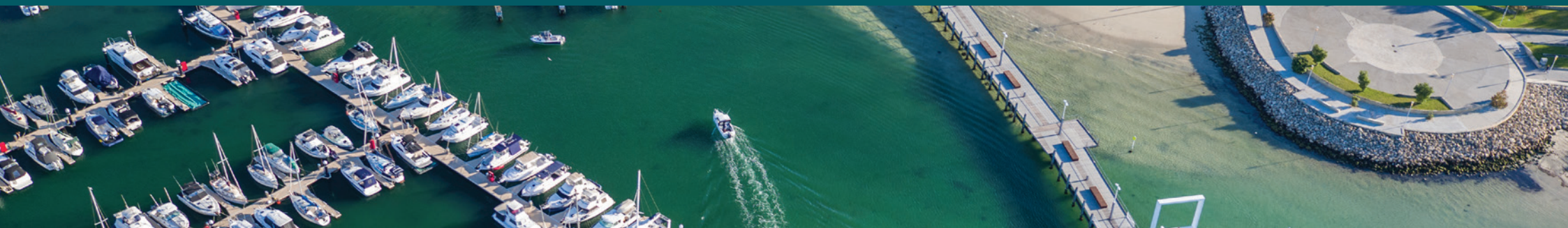


Corporate Business Plan

2017/18 Progress Report



OCTOBER TO DECEMBER 2017

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INTRODUCTION

The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

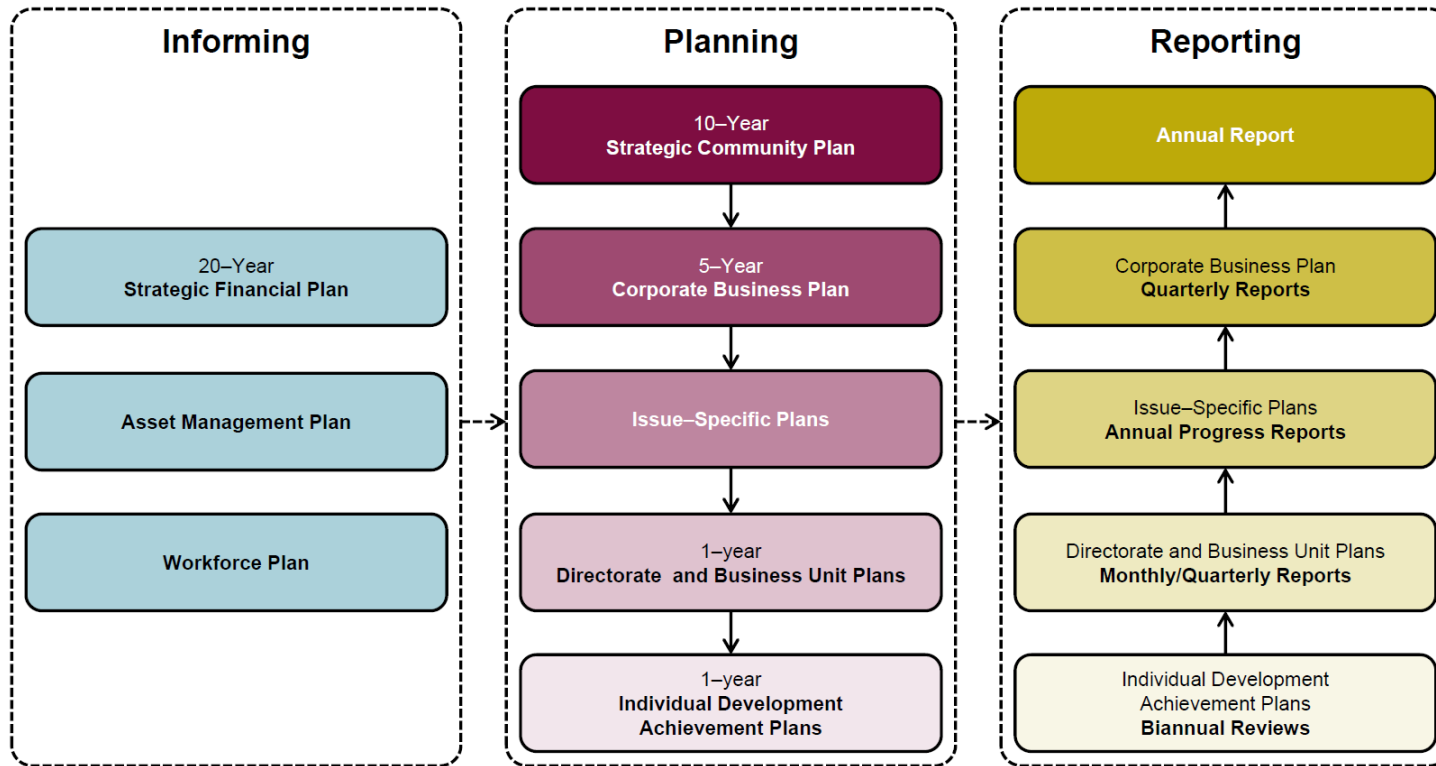
Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently-available information

Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing

INTEGRATED PLANNING AND REPORTING FRAMEWORK

The *Corporate Business Plan* and the *Corporate Business Plan Quarterly Report* form part of the City's *Integrated Planning and Reporting Framework*. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of *Corporate Business Plan* and *Corporate Business Plan Quarterly Report* within this planning and reporting hierarchy.



QUARTER HIGHLIGHTS

GOVERNANCE AND LEADERSHIP

ANNUAL REPORT 2016/17

The City's 2016/17 *Annual Report* was accepted by Council at its 21 November Meeting. In accordance with Section 5.53 of the *Local Government Act 1995*, the *Annual Report* outlined the year's highlights and achievements, and provided a concise summary of audited accounts. The *Annual Report* is seen as an essential tool to inform the community and key stakeholders about the City's performance and future plans. The 2016/17 *Annual Report* was received at the Annual General Meeting of Electors held on 12 December.

CUSTOMER SATISFACTION SURVEY 2016/17

The Customer Satisfaction Survey is conducted annually to measure the level of overall satisfaction with the City and its performance in delivering specific services and facilities. Results for the 2016/17 Survey reflect a high level of community satisfaction with an overall satisfaction rating of 84%; this compares to a rating of 86% for 2015/16. Community satisfaction with services provided by the City in 2016/17 was 88%, compared to 89% for 2015/16. A number of specific service areas received very high satisfaction ratings, including:

- Libraries — 97%
- Weekly rubbish collection — 96%
- Graffiti removal — 95%
- Parks and public open space — 95%
- Sport and recreation — 94%
- Festivals, events and cultural activities — 90%
- Street appearance — 89%
- Fortnightly recycling — 87%
- Management and control of traffic on local roads — 85%

2017 LOCAL GOVERNMENT ELECTIONS

The 2017 Local Government Elections were held for the Office of Mayor and six Councillor positions. The number of candidates standing for election in the City of Joondalup was the highest in the State, with an overall voter participation rate of 31%. This was a significant increase from the participation rate of 20% at the last elections held in 2015.

SHANGHAI TRADE DELEGATION

The City led a Trade Delegation to Shanghai from 25 November to 3 December. The Delegation included City representatives and key City stakeholders from Edith Cowan University, Bethanie Aged Care, National Electrical Communications Association and the Australian Medical Association. The Delegation provided an ideal opportunity to build networks and relationships and commence discussions on trade and investment prospects.

The goal of the Delegation was for the City to assist its key stakeholders to promote international trade between Joondalup and Shanghai in alignment with the priority activities in the International Economic Development Activities Plan, specifically, international education, medical/health (aged care, nursing and midwifery) and tourism.

CAPITAL WORKS PROGRAM

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Poynter Park, Duncraig — play space renewal
- Thornton Park, Kinross — play space renewal

Stormwater drainage upgrades:

- Coolibah Park, Duncraig — sump beautification
- Creaney Drive, Kingsley — drainage upgrade
- Morrell Court, Greenwood — drainage upgrade
- Peninsula Avenue, Heathridge — drainage upgrade

Paths and signage:

- Hartley Park, Greenwood
- Marmion Avenue, Currambine (Moore Drive to Delamere Avenue)
- Percy Doyle Reserve, Duncraig

Blackspot Program road upgrades:

- Whitfords Avenue/Trappers Drive, Woodvale

Road preservation and resurfacing:

- Leander Street, Beldon
- Mirbelia Court, Greenwood
- Oxley Avenue, Padbury
- Pathfinder Road, Padbury

Parking facility upgrades:

- Chesapeake Way, Currambine
- Forrest Park, Kingsley

Building Capital Works:

- Heathridge Leisure Centre, Heathridge — roof repairs
- Joondalup Library, Joondalup — air-conditioning works
- Whitfords Nodes, Hillarys — universal access toilet

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

KALEIDOSCOPE 2017

Kaleidoscope 2017 was held from 9 to 12 November with approximately 88,000 people attending. This free event showcased light and illumination projects by artists, creators, engineers, set designers, graphic designers, performers and visual artists. The event attracted over \$2.5 million worth of media coverage with an economic impact to the region calculated at over \$4 million — equivalent to 34.7 annual full-time jobs.

JOONDALUP INNOVATION HUB

Premier Mark McGowan announced \$800,000 in State Government funding towards the establishment of an Innovation Hub in Joondalup to be based at Edith Cowan University as part of the State Government's New Industries Fund. The Innovation Hub will support emerging businesses and the creation of new jobs in Western Australia.

ECONOMIC DEVELOPMENT STRATEGY ACTIVITIES

A number of significant *Economic Development Strategy* activities were progressed in the quarter aimed at attracting investment and business to the City. These included:

- publication of an advertisement and Thought Leadership Article for *Business News* entitled Joondalup has the Commercial Edge
- delivery of a Supplier Development Program workshop as part of the City's Buy Local initiative
- a City-led business delegation to Shanghai which included representatives from Edith Cowan University, Bethanie Aged Care, Australian Medical Association and National Electrical and Communications Association — College of Electrical Training
- presentation of the results of the Business Survey to Elected Members
- distribution of a quarterly Joondalup Business Online e-newsletter to over 10,000 recipients.

THE NATURAL ENVIRONMENT

ANNUAL REVIEWS

The City completed annual reviews of a number of its key environmental and natural area management plans including: *Environment Plan 2014–2019*, *Climate Change Strategy 2014–2019*, *City Water Plan 2016–2021*, *Yellagonga Integrated Catchment Management Plan 2015–2019*, *Pathogen Management Plan 2013–2016*, *Warwick Open Space Natural Area Management Plan*, *Lilburne Park Natural Area Management Plan*, *Hepburn Heights Natural Area Management Plan* and *Shepherds Bush Natural Area Management Plan*.

NATURAL AREA KEY PERFORMANCE INDICATORS

The first year of reporting against the City's Natural Area Key Performance Indicators was completed and provided an indication of whether current management practices are leading to positive environmental outcomes. Outcomes included:

- the density of weeds decreasing from 2014–2016 in the majority of reserves
- all reserves having some vegetation in very good condition, with several also having vegetation in excellent condition.

LITTLE FEET FESTIVAL

The 2017 Little Feet Festival was held on 22 October with more than 7,000 people attending. The Festival is the region's premier event for children under the age of 12 and included a range of family-friendly activities, events and entertainment related to the theme "A Voyage to the Sea". Children were encouraged to explore the underwater world of sea creatures, tropical fish and mermaids through creative workshops, play and live performance.

JOONDALUP TWILIGHT MARKETS

Following the inaugural Spring Markets in September, the City's Twilight Markets returned to Central Walk for five Friday evenings from 17 November. The Markets saw a range of food trucks and quality, locally-made products on offer. Over 6,000 people attended the markets and enjoyed the free entertainment, including acoustic performances, children's craft activities and face painting.

SUNDAY SERENADES

The Sunday Serenades Concerts were held on the third Sunday of the month from May–November and the second Sunday in December in the Civic Chambers. The program featured an array of musical styles, including classical, jazz, choral and cabaret. Concerts took place on 21 October, 18 November and 9 December.

COMMUNITY INVITATION ART AWARD

The Community Invitation Art Award opened on 14 October with the exhibition running between 15–28 October at Lakeside Joondalup Shopping City. This Award is open to professional artists who are residents of the City, or members of the Joondalup Community Art Association.

A selected panel of industry experts assessed each submission in order to create a shortlist of artists invited to participate. Each selected artist developed a new series of three artworks to be shown during the exhibition and were judged by the panel of experts. Winners of the 2017 Award included:

- Overall Acquisitive Award — Jarrad Martyn for "Territory"
- Runner-Up Award — Jurek Wybraniec for "Establishing Shot #18"
- Award for Excellence — Jarrad Martyn for "Markers"
- Celebrating Joondalup Award — Jess Day for "The Life of the Garden"
- Popular Choice Award — Ross Potter for "Home on the Glistening Lake"

COMMUNITY FUNDING PROGRAM

The Community Funding Program is a grant-based program that assists local community groups and schools with projects, events, and activities that develop and enhance the Joondalup community. Eligible organisations, schools, community groups and individuals are invited to apply for grants to support projects, activities and events within the three categories of the program.

Culture and Arts Development:

- Peter Cowan Writers Centre — \$5,000
- Propel Youth Arts — \$5,473

Community Services:

- Bladder and Bowel Health Australia Inc — \$1,232
- The Patricia Giles Centre — \$2,935
- Soroptimists International of Joondalup — \$850
- Thyroid WA Support Group Inc — \$1,290
- Bambara Primary School Parents & Citizens Association, Inc — \$1,500
- Lions Club of Duncraig Inc — \$2,500

Environmental Development:

- No funds were awarded in this category.

GOVERNANCE AND LEADERSHIP

ASPIRATIONAL OUTCOME

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.




STRONG LEADERSHIP


For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

SERVICES AND PROGRAMS

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
COMMUNITY CONSULTATION Report on consultation undertaken for individual projects during the quarter.	Jul–Sep 17	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • <i>Access and Inclusion Plan</i> • Amendment to the <i>Iluka Structure Plan</i> • Chichester Park redevelopment • Neil Hawkins Park and Whitfords Nodes toilet refurbishment • <i>Strategic Community Plan</i> major review • Thornton Park playground upgrade 		
	Oct–Dec 17	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Prince Regent Park proposed redevelopment • Proposed Health and Wellbeing Hub at Whitfords Nodes Park 		✓
	Jan–Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>POLICY DEVELOPMENT AND REVIEW</p> <p>Report on the development of new policies and review of existing policies.</p>	Jul-Sep 17	<p>The following policies are under review by the City and will be presented to the Policy Committee on 2 October:</p> <ul style="list-style-type: none"> • <i>Investment Policy</i> • <i>Records Management Policy</i> • <i>Draft Cash In Lieu of Car Parking Local Planning Policy</i> • <i>Draft Non-Residential Development in the Residential Zone Local Planning Policy</i> • <i>Draft Child Care Premises Local Planning Policy</i> (consideration following advertising) 		
	Oct-Dec 17	<p>A Policy Committee Meeting was held on 2 October at which the following matters were considered:</p> <ul style="list-style-type: none"> • <i>Investment Policy</i> • <i>Records Management Policy</i> • <i>Draft Cash In Lieu of Car Parking Local Planning Policy</i> • <i>Draft Non-Residential Development in the Residential Zone Local Planning Policy</i> • <i>Draft Child Care Premises Local Planning Policy</i> (consideration following advertising) <p>Council considered the Policy Committee's recommendations at its meeting held on 10 October and resolved to adopt:</p> <ul style="list-style-type: none"> • <i>Investment Policy</i> • <i>Records Management Policy</i> • <i>Draft Child Care Premises Local Planning Policy</i> (consideration following advertising) <p>Council also resolved to publicly advertise:</p> <ul style="list-style-type: none"> • <i>Draft Cash In Lieu of Car Parking Local Planning Policy</i> • <i>Draft Non-Residential Development in the Residential Zone Local Planning Policy</i> 		✓
	Jan-Mar 18			
	Apr-Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>LOCAL LAWS</p> <p>Report on the development of new local laws and the amendment of existing local laws.</p>	Jul-Sep 17	<p>The following local laws were adopted by Council, published in the <i>Government Gazette</i> and enacted during the period:</p> <ul style="list-style-type: none"> • <i>Repeal Local Law 2017</i> • <i>Waste Local Law 2017</i> <p>The City provided a submission to the Standing Committee on Environment and Public Affairs in relation to a petition tabled in Parliament that seeks to have the City of Joondalup <i>Animals Amendment Local Law 2016</i> overturned to enable horses to be exercised at Hillarys Beach.</p> <p>The City liaised with key industry stakeholders in relation to banning the use of single-use plastic shopping bags.</p>		
	Oct-Dec 17	<p>The Legislative Council disallowed the <i>City of Joondalup Animals Amendment Local Law 2016</i>, effectively reinstating the Hillarys Horse Beach which was closed following gazettal of the Local Law.</p> <p>Council provided undertakings to the Joint Standing Committee on Delegated Legislation on required amendments to the City's <i>Waste Local Law 2017</i> at its 21 November Meeting.</p>		✓
	Jan-Mar 18			
	Apr-Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
PUBLICATIONS Print and distribute community newsletters.	Jul–Sep 17	The following publications were distributed in the quarter: <ul style="list-style-type: none"> • Budget News edition of <i>City News</i> was printed and distributed to all residents with the annual Rates Notices in July. • <i>Waste Guide</i> was printed and distributed to all residents in July. • Leisure <i>Learn to Swim</i> flyer was printed and distributed to residents within a 2.5 km radius of Craigie in July. • Libraries <i>August and September Events</i> booklet was printed and distributed at all four libraries in July. • <i>e-Waste and Clothing Charity Drop-Off Event</i> flyers were printed and distributed to all residents in August. • <i>Arts and Cultural Guide</i> was printed and distributed to City distribution locations in August. • Leisure <i>Rethink Fitness</i> booklet was printed and distributed to residents within a 10 km radius of Craigie in September. • City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers. • City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers. 		
	Oct–Dec 17	The following publications were distributed in the quarter: <ul style="list-style-type: none"> • 2017 Little Feet Festival event program was printed and distributed in October. • Libraries <i>Events and Programs</i> booklet was printed and distributed at all four libraries in October. • 2016/17 <i>Annual Report</i> was printed and distributed to Elected Members in December. • Spring edition of <i>City News</i> was printed and distributed to all residents in October. • Summer edition of <i>City News</i> was printed and distributed to all residents in December. • Leisure World Cup Junior Soccer flyer was printed and distributed to residents within a 10 kilometres radius of Craigie in November. • City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers. • City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers. • Clubs in Focus and Arts in Focus newsletters were distributed monthly. 		✓
	Jan–Mar 18			
	Apr–Jun 18			

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>ELECTRONIC COMMUNICATION</p> <ul style="list-style-type: none"> • Publish electronic newsletters and documents on City activities • Report significant community engagement activities on social media and social media statistics. 	Jul-Sep 17	<p>The City provided the following e-newsletters to local residents in the quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice • Libraries Online • Leisure Online • Art in Focus • Business Online • School Connections • Clubs in Focus • Y-Lounge • Environmental News Online <p>The City was active on social media this quarter with the City's online following now exceeding 33,500 users across all of its platforms.</p> <p>Significant community engagement on social media was undertaken in the quarter, including posts regarding:</p> <ul style="list-style-type: none"> • additional communication on the City's Leafy City Program • sharing news of the Ocean Reef Marina State Government funding commitment announcement • promotion of the upcoming Local Government Ordinary Election • launch of Kaleidoscope 2017 and promotion of other City events, including the Spring Markets, the Community Invitation Art Award and Little Feet Festival. 		




SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct–Dec 17	<p>The City provided the following e-newsletters to local residents in the quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice • Libraries Online • Leisure Online • Art in Focus • Business Online • School Connections • Clubs in Focus • Y-Lounge • Environmental News Online <p>The City was active on social media this quarter with the City's online following now exceeding 35,000 users across all of its platforms.</p> <p>Significant community engagement on social media was undertaken in the quarter, including posts regarding:</p> <ul style="list-style-type: none"> • live Council Election updates • Iluka Local Structure Plan • Little Feet Festival • Kaleidoscope previews and live posts • Craigie Leisure Centre pool closure • 2018 Valentine's Concert act announcement • 25-Year Anniversary of Joondalup Train Line opening. 		✓
	Jan–Mar 18			
	Apr–Jun 18			




SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>EXTERNAL PARTNERSHIPS</p> <p>Report active participation in key external body meetings and events which aim to advance strategic priorities</p>	Jul-Sep 17	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Age Friendly Communities Regional Working Group • College of Electrical Training • Disability Interagency Networking Opportunity • District Emergency Management Group • Edith Cowan University Business Innovation Centre Advisory Board • Edith Cowan University Youth Innovation Summit • Federal Assistant Minister to the Treasurer • Federal Minister for Trade, Tourism and Investment (meeting with local tourism businesses) • HBF Arena Steering Committee Meeting • Homelessness Week 2017 Reference Group • Housing Industry Association Technical Committee • Joondalup and Wanneroo Services Youth Network • Joondalup Business Association Business Awards • Joondalup Lotteries House Inc Management Committee • Joondalup Wanneroo Interagency Homelessness Action Group • Local Emergency Management Group • Local Government Chief Officers' Group meeting • Local Government Professionals • Mindarie Regional Council Ordinary Council Meeting • Mindarie Regional Council Working Group • North Metropolitan Regional Managers' Forum • Northern Suburbs Multicultural Network • Ocean Reef Marina Government Steering Committee • Public Libraries Western Australia • State Government Coastal Management Actioning Committee • Tamala Park Regional Council Chief Executive Officers' Meeting • Tamala Park Regional Council Ordinary Council Meeting • Tourism Council • Western Australia Regional Tourism Conference • Western Australian Electoral Commission • Western Australian Local Government Association (North Metropolitan Zone) (State Council) (Gala Dinner) 		✓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct-Dec 17	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Age Friendly Communities Regional Working Group • American Chamber of Commerce Innovation Day • ARUP • Department of Environment and Water Regulation • Department of Jobs, Tourism, Science and Innovation • Disability Interagency Networking Opportunity • District Emergency Management Group • Economic Development Australia State Practitioners Network • Edith Cowan University Business Innovation Centre Advisory Board • HBF Arena Steering Committee meeting • Housing Industry Association Technical Committee • Joondalup and Wanneroo Services Youth Network • Joondalup Business Association • Joondalup Learning Precinct • Joondalup Lotteries House Inc Management Committee • Joondalup Wanneroo Interagency Homelessness Action Group • Local Emergency Management Group • Local Government Chief Officers Group • Local Government Professionals • Main Roads WA • Mindarie Regional Council Chief Executive Officers' Meeting • Mindarie Regional Council Strategic Working Group • nbnCo • North Metropolitan Regional Managers Forum • Northern Suburbs Multicultural Network • Ocean Reef Marina Government Steering Committee • Public Libraries Western Australia • Small Business Development Corporation • State Government Coastal Management Actioning Committee • State Government Innovation Consortium • Tamala Park Regional Council Chief Executive Officers' Meeting • Tamala Park Regional Council • Tourism Council • Wanneroo Officers in Charge Meeting • Western Australian Local Government Association North Metropolitan Zone • Western Australian Local Government Association State Council 		✓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Jan–Mar 18			
	Apr–Jun 18			
<p>SUBMISSIONS TO STATE AND FEDERAL GOVERNMENT</p> <p>Coordinate requests from State and Federal Government on strategic policy matters affecting the City</p>	Jul–Sep 17	<p>The City prepared submissions in response to the following:</p> <ul style="list-style-type: none"> • Draft Revised Development Control Policy 2.2: Residential Subdivision • Proposed Metropolitan Region Scheme Amendment North-West and North-East Districts Omnibus 2 • Sector consultation and communication for the Supporting Communities Program • Australian Sustainable Built Environment Council and ClimateWorks Australia National Construction Code Issues Paper • Bushfire Mitigation Summit 		
	Oct–Dec 17	<p>The City prepared submissions in response to the following:</p> <ul style="list-style-type: none"> • Climate Change Policy Statement Review Discussion Paper — Western Australia Local Government Association • Draft First Interim State Health Plan — Department of Health • Draft Planned or Managed Retreat Guidelines — Department of Planning, Lands and Heritage • Draft Revised State Planning Policy 5.4: Road and Rail Noise — Department of Planning • Temporary Bars Discussion Paper — Department of Local Government, Sport and Industries • Tuart Woodlands and Forests of the Swan Coastal Plain, <i>Environment Protection and Biodiversity Conservation Act 1999</i> Nomination — Department of Environment and Energy 		✓
	Jan–Mar 18			
	Apr–Jun 18			

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ELECTED MEMBER ATTRACTION Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective representation	Jul-Sep 17	<ul style="list-style-type: none"> Promote candidate information sessions and promote diversity in candidate nomination. Conduct candidate information sessions. 	Candidate information sessions were promoted in accordance with the approved Communications Plan. Information sessions were held on 31 July at the Joondalup Civic Centre and 14 August at Dorchester Hall, Warwick. The City achieved a record number of candidate nominations and had the highest in the State with 35 nominees for ward Councillors and Mayor.		
		Oct-Dec 17	<ul style="list-style-type: none"> Conduct candidate survey. 	A candidate survey was conducted in the quarter.		✓
COORDINATION OF ELECTIONS Coordinate Local Government Ordinary Election in line with legislation every two years.	Effective representation	Oct-Dec 17	<ul style="list-style-type: none"> Conduct election in line with legislative requirements. Conduct Swearing-In Ceremony. Elect Deputy Mayor. 	The Local Government Election was held on 21 October with a 31% elector participation rate. A Swearing-In Ceremony was held for the new Mayor and six Councillor positions on 24 October. Cr Russell Poliwka was elected as Deputy Mayor at a Special Council Meeting held on 24 October.		✓
		Oct-Dec 17	<ul style="list-style-type: none"> Conduct Induction Program. 	2017 Elected Member Induction Program was conducted in the quarter.		✓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ELECTED MEMBER TRAINING Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective representation	Jul-Sep 17	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Training opportunities were promoted to Elected Members with a number of Elected Members attending conferences during the quarter.		
		Oct-Dec 17		Further training opportunities for new and existing Elected Members will be promoted in the next quarter following the Local Government Ordinary Election.		
		Jan-Mar 18		Training opportunities were promoted to Elected Members which included the 2017 Elected Member Induction Program.		✓
		Apr-Jun 18				
ELECTED MEMBER STRATEGIC DEVELOPMENT SESSION Conduct biennial strategic development sessions to inform and guide leadership and strategic decision-making.	Effective representation	Jan-Mar 18	<ul style="list-style-type: none"> Conduct Elected Member Strategic Development Session. 			
STRATEGIC COMMUNITY REFERENCE GROUP Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active democracy	Jul-Sep 17	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. Develop 2018 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. Conduct meetings in accordance with agreed work plan. 	The Strategic Community Reference Group met on 31 July to discuss the City's approach to community leadership development.		
		Oct-Dec 17		The 2018 work plan was endorsed by Council at its 2017 December Meeting.		✓
		Jan-Mar 18		No Strategic Community Reference Group meetings were held in the quarter.		
		Apr-Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>ANNUAL REPORT</p> <p>Prepare and present an <i>Annual Report</i> of City activity to demonstrate achievements against the City's <i>Corporate Business Plan</i> and present the report to the Annual General Meeting of Electors.</p>	Corporate capacity	Oct–Dec 17	<ul style="list-style-type: none"> • Present 2016/17 <i>Annual Report</i> to Council for endorsement. • Present 2016/17 <i>Annual Report</i> to the Annual General Meeting of Electors. 	<p>The 2016/17 <i>Annual Report</i> was accepted by Council at its 21 November Meeting.</p> <p>The 2016/17 <i>Annual Report</i> was received at the Annual General Meeting of Electors held 12 December</p>		✓
<p>COMPLIANCE AUDIT RETURN</p> <p>Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2017 to 31 December 2017 by 31 March 2018 in accordance with Regulations 14 and 15 of the <i>Local Government (Audit) Regulations 1996</i>.</p>	Corporate capacity	Jan–Mar 18	<ul style="list-style-type: none"> • Present Compliance Audit Return to Council for endorsement. • Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
INTEGRATED PLANNING AND REPORTING FRAMEWORK Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' <i>Integrated Planning and Reporting Framework</i> and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> Review of <i>Strategic Community Plan</i> (major every four years and minor every two years). Annual review of <i>Corporate Business Plan</i>. 	Corporate capacity	Jul-Sep 17	<ul style="list-style-type: none"> Continue major review of the <i>Strategic Community Plan</i>. Present report to Council seeking endorsement of the annual review of the <i>Corporate Business Plan</i>. Undertake community consultation on the <i>Strategic Community Plan</i>. 	The draft <i>Strategic Community Plan</i> was approved for community consultation by Council at its 18 July Meeting. The consultation period took place between 14 August and 2 September and analysis of feedback will be presented to Council in the next quarter. The <i>Corporate Business Plan</i> was endorsed by Council at its 15 August Meeting.		
		Oct-Dec 17	<ul style="list-style-type: none"> Continue major review of the <i>Strategic Community Plan</i>. Continue community consultation on the <i>Strategic Community Plan</i>. Present report to Council seeking endorsement of the revised <i>Strategic Community Plan</i>. 	The major review of the <i>Strategic Community Plan</i> continued in the quarter including analysis of the feedback from the consultation. A report to Council seeking endorsement of the revised Plan will be presented in the next quarter.		✓
DELEGATED AUTHORITY MANUAL Conduct an annual review of the <i>Delegated Authority Manual</i> in accordance with legislation.	Corporate capacity	Jan-Mar 18	<ul style="list-style-type: none"> Commence review of <i>Delegated Authority Manual</i>. 			
		Apr-Jun 18	<ul style="list-style-type: none"> Present report to Council seeking endorsement of review of delegations. 			
CODE OF CONDUCT Review the City's <i>Code of Conduct</i> in alignment with the release of the <i>Model Code of Conduct</i> for the Western Australian local government industry.	Corporate capacity	Jan-Mar 18	<ul style="list-style-type: none"> Review and update <i>Code of Conduct</i>. 			
		Apr-Jun 18	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised <i>Code of Conduct</i>. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
AUSTRALASIAN LOCAL GOVERNMENT PERFORMANCE EXCELLENCE PROGRAM Participate in the Local Government Operational and Management Self-Assessment Program to track and benchmark performance against the local government sector.	Corporate capacity	Jul-Sep 17	<ul style="list-style-type: none"> Develop, collect, maintain data collection and submit data to Local Government Performance Excellence Program. 	The first round of 2016/17 data was submitted to the Local Government Performance Excellence Program.		
		Oct-Dec 17	<ul style="list-style-type: none"> Develop, collect, maintain data collection and submit data to Local Government Performance Excellence Program. 	The final report for 2016/17 was received from the Local Government Performance Excellence Program.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Benchmarking data available for analysis. 			
		Apr-Jun 18				
CUSTOMER SATISFACTION SURVEY Conduct an annual survey of residents to measure customer satisfaction with City services.	Corporate capacity	Jul-Sep 17	<ul style="list-style-type: none"> Obtain results from the 2016/17 Survey and identify service improvements. Communicate Survey findings to Elected Members. 	Results of the 2016/17 Customer Satisfaction Survey were received. Survey findings were communicated to Elected Members on 26 September.		
		Oct-Dec 17	<ul style="list-style-type: none"> Present report to Council on the results of the 2016/17 Survey. 	Results of the 2016/17 Customer Satisfaction Survey were presented to Council at its 21 November Meeting.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Develop and distribute request for quotation for consultants to deliver the 2017/18 Customer Satisfaction Survey 			
		Apr-Jun 18	<ul style="list-style-type: none"> Conduct market research for the 2017/18 Customer Satisfaction Survey 			
AUDIT COMMITTEE Provide reports to the Audit Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance.	Corporate capacity	Jul-Sep 17	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit Committee. 	Reports were presented to the Audit Committee at its 17 August Meeting on efficiency and cost saving opportunities and the Executive and Risk Services 2017/18 Program, including the Internal Audit Program.		
		Oct-Dec 17		A meeting of the Audit Committee was conducted on 13 November which received the City's 2016/17 Annual Financial Report.		✓
		Jan-Mar 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
STRATEGIC POSITION STATEMENTS Conduct a review of the City's Position Statements to provide clear direction on specific political and strategic matters.	Strong leadership	Oct–Dec 17	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 	A review of the Strategic Position Statements commenced in the quarter and will be reviewed with Elected Members at the Elected Members Strategic Development Session to be held in the next quarter.		✓
		Jan–Mar 18	<ul style="list-style-type: none"> Conduct review of Strategic Position Statements at Elected Member Strategic Development Session. 			
JINAN SISTER CITY RELATIONSHIP Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> investigating opportunities to encourage economic linkages between Joondalup and Jinan investigating and promoting trade and investment opportunities for local businesses identifying and promoting opportunities for educational links. 	Strong leadership	Jul–Sep 17	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	<p>The Mayor led a delegation to Jinan from 4 to 9 September. Activities included a visit to Jinan No 9 School, the University of Jinan and the Jinan Innovation Zone.</p> <p>A report detailing all of the activities undertaken during the visit and the benefits to the City of Joondalup arising from the Sister City Relationship will be presented to Council in the next quarter.</p>		
		Oct–Dec 17	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. Investigate opportunities for economic exchanges with Jinan as a component of the <i>International Economic Development Activities Plan</i>. 	The City led a Trade Delegation to Shanghai from 25 November to 3 December. The Delegation included City representatives and key City stakeholders from Edith Cowan University, Bethanie Aged Care, National Electrical Communications Association and the Australian Medical Association. The Delegation provided an ideal opportunity to build networks and relationships and commence discussions on trade and investment prospects.		✓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
		Jan–Mar 18	<ul style="list-style-type: none"> • Coordinate inbound and outbound delegations as required. • Support the Sister City school relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 			
		Apr–Jun 18	<ul style="list-style-type: none"> • Implement priority actions from the <i>International Economic Development Activities Plan</i> with Jinan. 			

FINANCIAL SUSTAINABILITY

ASPIRATIONAL OUTCOME

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams.

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.




MAJOR PROJECT DELIVERY


To effectively plan for the funding and delivery of major projects.

Strategic initiatives:




- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.


SERVICES AND PROGRAMS

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
CAPITAL WORKS PROGRAM <ul style="list-style-type: none"> Report delivery of programs in accordance with Capital Works Program. Provide bi-monthly reports to the Finance Committee. 	Jul-Sep 17	<ul style="list-style-type: none"> The Capital Works Program is progressing in accordance with Programs (see attached Capital Works Report). 		
	Oct-Dec 17	<ul style="list-style-type: none"> The Capital Works Program is progressing in accordance with Programs (see attached Capital Works Report). 		✓
	Jan-Mar 18			
	Apr-Jun 18			

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
20-YEAR STRATEGIC FINANCIAL PLAN Conduct review of the <i>20-Year Strategic Financial Plan</i> . The Plan provides a long-term view of the City's funding needs to enable the <i>Strategic Community Plan</i> to be achieved and includes 20-year financial projections.	Effective management	Oct–Dec 17	<ul style="list-style-type: none"> Review timings and key assumptions of major projects in preparation for the development of the 2018 (2017/18–2036/37) <i>Strategic Financial Plan</i>. 	Timings and key assumptions for major projects have been reviewed. Initial work has commenced on the report to the Major Projects and Finance Committee.		✓
		Jan–Mar 18	<ul style="list-style-type: none"> Seek feedback from the Finance Committee on the major project timings and other key assumptions. Develop revised 2018 (2017/18–2036/37) <i>Strategic Financial Plan</i>. 			
		Apr–Jun 18	<ul style="list-style-type: none"> Review revised Plan as part of Annual Budget workshops. Present the revised Plan to the Finance Committee for review. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
LAND OPTIMISATION PROJECTS Investigate and implement the optimisation and rationalisation of land within the City.	Financial diversity	Jul-Sep 17	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	Actions necessary for the disposal of properties, as endorsed by Council, continued in the quarter: <ul style="list-style-type: none"> Lot 900 (57) Marri Road, Duncraig was sold at auction on 19 July with settlement completed on 23 August. Preparation commenced for the disposal by auction of Lot 803 (15) Burlos Court, Joondalup and Lot 1001 (14) Camberwarra Drive, Craigie. Actions associated with the acquisition of Lot 12,223 (12) Blackwattle Parade, Padbury, continued in the quarter. Council supported Amendment No 87 to rezone the lot to "Commercial" and the City is currently awaiting approval from the Minister for Transport, Planning and Lands. The Department of Planning, Lands and Heritage is preparing a contract of sale to provide to the City.			
		Oct-Dec 17		The Finance Committee noted the deferral of the public auction of Lot 803 (15) Burlos Court, Joondalup at its meeting held on 2 October. This is to allow time for Patricia Giles Centre Incorporated to develop a proposal for the potential purchase of the lot. Lot 1001 (14) Camberwarra Drive, Craigie was sold at auction on 29 November. The Minister for Planning approved the rezoning of Lot 12223 (12) Blackwattle Parade, Padbury to "Commercial" in December. The City has forwarded its comments on the required easement document provided by the Department, and is awaiting the contract of sale from the Department of Planning Lands and Heritage.		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
PROPERTY MANAGEMENT FRAMEWORK — IMPLEMENTATION AND REVIEW <ul style="list-style-type: none"> Continue implementation of the current <i>Property Management Framework</i> to enable the efficient management of the City's leased buildings. Finalise review of the current <i>Property Management Framework</i>. 	Effective management	Jul–Sep 17	<ul style="list-style-type: none"> Continue review of the <i>Property Management Framework</i>. Negotiate and implement new and expired lease and licence agreements. 	<p>The review of the <i>Property Management Framework</i> continued during the quarter.</p> <p>Two lease agreements and nine shared-use agreements were completed and signed. Negotiations of a further nine lease agreements, seven licence agreements and two shared-use agreements continued.</p>			
		Oct–Dec 17	<ul style="list-style-type: none"> Present the outcomes of the review of the <i>Property Management Framework</i> to Elected Members. Negotiate and implement new and expired lease and licence agreements. 	<p>The review of the <i>Property Management Framework</i> continued in the quarter.</p> <p>Two lease agreements, two shared-use agreements and two licence agreements were completed and signed. Negotiations on 10 lease agreements and five licence agreements continued.</p>		✓	
	Jan–Mar 18	<ul style="list-style-type: none"> Negotiate and implement new and expired lease and licence agreements. 					
	Apr–Jun 18						
BURNS BEACH ROAD AND JOONDALUP DRIVE ROUNDABOUT <p>Commence three-year project to provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.</p>	Major project delivery	Jul–Sep 17	<ul style="list-style-type: none"> Undertake detailed design. 	<p>Planning continued in preparation for detailed design. Meetings were held with Main Roads WA to review options and delivery method.</p>			
		Oct–Dec 17		<p>Delivery methodology was agreed with Main Roads WA in the quarter. Main Roads WA will now award a design and construction contract. This will delay the detailed design until quarter four.</p> <p>Main Roads WA is undertaking an assessment of the Expressions of Interest for the design and construction of works.</p>		✓	
		Jan–Mar 18					
		Apr–Jun 18					
WHITFORDS AVENUE UPGRADES <p>Undertake Whitfords Avenue road upgrade from Flinders Avenue to John Wilkie Tarn including installation of roundabouts at Flinders Avenue and John Wilkie Tarn.</p>	Major project delivery	Jul–Sep 17	<ul style="list-style-type: none"> Award tender Commence construction 	<p>A tender was awarded to undertake the Whitfords Avenue road upgrade from Flinders Avenue to John Wilkie Tarn.</p> <p>Construction commenced in September.</p>			
		Oct–Dec 17	<ul style="list-style-type: none"> Continue construction 	<p>Construction continued in the quarter.</p>		✓	
		Jan–Mar 18	<ul style="list-style-type: none"> Complete construction 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>STATE AND FEDERAL FUNDING OF INFRASTRUCTURE PROJECTS</p> <p>Continue to liaise with key stakeholders such as State and Federal Government agencies to maximise funding opportunities for key infrastructure projects for the Perth Metropolitan North West Corridor.</p>	Major project delivery	Jul-Sep 17	<ul style="list-style-type: none"> Submit application for Black Spot Funding Program (State and Federal). Identify projects to fulfil criteria for road funding for inclusion in 2018/19 Program. 	<p>Six applications for the Black Spot Funding Program were submitted in the quarter.</p> <p>Two projects were identified to fulfil criteria for road funding as part of the Metropolitan Regional Road Grants Program.</p>			
		Oct-Dec 17	<ul style="list-style-type: none"> Identify projects to fulfil criteria for road funding for inclusion in 2018/19 Program. 	<p>Nine projects have been approved in the Black Spot Program for 2018/19.</p> <p>Three of the nine projects are new additions due to surplus funds being made available in the Program:</p> <ul style="list-style-type: none"> Hepburn Avenue road widening Marmion Avenue and Gilbert Road intersection upgrade Warwick Road and Allenswood Road intersection upgrade 		✓	
		Jan-Mar 18					
		Apr-Jun 18	<ul style="list-style-type: none"> Submit application for Metropolitan Regional Road Grants — Road Rehabilitation and Road Improvement. 				

QUALITY URBAN ENVIRONMENT

ASPIRATIONAL OUTCOME

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.




CITY CENTRE DEVELOPMENT



To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
LOCAL PLANNING SCHEME NO 3 Finalise <i>Local Planning Scheme No 3</i> to guide planning and development in the City.	Quality built outcomes	Jul–Sep 17	<ul style="list-style-type: none"> Monitor progress of the <i>Local Planning Scheme No 3</i> and follow-up with the Western Australian Planning Commission as necessary. 	Preliminary enquiries on the draft <i>Local Planning Scheme No 3</i> were received from the Department of Planning, Lands and Heritage, and responses were provided.			
		Oct–Dec 17	<ul style="list-style-type: none"> Prepare revisions to the <i>Local Planning Scheme No 3</i> that may be required following advice from the Western Australian Planning Commission. 	The Department of Planning, Lands and Heritage provided a draft Schedule of Modifications to the draft <i>Local Planning Scheme No 3</i> . The City provided feedback on the draft Schedule. A revised draft Schedule of Modifications was then provided to the City by the Department.		✓	
		Jan–Mar 18					
		Apr–Jun 18					
LOCAL PLANNING POLICIES TO SUPPORT LOCAL PLANNING SCHEME NO 3 Review existing planning policies to ensure consistency with the <i>Local Planning Scheme No 3</i> and develop new planning policies to implement the <i>Local Planning Scheme No 3</i> .	Quality built outcomes	Jul–Sep 17	<ul style="list-style-type: none"> Advertise draft <i>Local Planning Scheme No 3</i> policies. 	The draft <i>Child Care Centres Local Planning Policy</i> was advertised in the quarter.			
		Oct–Dec 17		The draft <i>Non-Residential Development in the Residential Zone Local Planning Policy</i> and <i>Cash-in-lieu of Car Parking Local Planning Policy</i> were advertised in the quarter. The draft <i>Child Care Centres Local Planning Policy</i> was adopted by Council at its 10 October Meeting.		✓	
		Jan–Mar 18	<ul style="list-style-type: none"> Present draft <i>Local Planning Scheme No 3</i> policies to the Policy Committee/Council after advertising seeking endorsement. 				
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REVIEW OF RESIDENTIAL DEVELOPMENT LOCAL PLANNING POLICY AND OTHER LOCAL PLANNING POLICIES Review existing residential policies for consolidation into a single <i>Residential Development Local Planning Policy</i> .	Quality built outcomes	Jul-Sep 17	<ul style="list-style-type: none"> Continue review of existing residential policies and preparation of revised <i>Residential Development Local Planning Policy</i>. 	The review of existing residential policies and the revised <i>Residential Development Local Planning Policy</i> continued.		
		Oct-Dec 17	<ul style="list-style-type: none"> Present <i>Residential Development Local Planning Policy</i> to Policy Committee/Council for consideration of consent to advertise. Advertise revised <i>Residential Development Local Planning Policy</i> for public comment. 	The policy review has been delayed due to Council's decision at its meeting of 21 November to prepare a design-led local planning policy for multiple dwellings in Housing Opportunity Areas which will have a substantial impact on the final <i>Residential Development Local Planning Policy</i> .		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Consider submissions and undertake modifications to the <i>Residential Development Local Planning Policy</i> as required. 			
		Apr-Jun 18	<ul style="list-style-type: none"> Present draft Policy to Policy Committee/\ Council seeking endorsement following advertising. 			
LOCAL PLANNING STRATEGY Finalise the <i>Local Planning Strategy</i> .	Quality built outcomes	Jul-Sep 17	<ul style="list-style-type: none"> Monitor progress and follow-up with the Western Australian Planning Commission as necessary. 	The Department of Planning, Lands and Heritage advised that further minor modifications were required to the draft <i>Local Planning Strategy</i> . The modifications were undertaken and resubmitted to the Department.		
		Oct-Dec 17		The <i>Local Planning Strategy</i> was endorsed by the Western Australian Planning Commission in November 2017.		✓
		Jan-Mar 18				
		Apr-Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
JOONDALUP ACTIVITY CENTRE STRUCTURE PLAN <i>Finalise an Activity Centre Structure Plan for the Joondalup City Centre in accordance with the State Planning Policy 4.2 — Activity Centres for Perth and Peel.</i>	City Centre development	Jul–Sep 17	<ul style="list-style-type: none"> Monitor progress of <i>Activity Centre Plan</i> and follow-up with the Western Australian Planning Commission as necessary. 	<p>The City continued to liaise with the Department of Planning, Lands and Heritage and provided additional supporting information in response to a request from the Department.</p> <p>The City will continue to liaise with the Department to determine if any further information is required to assist them in determination of the <i>Activity Centre Plan</i>.</p>			
		Oct–Dec 17	<ul style="list-style-type: none"> Prepare revisions to the Structure Plan that may be required following advice from the Western Australian Planning Commission. 	<p>The City continued to liaise with the Department of Planning, Lands and Heritage and provided additional information in response to a request from the Department.</p> <p>The City will continue to liaise with the Department if any further information is required to assist in the determination of the <i>Activity Centre Plan</i>.</p>		✓	
		Jan–Mar 18					
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
JOONDALUP ACTIVITY CENTRE — LOCAL PLANNING POLICIES Develop and implement new local planning policies specific to the Joondalup Activity Centre.	Quality built outcomes	Oct–Dec 17	<ul style="list-style-type: none"> • Present <i>Cash-in-Lieu Local Planning Policy</i> to Policy Committee/Council for consideration of consent to advertise. • Advertise <i>Cash-in-Lieu Local Planning Policy</i> for public comment. • Present the <i>Joondalup City Centre Development — Boas Place Local Planning Policy</i> to Policy Committee/Council for consideration of consent to advertise. • Advertise the <i>Joondalup City Centre Development — Boas Place Local Planning Policy</i>. 	<p>The preparation of the <i>Cash in Lieu Local Planning Policy</i> has been delayed so that it may be more appropriately considered as a component of the <i>Parking Strategy</i> for the Joondalup Activity Centre.</p> <p>A number of meetings were held to understand the intended role of the Boas Place Design Principles document and how critical elements of this document may be integrated into a local planning policy. Based on these meetings, a preliminary policy was prepared to inform further discussion.</p>		✓
		Jan–Mar 18	<ul style="list-style-type: none"> • Present <i>Cash-in Lieu Local Planning Policy</i> to Policy Committee/Council seeking endorsement following advertising. • Present the <i>Joondalup City Centre Development — Boas Place Local Planning Policy</i> to Policy Committee/Council seeking endorsement following advertising. 			
		Apr–Jun 18	<ul style="list-style-type: none"> • Implement <i>Cash-in-Lieu and the Joondalup City Centre Development — Boas Place Policies</i>. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REVIEW OF STRUCTURE PLANS AND ACTIVITY CENTRE PLANS Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the <i>Local Planning Scheme No 3</i> .	Quality built outcomes	Jul-Sep 17	<ul style="list-style-type: none"> Identify and prioritise structure plans which require review. 	A preliminary list of structure plans requiring review has been prepared.		
		Oct-Dec 17	<ul style="list-style-type: none"> Develop project plan for review of structure plans and activity centre structure plans. 	A draft project plan for the review of structure plans and activity centre plans was prepared.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Undertake actions in line with the project plan. 			
		Apr-Jun 18				
STATE PLANNING REFORM Implement State Government planning reform including: <ul style="list-style-type: none"> Design WA Liveable Neighbourhoods Development Assessment Panel Reform Others as required 	Quality built outcomes	Jul-Sep 17	<ul style="list-style-type: none"> Undertake actions as required. 	No actions were undertaken in the quarter.		
		Oct-Dec 17		The City participated in a number of workshops convened by the Department of Planning, Lands and Heritage related to the finalisation and implementation of Design WA. The City also met with the Office of the Government Architect to discuss design review panels.		✓
		Jan-Mar 18				
		Apr-Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
PRIORITY 3 ENTRY STATEMENTS (ARTERIAL ROADS PROGRAM) Implement the <i>Landscape Master Plan Arterial Roads Project</i> to provide for ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> • Warwick Road — east of the Mitchell Freeway • Warwick Road — west of the Mitchell Freeway • Whitfords Avenue — east of the Mitchell Freeway • Whitfords Avenue — west of the Mitchell Freeway. • Burns Beach Road — east and west of the Mitchell Freeway 	Quality built outcomes	Jul-Sep 17	<ul style="list-style-type: none"> • Commence construction of Warwick Road and Burns Beach Road entry statements. 	Construction was completed on the Warwick Road entry statement. Works commenced on the Burns Beach Road entry statement.			
		Oct-Dec 17	<ul style="list-style-type: none"> • Continue construction of Warwick Road and Burns Beach Road entry statements. • Undertake design of Whitfords Avenue east and west entry statements. 	Construction of the Burns Beach Road entry statement was completed in the quarter. Design of Whitfords Avenue east and west entry statements was completed in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> • Undertake design works for 2018/19 projects. 				
		Apr-Jun 18	<ul style="list-style-type: none"> • Commence forward works for 2018/19 projects. 				
LEAFY CITY PROGRAM Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting.	Integrated spaces	Jul-Sep 17	<ul style="list-style-type: none"> • Plant trees in the suburbs of Kinross, Currambine and Padbury. • Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury. • Commence forward works for 2019/20. 	The tree planting program was completed in Kinross, Currambine and Padbury. Tree maintenance and watering of the newly planted trees continued in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury, including the replacement of vandalised trees. Forward works planning for 2019/20 tree planting commenced.			
		Oct-Dec 17	<ul style="list-style-type: none"> • Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury. 	Tree maintenance and watering of the newly planted trees continued in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine and Padbury, and included the replacement of vandalised trees.		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
BURNS BEACH TO MINDARIE DUAL USE PATH Commence construction of a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated spaces	Jul-Sep 17	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the project. Liaise with landowners to negotiate land transfer. 	The City received funding from the Western Australia Planning Commission for the joint construction of the path with the City of Wanneroo. Elected Members were advised 8 September. Planning of the project commenced, including discussions with landowners.			
		Oct-Dec 17	<ul style="list-style-type: none"> Liaise with landowners to negotiate land transfer. Undertake detailed design. 	Liaison with landowners to negotiate land transfer continued in the quarter. Detailed design commenced.		✓	
		Jan-Mar 18					
		Apr-Jun 18					
WHITFORDS AVENUE SHARED PATH Undertake works to link Whitfords Train Station and the Mitchell Freeway principal shared path to the underpass under Whitfords Avenue.	Integrated spaces	Jul-Sep 17	<ul style="list-style-type: none"> Liaise with Main Roads WA to coordinate design and construction of City's works with Main Roads WA Mitchell Freeway exit ramp works. 	The City liaised with Main Roads WA who agreed to a starting point for the Whitfords Avenue Shared Path. A contractor was appointed and construction commenced.			
		Oct-Dec 17	<ul style="list-style-type: none"> Award tender Commence construction 	Construction was completed in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Continue construction 				
		Apr-Jun 18	<ul style="list-style-type: none"> Complete construction 				
WALKABILITY PLAN 2013-2018 Implement actions from the <i>Walkability Plan</i> to provide a comprehensive, coordinated and improved network of walking and recreational paths for all residents and visitors to the City and the region.	Integrated spaces	Jul-Sep 17	<ul style="list-style-type: none"> Conduct annual review of progress against the <i>Walkability Plan</i> and provide an update to Elected Members. Implement actions within the <i>Walkability Plan</i>. 	An annual review of progress against the <i>Walkability Plan</i> was completed and an update will be provided to Elected Members in the next quarter. The implementation of actions from the Plan continued in accordance with the Implementation Plan, including: completion of design work for wayfinding signage which will be installed in Warwick Open Space.		✓	

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
INTEGRATED TRANSPORT MANAGEMENT PLAN Implement priority actions from the <i>Major Road Network Plan</i> in preparation for the development of an <i>Integrated Transport Management Plan</i> for the City.	Integrated spaces	Jul–Sep 17	<ul style="list-style-type: none"> Continue development of the <i>Major Road Network Review</i>. 	The development of the Major Road Network Review continued in the quarter.		
		Oct–Dec 17		The development of the Major Road Network Review continued in the quarter.		✓
		Jan–Mar 18				
		Apr–Jun 18	<ul style="list-style-type: none"> Develop a request for quotation for consultant to develop <i>Integrated Transport Management Plan</i>. Engage consultant to commence development of the <i>Integrated Transport Management Plan</i>. 			
ROAD SAFETY ACTION PLAN Finalise the <i>Road Safety Action Plan 2016–2020</i> and implement road safety strategies and initiatives from the Plan.	Integrated spaces	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Road Safety Action Plan</i>. Present update to Elected Members on achievements from the previous year against the <i>Road Safety Action Plan</i>. 	The implementation of actions from the <i>Road Safety Action Plan</i> continued. This included: <ul style="list-style-type: none"> Black Spot Program submissions for 2018/19 the roll-out of the Bin Sticker Program. A review of the Plan has commenced and will be provided to Elected Members in the next quarter.		
		Oct–Dec 17		<ul style="list-style-type: none"> Implement actions from the <i>Road Safety Action Plan</i>. A review of the <i>Road Safety Action Plan</i> was completed and presented to Elected Members in October.		✓
		Jan–Mar 18		The implementation of actions from the <i>Road Safety Action Plan</i> continued. This included: <ul style="list-style-type: none"> planning for the 2018 Blessing of the Roads delivering road safety initiatives for the Little Feet Festival liaising with Sacred Heart College representatives regarding pedestrian access across West Coast Drive, Sorrento liaising with Currumbine Primary School representative regarding school traffic management. 		
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
JOONDALUP CITY CENTRE DEVELOPMENT — BOAS PLACE Facilitate the development and construction of an integrated mixed-use development on City-owned land in the Joondalup City Centre.	City Centre development	Jul–Sep 17	<ul style="list-style-type: none"> Continue negotiations to progress an integrated mixed-use development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development — Boas Place development. 	Council agreed to not extend the Memorandum of Understanding between the City and Devwest Group Pty Ltd at its 18 July Meeting. The City presented to the Honourable Michael Sukkar MP, Assistant Minister to the Treasurer on key City projects, including Joondalup City Centre Development (Boas Place), on 19 July. Negotiations continued with the potential developers to progress the development of the Joondalup City Centre Development (Boas Place).			
		Oct–Dec 17		Devwest Group Pty Ltd submitted a proposal for the development of a hotel on Lot C of the Boas Place concept plan. The City requested further details and clarification on the proposal which is currently being reviewed.		✓	
		Jan–Mar 18					
		Apr–Jun 18					
JOONDALUP PERFORMING ARTS AND CULTURAL FACILITY Progress the development of a Performing Arts and Cultural Facility, including the development and construction of the Jinan Gardens at Lot 1001 (3) Teakle Court, Joondalup.	City Centre development	Jul–Sep 17	<ul style="list-style-type: none"> Continue ongoing negotiations with stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding grants. 	No further action was undertaken in the quarter following Council's decision not to initiate the design development phase of the Joondalup Performing Arts and Cultural Facility at this time.			
		Oct–Dec 17		No further action was undertaken in the quarter following Council's decision not to initiate the design development phase of the Joondalup Performing Arts and Cultural Facility at this time.		✓	
		Jan–Mar 18					
		Apr–Jun 18					
JOONDALUP CITY CENTRE STREET LIGHTING STAGE 2 AND 3 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul–Sep 17	<ul style="list-style-type: none"> Complete tender documentation for Stage 2. Advertise and award tender for Stage 2. Commence construction of Stage 2. Continue construction of Stage 2. Complete design and tender documentation for Stage 3. 	Tender documentation for Stage 2 was completed.			
		Oct–Dec 17		Tender for Stage 2 was advertised and assessed. Tender will be awarded in the next quarter.		✓	
		Jan–Mar 18					
		Apr–Jun 18					

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

ASPIRATIONAL OUTCOME

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

PRIMARY CENTRE STATUS

For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre status.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a “Destination City” where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

To be immersed within a region that is complementary and supportive of broader strategic outcomes.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.




BUSINESS CAPACITY

For the City’s business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.




SERVICES AND PROGRAMS

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
BUSINESS ENGAGEMENT AND COMMUNICATION Support and attend partner and industry events	Jul-Sep 17	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • Australian Property Institute — Focus on Joondalup • Committee for Economic Development of Australia — The Future of Higher Education with Western Australia's Vice Chancellors • Committee for Economic Development of Australia — Trustee Boardroom Briefing Service Priority Review Update • Department of Sport and Recreation and Local Government — CEO breakfast • Edith Cowan University — Youth Innovation Summit • Edith Cowan University Business Innovation Centre — Advisory Board • Federal Assistant Minister to the Treasurer — meeting • Federal Minister for Trade, Tourism and Investment — meeting with local tourism businesses • Joondalup Business Association — Business Awards • LendLease — Annual Leaders' Dinner • Property Council Perth — Beach Life Breakfast • Tourism Council • Western Australia Node of the Australian Cyber Security Network • Western Australia Regional Tourism Conference 		

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
	Oct–Dec 17	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • 2017 Australian Organisational Excellence Awards • AIM Breakfast — Senator the Hon. Mathias Cormann • AIM Leadership Summit • American Chamber of Commerce — Innovation Day • Committee for Economic Development Australia — WA State of the State 2017 • Department of Jobs, Tourism, Science and Innovation • Department of Planning, Lands and Heritage – workshop on Medium Density Housing • Department of Planning, Lands and Heritage – workshop on the draft Design WA policies • Economic Development Australia — Smart Cities Demystified Seminar • Economic Development Australia — State Practitioners Network • Edith Cowan University — Business Innovation Centre Advisory Board • Edith Cowan University — Research Week events • HBF Arena — Redevelopment Official Opening • Joondalup Business Association — Annual General Meeting • Planning Institute of Australia Western Australia — Conference • Property Council — Perth Transport Future • Public Sector Governance Forum 2017 • Small Business Development Corporation — Small Business Friendly Local Governments Initiative CEO Breakfast • State Government Innovation Consortium • Tourism Council Boardroom — Luncheon with Minister for Education and Training 		✓
	Jan–Mar 18			
	Apr–Jun 18			

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>ECONOMIC DEVELOPMENT STRATEGY</p> <p>Implement the <i>Economic Development Strategy</i> to provide strategic direction for the promotion of economic and employment growth within the City.</p>	<p>Primary centre status</p> <p>Activity centre development</p> <p>Destination city</p> <p>Regional collaboration</p> <p>Business capacity</p>	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Economic Development Strategy</i>. Conduct annual review of progress against the <i>Economic Development Strategy</i> and present an update to Elected Members. 	<p>Implementation of actions from the <i>Economic Development Strategy</i> continued in the quarter. These included:</p> <ul style="list-style-type: none"> the implementation of the <i>International Economic Development Activities Plan</i> the distribution of a <i>Business Online</i> newsletter an advertisement and Thought Leadership Article published for <i>Business News</i> entitled Joondalup has the Small Business Edge a City delegation to Jinan, China delivery of two Supplier Development Program workshops to assist local businesses in understanding government tenders and quotations. <p>An annual review of the Plan is in progress and a report will be provided to Elected Members in the next quarter.</p>		

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
		Oct–Dec 17	<ul style="list-style-type: none"> Implement actions from the <i>Economic Development Strategy</i>. 	<p>Implementation of actions from the <i>Economic Development Strategy</i> continued in the quarter. These included:</p> <ul style="list-style-type: none"> publication of an advertisement and Thought Leadership Article for <i>Business News</i> entitled “Joondalup has the Commercial Edge” delivery of a Supplier Development Program workshop as part of the City’s “Buy Local” initiative a City–led business delegation to Shanghai which included representatives from Edith Cowan University, Bethanie Aged Care, Australian Medical Association and National Electrical and Communications Association — College of Electrical Training presentation of the results of the Business Survey of 570 City of Joondalup businesses to Elected Members a visit from the Premier and Minister for Innovation to announce the Joondalup Innovation Hub, with an initial focus on Cyber Security distribution of a quarterly Joondalup Business Online e-newsletter to over 10,000 recipients. <p>An annual review of the Plan has been undertaken and a report will be provided to Elected Members in the next quarter.</p>		✓
		Jan–Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
PROMOTING INNOVATION — DIGITAL CITY Implement digital projects in line with the <i>Digital City Strategy</i> , including: <ul style="list-style-type: none"> digital marketing activities support for the nbn rollout within the City for local businesses and the community the City's Innovation Fund review of the <i>Digital City Strategy</i>. 	Primary centre status Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Continue liaison with the nbnCo. Support digital projects and initiatives within the City. Develop and implement digital marketing activities. Promote the Innovation Fund and evaluate submissions. Commence review of the <i>Digital City Strategy</i>. 	Implementation of projects in line with the <i>Digital City Strategy</i> continued. These included: <ul style="list-style-type: none"> promotion via Facebook of the Supplier Development Program workshops held in July and September evaluation of submissions for the Innovation Fund a review of the Innovation Fund operation through a workshop with the Evaluation Panel the City of Joondalup/Telstra Proof of Concept trial on Internet of Things (smart cities) applications being conducted in the quarter; the promotional video of the trial reached more than 4.5 million across Australia on various Telstra websites and social platforms. 			
		Oct–Dec 17	<ul style="list-style-type: none"> Continue liaison with the nbnCo. Support digital projects and initiatives within the City. Develop and implement digital marketing activities. Promote the Innovation Fund and evaluate submissions. 	Implementation of projects in line with the <i>Digital City Strategy</i> continued. These included: <ul style="list-style-type: none"> promotion via Facebook of the Supplier Development Program workshop held in November evaluation of submissions for the Innovation Fund meeting with representatives from NBnCo to receive updates on the rollout and publishing updates on the City's website significant expansion of the business database to include Australian Business Register businesses deliver of the quarterly Joondalup Business Online e-newsletter. 		✓	
		Jan–Mar 18					
		Apr–Jun 18	<ul style="list-style-type: none"> Continue liaison with the nbnCo. Support digital projects and initiatives within the City. Develop and implement digital marketing activities. Promote the Innovation Fund and evaluate submissions. Present report on review of the <i>Digital City Strategy</i> to Elected Members. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
ATTRACTING INVESTMENT <ul style="list-style-type: none"> Implement an International Economic Development Activities Plan to attract overseas trade, talent and visitors, also incorporating activities with the City's Sister City, Jinan. Continue promotion and implementation of the City's investment attraction prospectus, <i>Joondalup Has the Edge</i>. Develop additional investment attraction initiatives. 	Primary centre status Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Implement the <i>International Economic Development Activities Plan</i> in accordance with the Implementation Plan. Deliver investment attraction activities 	Investment attraction activities were implement during the quarter. These included: <ul style="list-style-type: none"> an investment attraction video (Mandarin version) presented to an audience of tourism agents, the Jinan Tourism Development Commission and Jinan Bureau of Commerce investment attraction material, including the investment attraction prospectus <i>Joondalup has the Edge</i> distributed in Jinan publication of <i>Business News</i> advertisement: Joondalup Has the Small Business Edge, and a Thought Leadership article. 			
		Oct-Dec 17		Investment attraction activities were implemented during the quarter. These included: <ul style="list-style-type: none"> facilitation of the American Chamber of Commerce Innovation Day delegation visit to Joondalup, including a presentation delivered by the City's Chief Executive Officer to delegates distribution of investment attraction material, including the investment attraction prospectus <i>Joondalup has the Edge</i> in Shanghai identification of a number of foreign direct investment possibilities for further investigation, following the business delegation to Shanghai publication of <i>Business News</i> advertisement "Joondalup Has the Commercial Edge", and a Thought Leadership article. 		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>PROMOTING INNOVATION AND SUPPORTING CREATIVITY</p> <ul style="list-style-type: none"> Promote, monitor and make improvements to THE LINK website and support the development of a future stage physical innovation hub in collaboration with Edith Cowan University. Ensure THE LINK demonstrates the presence of knowledge and creative industries in the City of Joondalup. Research and map key sectors including knowledge based and creative industries following the Australian Bureau of Statistics Census data release. 	Primary centre status	Jul-Sep 17	<ul style="list-style-type: none"> Promote THE LINK website. Make improvements to THE LINK website as required. Develop additional website collateral to highlight the City's key industries and clusters. 	<p>Activities were carried-out relating to the promotion of innovation and support for creativity in the quarter. These included:</p> <ul style="list-style-type: none"> THE LINK being featured in the University Industry Innovation Network newsletter in July a number of updates and improvements made to THE LINK website, including the addition of a Professional Learning page aimed at the education sector A LINK newsletter being distributed to stakeholders the City advocated to State Government through engagement with the Director, Science and Innovation and Executive Director, Science and Innovation from the Department of Jobs, Tourism, Science and Innovation, to promote the Joondalup City Centre as a potential Innovation Hub. 			
		Oct-Dec 17	<ul style="list-style-type: none"> Advocate to State and Federal Government for recognition of the Joondalup City Centre as an innovation hub. Promote THE LINK website. 	<p>Activities were carried-out relating to the promotion of innovation and support for creativity in the quarter. These included:</p> <ul style="list-style-type: none"> a visit to Joondalup from the Premier and Minister for Innovation to announce the Joondalup Innovation Hub, with an initial focus on Cyber Security a LINK newsletter being distributed to stakeholders. 		✓	
		Jan-Mar 18					
		Apr-Jun 18	<ul style="list-style-type: none"> Make improvements to THE LINK website as required. Develop additional website collateral to highlight the City's key industries and clusters. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>GROWING BUSINESS — SIXTY27</p> <p>Collaborate with North Metropolitan TAFE in the delivery and ongoing development and promotion of the North Metropolitan TAFE Co-Working Space located on the North Metropolitan TAFE campus.</p>	Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Receive and review sixty27 annual progress report on 2016/17 activities from North Metropolitan TAFE. Conduct a major review of sixty27 and present to Elected Members. 	<p>A review of sixty27 operations commenced following receipt of the 2016/17 progress report from North Metropolitan TAFE.</p> <p>The outcomes of the major review will be presented to Elected Members in the next quarter.</p>			
		Oct–Dec 17	<ul style="list-style-type: none"> Undertake actions in line with the review. 	<p>A review of sixty27 operations was finalised in the quarter.</p> <p>The outcomes of the major review will be presented to Elected Members in the next quarter.</p>		✓	
		Jan–Mar 18					
		Apr–Jun 18					
<p>GROWING BUSINESS — EDITH COWAN UNIVERSITY BUSINESS AND INNOVATION CENTRE</p> <p>Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the board of management and attendance at board meetings.</p>	Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Attend quarterly ECUBIC board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre. 	<p>A City representative attended the ECUBIC Advisory Committee Meeting in the quarter; the facility is operating at capacity with a waiting list of businesses seeking space.</p> <p>Two Supplier Development Program workshops were delivered at ECUBIC.</p>			
	Primary centre status	Oct–Dec 17	<ul style="list-style-type: none"> Partner with ECUBIC to deliver relevant training programs for small to medium enterprises. 	<p>A City representative attended the ECUBIC Advisory Committee Meeting in the quarter. The facility is still operating at capacity with a waiting list of businesses seeking space.</p> <p>One Supplier Development Program workshop was delivered at ECUBIC in the quarter.</p>		✓	
	Activity centre development						
		Jan–Mar 18					
		Apr–Jun 18					
<p>GROWING BUSINESS AND REGIONAL COLLABORATION — JOONDALUP LEARNING PRECINCT (JLP)</p> <p>Actively participate in JLP board meetings and ongoing JLP activities.</p>	Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Attend JLP board meetings. Actively promote initiatives arising from participation and support of the JLP. 	No JLP board meetings were held in the quarter.			
		Oct–Dec 17		<p>A JLP Board meeting was held on 31 October. The City provided information to Board members on the Smart Cities and City Deals funding programs and international activities undertaken and planned.</p>		✓	
	Primary centre status	Jan–Mar 18					
	Activity centre development	Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
BUILDING CAPACITY — BUSINESS ENGAGEMENT AND COMMUNICATION Engage with the business community including the delivery of Business Forums, the quarterly e-newsletter and the Business Edge publication.	Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Deliver quarterly online e-newsletter. 	A Joondalup <i>Business Online</i> e-newsletter was distributed during the quarter.		
	Primary centre status	Oct–Dec 17	<ul style="list-style-type: none"> Deliver quarterly e-newsletter. Deliver Business Forum. Deliver <i>Business Edge</i> newsletter. 	<p>A Joondalup <i>Business Online</i> e-newsletter was distributed to an expanded database of over 10,000 recipients in the quarter.</p> <p>A Business Forum was not delivered in the quarter. The next Business Forum will be delivered in quarter three.</p> <p>A <i>Business Edge</i> newsletter was not delivered in the quarter.</p>		✓
	Activity centre development	Jan–Mar 18	<ul style="list-style-type: none"> Deliver quarterly online e-newsletter. 			
		Apr–Jun 18	<ul style="list-style-type: none"> Deliver quarterly e-newsletter. Deliver Business Forum. 			
GROWING BUSINESS — BUSINESS NEEDS SURVEY Analyse the outcomes of the 2016/17 Business Needs Survey.	Business capacity	Jul–Sep 17	<ul style="list-style-type: none"> Present results of Business Needs Survey to Elected Members. Develop and implement a communication strategy with small to medium enterprises. 	<p>The results of the Business Needs Survey of 570 City of Joondalup businesses will be presented to Elected Members in the next quarter.</p> <p>The development of a communications strategy with small to medium enterprises commenced in the quarter.</p>		
	Primary centre status	Oct–Dec 17	<ul style="list-style-type: none"> Implement endorsed recommendations from the results of the Business Needs Survey. 	<p>The results of the Business Needs Survey of 570 City of Joondalup businesses were presented to Elected Members in the quarter.</p> <p>The City's database of businesses was expanded significantly to include Australian Business Register businesses as part of delivering improved communications to the City of Joondalup business community.</p>		✓
	Activity centre development	Jan–Mar 18				
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
BUILDING CAPACITY AND FUTURE WORKFORCE Assist agencies and organisations in the development and promotion of capacity building programs and activities for local businesses, the existing workforce and the future workforce.	Business capacity	Jul-Sep 17	<ul style="list-style-type: none"> Identify opportunities to assist key stakeholder agencies and organisations with program delivery. 	A number of business capacity-building workshops conducted at ECUBIC by Business Station were promoted in the Joondalup <i>Business Online</i> e-newsletter. Other business-related training and events through organisations such as the Joondalup Business Association and the Immigrant Business Networking Association were promoted in the Joondalup <i>Business Online</i> e-newsletter.			
	Primary centre status	Oct-Dec 17		A number of business capacity-building workshops conducted at ECUBIC by Business Station were promoted in the Joondalup <i>Business Online</i> e-newsletter and via Facebook. Other business-related training and events through organisations, such as the Joondalup Business Association and the Immigrant Business Networking Association, were promoted in the Joondalup <i>Business Online</i> e-newsletter.		✓	
	Activity centre development			Jan-Mar 18			
		Apr-Jun 18					
ATTRACTING INVESTMENT — TOURISM PROMOTION Develop and implement new strategic marketing activities to promote tourism opportunities and events.	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Develop new strategic marketing activities to promote tourism. 	The City invited local tourism operators to be included in the 2018 <i>Sunset Coast Holiday Planner</i> . Work has commenced on developing the content for this publication. A delegation to Jinan included a showcase of the City's investment video to tourism agents, the Jinan Tourism Development Commission and Jinan Bureau of Commerce.			
		Oct-Dec 17		The 2018 <i>Sunset Coast Holiday Planner</i> was published in the quarter.		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
REGIONAL COLLABORATION — REGIONAL ECONOMIC DEVELOPMENT Support a regional approach to economic development through engagement with State Government and the City of Wanneroo.		Jul-Sep 17	<ul style="list-style-type: none"> Progress economic development initiatives and partnership projects. 	<p>The City continued to advocate to State Government to promote the Joondalup City Centre as a potential Innovation Hub through engagement with the Director Science and Innovation and Executive Director Science and Innovation from the Department of Jobs, Tourism, Science and Innovation.</p> <p>The City partnered with the Cities of Wanneroo and Stirling in the development of the 2018 <i>Sunset Coast Holiday Planner</i>.</p>		
		Oct-Dec 17		<p>Premier Mark McGowan announced \$800,000 in State Government funding towards the establishment of an Innovation Hub in Joondalup to be based at Edith Cowan University as part of the State Government's New Industries Fund. The Innovation Hub will support emerging businesses and the creation of new jobs in Western Australia.</p> <p>The City partnered with the Cities of Wanneroo and Stirling in the development of the 2018 <i>Sunset Coast Holiday Planner</i> which was completed in the quarter.</p>		✓
		Jan-Mar 18				
		Apr-Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>SIGNIFICANT EVENT — KALEIDOSCOPE 2017</p> <p>Deliver Kaleidoscope in the Joondalup City Centre as part of a three-year program to attract visitors, enhance tourism and stimulate the local economy.</p>	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Progress development of the 2017 event, Kaleidoscope, in partnership with Mellen Events. Finalise sponsorship agreements. 	<p>Regular fortnightly meetings continued with Mellen Events as part of developing the 2017 Kaleidoscope Festival. Event programming continued to be developed and artists secured.</p> <p>The promotional campaign was launched on 21 August with a 7news Perth feature story.</p> <p>Edith Cowan University and Lakeside Joondalup Shopping City have been secured as event partners for the 2017 event with both agreeing to contribute \$60,000 each. Agreement of Media Partners for 2017 was finalised and includes SevenWest (TV and print) and NOVA 937 (radio).</p>			
		Oct-Dec 17	<ul style="list-style-type: none"> Finalise development of 2017 event. Deliver event. 	<p>Regular fortnightly meetings continued with Mellen Events to ensure that event tasks and deadlines were met in line with the agreement.</p> <p>The event was held from 9 to 12 November with an attendance of approximately 88,000 people. The event attracted over \$2.5 million worth of media coverage, with an economic impact to the region calculated at over \$4 million — equivalent to 34.8 annual full time jobs.</p> <p>A post event debrief was conducted with Mellen Events with a final evaluation report received on 14 December.</p>		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Evaluate outcomes of the 2017 event and commence planning for the 2018 event. 				
		Apr-Jun 18	<ul style="list-style-type: none"> Continue planning for the 2018 event. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>OCEAN REEF MARINA</p> <p>Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation.</p> <p><i>(Note: Activities are subject to the decisions of the State Government and the potential implementation of the project by LandCorp.)</i></p>	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Continue to progress the planning and environmental approvals for the Ocean Reef Marina. Undertake activities as agreed between the City and the State Government to progress the project. Continue to engage with relevant State Government agencies regarding the progress of the project. 	<p>The City presented to Hon Michael Sukkar MP, Assistant Minister to the Treasurer on key City projects on 19 July.</p> <p>The City received responses from government agencies on the Public Environmental Review and Metropolitan Region Scheme Amendment submission.</p> <p>The City continued to engage with the State Government through LandCorp on the progression of the project.</p> <p>The State Government committed \$120 million and announced on 3 September that LandCorp will lead the development of the project.</p>			
		Oct-Dec 17		<p>The Ocean Reef Marina Memorandum of Understanding between the City and LandCorp was prepared for consideration by Council.</p> <p>The City continued to engage with the State Government through LandCorp on the progression of the project.</p> <p>In collaboration with LandCorp, the City continued to progress planning and environmental approvals for the Ocean Reef Marina.</p>		✓	
		Jan-Mar 18					
		Apr-Jun 18					
<p>ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS</p> <p>Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.</p>	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Investigate new opportunities for café/kiosk/restaurant facilities within the City. 	No actions were undertaken in the quarter.			
		Oct-Dec 17		No actions were undertaken in the quarter.		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS — PINNAROO POINT, HILLARYS Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Progress lease agreement for the development of a facility at Pinnaroo Point. 	<p>The Director General of the Department of Planning, Lands and Heritage was provided with a written project briefing on the establishment of cafés, kiosks and restaurants at Pinnaroo Point, Hillarys.</p> <p>The City will continue to liaise with the Department of Planning, Lands and Heritage to facilitate the optimum land tenure arrangement required for the development of the café/kiosk.</p>			
		Oct-Dec 17	<ul style="list-style-type: none"> Subject to successful lease agreement negotiations, commence the development approval process. 	The City held meetings with representatives from the Department of Planning, Lands and Heritage to discuss land tenure matters and business case requirements.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Commence construction of a facility at Pinnaroo Point. 				
		Apr-Jun 18	<ul style="list-style-type: none"> Continue construction of a facility at Pinnaroo Point. 				
ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS — BURNS BEACH Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination city	Jul-Sep 17	<ul style="list-style-type: none"> Progress an Expression of Interest process to identify a preferred respondent for the facility at Burns Beach. 	An Expression of Interest process was not progressed in the quarter. The City instead commenced investigations into options for the City to build a café/restaurant facility at Burns Beach, with a view of leasing the facility to a commercial operator.			
		Oct-Dec 17		<p>Consultants specialising in hospitality facility operation and design were engaged to provide concept suggestions for a café/restaurant development at Burns Beach.</p> <p>Meetings were held with representatives from the Department of Planning, Lands and Heritage to discuss land tenure matters and business case requirements.</p>		✓	
		Jan-Mar 18					
		Apr-Jun 18	<ul style="list-style-type: none"> Seek Council endorsement of a preferred respondent for the development of a facility. Commence lease negotiations with the preferred respondent for the facility. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ESTABLISHMENT OF CAFÉS, KIOSKS AND RESTAURANTS — NEIL HAWKINS PARK Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination city	Jul–Sep 17	<ul style="list-style-type: none"> Undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. 	No actions were undertaken in the quarter.		
		Oct–Dec 17	<ul style="list-style-type: none"> Undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. 	No actions were undertaken in the quarter.		✓
		Jan–Mar 18	<ul style="list-style-type: none"> Present a report to Elected Members on the outcomes of the investigations. 			
		Apr–Jun 18	<ul style="list-style-type: none"> Progress the project in line with the outcomes of the investigations. 			

THE NATURAL ENVIRONMENT

ASPIRATIONAL OUTCOME

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.




ENVIRONMENTAL LEADERSHIP


To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
ENVIRONMENT PLAN 2014–2019 Implement the <i>Environment Plan</i> to provide strategic direction in the delivery of environmental initiatives within the City.	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Environment Plan</i>. 	The implementation of projects from the <i>Environment Plan</i> continued in accordance with the Implementation Plan. These included: <ul style="list-style-type: none"> project planning and commencement of Environmental Education Program for 2017/18 project planning and commencement of Think Green Energy Program for 2017/18 hosting of a Clean Air and Urban Landscapes Forum on 18 August attended by academics, researchers and other relevant environmental officers. 		
	Accessible environments					
	Community involvement					
	Environmental leadership	Oct–Dec 17	<ul style="list-style-type: none"> Conduct an annual review of progress against the <i>Environment Plan</i> and present an update to Elected Members. Implement actions from the <i>Environment Plan</i>. 	The 2017/18 annual review of the <i>Environment Plan</i> was completed and presented to Elected Members in December. The implementation of projects from the Plan continued in accordance with the Implementation Plan. These included: <ul style="list-style-type: none"> delivery of the Environmental Education Program and Think Green Energy Program presentation of the <i>Bushfire Risk Management Plan</i> to Elected Members delivery of Round One of the Environmental Development Community Funding Program. 		✓
		Jan–Mar 18	<ul style="list-style-type: none"> Implement actions from the <i>Environment Plan</i>. 			
		Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
<p>CLIMATE CHANGE STRATEGY 2014–2019</p> <p>Implement the <i>Climate Change Strategy</i> to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.</p>	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Climate Change Strategy</i>. Conduct an annual review of progress against the <i>Climate Change Strategy</i> and present an update to Elected Members. 	<p>The implementation of projects from the <i>Climate Change Strategy</i> continued in accordance with the Implementation Plan. These included:</p> <ul style="list-style-type: none"> the appointment of a contractor and commencement of the Schools Eco Audit Program for 2017/18 the appointment of a contractor and commencement of the Business Eco Audit Program for 2017/18. presenting on the City's Climate Change Strategy at the Ecocity 2017 Conference, Melbourne between 12–14 July being awarded the People's Choice Award and Major Bikeley Award for the Community BikeDr event held in March at Burns Beach Park, Burns Beach. <p>An annual review of progress against projects in the Strategy commenced in the quarter. The outcomes of the review will be presented to Elected Members in the next quarter.</p>		
	Accessible environments	Oct–Dec 17			<p>The 2017/18 annual review of the <i>Climate Change Strategy</i> was completed and presented to Elected Members in December 2017.</p> <p>The implementation of projects from the Strategy continued in accordance with the Implementation Plan. These included:</p> <ul style="list-style-type: none"> implementation of the next round of the coastal monitoring program in October, including photo monitoring and beach profile surveys completion of the Schools Eco Audit Program and Business Eco Audit Program for 2017/18. 	
	Community involvement	Jan–Mar 18	<ul style="list-style-type: none"> Implement actions from the <i>Climate Change Strategy</i>. 			
	Environmental leadership	Apr–Jun 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
COASTAL INFRASTRUCTURE ADAPTATION PLANNING AND IMPLEMENTATION PROJECT Develop and implement site-specific adaptation plans and related policies to address hazard and risk along the City's coastal zone.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Finalise the <i>Coastal Infrastructure Adaptation Plan</i> and present update to Elected Members. Commence development of site-specific adaptation plans including: <ul style="list-style-type: none"> appointment of consultants community consultation as required, in accordance with <i>State Planning Policy 2.6</i>. 	<p>The City hosted the Local Government Coastal Hazard Risk Management Adaptation Planning Forum on 25 July, which included representatives from eight local governments, the Western Australian Local Government Association and Local Government Insurance Scheme.</p> <p>Peer reviews were obtained on the City's coastal adaptation planning documents, including the draft <i>Coastal Infrastructure Adaptation Plan</i>.</p> <p>The City presented at the 2017/18 State Natural Resource Management and Coastal Conference on 29–31 August, on the City's Coastal Adaptation Planning and Implementation Project.</p> <p>The City was awarded the 2017 State Coastal Awards for Excellence — Local Government Category for the Coastal Adaptation Planning and Implementation Project.</p>			
	Accessible environments	Oct-Dec 17		<p>A submission was provided on the Department of Planning, Lands and Heritage's <i>Draft Planned or Managed Retreat Guidelines</i>.</p> <p>As a result of feedback received from the peer review of the City's draft <i>Coastal Infrastructure Adaptation Plan</i>, an <i>overarching Coastal Hazard Risk Management Adaptation Plan</i> will now be developed for the City's entire coastline. This approach will replace the development of multiple site-specific plans and is considered industry best practice. The development of this Plan will commence in the next quarter.</p> <p>Feedback from the peer review has been incorporated into the City's draft <i>Coastal Infrastructure Adaptation Plan</i> and an update will be provided to Elected Members in the next quarter.</p>		✓	
	Community involvement	Jan-Mar 18					
	Environmental leadership	Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
MULLALOO FORESHORE MANAGEMENT PLAN Develop a management plan for Mullaloo Foreshore, Mullaloo, for the environmental management of the coastal foreshore area.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Develop draft Management Plan. 	The development of a draft <i>Mullaloo Foreshore Management Plan</i> continued.			
	Community involvement	Oct-Dec 17	<ul style="list-style-type: none"> Finalise draft Management Plan and present to Elected Members. 	The draft Management Plan was finalised and endorsed by Council at its 12 December Meeting.		✓	
	Environmental leadership	Jan-Mar 18	<ul style="list-style-type: none"> Implement Mullaloo Foreshore Management Plan. 				
		Apr-Jun 18					
CRAIGIE BUSHLAND MANAGEMENT PLAN Develop a management plan for Craigie Bushland, Craigie, for the environmental management of the bushland area.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Develop draft <i>Craigie Bushland Management Plan</i>. 	The development of a draft <i>Craigie Open Space Management Plan</i> continued.			
	Community involvement	Oct-Dec 17		The development of a draft <i>Craigie Open Space Management Plan</i> continued and included a stakeholder consultation meeting with Friends of Craigie Bushland and the University of Western Australia.		✓	
	Environmental leadership	Jan-Mar 18	<ul style="list-style-type: none"> Finalise <i>Craigie Bushland Management Plan</i>. 				
		Apr-Jun 18					
LILBURNE PARK MANAGEMENT PLAN Develop a Management Plan for Lilburne Park, Duncraig, for the environmental management of the bushland area.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Undertake review of <i>Lilburne Park Management Plan</i> including a flora survey of the site to provide updated vegetation condition. 	Consultants were appointed in the quarter to undertake a flora survey for Lilburne Park which will inform the review and update of the <i>Lilburne Park Management Plan</i> . The consultants commenced the flora survey in September.			
	Community involvement	Oct-Dec 17		Lilburne Park flora survey was completed by the consultants and a draft report has been provided for the City's review and comment.		✓	
	Environmental leadership	Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
WEED MANAGEMENT PLAN Implement the <i>Weed Management Plan</i> to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of weeds.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Conduct an annual review of progress against the <i>Weed Management Plan</i> and present an update to Elected Members. Implement actions from the <i>Weed Management Plan</i>. 	<p>All management actions in the <i>Weed Management Plan</i> commence in 2017/18 due to the timing of Council endorsement of the Plan. An annual review will therefore be presented to Elected Members in the first quarter of 2018/19.</p> <p>The implementation of projects from the <i>Weed Management Plan</i> continued in accordance with the Implementation Plan, including annual weed spraying.</p>			
	Community involvement	Oct-Dec 17		<ul style="list-style-type: none"> Implement actions from the <i>Weed Management Plan</i>. 	<p>The implementation of actions from the <i>Weed Management Plan</i> continued in accordance with the Implementation Plan, including annual weed spraying.</p>		✓
	Environmental leadership	Jan-Mar 18					
		Apr-Jun 18					
PATHOGEN MANAGEMENT PLAN Implement the <i>Pathogen Management Plan</i> to reduce the risk of introducing and spreading pathogens by establishing the level of risk within vegetated areas of the City and commence a review of the Plan.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Conduct the Pathogen Mapping and Sampling Project to establish the extent of pathogens within the City. Undertake a major review of the <i>Pathogen Management Plan</i>. 	<p>Consultants were appointed to conduct pathogen and mapping sampling in 2017/18 for 15 parks and natural areas. Sampling commenced in the quarter.</p> <p>A Pathogen Identification Checklist was finalised and was included as part of the <i>Bushland Management Manual</i>.</p> <p>A final review of the <i>Pathogen Management Plan</i> was completed. The outcomes of the review will be presented to Elected Members in the next quarter.</p> <p>Development of the new <i>Pathogen Management Plan</i> commenced this quarter.</p>			
	Community involvement	Oct-Dec 17		<p>The final review of the <i>Pathogen Management Plan</i> was presented to Elected Members in October.</p> <p>Development of the new <i>Pathogen Management Plan</i> continued in the quarter.</p>		✓	
	Environmental leadership	Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
NATURAL AREA MANAGEMENT PLANS AND KEY PERFORMANCE INDICATORS Conduct review of adopted management plans, and monitor and report on natural area key performance indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Conduct an annual review of progress against the existing adopted natural area management plans and present an update to Elected Members. Collate information on natural area key performance indicators and provide information to Elected Members. 	The annual review of progress against existing adopted natural area management plans commenced in the quarter. The outcomes of the review will be presented to Elected Members in the next quarter. Information was collated on natural areas performance indicators for 2016/17. Information will be presented to Elected Members in the next quarter.			
	Community involvement	Oct-Dec 17		The 2017/18 annual review of <i>Natural Area Management Plans</i> , including the Natural Area Key Performance Indicators, was presented to Elected Members in October.		✓	
	Environmental leadership	Jan-Mar 18					
		Apr-Jun 18					
BUSHFIRE RISK MANAGEMENT PLAN Implement a <i>Bushland Fire Management Plan</i> to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience	Jul-Sep 17	<ul style="list-style-type: none"> Finalise the draft <i>Bushland Fire Management Plan</i> and present to Elected Members. 	The <i>Bushland Fire Management Plan</i> was finalised and presented to Elected Members on 27 September.			
	Community involvement	Oct-Dec 17		The implementation of projects within the Plan commenced, including the appointment of consultants to develop individual <i>Bushfire Management Plans</i> for the City's high fire risk reserves.		✓	
	Environmental leadership	Jan-Mar 18	<ul style="list-style-type: none"> Implement actions from the <i>Bushfire Risk Management Plan</i>. 	The implementation of projects within the <i>Bushland Fire Management Plan</i> continued in the quarter.			
		Apr-Jun 18		The City received the individual <i>Bushfire Management Plans</i> for the City's high fire risk reserves.			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>YELLAGONGA INTEGRATED CATCHMENT MANAGEMENT PLAN 2015–2019</p> <p>Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Parks and Wildlife.</p>	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Implement Projects from the <i>YICM Plan</i>. 	<p>The implementation of projects continued as per the <i>YICM Plan</i> schedule. These included:</p> <ul style="list-style-type: none"> receipt of the final reports on the 2016/17 Water Quality Monitoring and Improvement Program from Edith Cowan University Edith Cowan University being appointed to undertake the 2017/18 Water Quality Monitoring and Improvement Program City representatives attending the Yellagonga Regional Park Advisory Committee Meeting. 			
	Accessible environments	Oct–Dec 17	<ul style="list-style-type: none"> Implement Projects from the <i>YICM Plan</i>. Present report to Elected Members on progress against the <i>YICM Plan</i>. 	<p>The 2017/18 annual review of the <i>YICM Plan</i> was completed and presented to Elected Members in November. The implementation of projects continued as per the <i>YICM Plan</i> schedule. These included:</p> <ul style="list-style-type: none"> Creatures of the Dark Night Stalks held on 27 October and 2 November at Neil Hawkins Park, Joondalup attendance at the Yellagonga Regional Park Community Advisory Committee Meeting in November. <p>The City, (together with strategic partners including the City of Wanneroo and Edith Cowan University), was successful in its grant application for the Federal Government’s Smart Cities and Suburbs Program to use smart technology to monitor and improve the health of the Yellagonga Wetlands.</p>		✓	
	Community involvement						
	Environmental leadership	Jan–Mar 18	<ul style="list-style-type: none"> Implement Projects from the <i>YICM Plan</i>. 				
		Apr–Jun 18					
<p>LANDSCAPE MASTER PLAN 2009–2019 ECO-ZONING AND HYDRO-ZONING IN PARKS — MACDONALD PARK, PADBURY</p> <p>Continue phase 2 of project to implement principles of eco-zoning and hydro-zoning in MacDonald Park, Padbury, to increase water efficiency and install new park infrastructure.</p>	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Commence construction. 	Construction works commenced in the quarter, including the replacement of the existing irrigation system, installation of a new footpath network and associated works (retaining walls, tree planting and mulched garden beds).			
	Community involvement	Oct–Dec 17	<ul style="list-style-type: none"> Continue construction. 	Construction continued in the quarter.		✓	
	Environmental leadership	Jan–Mar 18					
		Apr–Jun 18	<ul style="list-style-type: none"> Complete construction. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
BEACH MANAGEMENT PLAN Finalise the review of the <i>Beach Management Plan</i> to guide the use, enjoyment, maintenance, preservation and appropriate development of the lands that are covered by the Plan.	Environmental leadership	Oct–Dec 17	<ul style="list-style-type: none"> Finalise the review of the <i>Beach Management Plan</i> and present to Elected Members. 	The review of the <i>Beach Management Plan</i> was finalised and will be presented to the Policy Committee in the next quarter.		✓	
	CITY WATER PLAN 2016–2021 Oversee the implementation of the <i>City Water Plan</i> to increase water conservation and water quality within the City.	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Present report to Elected Members on progress against the <i>City Water Plan</i>. Implement actions from the <i>City Water Plan</i>. 	<p>Information has been collated for the 2016/17 annual review and will be finalised in the next quarter. Outcomes of the review will be presented to Elected Members in the next quarter.</p> <p>The implementation of projects continued in accordance with the Implementation Plan, including preparations for a community Sustainable Gardens Seminar as part of National Water Week to be held 16–22 October.</p>		
Community involvement							
Environmental leadership		Oct–Dec 17			<p>The 2017/18 annual review of the <i>City Water Plan</i> was completed and presented to Elected Members in November.</p> <p>The implementation of projects continued in accordance with the Implementation Plan, including delivery of a community Sustainable Gardens Seminar as part of National Water Week on 19 October.</p>		✓
		Jan–Mar 18		<ul style="list-style-type: none"> Implement actions from the <i>City Water Plan</i>. 			
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>WASTE MANAGEMENT PLAN 2016–2021</p> <p>Implement the City's <i>Waste Management Plan</i> to provide guidance on City waste operations.</p>	Environmental resilience	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions contained within the <i>Waste Management Plan</i>. Conduct an annual review of progress against the <i>Waste Management Plan</i> and present an update to Elected Members. 	<p>The implementation of actions from the <i>Waste Management Plan</i> continued in the quarter. These included:</p> <ul style="list-style-type: none"> new bulk green waste contractor commencing collections in July e-waste drop-off weekend event undertaken between 26–27 August charity clothing event being held 2 September 360 L recycling bin trial continuing, with approximately 3,900 bins now delivered Schools Waste Education Program continuing with 42 sessions delivered in the quarter completion of Household Waste Composition Winter Audit new recycling stations for batteries, mobile phones, fluorescent globes and recycling cartridges installed in Libraries, Customer Service Centres, Bunnings Joondalup and Warwick Shopping Centre completion of an annual review of progress against the Plan with presentation to Elected Members in July. 			
	Community involvement	Oct–Dec 17	<ul style="list-style-type: none"> Implement actions contained within the <i>Waste Management Plan</i>. 	<p>The implementation of actions from the <i>Waste Management Plan</i> continued in the quarter. These included:</p> <ul style="list-style-type: none"> advertising a new waste and recycling collection contract Schools Waste Education Program continuing with 12 sessions delivered in the quarter new Waste Local Law coming into operation 360 L recycling bin trial continuing with approximately 4,700 bins now delivered “No Glass” sticker campaign in Edgewater and Heathridge to approximately 4,500 houses two public waste minimisation workshops conducted with approximately 80 attendees. 		✓	
	Environmental leadership	Jan–Mar 18					
			Apr–Jun 18				

COMMUNITY WELLBEING

ASPIRATIONAL OUTCOME

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.




COMMUNITY SAFETY


For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:




- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

SERVICES AND PROGRAMS

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

SERVICE/PROGRAM	QUARTER	COMMENTS	PROJECT STATUS	BUDGET STATUS
ARTS IN FOCUS <ul style="list-style-type: none"> Report on activities and events held during the quarter. Report on publication of monthly newsletter 	Jul-Sep 2017	The monthly <i>Arts in Focus</i> e-newsletter was distributed in the quarter. Artist, Sheridan Elphick, was selected from the Community Art Exhibition as the next Arts in Focus exhibition winner.		
	Oct-Dec 2017	The monthly Arts in Focus e-newsletter was distributed in the quarter.		✓
	Jan-Mar 2018			
	Apr-Jun 2018			

STRATEGIC PROJECTS AND ACTIVITIES

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	↑
Slightly behind schedule		Under budget	↓

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
COMMUNITY DEVELOPMENT PLAN Implement the actions from the <i>Community Development Plan</i> to guide the provision of community based services delivered by the City.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Community Development Plan</i>. 	The implementation of actions from the <i>Community Development Plan</i> continued in the quarter. These included: <ul style="list-style-type: none"> the launch of the Communities in Focus program a meeting of the Strategic Community Reference Group held on 31 July to discuss options to develop a Community Leaders Program the establishment of a Volunteer Project to review and update the City's approach to recruiting, managing and acknowledging volunteers exploration of a Community Infrastructure Needs Assessment. 			
	Cultural development	Oct-Dec 17					The implementation of actions from the <i>Community Development Plan</i> continued in the quarter. These included: <ul style="list-style-type: none"> formation of a project team for the Volunteer Recognition Review with revised timelines agreed continuation of Community Infrastructure Needs Assessment project, with preliminary approach to funding bodies.
	Community spirit	Jan-Mar 18					
	Community safety	Apr-Jun 18		<ul style="list-style-type: none"> Implement actions from the <i>Community Development Plan</i>. Present progress report to Elected Members on the achievements of the <i>Community Development Plan</i>. 			





PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
HBF ARENA JOONDALUP REDEVELOPMENT Provide advice and support to Venues West on the expansion of sporting facilities.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Participate in project team and provide advice and support. 	The City continued to participate in the project team for the redevelopment of HBF Arena Joondalup. Meetings were held as required. Practical completion was achieved for basketball with practical completion for football expected in October.			
		Oct-Dec 17	<ul style="list-style-type: none"> Complete project. 	Practical completion for the football component was issued which completed the project.		✓	
PENISTONE RESERVE REDEVELOPMENT PENISTONE PARK, GREENWOOD Complete refurbishment works for the new Penistone Community Sporting Facility and associated infrastructure.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Continue construction. 	Construction continued during the quarter with the building structure works completed.			
		Oct-Dec 17		Construction continued in the quarter with the building, car park, softball infrastructure, cricket/softball nets, tennis courts and playground works completed.		✓	
		Jan-Mar 18					
		Apr-Jun 18	<ul style="list-style-type: none"> Complete construction. 				
WARRANTYTE PARK CLUBROOM REFURBISHMENT Complete refurbishment works at the Warrandyte Clubroom Facility, Craigie.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Commence design. 	Detailed design was completed during the quarter and local residents and facility users were notified of the impending works. Quotations were obtained and works are scheduled to commence in the next quarter.			
		Oct-Dec 17	<ul style="list-style-type: none"> Complete design. Advertise and award tender. 	Construction commenced in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Commence construction. 				
		Apr-Jun 18	<ul style="list-style-type: none"> Continue construction. 				
PERCY DOYLE RESERVE — SORRENTO TENNIS CLUBROOM REFURBISHMENT Refurbish existing facility including refurbishment of the bar, players' area and foyer.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Commence detailed design. 	Detailed design commenced in the fourth quarter 2016/17 and continued in this quarter.			
		Oct-Dec 17	<ul style="list-style-type: none"> Finalise detailed design. 	Detailed design was finalised in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 				
		Apr-Jun 18	<ul style="list-style-type: none"> Commence construction. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PERCY DOYLE RESERVE — SORRENTO SOCCER CLUBROOM REFURBISHMENT Refurbish existing facility, including refurbishment of the hall, toilets and changerooms and replacement of external storage shed.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Appoint contractor. 	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
		Oct-Dec 17	<ul style="list-style-type: none"> Commence construction. 	Construction commenced in the quarter.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Complete construction. 			
		Apr-Jun 18				
PERCY DOYLE RESERVE — SORRENTO BOWLING CLUBROOM REFURBISHMENT Refurbish existing facility including a building extension for construction in 2018/19.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Present report to Council on recommended works. 	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
		Oct-Dec 17	<ul style="list-style-type: none"> Commence detailed design 	Detailed design commenced in the quarter.		✓
		Jan-Mar 18				
		Apr-Jun 18	<ul style="list-style-type: none"> Finalise detailed design. 			
PERCY DOYLE RESERVE — DUNCRAIG LEISURE CENTRE REFURBISHMENT PROJECT Refurbish existing facility including changerooms, main entrance, roof replacement and upgrade of heating/cooling systems to the courts, gym and other areas for construction in 2018/19.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Present report to Council on recommended works. 	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.		
		Oct-Dec 17	<ul style="list-style-type: none"> Commence detailed design. 	Detailed design commenced in the quarter.		✓
		Jan-Mar 18				
		Apr-Jun 18	<ul style="list-style-type: none"> Finalise detailed design. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
PERCY DOYLE UTILITIES UPGRADE Undertake power and sewer upgrades on the Percy Doyle Reserve as a 2-year project.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Advertise request for quotation to undertake power upgrade works. 	A design for the site power upgrades was commenced by an external electrical consultant in liaison with Western Power. Upon receiving confirmation of the design from Western Power, the City will proceed to request for quotation to commence the upgrade works. A feasibility study was completed for sewer upgrade works.			
		Oct-Dec 17	<ul style="list-style-type: none"> Undertake power upgrade works. Advertise request for quotations/ tender for sewer upgrade works. 	Confirmation of design was received from Western Power for the proposed site power upgrade and a contractor was appointed to commence works in the next quarter. Minor works were undertaken by the City in preparation for the upgrade. A whole-site services investigation was completed and scope of works were developed for sewer upgrades in the quarter. A request for quotation for the preparation for detailed design for sewer upgrade works will be undertaken in the next quarter. A scope of works for the water/fire services feasibility study was developed and a consultant was appointed to undertake the study in the next quarter		✓	
		Jan-Mar 18					
		Apr-Jun 18	<ul style="list-style-type: none"> Commence sewer upgrade works. 				
WINDERMERE PARK FACILITY REFURBISHMENT PROJECT Storage extension and installation of heating/cooling system.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Present report to Council on recommended works. 	A report was presented to Council in the quarter and it was approved to progress the project to detailed design and tender for construction.			
		Oct-Dec 17	<ul style="list-style-type: none"> Commence design. 	Design commenced in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Continue design. 				
		Apr-Jun 18	<ul style="list-style-type: none"> Finalise design. 				
CHICHESTER PARK CLUBROOM FACILITY REDEVELOPMENT Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020/22.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Undertake community consultation. 	Community consultation was completed during the quarter.			
		Oct-Dec 17	<ul style="list-style-type: none"> Present report to Council on the outcomes of community consultation. Develop scope of works. 	A report on the outcomes of the community consultation was presented to Council at its 10 October Meeting and the project was supported to progress to concept design stage. The scope of works document was drafted in the quarter.		✓	
		Jan-Mar 18	<ul style="list-style-type: none"> Develop concept plans and cost estimates. 				
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
ACTIVE RESERVE AND COMMUNITY FACILITY REVIEW Undertake a review of the current active reserve and community facilities to inform priorities for refurbishment and redevelopment.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Undertake review 	A review of the City's active reserves and community facilities was completed in the quarter.			
		Oct-Dec 17	<ul style="list-style-type: none"> Present report to Elected Members on the outcome. 	A report on the outcomes was presented to Council at its 12 December Meeting.		✓	
CRAIGIE LEISURE CENTRE REFURBISHMENT Proposed refurbishment of existing facility including potential extension of the gymnasium, crèche and group fitness areas and consideration of a commercial leased area for construction in 2018/19.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Present report to Council on recommended works. 	A report on recommended works was prepared and will be presented to Council in early 2018.			
		Oct-Dec 17	<ul style="list-style-type: none"> Undertake detailed design. 	The report on recommended works will be presented to Council in the next quarter.		✓	
		Jan-Mar 18					
		Apr-Jun 18					
EDGEWATER QUARRY MASTER PLANNING Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Quality facilities	Jul-Sep 17	<ul style="list-style-type: none"> Undertake investigations into potential sponsorship and funding opportunities for proposed accessible and adventure playgrounds within the Edgewater Quarry. 	A draft <i>Joondalup Activity Centre Plan</i> was submitted to the Western Australian Planning Commission for final approval.			
	Community spirit	Oct-Dec 17		Council endorsed a Notice of Motion to prepare a report on the establishment of an Edgewater Quarry Community Reference Group at its 15 August Meeting.			
		Jan-Mar 18		Council endorsed the establishment of the Edgewater Quarry Community Reference Group at its meeting held on 12 December.		✓	
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
WARWICK COMMUNITY FACILITIES Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Quality facilities Community spirit	Jan–Mar 18	<ul style="list-style-type: none"> Present key findings of the community needs, commercial and planning analysis to Elected Members. Seek Council endorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre. Undertake action in line with Council direction. 			
		Apr–Jun 18				
WARRANTYTE PARK FLOODLIGHT UPGRADE, CRAIGIE Upgrade seven floodlights to Australian Standards for large ball sports and associated power transformer upgrade if required, subject to Community Sporting and Recreation Facilities Fund funding.	Quality facilities	Jul–Sep 17	<ul style="list-style-type: none"> Finalise design and scope of works. Advertise and award tender. Undertake construction. 	The Scope of Works was finalised and the design is nearing completion.		
		Oct–Dec 17		The design and Scope of Works was finalised in the quarter and the contract was awarded.		✓
		Jan–Mar 18				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
COMMUNITY FUNDING PROGRAM Assist community-based organisations to conduct projects, events and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories: <ul style="list-style-type: none"> • Environmental Development • Community Services • Culture and Arts Development 	Cultural development Community spirit	Oct–Dec 17	<ul style="list-style-type: none"> • Conduct Round 1 Funding Program. 	Round 1 of the Community Funding Program was conducted in the quarter with the following funds being awarded. Culture and Arts Development: <ul style="list-style-type: none"> • Peter Cowan Writers Centre — \$5,000 • Propel Youth Arts — \$5,473 Community Services: <ul style="list-style-type: none"> • Bladder and Bowel Health Australia Inc — \$1,232 • The Patricia Giles Centre — \$2,935 • Soroptimists International of Joondalup — \$850 • Thyroid WA Support Group Inc — \$1,290 • Bambara Primary School Parents & Citizens Association, Inc — \$1,500 • Lions Club of Duncraig Inc — \$2,500 Environmental Development: <ul style="list-style-type: none"> • No funds were awarded in this category. 			
		Apr–Jun 18	<ul style="list-style-type: none"> • Conduct Round 2 Funding Program. 				
CULTURAL PROGRAM Deliver program of community cultural events by target dates, such as: <ul style="list-style-type: none"> • NAIDOC Week celebrations • Sunday Serenades • Twilight Markets • Little Feet Festival • Summer Concerts • Joondalup Festival • Valentine's Concert • Community Art Invitation Award 	Cultural development Community spirit	Jul–Sep 17	<ul style="list-style-type: none"> • Deliver events in accordance with the endorsed program. 	Cultural events were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • NAIDOC Week celebrations, 3–28 July • Sunday Serenades, 16 July, 20 August, 17 September 			
		Oct–Dec 17		Cultural events were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • Community Invitation Art Award, 14–27 October • Little Feet Festival, 22 October • Sunday Serenades, 21 October, 18 November, 9 December • Twilight Markets, 17, 24 November, 1, 8, 15 December. 			
		Jan–Mar 18					
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
PUBLIC ART Install permanent public artwork in the City of Joondalup.	Cultural development	Apr–Jun 18	<ul style="list-style-type: none"> Install artwork in the City of Joondalup. 			
ARTS DEVELOPMENT SCHEME Implement the Arts Development Scheme to support the annual allocation of funds to encourage the delivery of arts programs and projects by professional artists within the City.	Cultural development	Oct–Dec 17	<ul style="list-style-type: none"> Conduct Round 1 of Arts Development Scheme. 	Round 1 of the Arts Development Scheme was conducted in the quarter. \$10,000 was awarded to the Western Australian Theatre, Company Side Pony Productions, to present its audio-driven, interactive, performance work: <i>Into the Jungle</i> .		✓
		Apr–Jun 18	<ul style="list-style-type: none"> Conduct Round 2 of Arts Development Scheme. 			
INSIDE-OUT BILLBOARD PROJECT Install artwork featuring prominent Western Australian artists.	Cultural development	Oct–Dec 17	<ul style="list-style-type: none"> Commission artist for artwork on Joondalup Library building. 	Artist, Angela Stewart, was commissioned for the next Inside-Out Billboard for the Joondalup Library.		✓
		Jan–Mar 18	<ul style="list-style-type: none"> Install artwork on Joondalup Library building. Commission artist for artwork on the Joondalup Courthouse. 			
		Apr–Jun 18	<ul style="list-style-type: none"> Install artwork on the Joondalup Courthouse. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
<p>ACCESS AND INCLUSION PLAN 2018–2021</p> <p>Implement existing <i>Access and Inclusion Plan</i> and develop a new <i>Access and Inclusion Plan</i> to guide City operations and services to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.</p>	Community spirit	Jul–Sep 17	<ul style="list-style-type: none"> Implement existing <i>Access and Inclusion Plan</i>. 	<p>The implementation of projects from the <i>Access and Inclusion Plan</i> continued in accordance with the Implementation Plan. This included Changing Places — Sorrento North, a change facility for people with disability, which was completed in July.</p> <p>The planning phase for community consultation on the development of a new <i>Access and Inclusion Plan</i> was completed in the quarter.</p>			
		Oct–Dec 17	<ul style="list-style-type: none"> Implement existing <i>Access and Inclusion Plan</i>. Conduct stakeholder consultation to inform the development of the new Plan. 	<p>The implementation of projects from the <i>Access and Inclusion Plan</i> continued in accordance with the Implementation Plan.</p> <p>Stakeholder consultation to inform the development of the new <i>Access and Inclusion Plan</i> was undertaken from 23 October to 22 December with nearly 200 written submissions received and three workshops held.</p>		✓	
		Jan–Mar 18	<ul style="list-style-type: none"> Implement existing <i>Access and Inclusion Plan</i>. Analyse stakeholder feedback and commence development of new Plan. 				
		Apr–Jun 18	<ul style="list-style-type: none"> Present report to Disability Services Commission on progress of actions against the existing <i>Access and Inclusion Plan</i>. Present report to Council seeking approval of the <i>Access and Inclusion Plan 2018–2021</i>. Lodge approved <i>Access and Inclusion Plan 2018–2021</i> with Disability Services Commission for endorsement. 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
COMMUNITY DEVELOPMENT PROGRAMS AND EVENTS Deliver an annual program of community-based events to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> • Communities in Focus workshops • Ruah Registry Week • Neighbourhood BBQ Program • Disability Awareness Week 	Community spirit	Jul-Sep 17	<ul style="list-style-type: none"> • Deliver program and events in accordance with the endorsed program. 	Events were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • the launch of the Communities in Focus program, held on 27 July with 50 participants • the first workshop: The ABCs of the XYZ and Baby Boomer Generations — Attracting and Retaining Members, held on 14 September. 			
		Oct-Dec 17		Events were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • the delivery of a workshop entitled “Sourcing and Winning Grants” held on 22 November as part of the Communities in Focus program • the delivery of the Neighbourhood BBQ Program, with 14 streets participating in the quarter • the official opening of the new Changing Places facility in Sorrento by the Disability Services Minister on 6 December, aligning with Disability Awareness Week. 		✓	
		Jan-Mar 18					
		Apr-Jun 18					
YOUTH EVENTS AND ACTIVITIES Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11–25 including events and programs such as: <ul style="list-style-type: none"> • School Holiday Program • Youth music event • BMX, skate and scooter events • Defeat the Beat • National Youth Week 	Community spirit	Jul-Sep 17	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the endorsed program. 	Events and activities were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • the delivery of a Youth School Holiday Program in July • a Youth Forum held in August with a guest speaker, and with students attending the Council Meeting. 			
		Oct-Dec 17		Events and activities were held in accordance with the endorsed program. These included: <ul style="list-style-type: none"> • delivery of a Youth School Holiday Program in October • delivery of Friday Night Drop-In at Anchors Youth Centre • Youth Truck visiting various locations • music composition and recording at Edge Youth Centre. 		✓	
		Jan-Mar 18					
		Apr-Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
LIFELONG LEARNING AND CULTURE Deliver a program of library events and activities such as: <ul style="list-style-type: none"> • Children’s Book Week • School Holiday Program • Library and Information Week 	Community spirit	Jul–Sep 17	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the endorsed program. 	Events and activities were delivered in accordance with the endorsed program to over 8,000 attendees. These included: <ul style="list-style-type: none"> • July School Holiday program • Joondalup Library 20th Birthday activities • Winter Reading Challenge • Children’s Book Week • Meet the Author event • Story Time • CoderDojo and technology training 			
		Oct–Dec 17		Events and activities were delivered in accordance with the endorsed program to over 9,500 attendees. These included: <ul style="list-style-type: none"> • October and December School Holiday Programs • two high profile Meet the Author events with Jimmy Barnes and Judy Nunn • presence at Little Feet Festival and Kaleidoscope • delivery of the Food for Fines campaign • delivery of “I didn’t know my Library did that” — families’ membership campaign • presentation of School Citizenship Awards and civic tours • delivery of Discovery Sessions. 		✓	
		Jan–Mar 18					
		Apr–Jun 18					
BMX, SKATE AND YOUTH OUTDOOR RECREATION STRATEGY Develop a <i>BMX, Skate and Outdoor Youth Recreation Strategy</i> as a structured approach for the planning and development of future facilities.	Community spirit	Jul–Sep 17	<ul style="list-style-type: none"> • Develop consultancy brief and request for quotation. 	A consultancy brief and request for quotation were developed in the quarter.			
		Oct–Dec 17	<ul style="list-style-type: none"> • Engage consultant • Undertake consultation • Commence development of draft Strategy. 	A request for quotation from consultants to develop the strategy was advertised in the quarter. An assessment of submissions received was undertaken in December.		✓	
		Jan–Mar 18	<ul style="list-style-type: none"> • Present report to Council seeking endorsement of draft Strategy. 				
		Apr–Jun 18	<ul style="list-style-type: none"> • Implement Strategy 				

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS
AGE FRIENDLY COMMUNITIES Develop an <i>Age Friendly Communities Plan</i> and a regional <i>Age Friendly Strategy</i> to deliver an annual program of seniors-based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community spirit	Jul-Sep 17	<ul style="list-style-type: none"> Develop <i>Age Friendly Communities Joondalup Plan</i> and draft <i>Regional Age Friendly Strategy</i>. 	The development of the draft <i>Age Friendly Joondalup Plan</i> continued in the quarter. Regional negotiations with the Cities of Stirling and Wanneroo continued with the aim of developing a regional commitment to age friendly programs and services. Age Friendly projects progressed with State Government Funding, including: <ul style="list-style-type: none"> Find Know Do Program (learning about available social opportunities) Senior Smart Travel Program (connecting seniors to public transport to promote independence and connection to community). 		
		Oct-Dec 17	<ul style="list-style-type: none"> Continue development of <i>Age Friendly Communities Joondalup Plan</i> and draft <i>Regional Age Friendly Strategy</i>. 	The draft <i>Age Friendly Joondalup Plan</i> was completed in the quarter.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Present report to Council seeking endorsement of a draft <i>Age Friendly Communities Joondalup Plan</i> and draft <i>Regional Age Friendly Strategy</i>. 			
		Apr-Jun 18	<ul style="list-style-type: none"> Develop Implementation Plan for <i>Age Friendly Communities Joondalup Plan</i> and <i>Regional Age Friendly Strategy</i>. 			
HOMELESSNESS STRATEGY Develop a regional <i>Homelessness Strategy</i> in partnership with the City of Wanneroo.	Community spirit	Jul-Sep 17	<ul style="list-style-type: none"> Conduct workshop with Elected Members. 	Two workshops were held with Elected Members from the Cities of Wanneroo and Joondalup to progress discussion on a <i>Regional Homelessness Strategy</i> .		
		Oct-Dec 17	<ul style="list-style-type: none"> Develop draft <i>Regional Homelessness Strategy</i>. 	Development of the <i>Regional Homelessness Strategy</i> , in partnership with the City of Wanneroo, continued in the quarter.		✓
		Jan-Mar 18	<ul style="list-style-type: none"> Present draft Strategy to Elected Members. 			
		Apr-Jun 18	<ul style="list-style-type: none"> Conduct consultation on the draft Strategy and present draft Strategy to Council seeking final endorsement. 			

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
JOONDALUP MEN'S SHED Consider facility requirements for the Joondalup Men's Shed.	Community spirit	Oct–Dec 17	<ul style="list-style-type: none"> Present additional information requested by Elected Members. 	Additional information requested by Elected Members was presented in the quarter.		✓	
		Jan–Mar 18	<ul style="list-style-type: none"> Present report to Council. 				
		Apr–Jun 18	<ul style="list-style-type: none"> Undertake community consultation. Present report to Council seeking approval to proceed to detailed design. 				
COMMUNITY SAFETY AND CRIME PREVENTION PLAN Implement and contribute to community safety programs and services in the City in line with the <i>Community Safety and Crime Prevention Plan</i> .	Community safety	Jul–Sep 17	<ul style="list-style-type: none"> Implement actions from the <i>Community Safety and Crime Prevention Plan</i>. Present progress report to Elected Members on the achievements against the <i>Community Safety and Crime Prevention Plan</i>. 	<p>Actions from the <i>Community Safety and Crime Prevention Plan</i> continue to be implemented.</p> <p>Information regarding the State Government <i>CCTV Strategy</i> was provided to Elected Members on 18 August.</p>			
	Community spirit	Oct–Dec 17	<ul style="list-style-type: none"> Implement actions from the <i>Community Safety and Crime Prevention Plan</i>. 	<p>Actions from the <i>Community Safety and Crime Prevention Plan</i> continued to be implemented during the quarter including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation.</p> <p>A review of the <i>Community Safety and Crime and Prevention Plan</i> has commenced to inform the development of a new plan.</p>		✓	
		Jan–Mar 18					
		Apr–Jun 18					

PROJECT/ACTIVITY	RELATED OBJECTIVE	TARGET QUARTER	MILESTONE	COMMENTS	PROJECT STATUS	BUDGET STATUS	
CIVIC CEREMONIES The City conducts regular citizenship ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as: <ul style="list-style-type: none"> • Remembrance Day Memorial Service • ANZAC Day 	Community spirit	Jul-Sep 17	<ul style="list-style-type: none"> • Conduct regular citizenship ceremonies. • Deliver planned functions and ceremonies. 	The City held four Citizenship Ceremonies in the quarter at which 310 local residents became Australian citizens. The City held the following planned functions and ceremonies in the quarter: <ul style="list-style-type: none"> • Joondalup Dinner • Warwick Hockey Stadium Launch • NAIDOC Week Launch • Policy Reception for sporting and community groups • Seniors' Lunch 			
		Oct-Dec 17		The City held one Citizenship Ceremony during the quarter at which 76 local residents became Australian citizens. The City held the following planned functions and ceremonies in the quarter: <ul style="list-style-type: none"> • Rates Prize Draw • Community Invitation Art Award • Mayoral Prayer Breakfast • Kaleidoscope VIP • Remembrance Day • Community Christmas Reception 		✓	
		Jan-Mar 18					
		Apr-Jun 18					



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Connect with the City



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