

Corporate Business Plan

2018/19 Progress Report



JANUARY TO MARCH 2019

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Introduction

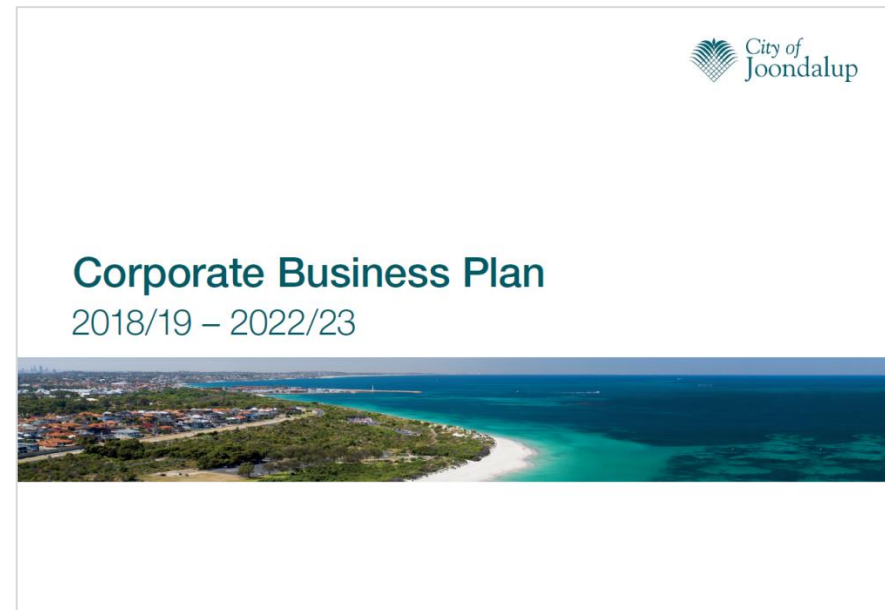
The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently available information.

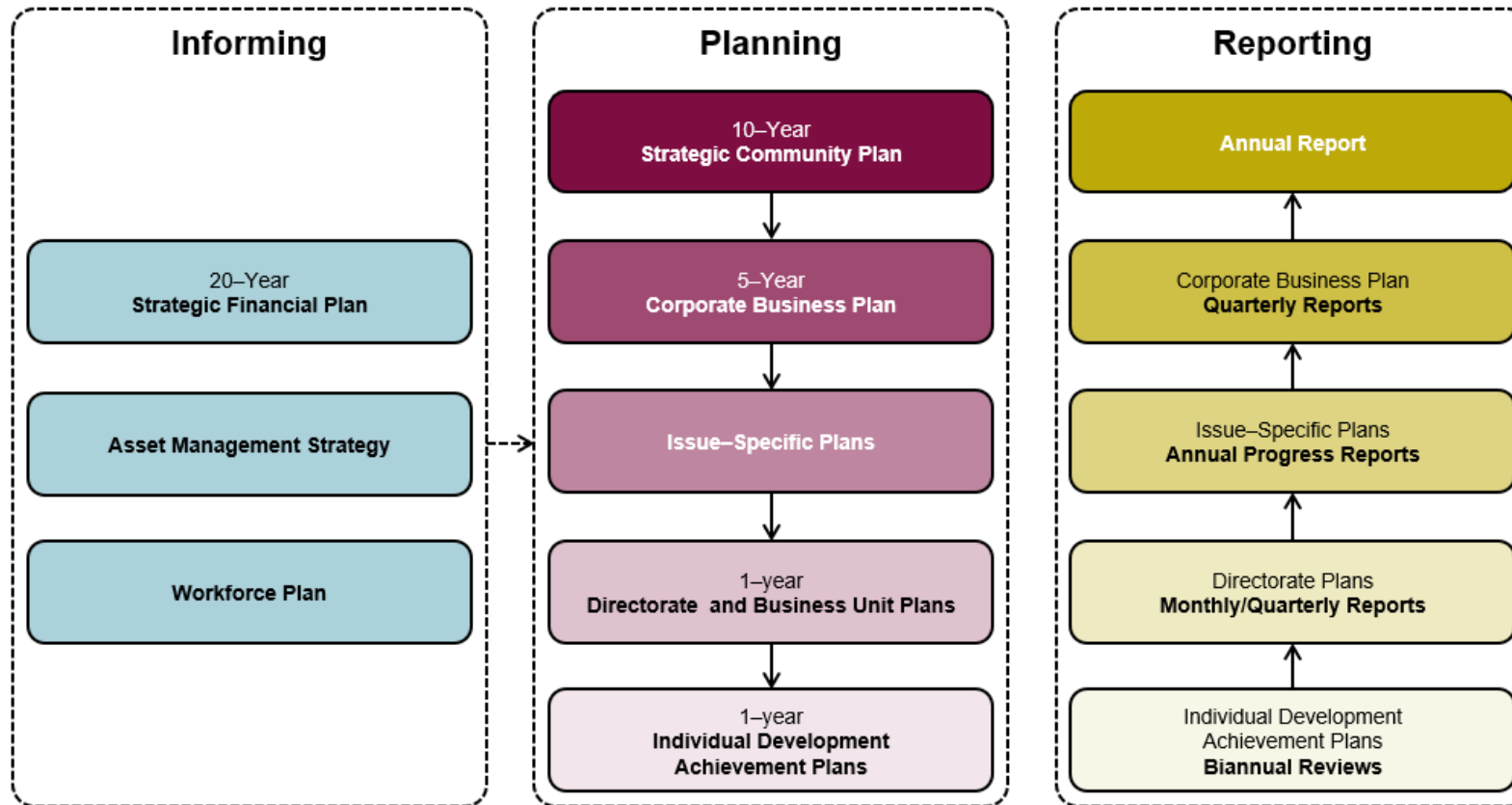
Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing



Integrated Planning and Reporting Framework

The *Corporate Business Plan* and the *Corporate Business Plan Quarterly Report* form part of the City's *Integrated Planning and Reporting Framework*. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of *Corporate Business Plan* and *Corporate Business Plan Quarterly Report* within this planning and reporting hierarchy.



Strategic Community Plan 2012-2022

The *Strategic Community Plan 2012-2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders. The plan aims to be transformational by driving a bold vision that will continue to build high standards of livability for the community.

A major review of *Joondalup 2022* was undertaken in 2017/18 to assess its structure and relevance in line with the City's vision and priorities and community aspirations, and was also modified to reflect completion of transformational projects and the inclusion of new endorsed projects. The revised plan was endorsed by Council in April 2018.

The plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision, as illustrated below. **The City's Corporate Business Plan aligns all projects, activities and services against the direction provided within the Strategic Community Plan 2012-2022.**

Vision:

“A global City:
bold, creative
and prosperous”

Governance and Leadership

- Effective Representation
- Corporate Capacity
- Active Democracy
- Strong Leadership

Financial Sustainability

- Financial Diversity
- Major Project Delivery
- Effective Management

Quality Urban Environment

- Quality Built Outcomes
- Integrated Spaces
- Quality Open Spaces
- City Centre Development

Economic Prosperity Vibrancy and Growth

- CBD of the North
- Activity Centre Development
- Destination City
- Regional Collaboration
- Business Capacity

The Natural Environment

- Environmental Resilience
- Community Involvement
- Accessible Environments
- Environmental Leadership

Community Wellbeing

- Quality Facilities
- Cultural Development
- Community Spirit
- Community Safety

Quarter Highlights

Governance and Leadership

Australia Day Citizenship Ceremony

The City hosted its Australia Day Citizenship Ceremony in Central Park, Joondalup, on 26 January, at which more than 345 Joondalup residents became Australian Citizens. The new citizens were from 26 countries including China, Kazakhstan, Papua New Guinea, Seychelles, Sri Lanka, Sudan, the United Kingdom and Turkey.

His Worship the Mayor, the Hon Albert Jacob JP, presented the Citizen of the Year Awards which recognise the outstanding community work of local residents who have demonstrated leadership and enhanced the lives of people in their communities.

The winners were:

- Citizen of the Year Award – Murray Geneff;
- Senior Citizen of the Year Award – Carmel Ward;
- Young Citizen of the Year Award – Marcel Masque Salgado; and
- Group Citizenship Award – Connolly Residents' Association.

Local Government Act 1995 – Phase 2 Consultation Submission

At its meeting held on 19 March 2019, Council endorsed the City's submission into the Department and Local Government, Sport and Cultural Industries' Phase 2 Consultation process into the Local Government Act 1995. The aim of the review is to empower local governments to better deliver quality governance and services to their communities into the future.

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Cockman Park, Greenwood; and
- Cadogan Park, Kingsley.

Stormwater drainage upgrades:

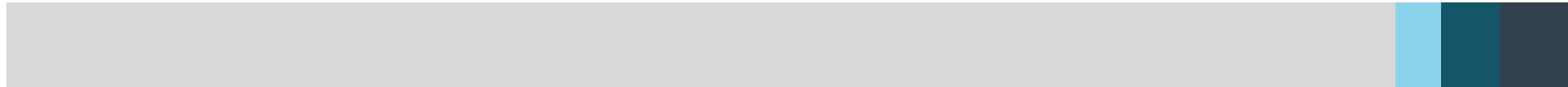
- Churton Park, Warwick, sump beautification;
- Montague Park, Kallaroo, drainage upgrade; and
- Multiple minor drainage upgrades in association with road resurfacing projects.

Blackspot Program road upgrades at:

- Warwick Road and Allenswood Road, Greenwood.

Road preservation and resurfacing:

- Forest Hill Drive, Kingsley;
- Transom Way, Ocean Reef;
- Alderhaus Drive, Kingsley;
- Braden Way, Marmion;
- Kebroyd Way, Kallaroo;
- Oliver Street, Hillarys; and
- Cockatoo Ridge, Joondalup.



New or upgraded paths:

- Tarolinta Park, Ocean Reef.

Building Capital Works:

- Windermere Park Clubrooms refurbishment.



Economic Prosperity, Vibrancy and Growth

Outbound Delegation to China

A City led outbound delegation to the Cities of Jinan and Huzhou was conducted from 24 March 2019 for an eight day visit which included the signing of a new three-year *Cooperation and Exchange Plan* with the City of Jinan and the signing of a new *Letter of Intent and Cooperation Framework Agreement* with the City of Huzhou. A visit was also made to Shanghai to explore joint trade and tourism initiatives.

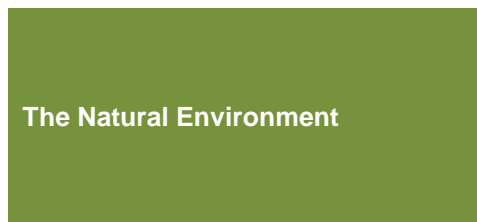
The delegation was led by His Worship the Mayor, Albert Jacob, and included Elected Members, City representatives and external delegates from City of Joondalup organisations who were able to progress economic exchange partnership programs. These included:

- Bethanie Aged Care
- Australian Medical Association (WA)
- Black Swan Health Limited
- NECA College of Electrical Training
- North Metro TAFE.

A report on the outcomes will be presented to Council in the next quarter.

Business Forum

A Business Forum was conducted on 21 March 2019. The theme of the forum was Start | Grow | Prosper and focused on Small Business Support. More than 140 members of the local business community attended to hear keynote speaker, David Eaton, Chief Executive Officer of the Small Business Development Corporation and WA Small Business Development Commissioner, present an overview of State Government funded support services for local businesses. He commented that approximately 98% of all businesses in Joondalup are small businesses with less than 20 employees and signing up for the Small Business Friendly Local Government Initiative showed the City of Joondalup's commitment to the small business sector.



The Natural Environment

Think Green – Noongar Coastal Tour

A free Noongar Coastal Tour was held at Hillarys Beach Park on 8 February 2019 as part of the City's *Think Green* Environmental Education Program. Two experienced Noongar guides presented to approximately 50 attendees. This tour was the first of its kind at this new coastal location, which contains a diversity of natural assets, including the beach and vegetated sand dunes.

Think Green – Bike Week Event

As part of Bike Week, a “Bike Dr” event was conducted at Shepherds Bush Park, Kingsley, on 17 March 2019. The event enabled residents to obtain free bike maintenance and bike safety advice. The location enabled the City to engage with younger cyclists (aged 7-13 years) and their families. A total of 103 bikes were serviced, the largest number since the annual “Bike Dr” event commenced in 2014.

Valentine’s Concert

The 2019 Valentine’s Concert entitled *All You Need is Love* was held on 14 February at the Joondalup Resort, Connolly. Jack Jones, Wes Carr, Rai Thislethwayte and Jackson Thomas, backed by the Perth Symphony Orchestra, performed classic Beatles hits including *Hey Jude*, *All You Need is Love* and *Yesterday* to an audience of over 6,000 people. This was the first year the City has charged for the Valentine’s Concert.

Music in the Park

The 2019 Music in the Park concert series concluded on Saturday 2 March at Mawson Park, Hillarys with over 5,000 people enjoying live music. The concert featured WA music award winners, Mama Kin Spender, and the West Australian Academy of Performing Arts (WAAPA) Gospel Choir, who performed a blend of folk, blues and roots. Local Fremantle based band The Hunting Birds opened the show.

Overall 10,500 people attended the free outdoor concert series, that brought quality live music, free children’s activities and a range of food trucks to the neighbourhoods of Joondalup.

Outdoor Storytime

Every Tuesday during March, the Joondalup Libraries hosted outdoor storytime sessions for toddlers and families. This is the first-time outdoor sessions were offered. The sessions were well attended and provided an opportunity to link learning opportunities through reading, singing and craft outside in some of the City’s parks.

Launch of Purple Benches

Two Purple Benches in the City were commissioned to honour victims of domestic and family violence. The purple benches are an initiative of the Women’s Council for Domestic and Family Violence Services (WA) and serve as a visual reminder of the prevalence of domestic and family violence and its consequences within communities. The Joondalup Purple Benches are located outside the Joondalup Library and Lotteries House, on Boas Avenue, Joondalup, and include a plaque which has contact information for individuals requiring support.

Seniors Expo

More than 500 people from across the northern corridor attended the inaugural 55+Seniors Expo at Lakeside Joondalup Shopping City on 6 February 2019. Hosted by the City of Joondalup, in partnership with the Cities of Wanneroo and Stirling and supported by the Department of Communities, the free event featured positive ageing presentations from industry stakeholders. Attendees had access to a wide range of senior support services for over 55s and were provided information on various social groups, activity providers, health and advocacy specialists, and other service providers in the northern corridor.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP




For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Governance and Leadership – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter.	Jul-Sept 18	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> Proposed name changes for Parin and Blackthorn Parks Juniper Park – Landscape Master Plan Volunteer Involving Organisations Survey Falkland Park, Kinross – toilet/changeroom refurbishment Housing Opportunity Areas – Planning Framework consultation 		
	Oct-Dec 18	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> Clubs <i>in-focus</i> Program 2018 Connecting the Creative — Arts and Cultural Audit Ellersdale Park, Warwick — Proposed clubroom refurbishment Housing Opportunity Areas – Planning Framework consultation Proposed fenced dog exercise area Reid Promenade Car Park user survey Shepherds Bush Park, Kingsley — Proposed toilet facility Spring Markets Survey of football (soccer) clubs Twilight Markets 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> Chichester Park, Woodvale — proposed community sporting facility City Communications Survey Emerald Park, Edgewater — clubrooms refurbishment Iluka Local Centre (Development Applications) Paid Parking Survey Proposed Scheme Amendment No 1 (16 Sunlander Drive, Currumbine). 		✓
	Apr-Jun 19			
Policy Development and Review Report on the development of new policies and review of existing policies.	Jul-Sept 18	<p>The following policies are under review and will be presented to the Policy Committee on 1 October 2018:</p> <ul style="list-style-type: none"> Payments to Employees in addition to a Contract or Award Policy; Draft Multiple Dwellings within Portion of Housing Opportunity Area 1 Local Planning Policy – Western Australian Planning Commission decision; Draft Non-Residential Development in the Residential Zone Local Planning Policy – consideration following advertising; Local Planning Policies – amendments following approval of Local Planning Scheme No 3; Signs Policy – Interim Amendments; and Access and Equity Policy. 		
	Oct-Dec 18	<p>Council considered the Policy Committee's recommendations at its meeting held on 16 October 2018 and resolved to adopt the following policies:</p> <ul style="list-style-type: none"> Consulting Rooms Local Planning Policy Home-based Business Local Planning Policy Light Industry Zone Local Planning Policy Mixed Use and Service Commercial Zone Local Planning Policy Non-Residential Development in the Residential Zone Local Planning Policy Payments to Employees in Addition to a Contract or Award Policy Private Community Purposes Zone Local Planning Policy Short-term Accommodation Local Planning Policy Signs Local Planning Policy <p>Council also resolved on 16 October 2018 to revoke the following policies:</p>		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Access and Equity Policy • Bed and Breakfast Accommodation Policy • Height of Non-Residential Buildings Local Planning Policy • Small Scale Renewable Energy Systems Policy <p>Council considered the Policy Committee's recommendations at its meeting held on 11 December 2018 and resolved to adopt the following policies:</p> <ul style="list-style-type: none"> • Elections Caretaker Policy • Freeman of the City of Joondalup Policy 		
	Jan-Mar 19	The Policy Committee Meeting scheduled for March was not conducted.		✓
	Apr-Jun 19			
Local Laws Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 18	The City's <i>Parking Amendment Local Law 2018</i> , <i>Animals Amendment Local Law 2018</i> and the <i>Waste Amendment Local Law 2018</i> were approved by Council and came into effect during the quarter.		
	Oct-Dec 18	No local laws or amendments were progressed during the quarter.		
	Jan-Mar 19	No local laws or amendments were progressed during the quarter.		✓
	Apr-Jun 19			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Publications Print and distribute community newsletters.	Jul-Sept 18	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • The budget edition of City News printed and distributed to all residents in July 2018; • The Waste Guide printed and distributed to all residents in July 2018; • The Libraries Events and Programs Spring A6 booklet printed and distributed at all four libraries in September 2018; • The Housing Opportunities Areas Consultation documents printed and distributed to all residents in September 2018; • The Leisure Find your Why A6 brochure printed and distributed to all residents in September 2018; • The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and • The City's full-page Joondalup Voice published every fortnight in the Community Newspapers. 		
	Oct-Dec 18	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • The Spring Edition of City News printed and distributed to all residents in October 2018; • The 2017/18 Annual Report printed and made available to the community at the AGM and online; • The Libraries Events and Programs Summer A6 booklet printed and distributed at all four libraries in October 2018; • The Leisure Centre Platinum program booklet made available online and in print at the City's Leisure Centre - Craigie; • Phase three of the Three Bin System printed ready for distribution to the community in early January; • The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and • The City's full-page Joondalup Voice published every fortnight in the Community Newspapers. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<p>The following publications were distributed during the quarter:</p> <ul style="list-style-type: none"> • The Autumn Edition of City News printed and distributed to all residents in March 2019; • Urban Couture program designed, printed and distributed to wider community in March 2019; • The Libraries Events and Programs Autumn A6 booklet printed and distributed at all four libraries in March 2019; • Joondalup Festival Program and Schedule printed and distributed; • Phase three of the Three Bin System promotional campaign distributed to residents during the roll out; • The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and • The City's full-page Joondalup Voice published every fortnight in the Community Newspapers. 		✓
	Apr-Jun 19			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<p>Electronic Communication Publish electronic newsletters and documents on City activities. Report significant community engagement activities on social media and social media statistics.</p>	Jul-Sept 18	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following reaching more than 42,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook: 33,447 • Twitter: 3,238 • Instagram: 2,672 • LinkedIn: 2,560 • YouTube: 120. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • The launch of the City's new website with a video clip promoting the City's new website reaching almost 18,000 people. • The Community Art Exhibition Popular Choice Winner announcement reaching almost 11,500 people. • Two waste-related social posts (e-Waste and charity clothing collection) reaching more than 50,000 people with over 2,500 clicks through to the City's website. • A Facebook post promoting the City's Spring Markets on August 17 reaching more than 11,500 people. • The development of two thought-leadership articles for WA Business News on Cyber Security and Tourism. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 18	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following remaining at more than 42,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook: 33,962 • Twitter: 3,292 • Instagram: 3,054 • LinkedIn: 2,737 • YouTube: 131. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • Valentine's Concert ticket information – 33,000 views and significant interaction as the post advised that tickets were being sold for the concert for the first time. • 360L recycling bins – reach of more than 22,500 people, 127 comments and 63 shares. It led to a significant rise in requests for the bins. • The dangers of spring time snakes – reach of more than 55,000 people, 191 reactions, 144 comments and 378 shares. • A Kaleidoscope preview video – this reached almost 70,000 people, had 26,000 views, was liked/loved by 138 people and had 53 shares and comments. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following remaining at more than 42,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook: 34,514 • Twitter: 3,362 • Instagram: 3,482 • LinkedIn: 3,097 • YouTube: 142. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • The rollout of the three-bin system. Posts in January and February had more than 40,000 views and generated hundreds of reactions and comments. • A Facebook post regarding the City's dog and cat door knock registration which reached more than 28,000 people with significant engagement from the community on the issue. 		✓
	Apr-Jun 19			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
External Partnerships Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 18	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Local Government Professionals Board. • Joondalup Learning Precinct Board. • WALGA North Metropolitan Zone. • Various Local Government Act Review (Phase two) forums held by the Department of Local Government, Sport and Cultural Industries. • North Metropolitan Regional Managers Forum. • Joondalup Wanneroo - End Homelessness Group. • City of Wanneroo – Regional Homelessness Plan development. • Cities of Stirling and Wanneroo – Age-Friendly Communities joint projects. • Emergency Management Committee – Local and District. • JAWS – Joondalup and Wanneroo Services – youth services network. • Mindarie Regional Council – Council and Strategic Working Group and Workshop. • NOMUC – Northern Suburbs Multicultural Network. • DINO – Disability Interagency Networking Opportunity. • Metropolitan Environmental Health Managers Group. • Edith Cowan University Environmental Health Consultative Committee. • Local Health Authorities Analytical Committee. • Local Government Chief Officers Group meeting – Noosa. • LG Professionals: Various networks, meeting and forums. • Ocean Reef Marina Steering Committee meeting. • Tamala Park Regional Council CEO meeting. • Tamala Park Regional Council meeting. • WALGA Breakfast Forum – Local Government Enterprises/Council Controlled Organisations. • WALGA Convention Gala Dinner. • Department of Health Food Borne Illness Strategy Advisory Group. • Department of Jobs, Tourism, Science and Innovation Joondalup Innovation Hub meetings. • Edith Cowan University Business Innovation Centre Advisory Board. • Joondalup Business Association Business Awards. • Tourism Council Tourism Conference. • WALGA/Building and Energy. • Public Libraries Western Australia. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 18	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Department of Local Government, Sport and Cultural Industries Community Forum and Officer Forum on Local Government Act Review. • WALGA North Zone Local Government Act Review Forum. • LG Professionals: Various networks, meetings and forums • WALGA North Metropolitan Zone. • Emergency Management Committee – Local. • Metropolitan Environmental Health Managers Group. • Public Health Act Reference Group. • Local Health Authorities Analytical Committee. • Mindarie Regional Council – Council and Strategic Working Group and Workshop. • Public Libraries Western Australia. • WALGA Directors' Round Table Forum - Community Development. • LG Professionals – Community Development Network. 		




Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Local Government Professionals Board. • WALGA North Metropolitan Zone. • JLP Board Meeting. • Emergency Management Committee – Local. • Metropolitan Environmental Health Managers Group. • Local Health Authorities Analytical Committee. • Public Health Act Reference Group. • WALGA - Local Government Building Surveyors Group. • WALGA - consultation session for swimming pool and safety barrier control. • Joondalup Lotteries House Management Committee. • North Metropolitan Regional Managers Forum. • Joondalup Wanneroo Ending Homelessness Group. • Public Libraries Western Australia. • North Metropolitan Region Recreation Advisory Group. • Mindarie Regional Council – Council and Strategic Working Group. • Local Government Professionals – Community Development Network. • Local Government Professionals – Young Professionals Network. • Local Government Professionals – Age Friendly Network. • Local Government Professionals – Marketing and Communications Network. • Local Government Professionals – Age Friendly Network. • North West Metro Regional Managers Forum (Community Services). • Joondalup Innovation Hub/WA Aust Cyber Node. • Joondalup Business Association. 		✓
	Apr-Jun 19			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Submissions to State and Federal Government Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 18	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Modernising Western Australia's Planning System Green Paper – Department of Planning, Lands and Heritage. • Independent review on the strategic assessment of the Perth and Peel Region – Department and Premier and Cabinet. • Development of a proposed WA Youth Strategy – Department of Communities. 		
	Oct-Dec 18	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Discussion Paper on Cost Recovery – Department of Water and Environmental Regulation. • Discussion Paper on Aquatic Facilities – Department of Health. • Discussion Paper on Managing Public Buildings – Department of Health. • Consultation Paper on the Review of the Environmental Protection (Noise) Regulations 1997– Department of Planning. • The Royal Commission into Institutional Responses to Child Sexual Abuse. 		
	Jan-Mar 19	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Local Government Act 1995 consultation (Phase 2) – Department of Local Government, Sport and Cultural Industries. • Discussion paper on the Health Act (Laundries and Bathrooms) Regulations and the Sewerage (Lighting, Ventilation and Construction) Regulations 1971 – Department of Health. • WALGA Third Party Appeals – Preferred Model. 		✓
	Apr-Jun 19			

Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective Representation	Apr-Jun 19	<ul style="list-style-type: none"> Implement communications plan for local government election candidacy. 			
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective Representation	Jul-Sep 18	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Eight Elected Members participated in the Company Directors Course conducted by the Australian Institute of Company Directors.		
		Oct-Dec 18	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Elected Members attended various conferences and training events during the quarter.		
		Jan-Mar 19	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Elected Members attended various conferences and training events during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Governance Framework Conduct biennial review of the Governance Framework to inform governance and decision-making processes across the organisation.	Active Democracy	Jul-Sep 18	<ul style="list-style-type: none"> Review Governance Framework. 	The City's Governance Framework was reviewed during the quarter. A report to Council seeking adoption will be delayed pending amendments to the <i>Local Government Act 1995</i> .		
		Oct-Dec 18	<ul style="list-style-type: none"> Submit report to Council on revised Governance Framework for endorsement. 	The review of the City's Governance Framework has been delayed pending amendments to the <i>Local Government Act 1995</i> .		
		Jan-Mar 19		The review of the City's Governance Framework has been delayed pending amendments to the <i>Local Government Act 1995</i> .		✓
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active Democracy	Jul-Sep 18	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	No Strategic Community Reference Group meetings were held in the quarter. Council elected a new member to the Community Reference Group as the North Ward representative at its 2018 August Council Meeting.		
		Oct-Dec 18	<ul style="list-style-type: none"> Develop 2019 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 	A meeting of the Strategic Community Reference Group was held on 22 November entitled 'Engaging Young People'. A report on the outcomes of the meeting will be presented to Elected Members in the next quarter. A draft work plan has been developed and will be presented to Council in the third quarter of 2018/19.		
		Jan-Mar 19	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	Council endorsed the 2019 Strategic Community Reference Group Workplan at its February Council meeting. No Strategic Community Reference Group meetings were held in the quarter.		✓
		Apr-Jun 19				

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Annual Report Prepare and present an Annual Report of City activities to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate Capacity	Oct-Dec 18	<ul style="list-style-type: none"> Present 2017/18 Annual Report to Council for endorsement. Present 2017/18 Annual Report to the Annual General Meeting of Electors. 	The 2017/18 Annual Report was endorsed by Council at its meeting on 20 November 2018 meeting. The 2017/18 Annual Report was also received at the Annual General Meeting of Electors held on 4 December 2018.		
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2018 to 31 December 2018 by 31 March 2019 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate Capacity	Jan-Mar 19	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 	The Compliance Audit Return was adopted by Council at its meeting held on 19 March 2019 and submitted to the Department of Local Government, Sport and Cultural Industries on 25 March 2019.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> • Review of Strategic Community Plan (Major every 4 years and Minor every 2 years). • Annual Review of Corporate Business Plan. 	Corporate Capacity	Jul-Sep 18	<ul style="list-style-type: none"> • Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2018/19-2022/23. 	The Corporate Business Plan 2018/19 to 2022/23 was endorsed by Council at its meeting held in August 2018.		✓
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	Corporate Capacity	Jan-Mar 19	<ul style="list-style-type: none"> • Commence review of Delegated Authority Manual. 	The review of the Delegated Authority Manual commenced during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> • Present report to Council seeking endorsement of Review of Delegations. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate Capacity	Jul-Sep 18	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit and Risk Committee. 	The following reports were presented to the August 2018 Audit and Risk Committee meeting: <ul style="list-style-type: none"> External Member to Audit and Risk Committee – Expressions of Interest; Executive and Risk Services Program 2018/19; Fraud and Misconduct Risk Assessment and Data Analytics Approach; Risk Management Arrangements; Controls over Corporate Credit Cards; Half Yearly Report - Contract Extensions – 1 January to 30 June 2018; Half Yearly Report – Write-Off Monies – 1 January to 30 June 2018; Amendments to Local Government Regulations; Financial Ratios Report for the year ended 30 June 2017; and Chief Executive Officer's Credit Card Expenditure (Jan – Mar 2018 and Apr – Jun 2018). 		
		Oct-Dec 18		The following report was presented to the November 2018 Audit and Risk Committee meeting: <ul style="list-style-type: none"> 2017/18 Annual Financial Report. 		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<p>The following were presented to the March 2019 Audit and Risk Committee meeting:</p> <ul style="list-style-type: none"> • 2018 Compliance Audit Return; • Three yearly reviews of financial management systems and procedures; and risk management, internal control and legislative compliance; • Gift and Contributions to Travel Disclosures by Employees and Elected Members; • Department of Local Government Sport and Cultural Industries – report of the inquiry into the Shire of Wiluna; • Western Australian Auditor General reports; • Corruption and Crime Commission reports; • Setting of the 2019 meeting dates – Audit and Risk Committee; • Half yearly report – Write-off Monies – 1 July to 31 December 2018; • 2017/18 Annual Financial Audit – Management Letters and Audit Concluding Memorandum; • Review of asset depreciation in the City’s financial records; • Significant changes to accounting standards affecting the City; • Cyber-Security testing; and • Chief Executive Officer’s credit card expenditure (July – September 2018 and October – December 2018). 		✓
Australasian Local Government Performance Excellence Program	Corporate Capacity	Jul-Sep 18		Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Participate in the program to track and benchmark performance against the local government sector.		Oct-Dec 18	<ul style="list-style-type: none"> Collect data and submit data to Local Government Performance Excellence Program. 	The final report for 2017/18 was received for the Australasian Local Government Performance Excellence Program.		
		Jan-Mar 19	<ul style="list-style-type: none"> Benchmarking data available for analysis. 	The final report received in the previous quarter was distributed to stakeholders.		✓
		Apr-Jun 19				
Customer Satisfaction Survey Conduct an annual survey of residents to measure customer satisfaction with City services.	Corporate Capacity	Jul-Sep 18	<ul style="list-style-type: none"> Obtain results from the 2017/18 Survey and identify service improvements. Communicate survey findings to Elected Members. 	Results of the 2017/18 Customer Satisfaction Survey were received during the quarter. Survey findings will be communicated to Elected Members in the second quarter.		
Oct-Dec 18		<ul style="list-style-type: none"> Present report to Council on the results of the 2017/18 Survey. 	Results of the 2017/18 Customer Satisfaction Survey were presented to Council at its meeting held in November 2018.		✓	
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> Investigating opportunities to encourage economic linkages between Joondalup 	Strong Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	The Mayor attended St Mark's School to welcome Jinan No 1 school exchange students in August. The Mayor and a City representative attended St Mark's School to welcome Jinan No 11 senior school representatives in August. Congratulation letters were sent to the Mayor of Jinan (Sun Shutao) and Party Secretary (Wang Zhonglin) in relation to their appointment to office.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
and Jinan and related partners. <ul style="list-style-type: none"> Investigating and promoting trade and investment opportunities for local businesses. Identifying and promoting opportunities for educational links. 		Oct-Dec 18	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. Investigate opportunities for economic exchanges with Jinan as a component of the International Economic Development Activities Plan. 	The City received an invitation from the Foreign Affairs Office of the City of Jinan to send a formal delegation to negotiate a new three-year exchange agreement for the Sister City Relationship between Joondalup and Jinan. The City has also received an invitation to send a formal delegation to the City of Huzhou to negotiate the establishment of a formal Economic Cooperation Agreement to enable both Cities to jointly pursue bi-lateral economic opportunities within health, education, tourism and VET sector services. The City liaised with St Mark's Anglican Community School regarding continued international engagement opportunities.		
		Jan-Mar 19	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. Implement priority actions from the International Economic Development Activities Plan with Jinan. 	A City-led an outbound delegation to the Cities of Jinan, Huzhou and Shanghai was conducted from 24 March 2019 for an eight-day visit that included the signing of a new three-year Cooperation and Exchange Plan with the City of Jinan and the signing of a new Letter of Intent and Cooperation Framework Agreement with the City of Huzhou. A visit was also made to Shanghai to explore joint trade and tourism initiatives. The delegation included representatives from key stakeholders who were able to progress economic exchange partnership programs. A report on the outcomes will be presented to Council in the next quarter.		✓
		Apr-Jun 19				

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY




To effectively plan for the funding and delivery of major projects.


Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.




Financial Sustainability – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program <ul style="list-style-type: none"> Report delivery of programs in accordance with Capital Works Program. Provide bi-monthly reports to the Major Projects and Finance Committee. 	Jul-Sept 18	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Oct-Dec 18	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Jan-Mar 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
	Apr-Jun 19			

Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
20 Year Strategic Financial Plan Conduct review of the 20 Year Strategic Financial Plan. The Plan provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 20-year financial projections.	Effective Representation	Jul-Sep 18	<ul style="list-style-type: none"> Present draft 20 Year Strategic Financial Plan 2018 to the Major Projects and Finance Committee for review. Present draft 20 Year Strategic Financial Plan 2018 to the Major Projects and Finance Committee seeking endorsement. Explore opportunities to address operating deficit. 	The 20 Year Strategic Financial Plan 2017/18 to 2036/37 was presented to the Major Projects and Finance Committee and subsequently adopted by Council in August 2018. Opportunities to address the operating deficit have been reviewed and proposals will be prepared as part of the budget presentations to Elected Member in the third quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Review timings and key assumptions of major projects in preparation for the development of the 2019 (2018-19 to 2037-38) Strategic Financial Plan. 	Timings and key assumptions of major projects have been reviewed and will be presented to Elected Members during the Budget Workshops in 2019.		
		Jan-Mar 19	<ul style="list-style-type: none"> Present major project timings/assumptions to budget workshops. Develop revised 2019 (2018-19 to 2037-38) Strategic Financial Plan. 	The major project assumptions have been reviewed and will be presented at the fourth Budget Workshop in April. The revised 20 Year Strategic Financial Plan has been updated and will be finalised in the next quarter.		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	<ul style="list-style-type: none"> Review revised plan as part of annual budget workshops. Present the revised Plan to the Major Projects and Finance Committee for review. 			
Land Optimisation Projects Investigate and implement the optimisation and rationalisation of land within the City.	Financial Diversity	Jul-Sep 18		Investigations into Crown Land opportunities continued during the quarter. The City continued to receive interest from developers for the purchase of Lot 2 (20) Kanangra Crescent, Greenwood and Lot 803 (15) Burlos Court, Joondalup. However, no formal offers have been received. Engagement with the Department of Planning, Lands and Heritage regarding the acquisition of Lot 12223 (12) Blackwattle Parade, Padbury, continued.		
		Oct-Dec 18	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	Investigations into Crown Land opportunities continued. A developer's offer for Lot 803 (15) Burlos Court, Joondalup, was considered unacceptable as it did not meet the reserve. An offer for the same site has been received from a different developer and will be considered by the City. The public easement for Lot 12223 (12) Blackwattle Parade, Padbury was executed by the City and provided to the Department of Planning, Lands and Heritage.		
		Jan-Mar 19		Investigations into Crown Land opportunities continued. Public advertising of the proposed private treaty transaction for Lot 2 (20) Kanangra Crescent, Greenwood commenced. A deposit was paid to the Department of Planning, Lands and Heritage for the purchase of Lot 12223 (12) Blackwattle Parade, Padbury.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19				
Property Management Framework – Implementation and Review <ul style="list-style-type: none"> Continue implementation of the current Property Management Framework to enable the efficient management of the City's leased buildings. Finalise review of the current Property Management Framework. 	Effective Management Financial Diversity	Jul-Sep 18	<ul style="list-style-type: none"> Continue review of the Property Management Framework. Finalise review and present the outcomes of the review of the Property Management Framework to Elected Members. Negotiate and implement new and expired lease and licence agreements. 	<p>The review of the Property Management Framework was completed during the quarter. A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, is scheduled to be held with Elected Members in the second quarter.</p> <p>Two lease agreements and three licence agreements were completed and signed. Negotiations on nine lease agreements and ten licence agreements continued.</p>		
		Oct-Dec 18		<p>The review of the Property Management Framework was completed. A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, is scheduled to be held with Elected Members in the third quarter of 2018/19.</p> <p>Two lease agreements and one licence agreement were completed and signed. Negotiations on eight lease agreements and seven licence agreements continued during the quarter.</p>		
		Jan-Mar 19		<p>A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, was held with Elected Members in February.</p> <p>Four lease agreements and seven licence agreements were completed and signed. Negotiations on six lease agreements and six licence agreements continued during the quarter.</p>		✓
		Apr-Jun 19				

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major Project Delivery	Jul-Sep 18	<ul style="list-style-type: none"> Main Roads WA undertakes design and construction. 	Design works, by Main Roads WA, for the Burns Beach Road and Joondalup Drive roundabout commenced during the quarter.		
		Oct-Dec 18		Design works by Main Roads WA continued during the quarter.		
		Jan-Mar 19		Design works by Main Roads WA continued during the quarter with preliminary works commencing.		✓
		Apr-Jun 19				
Hillarys Animal Beach Car Park Improvements Improve car park layout and lighting to maximise parking opportunity and safety.	Major Project Delivery	Jul-Sep 18	Undertake design and construction.	The design for the Hillarys Animal Beach car park improvements was completed during the quarter.		
		Oct-Dec 18		A clearing permit application was prepared and submitted to the Department of Water and Environmental Regulation for approval. Construction will commence in the fourth quarter of 2018/19.		
		Jan-Mar 19		A clearing permit application was approved by the Department of Water and Environmental Regulation. Construction will commence in the fourth quarter.		✓
		Apr-Jun 19				
State and Federal Funding of Infrastructure Projects Continue to liaise with key stakeholders such as State and Federal Government Agencies to maximise funding opportunities for infrastructure projects for the Metropolitan North West Corridor.	Major Project Delivery	Jul-Sep 18	<ul style="list-style-type: none"> Submit application for Black Spot Funding Program (State and Federal). 	Funding applications for the 2019/20 Blackspot Program were submitted during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Identify projects to fulfil criteria for road funding for inclusion in 2019/20 Program. 	Main Roads WA approved the 2019/20 Road Improvement Program. The City identified projects for funding submissions in 2020/21.		
		Jan-Mar 19		The development of funding applications for the 2020/21 Black Spot Program commenced during the quarter.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	<ul style="list-style-type: none"> Submit application for Metropolitan Regional Road Grants – Road Rehabilitation and Road Improvement. 			

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

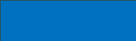


CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.



Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Local Planning Scheme No 3 Finalise Local Planning Scheme No 3 (LPS3) to guide planning and development in the City.	Quality Built Outcomes	Jul-Sep 18	Prepare revisions to LPS3 required by the Minister and following advice from the Western Australian Planning Commission. Implement LPS3 following gazettal.	Modifications were undertaken to the draft LPS3 as required by the Minister for Planning. The Minister subsequently approved LPS3 which is anticipated to be published in the Government Gazette in the second quarter. Implementation actions will occur following gazettal.		
		Oct-Dec 18		LPS3 was published in the Government Gazette on 23 October 2018 and implementation commenced from this date.		✓
		Jan-Mar 19		Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19				
Local Planning Policies to Support Local Planning Scheme No 3 Review existing planning policies to ensure consistency with the Local Planning Scheme No 3 (LPS3) and develop new planning policies to implement LPS3.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Review and advertise draft LPS3 policies. Present draft LPS3 policies to the Policy Committee/Council after advertising seeking endorsement. 	All related policies have been reviewed following modifications required to the LPS3 by the Minister for Planning. It is anticipated that the proposed amendments to the policies will be presented to the Policy Committee/Council meeting in the second quarter.		
		Oct-Dec 18		The amended LPS3 zone policies, interim amendments to the Signs Policy, and the Non-residential Development in the Residential Zone Local Planning Policy were adopted at the October meeting of Council.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19				
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review existing residential policies for consolidation into a single Residential Development Local Planning Policy.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Await outcome of separate design-led local planning policy for Housing Opportunity Areas to inform the preparation of the Residential Development Local Planning Policy and other local planning policies. 	No actions were undertaken in the quarter as the review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		
		Oct-Dec 18		No actions were undertaken in the quarter as the review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		
		Jan-Mar 19	<ul style="list-style-type: none"> Commence preparation of revised Residential Development Local Planning Policy. 	The changes to the Residential Development Local Planning Policy resulting from the release of Design WA have been made ready for implementation in May 2019. A further review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Finalise preparation of revised Residential Development Local Planning Policy. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre Plan Finalise an Activity Centre Structure Plan for the Joondalup City Centre in accordance with the State Planning Policy 4.2 – Activity Centres for Perth and Peel.	City Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Undertake modifications to the Joondalup Activity Centre Plan as required by the Western Australian Planning Commission. 	Liaison with the Department of Planning, Lands and Heritage continued regarding modifications to the Joondalup Activity Centre Plan.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement Joondalup Activity Centre Plan once Local Planning Scheme No 3 has been gazetted. 	The Joondalup Activity Centre Plan became operative following Gazettal of LPS3 and was implemented from that date (23 October 2018).		✓
		Jan-Mar 19		Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19				
Joondalup Activity Centre – Local Planning Policies Develop and implement new local planning policies specific to the Joondalup Activity Centre.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Progress the development of the Joondalup City Centre Local Planning Policies. 	No actions were undertaken in the quarter pending finalisation of the Joondalup Activity Centre Plan.		
		Oct-Dec 18		No actions were undertaken in the quarter pending finalisation of the Joondalup Activity Centre Plan.		
		Jan-Mar 19		The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Plan which forms part of the Integrated Transport Strategy.		✓
		Apr-Jun 19				
Review of Structure Plans and Activity Centre Plans Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant. 	No action was undertaken in the quarter due to the delay in progressing draft Local Planning Scheme No 3.		
		Oct-Dec 18		No action was undertaken in the quarter due to the delay in progressing draft Local Planning Scheme No 3.		
		Jan-Mar 19		Work commenced on identifying suitable structure plans and activity centre plans to incorporate into Local Planning Scheme No 3.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19				
Housing Opportunity Areas: Review of Consultation Procedures Review and update of the City's consultation procedures to increase the amount of consultation and notification for grouped and multiple dwelling development applications lodged in the City's Housing Opportunity Areas.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Undertake refinements to improve consultation procedures. 	The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		
		Oct-Dec 18		The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		
		Jan-Mar 19		The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		✓
		Apr-Jun 19				
Housing Opportunity Areas: Planning Consultation Policy Develop a Planning Consultation Policy to provide greater certainty and transparency regarding consultation undertaken for planning proposals.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Undertake background review to inform preparation of a Planning Consultation Policy. Prepare draft Planning Consultation Policy. 	A background review of the consultation processes was undertaken, and the preparation of a draft policy commenced.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present Planning Consultation Policy to Policy Committee/Council for consent to advertise. 	Information and options were presented to Elected Members during the quarter regarding preparation the draft Planning Consultation Policy.		
		Jan-Mar 19	<ul style="list-style-type: none"> Advertise Planning Consultation Policy. Present Planning Consultation Policy to Policy Committee/Council seeking endorsement following advertising. 	The draft Planning Consultation Policy continued to be progressed for consideration by Policy Committee/Council for consent to advertise.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Housing Opportunity Areas: Review of Joondalup Design Panel Terms of Reference Review and update the Terms of Reference of the Joondalup Design Panel to subject a greater number of grouped and multiple dwelling proposals to independent design review as part of the City's assessment of proposals.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Undertake refinements as required following implementation of the revised Terms of Reference in 2017/18. 	No actions were undertaken this quarter as no refinements to processes resulting from revised Terms of Reference were required.		
		Oct-Dec 18		No actions were undertaken this quarter as no refinements to processes resulting from revised Terms of Reference were required.		
		Jan-Mar 19		A review commenced on the current Terms of Reference against the Department of Planning, Lands and Heritage's 'Design Review Guide' released in February 2019 to identify further refinements.		✓
		Apr-Jun 19				
Housing Opportunity Areas: Design-Led Local Planning Policy Develop a design-led local planning policy for multiple dwellings in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of multiple dwellings on existing residents and streetscapes.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Engage consultants. Prepare and present Community Engagement Strategy to Elected Members. Report on outcomes of community engagement to Elected Members. 	Council endorsed and appointed consultants at its meeting held in July 2018. The Community Engagement Strategy was prepared and presented to Elected Members in September 2018. Stakeholder and community engagement commenced in September 2018.		
		Oct-Dec 18		<ul style="list-style-type: none"> Present draft design-led Local Planning Policy to Policy Committee/Council for consent to advertise. Advertise design-led Local Planning Policy. Present design-led Local Planning Policy to Policy Committee/Council for final adoption following advertising. 	Stakeholder and community engagement continued and included: <ul style="list-style-type: none"> A community survey A number of listening posts An industry forum A number of Community Design Workshops Preliminary outcomes on stakeholder and community engagement were presented to Elected Members in November 2018.	

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	<ul style="list-style-type: none"> Refer design-led Local Planning Policy to Western Australian Planning Commission for endorsement. 	<p>A project update was provided to Elected Members in February and March 2019.</p> <p>The Planning Framework Consultation Report was received and made available to the public in March 2019.</p> <p>The consultant outputs for the new draft planning framework were received in March 2019.</p> <p>A report on the new draft planning framework was prepared for Policy Committee/Council for consent to advertise.</p>		✓
		Apr-Jun 19				
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3 Initiate an amendment to Local Planning Scheme No 3 to include provisions which enable the City to better control the impact of multiple dwellings on existing residents and streetscapes.	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Engage consultants. Prepare and present Community Engagement Strategy to Elected Members. 	No actions were undertaken in the quarter as an amendment to Local Planning Scheme No 3 is dependent upon the community engagement and consultant recommendations for the project.		
		Oct-Dec 18	<ul style="list-style-type: none"> Report on the outcomes of community engagement to Elected Members. Present draft Scheme Amendment to Council for consent to advertise. 	No actions were undertaken in the quarter as an amendment to Local Planning Scheme No 3 is dependent upon the community engagement and consultant recommendations for the project.		
		Jan-Mar 19	<ul style="list-style-type: none"> Refer draft Scheme Amendment to the Western Australian Planning 	A report on the new draft planning framework was prepared for Policy Committee/Council for consent to advertise.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	commission/EPA for consent to advertise (if required). <ul style="list-style-type: none"> • Advertise draft Scheme Amendment. • Present Scheme Amendment to Council seeking endorsement following advertising. • Refer Scheme Amendment to the Department of Planning, Lands and Heritage for consideration by the Western Australian Planning Commission and final determination by the Minister. 			
State Planning Reform Implement State Government Planning Reform including: <ul style="list-style-type: none"> • Design WA. • Liveable Neighbourhoods. • Development Assessment Panel Reform. • Others as required. 	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> • Undertake actions as required. 	A submission on the State Government's <i>Modernising Western Australia's Planning System - Green Paper</i> was endorsed by Council and forwarded to the Western Australian Planning Commission during the quarter. The City attended a workshop on 'Precinct Planning' which will form part of the next portion of Design WA.		
		Oct-Dec 18		The City attended a briefing on Design WA in December 2018.		
		Jan-Mar 19		The City attended a further workshop on 'Precinct Planning' in February 2019. Stage One of Design WA was released on 18 February 2019, incorporating: <ul style="list-style-type: none"> • State Planning Policy (SPP) 7.0 – Design of the Building Environment; and • SPP 7.3 – R-Codes Volume 2 – Apartments Design Review Guide. SPP 7.0 and SPP 7.3 will take effect on 24 May 2019.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		In March, the City received a briefing from the Department of Planning, Lands and Heritage in relation to the impacts of Design WA.		
Priority Three Entry Statements (Arterial Roads Program) Implement the Landscape Master Plan Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> Marmion Avenue/Hepburn Avenue intersection. Marmion Avenue/Whitfords Avenue intersection. 	Quality Built Outcomes	Jul-Sep 18	<ul style="list-style-type: none"> Complete construction for Marmion/Whitfords Avenue intersection. Develop landscape design works for Marmion/Hepburn Avenue intersection. 	Construction works were completed for the Marmion/Whitfords Avenue intersection. The landscape design was completed and construction of Marmion /Hepburn Avenue intersection commenced during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Progress tender for landscaping works for Marmion/Hepburn Avenue intersection. 	Construction was completed during the quarter ahead of schedule.		✓
		Jan-Mar 19	<ul style="list-style-type: none"> Commence construction of Marmion/Hepburn Avenue intersection. 	Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19	<ul style="list-style-type: none"> Complete construction of Marmion/Hepburn intersection. 			
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine, and Padbury. 	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Award tender for 2018/19 and 2019/20 tree planting. 	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter. The tender for the provision of tree planting, maintenance and watering services was awarded at the December 2018 Council Meeting.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	<ul style="list-style-type: none"> Install all hardstands. 	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine, and Padbury. Undertake tree planting in Woodvale and Kingsley. Undertake forward works for 2019/20 in Greenwood and Heathridge. 			
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Complete design of health and wellbeing hub subject to Lotterywest funding approval. 	Design works for the Health and Wellbeing hub have been completed. The City is awaiting the outcome of a Lotterywest funding application before proceeding to tender.		
		Oct-Dec 18	<ul style="list-style-type: none"> Advertise design and construction tender for the staircase component. Advertise construction tender for the health and wellbeing hub. 	The advertising of tenders was not progressed during the quarter pending the outcome of grant funding submissions for the project.		
		Jan-Mar 19	<ul style="list-style-type: none"> Award design and construction tender for staircase component. Award construction tender for health and wellbeing hub. 	<p>The City received notification of successful grant funding applications from Lotterywest (\$719k) and Sports Australia (\$500k).</p> <p>A design tender for the staircase component was awarded during the quarter.</p> <p>The construction tender was finalised for the Health and Wellbeing Hub and will be advertised in the fourth quarter.</p>		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Finalise staircase design. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Dual Use Path – Burns Beach to Mindarie Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Undertake detailed design. 	Development of the detailed design continued during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Conduct public information sessions. Advertise tender. 	Detailed design was completed. A clearing permit application was submitted to the Department of Water and Environmental Regulation. A Community Engagement Plan was drafted. Tender documentation was prepared for advertising in quarter three of 2018/19.		
		Jan-Mar 19	<ul style="list-style-type: none"> Appoint contractor. Undertake construction. 	A revegetation plan was submitted to Department of Water and Environmental Regulation to support the clearing permit application. The design was advertised for tender and evaluated with the contract to be awarded in the fourth quarter.		✓
		Apr-Jun 19				
Beach Road Shared Path Construct bike path linking Warwick Train Station to Erindale Road.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Undertake detailed design. 	Development of the detailed design was undertaken during the quarter.		
		Oct-Dec 18		Design continued during the quarter.		
		Jan-Mar 19	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	Design works continued during the quarter. Only design funding was approved by Western Australia Bicycle Network for this financial year, construction is due to commence in 2019/20.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Commence construction. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Integrated Transport Management Strategy Implement priority actions from the Major Road Network Plan in preparation for the development of an Integrated Transport Management Strategy for the City.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Engage consultant to develop the Integrated Transport Management Strategy. Engage consultant for two remaining corridors in the Major Road Network Review. 	A consultant brief was developed during the quarter for the engagement of consultants.		
		Oct-Dec 18	<ul style="list-style-type: none"> Develop Integrated Transport Management Strategy. Develop modelling for the two remaining corridors. 	Consultants were engaged to undertake the road intersection assessments of the two remaining major road corridors for the Major Road Network Review, these being Beach Road and Warwick Road. The development of a consultant brief to undertake a parking plan has commenced. The parking plan will inform the development of the Integrated Transport Management Strategy.		
		Jan-Mar 19		The development of a consultant brief to undertake a parking plan continued during the quarter. Modelling of the two remaining corridors, Beach Road and Warwick Road, continued.		✓
		Apr-Jun 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Road Safety Action Plan Implement road safety initiatives from the Road Safety Action Plan 2016-2020.	Integrated Spaces	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Engagement with Goollelal Primary School, Poynter Primary School, Prendville College and Sorrento Primary School in relation to kiss and drive facilities, parking and traffic management concerns; A warden crossing application approved for Sacred Heart College on West Coast Drive; Commencement of the 2018/19 Traffic Count Program; and Traffic data for Goollelal Drive provided to the WA Police Traffic Intelligence Service. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. Present update to Elected Members on achievements from the previous year against the Road Safety Action Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> An update on achievements from the previous year against the Road Safety Action Plan provided to Elected Members; Traffic and turning movement counts for Warwick Road and Beach Road undertaken which will also inform the Major Road Network Review as part of the development of the Integrated Transport Management Strategy; Engagement with Currambine Primary School in relation to school fencing requirements and public access; Review of existing on-street parking arrangements for Hillarys Primary School; Preliminary site identification initiated for grant funding submissions relating to the Blackspot and Metropolitan Regional Road Group program; Participation in the WALGA RoadWise Road for Ribbon for Road Safety campaign to raise awareness of the need for road safety; and 		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Undertaking extensive traffic count surveys on a range of major roads, including Burns Beach and Ocean Reef Roads. 		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Discussion held with Roadwise on road safety issues; Engagement with Greenwood College to discuss concerns for congestion issues surrounding the school; Requested speed enforcement from the WA Police Traffic Intelligence Service for six roads with identified speeding issues; and Four road safety audits. 		✓
		Apr-Jun 19				
Joondalup City Centre Street Lighting Stage 2 and 3 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Continue construction for Stage 2. Advertise tender for Stage 3. 	Construction for Stage 2 continued during the quarter. A tender for Stage 3 was also advertised during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Complete construction for Stage 2. Appoint contractor for Stage 3. 	Construction for Stage 2 was completed. A contractor to undertake Stage 3 works was appointed during the quarter.		
		Jan-Mar 19	<ul style="list-style-type: none"> Undertake construction for Stage 3. 	Construction works for Stage 3 commenced this quarter. Investigative works for stages 4 and 5 commenced this quarter.		✓
		Apr-Jun 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre. This project also includes investigation into the optimum use of the City's existing Joondalup Administration Building.	City Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Progress project to deliver an integrated mixed used development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development - Boas Place development. Progress investigations into optimisation, space planning and utilisation of the City's Administration Building. 	At its meeting held in August 2018, Council agreed to reject the proposal by Devwest Group Pty Ltd for the sale of Lot C of the Boas Place development unless additional information was provided. Devwest subsequently advised that it remained interested in purchase of Lot C. The matter will be further considered by Council in the second quarter.		
		Oct-Dec 18		At its meeting held in November 2018, the Major Projects and Finance Committee noted that the information requested for the sale of Lot C of the Boas Place development had not been provided by Devwest Group Pty Ltd. It was further noted that negotiations with Devwest for the sale and development of Lot C of the Boas Place development would not be progressed. Investigations into optimisation, space planning and utilisation of the City's Joondalup Administration Building progressed.		
		Jan-Mar 19		A draft Order of Magnitude Business Case for Boas Place was received for review. Investigations into optimisation, space planning and utilisation of the City's Joondalup Administration Building progressed.		✓
		Apr-Jun 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Performing Arts and Cultural Facility Progress the development of a Performing Arts and Cultural Facility (JPACF), including the development and construction of the Jinan Gardens at Lot 1001 (3) Teakle Court, Joondalup.	City Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Undertake actions required to progress the project in accordance with direction from Council. Continue ongoing negotiations with stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding grants and/or partnerships. 	Progress continued with a review of the project, including investigations into benchmark facilities and alternative design options, with a view to reducing the project costs.		
		Oct-Dec 18		At its meeting held in November 2018, the Major Projects and Finance Committee noted a report detailing progress on the review of the project. The City continued to investigate opportunities for capital funding grants and/or partnerships.		
		Jan-Mar 19		The City continued to progress a revised concept for the facility, including concept design and, capital and operating cost investigations. The City continued to investigate opportunities for capital funding grants and/or partnerships.		✓
		Apr-Jun 19				

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

BUSINESS CAPACITY




For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

Economic Prosperity, Vibrancy and Growth – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼




Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events.	Jul-Sept 18	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • Edith Cowan University Business Innovation Centre — Advisory Board; • Joondalup Business Association Business Breakfast; • Joondalup Business Association Business Awards; • CCI WA Breakfast with the former Federal Treasurer Hon. Scott Morrison • City of Swan Avon Descent 2018 Corporate Family Day • International City/County Management Association Conference, Baltimore • Department of Jobs, Tourism, Science and Innovation – monthly Joondalup Innovation Hub meetings; • CEO of AustCyber roundtable meeting with ECU representatives; • Economic Development Australia — State Practitioners Network; • EduTech workshop facilitated by EduGrowth; • AustCyber Govpitch event at ECU; • ECU Innovate program launch; and • Tourism Council Tourism Conference. 		
	Oct-Dec 18	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • Department of Jobs, Tourism, Science and Innovation; • Joondalup Innovation Hub meetings; • Department of Water and Environmental Regulation meetings to progress the department move to Joondalup; • Economic Development Australia State Practitioners Network; • Perth Angels “Investing in Cyber Security” masterclass at Joondalup Resort; • ECU Business Innovation Centre Open Day; 		

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Small Business Development Corporation Business Local and Business Station Digital Solutions workshops; • CCI WA Roundtable “Australia-Singapore – A New Era”; • WA European Business Association event to welcome the Ambassador of the EU; • WA - ASEAN Trade and Investment Dialogue; and • State Innovator of the Year awards. 		
	Jan-Mar 19	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • Minter Ellison Briefing on the Foreign Influence Transparency Scheme Act; • Australian Indonesian Business Council WA Department of Foreign Affairs and Trade Round Table; and • Innovator of the Year Launch. 		✓
	Apr-Jun 19			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre Development Destination City Regional Collaboration Business Capacity	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Economic Development Strategy. Conduct annual review of progress against the Economic Development Strategy and present an update to Elected Members. 	Implementation of actions from the Economic Development Strategy continued during the quarter including: <ul style="list-style-type: none"> Implementation of the International Economic Development Activities Plan; Distribution of a Business Online newsletter; Launch of the City's new website including significant updated information and content for the new business and visitors specific user portals; and Preparation of a progress report against the Economic Development Strategy which will be finalised and presented to Elected Members in the second quarter. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions from the Economic Development Strategy. 	Implementation of actions from the Economic Development Strategy continued during the quarter including: <ul style="list-style-type: none"> A Progress report for the 2017/18 implementation of the Economic Development Strategy provided to Elected Members in October; Continued implementation of the International Economic Development Activities Plan; An update provided to Elected Members on International Economic Development Activities in December; and Distribution of two Business Online newsletters. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		Implementation of actions from the Economic Development Strategy continued during the quarter including: <ul style="list-style-type: none"> • Implementation of the International Economic Development Activities Plan; • City representation at a formal dinner hosted by AQWA for a Chinese delegation of media production companies touring Western Australia in liaison with Legend Media; • Discussions with the Indonesian Consulate General regarding opportunities to establish partnerships for economic exchanges within the areas of education, health and tourism; • A City led delegation to the Cities of Jinan and Huzhou which included a visit to Shanghai to explore joint trade and tourism initiatives; • Delivery of a Business Forum entitled Small Business Support – Start Grow Prosper; and • Distribution of a Business Online newsletter. 		✓
		Apr-Jun 19				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Attracting Investment <ul style="list-style-type: none"> Implement an International Economic Development Activities Plan to attract overseas trade, talent and visitors, also incorporating activities with the City's Sister City, Jinan. Continue promotion and implementation of the City's investment attraction Prospectus, <i>Joondalup Has the Edge</i>. Develop additional investment attraction initiatives. 	CBD of the North Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Implement the International Economic Development Activities Plan in accordance with the Implementation Plan. Deliver investment attraction activities. 	Investment attraction activities were implemented during the quarter including: <ul style="list-style-type: none"> Two advertisements and Thought Leadership Articles published for Business News entitled Joondalup has the Cyber Edge and Joondalup has the Tourism Edge; A presentation and report to Elected Members on the outcomes of the June 2018 trade delegation to China; Facilitating the delivery of the International Solutions for Ageing Population Conference held at Joondalup Resort in September 2018 with over 100 local and international attendees. 		
		Oct-Dec 18		Investment attraction activities were implemented during the quarter including: <ul style="list-style-type: none"> A Business News campaign on "Joondalup has the Export Edge" published in October; An update provided to Elected Members on the International Economic Development Plan activities; Council endorsement of a Jinan delegation in March 2019; A Perth Angels Investing in Cyber Security Masterclass held at Joondalup Resort. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		Investment attraction activities implemented during the quarter included: <ul style="list-style-type: none"> Attendance at a formal dinner hosted by AQWA for a Chinese delegation of media production companies and hosted by Legend Media. The delegation consisted of key media production companies which were conducting visits to Western Australia for possible shooting locations for their films. The City also arranged tours for the Chinese delegation of tourism attractions within the City of Joondalup; A City led delegation to the Cities of Jinan and Huzhou which included a visit to Shanghai to explore joint trade and tourism initiatives; and Discussions with the Indonesian Consulate General regarding opportunities to establish partnerships for economic exchanges within the areas of education, health and tourism. 		✓
		Apr-Jun 19				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Promoting Innovation and Supporting Creativity <ul style="list-style-type: none"> Promote, monitor and make improvements to THE LINK website and support the development of a future stage physical innovation hub in collaboration with Edith Cowan University (ECU). Ensure THE LINK demonstrates the presence of knowledge and creative industries in the City of Joondalup. Deliver the City's Innovation Fund Program. 	CBD of the North	Jul-Sep 18	<ul style="list-style-type: none"> Promote THE LINK website. Make improvements to THE LINK website as required. 	Activities undertaken relating to the promotion of innovation and supporting creativity included: <ul style="list-style-type: none"> The revision of the City's Innovation Fund which has been rebranded and promoted on the City's website; City representatives attending the GovPitch event which was held at Edith Cowan University and facilitated by AustCyber (Federal Government); and Regular meetings between City representatives and the Joondalup Innovation Hub with an interim Hub Manager appointed. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Support digital projects and initiatives within the City. Develop and implement digital marketing activities. Develop additional website collateral to highlight the City's key industries and clusters. Promote the Innovation Fund and evaluation of submissions. 	Activities undertaken relating to the promotion of innovation and supporting creativity included: <ul style="list-style-type: none"> Regular meetings between City representatives and the Joondalup Innovation Hub Interim Manager focussing on cyber security activities including "Cyber Week"; A special edition Joondalup Business Online E-Newsletter was distributed during the period promoting the Kaleidoscope Festival; An Innovation Fund pitch session held in November with the applicant successful in obtaining a grant from the City. 		
		Jan-Mar 19	<ul style="list-style-type: none"> Promote opportunities associated with the Innovation Hub with a focus on attracting cybersecurity industries. 	Activities undertaken relating to the promotion of innovation and supporting creativity included: <ul style="list-style-type: none"> Meetings between City representatives and the Joondalup Innovation Hub (Cyber Security) Manager who was appointed in January; Promotion of the City's Innovation Fund to business and government stakeholders; and Meetings held with the ECU Office of Research and Innovation to discuss the future of THE LINK given a review of ECU activity in this area. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19				
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management and attendance at Board Meetings.	Business Capacity CBD of the North Activity Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre. Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs). 	Two ECUBIC Advisory Board meetings were attended during the quarter.		
		Oct-Dec 18		No ECUBIC Board meetings were held during the quarter. A number of workshops were held at ECUBIC during the period including an Open Day.		
		Jan-Mar 19		No ECUBIC Board meetings were held during the quarter.		✓
		Apr-Jun 19				
Growing Business and Regional Collaboration – Joondalup Learning Precinct (JLP) Actively participate in JLP Board Meetings and ongoing JLP activities.	Business Capacity CBD of the North Activity Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Attend Joondalup Learning Precinct Board Meetings. Actively promote initiatives arising from participation and support of the JLP. 	City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		
		Oct-Dec 18		City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		
		Jan-Mar 19		City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		✓
		Apr-Jun 19				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Building Capacity - Business Engagement and Communication <ul style="list-style-type: none"> Engage with the business community through delivery of Business Forums, business workshops, and the quarterly e-newsletter in alignment with the Business Needs Survey results conducted in 2016/17. Liaise with the Joondalup Business Association (JBA) regarding relevant projects. Participate in the Small Business Development Corporation (SBDC) on 	Business Capacity CBD of the North Activity Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Deliver quarterly online e-newsletter. Liaise with the JBA as required. Deliver business workshops. Maintain SBFLG status through the provision of a progress report against KPIs to the SBDC. 	A Joondalup <i>Business Online</i> e-newsletter was distributed during the quarter. Engagement with the JBA occurred during the quarter including City representatives attending the JBA Business Awards. A number of business workshops were delivered by Business Station and other service provider partners including Edith Cowan University. The SBFLG progress report for January to June 2018 was forwarded to the SBDC.		
		Oct-Dec 18	<ul style="list-style-type: none"> Deliver quarterly e-newsletter. Deliver Business Forum. Liaise with the JBA as required. Deliver business workshops. 	Two Joondalup <i>Business Online</i> e-newsletters were distributed during the quarter. A Business Forum was not held during the quarter. A Business Forum will be conducted in the third quarter of 2018/19. Ongoing liaison with JBA occurred this quarter.		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Friendly Local Government (SBFLG) initiative.		Jan-Mar 19	<ul style="list-style-type: none"> • Deliver quarterly online e-newsletter. • Liaise with the JBA as required. • Delivery business workshops. 	<p>A Joondalup Business online e-newsletter was distributed during in February 2019 which included articles on the upcoming Business Forum, a Parking Survey, Joondalup Festival, Rates Prize Sponsorship Opportunities and promotion of upcoming business workshops.</p> <p>A Business Forum was held on 21 March 2019 entitled Start Grow Prosper. David Eaton, WA Small Business Development Commissioner and CEO of the Small Business Development Corporation delivered the keynote address.</p> <p>Ongoing communication was conducted with the JBA as required.</p> <p>The SBFLG progress report for July to December 2018 was forwarded to the SBDC.</p> <p>City representatives liaised with the Department of Water and Environmental Regulation (DWER) to assist with the transition to Joondalup and orientation for DWER employees.</p>		✓
		Apr-Jun 19	<ul style="list-style-type: none"> • Deliver quarterly e-newsletter. • Deliver Business Forum. • Liaise with the JBA as required. • Deliver business workshops. • Maintain SBFLG status through the provision of a progress report against KPIs to the SBDC. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Building Capacity and Future Workforce Assist agencies and organisations in the development and promotion of capacity building programs and activities for local businesses, the existing workforce and the future workforce.	Business Capacity CBD of the North Activity Centre Development	Jul-Sep 18	<ul style="list-style-type: none"> Identify opportunities to assist key stakeholder agencies and organisations with program delivery. 	The City assisted partner service providers through promotion of programs in the <i>Joondalup Business Online E-Newsletter</i> and the addition of business support events to the City's new website.		
		Oct-Dec 18		The City assisted partner service providers through promotion of their programs in <i>Joondalup Business Online E-Newsletters</i> and the inclusion of information about business support events on the City's website.		
		Jan-Mar 19		The City assisted partner service providers through promotion of their programs in <i>Joondalup Business Online E-Newsletters</i> and the inclusion of information about business support events on the City's website.		✓
		Apr-Jun 19				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Attracting Investment - Tourism Promotion <ul style="list-style-type: none"> Support the development of a Sunset Coast annual holiday planner with Experience Perth. Develop and implement new strategic marketing activities to promote tourism opportunities and events. 	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Develop Perth Sunset Coast Holiday Planner. Develop new strategic marketing activities to promote tourism. 	Tourism promotion activities for the quarter included: <ul style="list-style-type: none"> Planning for the 2019 <i>Sunset Coast Holiday Planner</i> in collaboration with Destination Perth and the Cities of Stirling and Wanneroo; A Facebook campaign promoting the Sunset Coast for the UK market delivered by Destination Perth; Commencing the development of an Explore Joondalup publication; The showcasing of the Sunset Coast Holiday Planner by Destination Perth at the Malaysian Association of Tours and Travel Agents (MATTA) Fair in Kuala Lumpur and the National Association of Travel Agents Singapore (NATAS) Fair in Singapore. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Develop and distribute Perth Sunset Coast Holiday Planner. 	Tourism promotion activities for the quarter included: <ul style="list-style-type: none"> The finalisation of the 2019 Sunset Coast Holiday Planner in collaboration with Destination Perth and the Cities of Stirling and Wanneroo; The finalisation of the Explore Joondalup brochure and distribution to tourism operators in the City; The commissioning of Sports Marketing Australia to conduct a Capability and Capacity Assessment of City facilities to determine potential sporting related events that the City could attract to boost visitor attraction; A Joondalup Tourism Stakeholder Group meeting held with Perth Convention Bureau delivering a presentation on the value of attracting conferences to Western Australia; and The updating of the City's Visitor information on the website. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	<ul style="list-style-type: none"> Distribute Perth Sunset Coast Holiday Planner. Implement new tourism marketing activities. 	Tourism promotion activities for the quarter included: <ul style="list-style-type: none"> The 2019 Sunset Coast Holiday Planner continued to be distributed during the quarter. A tourism video and brochure were developed for the Asian market and promoted during the March China 2019 delegation. Further discussions were held with Sports Marketing Australia regarding the delivery of a Capability and Capacity Assessment of City facilities to determine potential sporting related events that the City could attract to boost visitor attraction. This is expected to be delivered in April. The updating of the City's Visitor information on the website. 		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Implement new tourism marketing activities. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Collaboration – Regional Economic Development Support a regional approach to economic development through engagement with State Government and the City of Wanneroo.	Regional Collaboration	Jul-Sep 18	<ul style="list-style-type: none"> Progress economic development initiatives and partnership projects. 	Meetings with Edith Cowan University and the Department of Jobs, Tourism, Science and Innovation were held during the quarter to further the development and implementation of the Joondalup Innovation Hub focussing on Cybersecurity. The City partnered with the Cities of Wanneroo and Stirling in the scoping of the 2019 Sunset Coast Holiday Planner.		
		Oct-Dec 18		Meetings with Edith Cowan University and the Department of Jobs, Tourism, Science and Innovation were held during the quarter to further the development and implementation of the Joondalup Innovation Hub focussing on Cybersecurity. The City partnered with the Cities of Wanneroo and Stirling in completing the 2019 Sunset Coast Holiday Planner during the quarter. As a joint project, the Cities of Joondalup and Wanneroo have commissioned Sports Marketing Australia to conduct a Capability and Capacity Assessment of their facilities to determine potential sporting related events that the two local governments could attract to boost visitor attraction.		
		Jan-Mar 19		Discussions were held between the Cities of Joondalup and Wanneroo regarding the commissioned Sports Marketing Australia Capability and Capacity Assessment of facilities within both local governments for potential sporting related events to promote visitor attraction. Ongoing liaison occurred between the Cities of Joondalup and Wanneroo in relation to tourism initiatives.		✓
		Apr-Jun 19				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Significant Event – Kaleidoscope 2018 Deliver Kaleidoscope in the Joondalup City Centre as part of a 3-year program to attract visitors, enhance tourism and stimulate the local economy.	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Progress development of the 2018 event, Kaleidoscope, in partnership with Mellen Events. 	Media partners SevenWest, Nova and Community Newspaper Group were appointed for the 2018 Kaleidoscope event. A marketing campaign began and included a feature story on Seven News and promotion on social media. Kaleidoscope secured two sponsors for the 2018 event, Lakeside Joondalup Shopping City (\$60,000) and Synergy (\$50,000).		
		Oct-Dec 18	<ul style="list-style-type: none"> Finalise development of 2018 event. Deliver event. 	The 2018 Kaleidoscope event was held, with more than 115,000 people attending over four evenings. Of the attendees surveyed, 95% reported they would recommend the event to others. The returned value on the PR campaign was excellent, with \$1,849,704 worth of media coverage generated for the City and the event. An economic impact assessment estimated an increase to the Gross Regional Product in the City of Joondalup of \$2,601,944 as a direct result of the event.		
		Jan-Mar 19	<ul style="list-style-type: none"> Evaluate outcomes of the 2018 event. 	A Close Out Report has been prepared on the 2018 Kaleidoscope event, which includes analysis of the outcomes against the KPIs set for the event. A discussion paper on future events has been prepared as the three-year contract with Mellen Events to deliver the event has now concluded.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ocean Reef Marina Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation. (NOTE: Activities are subject to the decisions of the State Government and the potential implementation of the project by LandCorp.)	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Undertake activities as agreed between the City and LandCorp consistent with the Memorandum of Understanding to progress the project. 	Activities undertaken to progress the Ocean Reef Marina project included: <ul style="list-style-type: none"> Planning and environmental approvals progressed; A review of the concept plan design; and Further stakeholder engagement. 		
		Oct-Dec 18		Activities undertaken to progress the Ocean Reef Marina project included: <ul style="list-style-type: none"> Planning and environmental approvals progressed; Presentation of the refined concept plan to the on-site clubs and the community; A Community Open Day; and The establishment, by the Government Steering Committee, of the Public Realm Community Reference Group. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<p>The following activities were undertaken to progress the Ocean Reef Marina project.</p> <ul style="list-style-type: none"> The Environmental Protection Authority (EPA) recommended that the Ocean Reef Marina proposal is environmentally acceptable and could proceed with strict conditions. Three submissions were received by EPA Services during the appeals period relating to the above. The Western Australia Planning Commission formally considered the MRS Amendment and the City (together with LandCorp) made a deputation to the Commission in support of the amendment. The Business Planning process for the Ocean Reef Sea Sports Club and Whitfords Volunteer Sea Rescue Group commenced. The Government Steering Committee met on one occasion during the quarter. The City continued to assist Landcorp to progress the project in accordance with LandCorp's timeline. 	✓	✓
		Apr-Jun 19				
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Facilitate the development of facilities at Pinnaroo Point. 	The City continued to liaise with the Department of Planning Lands and Heritage to facilitate a Crown Land lease for the facility at Pinnaroo Point.		
		Oct-Dec 18		The City continued to negotiate with the Department of Planning Lands and Heritage to facilitate a Crown Land lease and with Rock (WA) Pty Ltd trading as White Salt on a sublease for the facility at Pinnaroo Point.		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
facilities on identified sites owned or managed by the City.		Jan-Mar 19		In-principle agreement has been reached between the City and the Department of Planning, Lands and Heritage on the key terms of the Crown Land Lease. The City continued to negotiate with Rock (WA) Pty Ltd trading as White Salt on a sublease.		✓
		Apr-Jun 19				
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach. 	The City engaged an architect during the quarter to design a new café/restaurant facility at Burns Beach.		
		Oct-Dec 18	<ul style="list-style-type: none"> Progress the actions required to identify an operator for a food and beverage business at the facility. 	At its meeting held in November 2018, the Major Projects and Finance Committee noted the concept design presentation and project status report.		
		Jan-Mar 19	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. Continue actions to identify an operator for a food and beverage business at the facility. 	The City continued to progress the concept design for the café/restaurant facility at Burns Beach.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Commence the process to identify the relevant contractors required for the construction of a new facility. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park and other Locations Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sep 18	<ul style="list-style-type: none"> Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. 	No further progress was made on this project during the quarter.			
		Oct-Dec 18		<ul style="list-style-type: none"> Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. 	No further progress was made on this project during the quarter. Actions to advance the project will take place following further progress on the Pinnaroo Point and Burns Beach projects.		
		Jan-Mar 19		<ul style="list-style-type: none"> Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. 	No further progress was made on this project during the quarter. Actions to advance the project will take place following further progress on the Pinnaroo Point and Burns Beach projects.		✓
		Apr-Jun 19		<ul style="list-style-type: none"> Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park. Present a report to Elected Members on the outcomes of the investigations. 			

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

ENVIRONMENTAL LEADERSHIP




To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.


The Natural Environment – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Environment Plan. 	Implementation of the Environment Plan continued including planning for the delivery of 2018/19 Environmental Education Program and reviewing the Environmental Plans within the Environmental Framework.		
		Oct-Dec 18	<ul style="list-style-type: none"> Conduct an annual review of progress against the Environment Plan and present an update to Elected Members. Implement actions from the Environment Plan. 	<p>An annual review of the Environment Plan was undertaken and an update on progress made against the Environment Plan and Key Performance Indicators was provided to Elected Members.</p> <p>Implementation of the Environment Plan continued including the delivery of initiatives from the 2018/19 Environmental Education Program.</p>		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions from the Environment Plan. Commence preparations for the development of a new Environment Plan. 	<p>Implementation of the projects within the Environment Plan continued including:</p> <ul style="list-style-type: none"> Delivery of the Environmental Education Program which included a Noongar Coastal Tour and “Bike Dr” event as part of Bike Week 2019; and Continued delivery of projects from other environmental plans within the City’s Environmental Framework. 		✓
		Apr-Jun 19				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Conduct an annual review of progress against the Climate Change Strategy for 2017/18 and present an update to Elected Members. 	Implementation of the projects within the Climate Change Strategy continued including: <ul style="list-style-type: none"> A successful funding application for the sand bypassing project; Reporting on the 2017/18 Coastal Monitoring Program; Compilation of annual data for energy consumption, greenhouse gases and renewable energy; and The progression of an annual review of the Climate Change Strategy. 		
		Oct-Dec 18		Implementation of the projects within the Climate Change Strategy continued including: <ul style="list-style-type: none"> Progression of the Coastal Adaptation Planning and Implementation Project; Monitoring of energy consumption, greenhouse gases and renewable energy through the Planet Footprint Program; and Progressing the Sand Bypassing Project. An annual review of the 2017/18 implementation actions against the Climate Change Strategy was completed including collation of consumption data. An update on progress was provided to Elected Members.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. 	Implementation of projects within the Climate Change Strategy continued including: <ul style="list-style-type: none"> Continuation of the Coastal Adaptation Planning and Implementation Project; Monitoring of energy consumption, greenhouse gases and renewable energy through the Planet Footprint Program; and Finalising the Sand Bypassing Project. 		✓
		Apr-Jun 19				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Coastal Infrastructure Adaptation Planning and Implementation Project Develop and implement site specific adaptation plans to address hazard and risk along the City's coastal zone.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Develop a Coastal Hazard Risk Management Adaptation Plan for the entire coastline including: <ul style="list-style-type: none"> Appointment of consultants; and Community consultation as required, in accordance with State Planning Policy 2.6 	The City has appointed consultants to prepare the Coastal Hazard Risk Management Adaptation Plan. Initial research is being undertaken to inform the Plan. The Coastal Values Survey Outcomes report was finalised with the results released to the community.		
		Oct-Dec 18		Continued progress was made against the Coastal Adaptation Planning and Implementation Project including liaison with consultants on the development of the Coastal Hazard Risk Management Adaptation Plan.		
		Jan-Mar 19		Continued progress was made against the Coastal Adaptation Planning and Implementation Project including: <ul style="list-style-type: none"> Ongoing liaison with consultants on the development of the Coastal Hazard Risk Management Adaptation Plan; and Drafting of a grant application for the 2019/20 Coastal Monitoring Program under the Department of Transport's Coastal Adaptation Protection Grants. 		✓
		Apr-Jun 19				
Ocean Reef Foreshore Management Plan Develop a management plan for Ocean Reef Foreshore to guide the environmental management of the coastal foreshore area.	Environmental Resilience Environmental Leadership	Oct-Dec 18	<ul style="list-style-type: none"> Conduct Flora and Fauna Survey. 	The flora survey was completed and the fauna survey is due to be completed in the third quarter of 2018/19.		
		Jan-Mar 19		The fauna survey was completed during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Commence development of draft Management Plan. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Craigie Bushland Management Plan Finalise a management plan for Craigie Bushland, Craigie, for the environmental management of the bushland area.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Present Plan to Council seeking endorsement following community consultation. Implement Plan. 	The Craigie Bushland Management Plan was endorsed by Council at its meeting held on August 2018. Implementation of actions were included into the 2018/19 natural areas maintenance scheduling.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement Plan. 	Implementation actions included the continuation of weed management in accordance with the Craigie Bushland Management Plan.		
		Jan-Mar 19		Implementation actions included the continuation of weed management in accordance with the Craigie Bushland Management Plan.		✓
		Apr-Jun 19				
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens by establishing the level of risk within vegetated areas of the City and commence a review of the Plan.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	Implementation of actions from the Pathogen Management Plan included: <ul style="list-style-type: none"> The appointment of a consultant to undertake the Pathogen Treatment Program; The appointment of a consultant to undertake the Pathogen Mapping and Sampling Program; and A review of the 2017 multispectral imagery data analysis to inform on-ground management of pathogens. 		
		Oct-Dec 18		Implementation of actions from the Pathogen Management Plan included: <ul style="list-style-type: none"> Continued treatment in parks and natural areas as part of the Pathogen Treatment Program; Receipt of the draft report for the 2018/19 Pathogen Mapping and Sampling report; and Provision of advice in regard to pathogen management for developments occurring within the City. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		Implementation of actions from the Pathogen Management Plan included: <ul style="list-style-type: none"> • Receipt of the report on pathogen treatment in parks and natural areas as part of the Pathogen Treatment Program; • Receipt of the final report for the 2018/19 Pathogen Mapping and Sampling; and • Ongoing provision of advice in regard to pathogen management for projects occurring within the City. 		✓
		Apr-Jun 19				
Natural Area Management Plans and Key Performance Indicators Conduct review of adopted Management Plans and monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> • Conduct an annual review of progress against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators and present an update to Elected Members. • Commence a review of the Warwick Open Space Bushland Management Plan, including the floristic survey of the site to provide updated vegetation condition. • Develop Shepherds Bush User Survey Request for Quotation and engage consultant to undertake survey and reporting. 	<p>An annual review of Natural Area Management Plans for major conservation areas was completed. Reporting on the Natural Area Key Performance Indicators have also been completed. Information will be provided to Elected Members in the second quarter.</p> <p>A review of the Warwick Open Space Management Plan has commenced with consultants being appointed to undertake the floristic survey of the site to provide the updated vegetation condition.</p> <p>A Request for Quotation for engaging a consultant to undertake the User Survey at Shepherds Bush was completed and a consultant was appointed. The survey will be completed in the second quarter.</p>		
		Oct-Dec 18		<ul style="list-style-type: none"> • Information regarding the annual review of Natural Area Management Plans and the Natural Area Key Performance Indicators was provided to Elected Members. • The review of the Warwick Open Space Management Plan has continued with consultants undertaking the 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<p>floristic survey at the reserve. The draft report will be reviewed in the next quarter.</p> <ul style="list-style-type: none"> The Shepherds Bush user survey was completed by the consultant with a report being provided to the City. Information on the outcomes of the survey will be provided to Elected Members in the third quarter of 2018/19. 		
		Jan-Mar 19		<p>Actions undertaken this quarter included:</p> <ul style="list-style-type: none"> The receipt of the final Warwick Bushland Flora Survey Report. Analysis of the vegetation condition change at Warwick Bushland from 2012 to 2018. The continued review of the Warwick Open Space Bushland Management Plan. 		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Continue the review of Warwick Open Space Bushland Management Plan, including the floristic survey of the site to provide updated vegetation condition. Review the results of the Shepherds Bush User Survey report and provide results to Elected Members. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. Conduct annual review of achievements from the Bushfire Risk Management Plan and provide a report to Elected Members. Submit annual report on achievements to the Office of Bushfire Risk Management (OBRM). 	The following actions were completed during this quarter: <ul style="list-style-type: none"> A review of the City's Firebreak Notice; A review of the City's bushfire related correspondence; A review of the City's restricted burning times; A review of the firebreak inspection procedure; A review of the fuel assessment procedure; Creation of the City's Bushfire Mitigation Framework; A request made for funding from the DFES Emergency Services Levy for bushfire mitigation works; Commencement of the annual review of achievements from the Bushfire Risk Management Plan. Information will be provided to Elected Members in the second quarter. Commencement of the annual report on achievements to be sent to the Office of Bushfire Risk Management (OBRM), including the Bushfire Risk Management System Treatment Schedule. The report will be submitted to OBRM in the second quarter. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	The following actions were completed during this quarter: <ul style="list-style-type: none"> On-ground trial of a new firebreak inspection procedure; Additional bushfire mitigation works undertaken in liaison with Department of Fire and Emergency Services (DFES); Ongoing stakeholder liaison, including DFES, OBRM and the Department of Biodiversity, Conservation and Attractions in relation to Bushfire Risk Management System (BRMS) Treatment Schedule, bushfire mitigation works and actions, and community education; 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Further investigation and collaboration regarding a Hazard Reduction Burning Program between DFES and the City; Request for ongoing DFES funding for bushfire mitigation works/actions; Representing the City on the Local Emergency Management Committee on bushfire related matters within the City; and Two updates provided to Elected Members on progress of the Bushfire Risk Management Plan actions. 		
		Jan-Mar 19		<p>The following actions were completed during this quarter:</p> <ul style="list-style-type: none"> Continued collaboration with DFES regarding bushfire mitigation activities. Successful DFES Emergency Services Levy Funding application for \$107,660. Bushfire Risk Management System (BRMS) Treatment Schedule submitted to OBRM in February 2019. Pathogen Green Card training completed. 		✓
		Apr-Jun 19				
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Parks and Wildlife.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement Projects from the YICM Plan. 	Implementation of the YICM Plan projects continued in accordance with the Implementation Schedule including drafting of the Request for Quotation for the Yellagonga Water Quality Monitoring Program. An annual review of the Plan has been undertaken and information will be presented to Elected Members in the second quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement Projects from the YICM Plan. Present report to Elected Members on progress against the YICM Plan. 	Implementation of the YICM Plan has continued during the quarter with the following projects undertaken: <ul style="list-style-type: none"> Agreement on the parameters for the Water Quality Monitoring and Improvement Program with ECU; 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> • Planning for weed control and revegetation for the Northern Yellagonga Regional Park Revegetation Project; • Delivered a Noongar Coastal Tour at Hillarys Beach in February 2019. • Liaison with Birdlife WA regarding the Connecting Urban Communities Project; and • An annual review of the progress made in implementing the YICM Plan for 2017/18 completed and information provided to Elected Members. 		
		Jan-Mar 19	<ul style="list-style-type: none"> • Implement Projects from the YICM Plan. 	<p>The following actions were undertaken in line with the YICM Plan:</p> <ul style="list-style-type: none"> • Continuation of the Water Quality Monitoring and Improvement Program with Edith Cowan University; • Continued planning for weed control and revegetation for the Northern Yellagonga Regional Park Revegetation Project; and • Delivery of a community workshop under the Birdlife WA Connecting Urban Communities Project. 		✓
		Apr-Jun 19				
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks Juniper Park, Duncraig Upgrade Juniper Park including irrigation and infrastructure works in line with the Landscape Master Plan to implement principles of eco-zoning and hydro-zoning to	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> • Conduct community consultation. • Present report to Elected Members on the outcomes of the community consultation. • Prepare the request for tender for irrigation works. 	Community consultation was completed, and results presented to Elected Members during the quarter. Tender preparation has commenced.		
		Oct-Dec 18	<ul style="list-style-type: none"> • Advertise tender and appoint contractor. 	Irrigation works will be advertised through a request for quotation in the next quarter. A request for quotation for landscape works was completed and a landscape contractor appointed.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
increase water efficiency and install new park infrastructure.			<ul style="list-style-type: none"> Advertise request for quotation for landscape works and appoint contractor. 			
		Jan-Mar 19	<ul style="list-style-type: none"> Prepare and advertise irrigation request for quotation and appoint contractor. 	The quotation for the irrigation works were completed and the contractor appointed. Construction also commenced during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Undertake construction. 			
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18		The annual review of the City Water Plan has commenced and will be finalised in the second quarter following receipt of water consumption data. Implementation of the Plan has continued including development of a community workshop on passive solar design and water efficiency		
		Oct-Dec 18	<ul style="list-style-type: none"> Present report to Elected Members on progress against the City Water Plan., Implement actions from the City Water Plan. 	An annual review of progress made against the City Water Plan for 2017/18 was completed and an update provided to Elected Members. Implementation of the City Water Plan is ongoing. Projects implemented this quarter included: <ul style="list-style-type: none"> Delivery of a sustainable home community seminar; Continuation of monitoring of water usage through the Planet Footprint program; and A review of the Environmentally Sustainable Design for City Buildings Policy. 		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions from the City Water Plan. 	Implementation of the Plan continued including: <ul style="list-style-type: none"> Development of a community workshop on sustainable gardening, to be delivered in the fourth quarter; Continued monitoring of water usage through the Planet Footprint Program; and 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul style="list-style-type: none"> Re-endorsement by the Water Corporation as a Waterwise Council. 		
Waste Management Plan 2016-2021 Implement the City's Waste Management Plan to provide guidance on City Waste Operations.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Commencement of a trial of organic collections from major City facilities; and Continued roll-out of the 360L recycling bins including delivery of over 5,700 bins to households. 		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected Members. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Preparation for three-bin roll-out to commence in January 2019; Continuation of the trial of organic collections from major City facilities; and Continued roll-out of the 360L recycling bins. Approximately 11,000 households have now upgraded to larger recycling bins. An annual review of progress against the Waste Management Plan commenced. An update to Elected Members is scheduled for quarter three of 2018/19.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Continuation of the trial of organic collections from major City facilities; and The roll-out of the 360L recycling bins in January. The annual update of the progress against the Waste Management Plan for 2017/18 was presented to Elected Members during the quarter.		✓
		Apr-Jun 19				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Better Bins – Three Bin System Implement three bin system for household refuse, recycling and green waste in order to further increase waste diversion rates from landfill.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul style="list-style-type: none"> Develop information, education and promotion campaign for the introduction of the three-bin system. 	An education and awareness campaign for the three-bin service was developed during the quarter and implementation commenced.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement the information, education and promotion campaign for the introduction of the three-bin system. 	City representatives attended the following events during the quarter to raise awareness of the proposed implementation of the three-bin system: <ul style="list-style-type: none"> Kaleidoscope Twilight Markets Sunday Serenades Seniors groups Education sessions have been conducted with several primary schools within the City.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement the information, education and promotion campaign for the introduction of the three-bin system. Commence roll-out of three bin system. 	City representatives attended the following events during the quarter to raise awareness of the implementation of the three-bin system: <ul style="list-style-type: none"> Valentine's Concert Twilight Markets Music in the Park Seniors groups Education sessions were also conducted with several primary schools within the City. The three-bin roll out commenced on 21 January 2019 and continued until the end March 2019.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Implement the information, education and promotion campaign for the introduction of the three-bin system. Complete roll-out of three bin system. 			

Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.




COMMUNITY SAFETY


For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long-lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality Facilities Cultural Development Community Spirit Community Safety	Jul-Sep 18	<ul style="list-style-type: none"> Present progress report to Elected Members on the achievements of the Community Development Plan. Implement actions from the Community Development Plan. 	Progress on the achievements of the Community Development Plan was presented to Elected Members during the quarter. Implementation of actions from the Plan is ongoing.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	Implementation of actions from the Community Development Plan continued including: <ul style="list-style-type: none"> Round 1 of the Community Funding Program; Eleven Meet-Your-Neighbour events supported and delivered; A Communities in-focus event 'The ABCD's of Community Development' delivered to 40 community group members; Endorsement the Regional Homelessness Plan by Council; and Recognition of International Volunteer Managers Day and International Volunteers Week. 		
		Jan-Mar 19		Implementation of actions from the Community Development Plan continued including: <ul style="list-style-type: none"> Round 1 of the Community Funding Program completed and the opening of Round 2; Four Meet-Your-Neighbour events supported and delivered; 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul style="list-style-type: none"> A Communities in-focus event 'Committees Unpacked!' delivered to 30 community group members; Launch of the Regional Homelessness Plan; Access audits of Whitford Library and eight other community facilities; A Seniors Expo on 6 February, hosted by the City of Joondalup in partnership with the Cities of Wanneroo and Stirling, attracting over 500 attendees; and A Live and Learn Showcase on 29 March attracting 110 participants. 		
Falkland Park, Kinross Toilet/Change Rooms Refurbish existing facility, including the kiosk and toilets for construction in 2019/20.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Develop concept design. Undertake stakeholder consultation. 	Stakeholder consultation was undertaken, and the concept design completed during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present report to Council on the outcomes of the community consultation. 	Community consultation was undertaken during this period with 100% of respondents in support of the proposed refurbishment. The revised scope and costings will be included as part of the proposed budget for 2019/20.		
		Jan-Mar 19	<ul style="list-style-type: none"> Commence detailed design. 	The detailed design for the refurbishment commenced during the quarter.		✓
		Apr-Jun 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Percy Doyle Reserve - Sorrento Tennis Clubroom Refurbishment Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Continue construction. 	Construction of the Sorrento Tennis Clubroom refurbishment continued during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Complete construction. 	Construction of the Sorrento Tennis Clubroom refurbishment was completed during the quarter.		✓
Percy Doyle Reserve - Sorrento Bowling Clubroom Refurbishment Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Finalise detailed design and complete procurement. Appoint contractor. 	Development of the detailed design continued during the quarter.		
		Oct-Dec 18		Development of the detailed design continued during the quarter.		
		Jan-Mar 19		The detailed design was finalised, tender advertised, and evaluations completed. The contractor appointment will occur in the fourth quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Commence construction. 			
Percy Doyle Reserve - Duncraig Leisure Centre Refurbishment Project Undertake minor refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Finalise detailed design. 	Development of the detailed design continued during the quarter.		
		Oct-Dec 18		Development of the detailed design was completed during the quarter.		
		Jan-Mar 19	<ul style="list-style-type: none"> Finalise procurement processes. Commence construction. 	The contractors were appointed and construction commenced.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Complete construction. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Percy Doyle Utilities Upgrade Undertake fire and potable water upgrades on the Percy Doyle Reserve as a two-year project.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Progress utility upgrades for fire and water services. 	A draft feasibility study for fire and water services was received by the City during the quarter.		
		Oct-Dec 18		The City will undertake water service upgrades in quarter three of 2018/19. Fire service upgrades will not to be progressed as per the feasibility study.		
		Jan-Mar 19		Water service upgrades commenced, and conduits were installed ready for floodlighting upgrades in 2020/21.		✓
		Apr-Jun 19				
Mildenhall Refurbishment Project Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Apr-Jun 19	<ul style="list-style-type: none"> Commence detailed design. 			
Duncraig Community Centre Refurbishment Project Undertake major refurbishment works at Duncraig Community Centre as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jan-Mar 19	<ul style="list-style-type: none"> Undertake detailed design. 	The detailed design commenced for the Duncraig Community Centre Refurbishment Project.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Finalise detailed design. Commence procurement process. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Windermere Park Facility Refurbishment Project Storage extension and installation of heating/cooling system.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Undertake procurement processes. 	The procurement process was completed during the quarter with works scheduled to commence in the second quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Undertake construction. 	Construction on the Windermere Park Facility Refurbishment Project commenced.		
		Jan-Mar 19		Construction on the Windermere Park Facility Refurbishment Project was completed.		✓
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020-2021-2021-2022.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Develop cost estimates. 	Cost estimates were completed for the Chichester Park Clubroom redevelopment during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present report to Council seeking endorsement to proceed. 	A report on the Chichester Park Clubroom Facility Redevelopment was presented to Council during the quarter. It was agreed to progress the project to community consultation.		
		Jan-Mar 19	<ul style="list-style-type: none"> Conduct community consultation. 	Community consultation commenced during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Present report to Council on the outcomes of community consultation 			
Craigie Leisure Centre Refurbishment Refurbish existing facility including extension of the gymnasium and group fitness areas.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Undertake detailed design. 	Development of the detailed design commenced during the quarter.		
		Oct-Dec 18		Development of the detailed design was completed during the quarter.		
		Jan-Mar 19	<ul style="list-style-type: none"> Develop tender documentation and advertise tender for construction. 	A pre-tender cost estimate was completed during the quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Appoint contractor for construction to commence in 2019/20. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Quality Facilities Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Develop Concept Plan in consultation with the Edgewater Quarry Community Reference Group. Undertake actions as required to progress the development of Edgewater Quarry. 	The City commenced planning for the Edgewater Quarry Community Reference Group induction meeting which is scheduled for the second quarter.		
		Oct-Dec 18		An induction meeting and first workshop of the Edgewater Quarry Community Reference was held in October 2018.		
		Jan-Mar 19		The second workshop of the Edgewater Quarry Community Reference Group was held in February 2019. The workshop was preceded by a visit to the Edgewater Quarry site.		✓
		Apr-Jun 19				
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Quality Facilities Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Continue the community needs, commercial and planning analysis. 	Evaluation of the proposals received for the community needs, commercial and planning analysis continued during the quarter.		
		Oct-Dec 18		A consultant was appointed to undertake the community needs, commercial and planning analysis. A literature review has commenced.		
		Jan-Mar 19	<ul style="list-style-type: none"> Present key findings of the community needs, commercial and planning analysis to Elected Members. Seek Council endorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre. 	Stakeholder engagement commenced during the quarter. The community needs, commercial and planning analysis continued.		✓
		Apr-Jun 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Heathridge Park Master Plan Investigate options to optimise City and community benefits.	Quality Facilities	Jul-Sep 18	<ul style="list-style-type: none"> Undertake a community needs assessment and feasibility study. 	A consultant brief was prepared for a community needs assessment and feasibility study.		
		Oct-Dec 18	<ul style="list-style-type: none"> Analyse key findings of the community needs assessment and feasibility study and other site investigations. 	A consultant brief and project plan were finalised for the community needs assessment and feasibility study.		
		Jan-Mar 19	<ul style="list-style-type: none"> Undertake actions in line with the key findings. 	The City sought a fee proposal from consultants to undertake a community needs assessment and feasibility study.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19				
Community Funding Program Assist community based organisations to conduct projects, events and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories: <ul style="list-style-type: none"> • Environmental Development. • Community Services. • Culture and Arts Development. 	Cultural Development Community Spirit	Oct-Dec 18	<ul style="list-style-type: none"> • Conduct Round 1 Funding Program. 	Round 1 of the Community Funding Program was conducted in the quarter with the following funds being awarded. Culture and Arts Development: <ul style="list-style-type: none"> • Indian Blue Chorus, video camera - \$1,000 • Mullaloo Beach Primary School, mural at Sorrento Beach Toilet Block - \$3,824 • Grace Church, Singer at Family Fun Day - \$200 Community Development: <ul style="list-style-type: none"> • Cahoots, Local Camp and Program for young people with disability - \$5,974 • Poynter Primary, Wellbeing Day - \$1,795 • Solace WA, Support group for people who have lost a partner - \$540 • Tenacious House, camp for people needing support with improved life choices - \$3,605 • Beldon Scout Group, 40th Anniversary community local history project - \$1,504 • Caring Hands Craft Group, addressing social isolation - \$2,184 Environmental Development: <ul style="list-style-type: none"> • Marmion Primary School, Recycling Hub Project - \$3,202 • St Luke's Catholic School, Sustainability Garden - \$1,180 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	<ul style="list-style-type: none"> Conduct Round 2 Funding Program. 	Payments for Round 1 of the Community Funding Program completed in March 2019. Round 2 of the Community Funding Program opened on 11 March 2019 and will close on 12 April 2019.		✓
Cultural Program Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> NAIDOC Week Celebrations. Sunday Serenades. Twilight Markets. Little Feet Festival. Music in the Park. Spring Markets. Joondalup Festival. Valentine's Concert. Urban Couture. 	Cultural Development Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Deliver events in accordance with the endorsed program. 	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> NAIDOC week celebrations between 2 to 27 July 2018; and Spring Markets in Central Walk in the Joondalup City Centre on Friday nights between 31 August and 21 September 2018. Preparation for the Summer Events including Music in the Park, Joondalup Festival, Urban Couture and Valentine's Concert continued during the quarter.		
		Oct-Dec 18		The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> Little Feet Festival on 21 October 2018; Twilight Markets from 30 November to 21 December 2018; and Sunday Serenades concert series 21 October, 18 November and 9 December 2018. The Valentine's Concert ticket sale was launched on 5 November 2018. Preparation and planning for the Valentine's Concert, Music in the Park series, Urban Couture and the Joondalup Festival continued during the quarter for events to be delivered between January and April 2019.		
		Jan-Mar 19		The following cultural events were delivered during the quarter as part of the Cultural Program:		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul style="list-style-type: none"> Valentine's Concert – 14 February with 5,927 tickets sold to the event. Music in the Park – Concert 1 Falkland Park with approximately 5,500 in attendance. Music in the Park – Concert 2 Mawson Park with approximately 5,000 in attendance Sunday Serenades concert 24 March – 130 tickets sold to the Festival edition concert. May to December series launched in February with subscription packages available to attendees. Community Choir rehearsals held throughout February and March in the lead up to the Joondalup Festival. Urban Couture delivered 1-24 March throughout the City Centre. 		
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> Community Art Exhibition. Community Invitation Art Award. Inside Out Billboard Project. Artist in Residence Program. Arts in Focus. Arts Development Scheme. 	Cultural Development	Jul-Sep 18	<ul style="list-style-type: none"> Deliver activities in line with the endorsed program. 	The City's latest Inside-out Billboard commission, titled <i>Illusion</i> , was installed in September on the western wall of the Joondalup Library. Local artist, Dita E Hagedorn, was selected from the Community Art Exhibition held in June 2018, to create a work to be installed on the Joondalup Library.		
		Oct-Dec 18		The following activities were undertaken during the quarter: <ul style="list-style-type: none"> Community Invitation Art Award from 15-28 October 2018; Artist-in-Residence program featuring Dr Pynor who visited throughout October and December 2018; Report on "Art in the Park" considered by Council in December 2018; Connecting Creatives survey which was advertised from 15 October to 10 December 2018, seeking 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				feedback from the local arts and cultural community on the types of services and support they require from the City. The responses from this survey will be collated and available in the next quarter.		
		Jan-Mar 19		<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> Arts development scheme funding awarded to WA Opera to deliver "Our Voices" in June 2019. Monthly e-newsletter for Arts in Focus circulated. Connecting Creatives survey results compiled with 526 respondents categorised by discipline. A summary report is due in April. Opening of EOI's for the Community Art Exhibition EOI's on 4 March. The closing date will be 30 April. The Exhibition will to be delivered in June 2019. Dr Helen Pynor contracted to produce an artwork for the City's Art Collection in 2019/20. Sarah Elson's Hymenoporum, <i>After the Seeds are Shed</i>, installed on the City's Inside-Out Billboard on the Joondalup Library. Adorn exhibition showcasing the work by the Jewellers and Metalsmith Group of Australia (WA) at the Joondalup Art Gallery held throughout March 2019. 		✓
		Apr-Jun 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Access and Inclusion Plan 2018-2021 Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. 	The 2018-2021 Access and Inclusion Plan was published and implementation actions commenced including: <ul style="list-style-type: none"> An Expression of Interest to run a Socially Inclusive Communities WA Program in partnership with Inclusion Solutions submitted; An invitation to speak at a Social Inclusion Forum on the City's approach to access and inclusion; Four assessments undertaken of City facilities; and A meeting held with Inclusion Solutions on the implementation of Disability Employment initiatives. 		
		Oct-Dec 18		Access and Inclusion implementation actions included: <ul style="list-style-type: none"> Appointment of Inclusion Solutions to deliver a project to support of socially inclusive communities in sport, recreation and for community groups; and International Day of People With Disability on 3 December. The City trialed sensory friendly hour at Joondalup Library and Craigie Leisure Centre with dimming of lights and an inclusive story time. A stall at the Twilight Markets provided information about support for people with disabilities. 		
		Jan-Mar 19		Access and Inclusion Implementation actions included: <ul style="list-style-type: none"> Access and Inclusion training for City staff; A roll out of the Socially Inclusive Communities WA Program in partnership with Inclusion WA, including one community training session; and An access audit of the Whitford Library and eight other community facilities. 		✓
		Apr-Jun 19		<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. Present report to Disability Services Commission on progress of actions 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			against the existing Access and Inclusion Plan.			
Community Development Programs and Events Deliver an annual program of community based events to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> • Communities in-focus workshops. • Neighbourhood BBQ Program. • Disability Awareness Week. 	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> • Deliver program and events in accordance with the endorsed program. 	A Communities <i>in-focus</i> workshop entitled Finders Keepers: attracting and retaining volunteers, was held on 27 September with 30 participants attending.		
		Oct-Dec 18		Programs and events delivered during the quarter included: <ul style="list-style-type: none"> • Presentation to the Regional Professional Development Day (Cranbrook) in partnership with Local Government Professionals on topics of Community Development and Age-Friendly regions; • A Communities <i>in-focus</i> workshop presented by Peter Kenyon entitled “The ABCD of Community Development” held on 7 December with 40 participants attending; • Celebration of International Volunteer Day (5 December) and observance of International Volunteer Managers Day (5 November); • Establishment of two purple benches to commemorate victims of domestic violence and raise awareness of this issue, one outside Lotteries House and one outside Joondalup Library on Boas Avenue; • Meet Your Neighbour Program (formerly Neighbourhood BBQ Program) opened; • Ongoing delivery of the Community Transport Program; and • Seniors Club Network meeting held 17 November. 		
		Jan-Mar 19		Programs and activities delivered during the quarter included: <ul style="list-style-type: none"> • The delivery of an industry spotlight session called ‘Social Media for Community Development’ in 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<p>partnership with Local Government Professionals which was attended by 90 people from metro and regional areas.</p> <ul style="list-style-type: none"> • A Communities in-focus workshop entitled Committees Unpacked! which was held in March and attracted 30 community group representatives. • Four Meet Your Neighbour BBQ events. • The ongoing delivery of the Community Transport Program. • A Live and Learn Showcase on 29 March which was attended by 110 participants. 		
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none"> • School Holiday Program. • Summer Sessions. • Youth Music Event. • BMX, Skate and Scooter events. • Defeat the Beat. • National Youth Week. 	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the endorsed program. 	Youth events and activities were undertaken during the quarter including: <ul style="list-style-type: none"> • The Youth Holiday Program in the July school holiday period; • A Youth Forum on 21 August before the day-time Council Meeting during Local Government Week. The focus of forum was innovation and was attended by over 100 participants; and • A Break Thru All Styles Dance Event held on 1 September with 250 attending. 		
		Oct-Dec 18		Youth events and activities were undertaken during the quarter including: <ul style="list-style-type: none"> • A new Youth Services Summer Calendar 2018/19 released; • The Youth Holiday Program in the October school holiday period delivered; • Continuation of services and programs at Edge, Anchors and the Youth Truck; • Implementation of Youth Outreach activities; 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> • North Metro Community Alcohol and Drug Support Services attending Anchors and Youth Truck; • A media release and photo shoot to promote establishment of youth driver education program; and • Assessment and selection of Youth Awards. 		
		Jan-Mar 19		<p>Youth events and activities were undertaken during the quarter including:</p> <ul style="list-style-type: none"> • Summer Sessions at Tom Simpson Park, Beldon Park, and Mullaloo Foreshore in January; • The Youth Holiday Program at the Anchors Youth Centre with increased numbers in January; • The BMX and Skate Summer Series in February with a record number of young women participating; and • Preparation for conducting Defeat the Beat including the submission of a successful grant application. 		✓
		Apr-Jun 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Lifelong Learning and Culture Deliver a program of library events and activities such as: <ul style="list-style-type: none"> • Children’s Book Week. • School Holiday Program. • Library and Information Week. 	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the endorsed program. 	Library events and activities undertaken during the quarter included: <ul style="list-style-type: none"> • Children’s Book Week which attracted 2,495 students from 18 local schools with 14 different guest presenters. The customer satisfaction rating was 88%; • The July school holiday program with 244 children attending; • An event co-hosted with Dymocks featuring authors Terry Denton and Andy Griffiths with 1,000 children and their parents attending; • Events featuring authors and a variety of lifelong learning speakers conducted with 985 adults attending; • The publishing of the winter events and program booklet which promoted the Library’s Lifelong Learning Programs. 		
		Oct-Dec 18		The following community, school and library events and programs were delivered during the quarter with 585 Library events conducted with 10,112 attendees engaging in Story Time, CoderDojo, School Holiday activities and Book Clubs. Highlights included: <ul style="list-style-type: none"> • Meet the Author program, partnered with Dymocks Joondalup, which hosted seven authors including Liane Moriarty, Peter Fitzsimons and Matthew Reilly; • Learning English Through Story Time (LETS) program held at Joondalup Library; • 4584 Better Beginning literacy program bags delivered this quarter to parents with newborns to ages of five; • Engagement of author, Sean Avery, to present his story All Monkeys Love Bananas at the Little Feet Festival On Safari held in October 2018; • School Liaison coordinated the presentation of Student Citizenship Awards at 48 local schools; 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Community Showcase in attendance at 12 events including Little Feet Festival, Twilight Markets, Kaleidoscope and MSWA Ocean Ride; Summer events and programs guide printed and distributed throughout the City; Joondalup - A Pictorial History was a feature projection at Kaleidoscope. 		
		Jan-Mar 19		<p>The following community, school and library events and programs were delivered during the quarter:</p> <ul style="list-style-type: none"> Hosting of 453 Libraries events with 9,170 attendees engaging in Story Time, Book Clubs, Games and mah-jong, Meet the Author and keystrokes/technology programs. Highlights included: <ul style="list-style-type: none"> January School Holiday program Curious Creatures and Summer Reading Challenge Term1 programs including Toddler Time, Baby Rhyme Time, English Conversation Classes, Lego Club, CoderDojo Learning English Through Story Time program held at Woodvale Library Be Connected internet and social media sessions. Delivery of 602 Better Beginning literacy program bags during quarter to parents with newborns to ages of 5. Delivery of Stories in the Park held in four local parks during March. Continued promotion of the eSmart Libraries and being cyberaware with the roll out of campaign 3 – Protect your reputation. Attendance of the Community Showcase at 9 events including Music in the Park, Valentine's Concert, 55+ expo, AFL pre-season match. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19				
BMX, Skate and Youth Outdoor Recreation Strategy Finalise a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Complete community consultation to inform the development of the draft Strategy. 	Community consultation was conducted in July to inform the development of the draft strategy. A final report was completed and will be presented to Elected Members in the second quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present draft Strategy to Elected Members. Present report to Council seeking endorsement of the draft Strategy. 	The draft BMX, Skate and Youth Outdoor Recreation Strategy has been completed by consultants and was received by the City during the quarter. Following a review of the draft Strategy, a presentation will be made to Elected Members in the third quarter of 2018/19 to determine progression of strategy actions.		
		Jan-Mar 19		Further development of the strategy continued during the quarter and will be presented to Elected Members in the fourth quarter.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Implement Strategy. 			
Age Friendly Communities Plan Finalise an Age Friendly Communities Plan and a regional Age Friendly Strategy to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Finalise draft Age Friendly Communities Plan. 	A draft Age Friendly Communities Plan was developed during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present report to Council seeking endorsement of draft Age Friendly Communities Joondalup Plan. 	Final modifications have been made to the draft Age Friendly Plan which will be presented to Council in the third quarter of 2018/19.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement Age Friendly Communities Joondalup Plan. 	The draft Age Friendly Communities Joondalup Plan was finalised and will be presented to Council in April.		✓
		Apr-Jun 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Homelessness Strategy Finalise a regional Homelessness Strategy in partnership with the City of Wanneroo.	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Finalise draft Homelessness Strategy. 	A draft Homeless Strategy was developed during the quarter.		
		Oct-Dec 18	<ul style="list-style-type: none"> Present draft Strategy to Elected Members. Present report to Council seeking endorsement of the draft Homelessness Strategy. 	The Regional Homelessness Plan was endorsed by Council at its December meeting and is due to be launched officially during the third quarter of 2018/19.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement Homelessness Strategy. 	The Regional Homelessness Plan was launched to key stakeholders on 20 March 2019.		✓
		Apr-Jun 19				
Joondalup Men's Shed Consider facility requirements for the Joondalup Men's Shed.	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Present additional information to Elected Members. 	Additional information on the Joondalup Men's Shed was presented to Elected Members during the quarter.		
		Oct-Dec 18		A report was presented to Elected Members identifying 17 Winton Road, Joondalup, as the preferred location for a Men's Shed facility.		
		Jan-Mar 19	<ul style="list-style-type: none"> Present report to Council. 	Detailed design commenced for the Works Operation Centre extension which will accommodate City operations once relocated from Winton Road.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Progress project in accordance with direction provided by Council. 			
Community Wellbeing Survey Develop and conduct a biennial Community Wellbeing Survey to measure community perceptions of overall health, wellbeing and safety.	Community Safety Community Spirit	Jan-Mar 19	<ul style="list-style-type: none"> Develop survey. 	An investigation into alternate methodologies to run more frequent pulse surveys to capture perceptions was undertaken. It is proposed that the Community Wellbeing Survey project be deferred until 2019/20.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Finalise content and distribute survey. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Safety and Crime Prevention Plan Contribute to community safety programs and services in the City in line with the Community 2014-2018 Safety and Crime Prevention Plan and commence development of new 2019-2023 Community Safety and Crime Prevention Plan.	Community Safety Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> Implement actions from the 2014-2018 Community Safety and Crime Prevention Plan. Present progress report to Elected Members on the achievements against the 2014-2018 Community Safety and Crime Prevention Plan. Commence development of a new 2019-2023 Community Safety and Crime Prevention Plan. 	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation. A report on the achievements of the Plan will be presented to Elected Members in the second quarter. A review of the current Plan commenced in preparation for the development of the 2019-2023 Plan.		
		Oct-Dec 18	<ul style="list-style-type: none"> Implement actions from the 2014-2018 Community Safety and Crime Prevention Plan. Present key themes of the new 2019-2023 Community Safety and Crime Prevention Plan to the Strategic Community Reference Group and seek input. 	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation. A review of the current Plan continued in preparation for the development of the 2019-2023 Plan.		
		Jan-Mar 19	<ul style="list-style-type: none"> Implement actions from the 2014-2018 Community Safety and Crime Prevention Plan. Present draft 2019-2023 Community Safety and Crime Prevention Plan to Council seeking endorsement. 	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented. The final report into the protection of crowded places from acts of terrorism in WA “No time for complacency” was released and reviewed to inform the new 2019-2023 Community Safety and Crime Prevention Plan. Preparations have commenced for the Strategic Community Reference Group review of the Community Safety and Crime Prevention Plan in May 2019 as part of the continuing development of the 2019-2023 Plan.		✓
		Apr-Jun 19	<ul style="list-style-type: none"> Implement new 2019-2023 Community Safety and Crime Prevention Plan. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as: <ul style="list-style-type: none"> • Remembrance Day Memorial Service. • ANZAC Day Dawn Service. 	Community Spirit	Jul-Sep 18	<ul style="list-style-type: none"> • Conduct regular Citizenship Ceremonies. • Deliver planned functions and ceremonies. 	The City held four citizenship ceremonies during the quarter at which 256 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Joondalup Dinner; • NAIDOC week launch; and • Two sporting and community group recognition receptions. 		
		Oct-Dec 18		The City held one citizenship ceremony during the quarter at which 83 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Rates Prize Draw Function; • Community Invitation Art Award; • Helen Pynor Artist in Residence Welcome; • Mayoral Prayer Breakfast; • Kaleidoscope VIP Function; • Kingsley Peace Precinct Opening; • Remembrance Day – Centenary of Armistice; • RSL Appreciation Dinner; and • Community and Stakeholder Christmas Reception. 		
		Jan-Mar 19		The City held four citizenship ceremonies during the quarter at which 569 local residents became Australian citizens (including the Australia Day Citizenship Ceremony). The following civic functions were held: <ul style="list-style-type: none"> • Valentine's Concert VIP function; and • Urban Couture VIP function. 		✓
		Apr-Jun 19				



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