2,795,232
Receivables		•
Accrued Income	\$1,208,522	\$1,702,783
Prepayments	\$687,023	\$258,046
Inventories	\$188,284	\$180,746
Total Current Assets	\$105,195,588	\$131,312,569
Current Liabilities	• • • • • • • • •	•
Trade Creditors	\$4,522,569	\$791,432
Sundry Payables	\$610,874	\$3,910,286
Accrued Expenses	\$5,116,012	3,850,697
Other Payables	\$2,305,685	-
Borrowings	\$3,201,862	\$606,605
Provision for Annual Leave	\$4,497,672	\$4,371,334
Provision for Long Service Leave	\$5,855,900	\$6,173,844
Provision for Workers Compensation Insurance	\$3,458,025	\$3,458,025
Provision for Sick Leave	\$1,006,450	\$979,324
Other Provisions	\$196,914	\$194,754
Total Current Liabilities	\$29,817,405	\$24,336,301
Net Current Assets	\$75,378,183	\$106,976,268
Add back: Borrowings	\$3,201,862	\$606,605
Less: Cash Backed Reserves	\$74,151,621	\$74,151,621
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Closing Funds – Surplus/(Deficit)	\$4,428,425	\$33,431,252