

Corporate Business Plan 2019/20 Progress Report



JULY TO SEPTEMBER 2019

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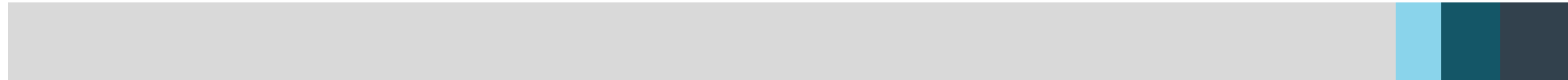
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Introduction

The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently-available information

Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing



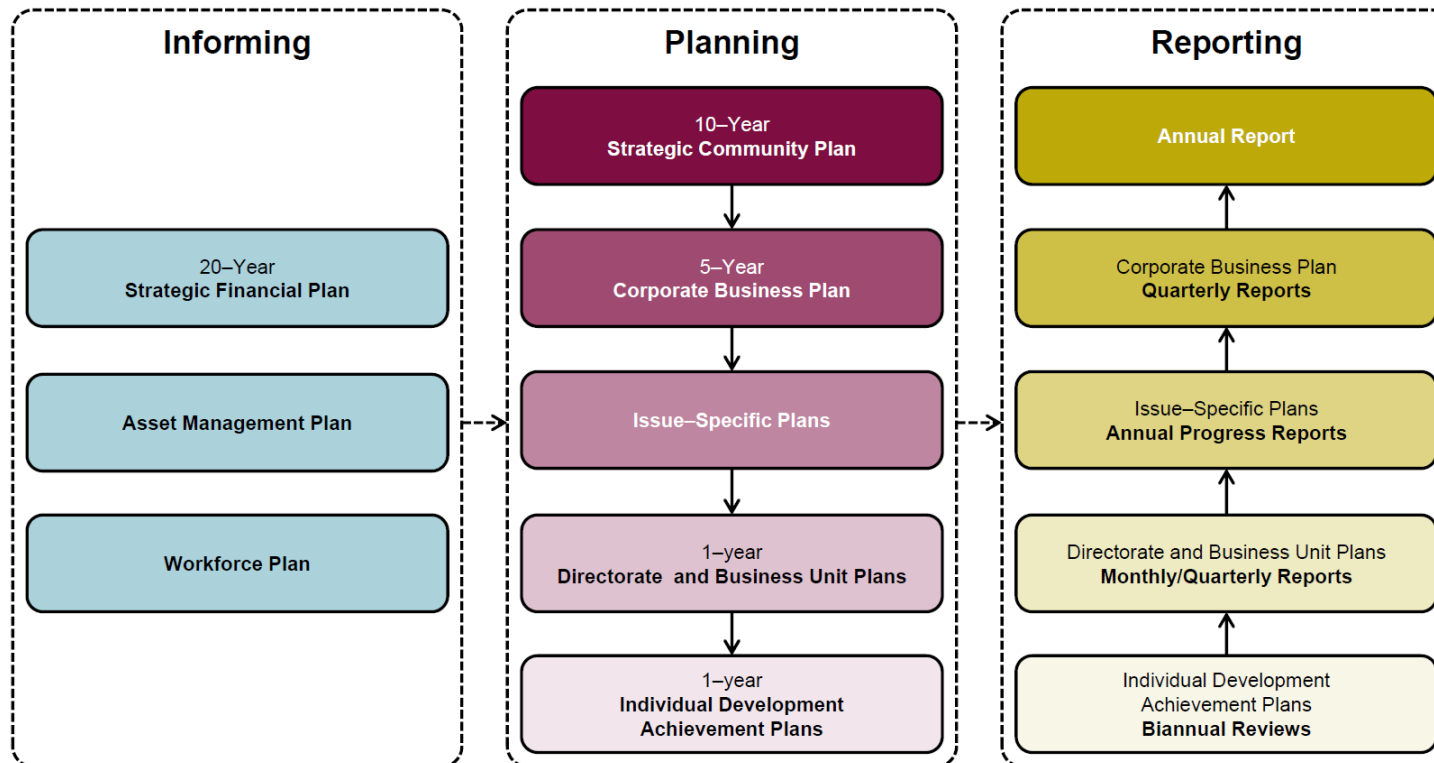
Corporate Business Plan

2019/20 – 2023/24



Integrated Planning and Reporting Framework

The *Corporate Business Plan* and the *Corporate Business Plan Quarterly Report* form part of the City's *Integrated Planning and Reporting Framework*. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of *Corporate Business Plan* and *Corporate Business Plan Quarterly Report* within this planning and reporting hierarchy.



Strategic Community Plan 2012-2022

The *Strategic Community Plan 2012-2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders. The plan aims to be transformational by driving a bold vision that will continue to build high standards of livability for the community.

A major review of *Joondalup 2022* was undertaken in 2017/18 to assess its structure and relevance in line with the City's vision and priorities and community aspirations, and was also modified to reflect completion of transformational projects and the inclusion of new endorsed projects. The revised plan was endorsed by Council in April 2018.

The plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision, as illustrated below. **The City's Corporate Business Plan aligns all projects, activities and services against the direction provided within the Strategic Community Plan 2012-2022.**

Vision:

“A global City:
bold, creative
and prosperous”

Governance and Leadership

- Effective Representation
- Corporate Capacity
- Active Democracy
- Strong Leadership

Financial Sustainability

- Financial Diversity
- Major Project Delivery
- Effective Management

Quality Urban Environment

- Quality Built Outcomes
- Integrated Spaces
- Quality Open Spaces
- City Centre Development

Economic Prosperity Vibrancy and Growth

- CBD of the North
- Activity Centre Development
- Destination City
- Regional Collaboration
- Business Capacity

The Natural Environment

- Environmental Resilience
- Community Involvement
- Accessible Environments
- Environmental Leadership

Community Wellbeing

- Quality Facilities
- Cultural Development
- Community Spirit
- Community Safety

Quarter Highlights

Governance and Leadership

Local Government Ordinary Elections

Candidate information sessions were held in on 29 July and 12 August for the upcoming Local Government Ordinary Elections which will take place in the next quarter. The City received 31 nominations for 6 councillor positions.

Jinan Gardens

Following approval at the May Council meeting to support the development of the Jinan Garden as a standalone project, progress has been made on the planning for the project which will include capital and operational cost analysis, design and funding investigations, as well as community engagement. Discussions have also taken place with North Metro TAFE to develop partnership opportunities. The garden will incorporate a wide variety of traditional Chinese garden elements and its construction will celebrate the City's ongoing relationship with the City of Jinan, China. Centrally located between the City Centre and the Joondalup Learning Precinct, the Jinan Garden will be a significant attraction for the local community and visitors to the region.

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Elcar Park, Joondalup - Dog exercise park development.
- Blackthorn Park Nature Playspace, Greenwood.
- Parin Park Upgrade, Greenwood.
- Juniper Park, Duncraig.

Stormwater drainage upgrades:

- Hamersley Road.
- Gleddon Way.
- Parin Park Sump Beautification.

Blackspot Program road upgrades:

- Hepburn Avenue and Cockman Road upgrade, Greenwood.

Road preservation and resurfacing:

- Leo Place, Mullaloo.
- Telford Street, Marmion.
- Triton Place, Mullaloo.
- Clontarf/Cliff Roundabout, Sorrento.
- Martin Road, Sorrento.
- Clontarf St - Cliff St to St Patricks Rd, Sorrento.
- Clontarf St - West Coast Drv to Cliff St, Sorrento.
- Bage Court, Hillarys.
- Ellesmere Heights, Hillarys.
- Nuytsia Avenue, Sorrento.
- Steele Road, Sorrento.
- Kempenfeldt Avenue, Sorrento.



New Path Program

- Stanford Road, Kallaroo.
- Hillarys Animal Beach Shared Path, Hillarys.

Paths Replacement Program

- Kelvin Park, Duncraig.
- Caledonia Park, Currabine.
- Ashwood Court to Braybrook Place, Craigie.
- Delcomyn Place to Eddystone Avenue, Craigie.
- Eddystone Avenue to Trafford Court, Craigie.
- Eddystone Avenue to Tremont Place, Craigie.
- Glenside Crescent to Kilarry Way, Craigie.
- Eddystone Avenue to Mandalay Place, Craigie.
- Trusmore Crescent to Glenside Crescent, Craigie.

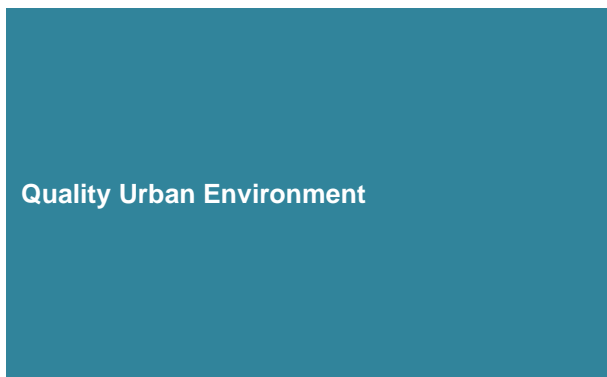
- Hasper Place, Sorrento.
- Laurel St - Mullaloo Drv to Iluka Ave, Mullaloo.
- Batavia Place, Kallaroo.
- Adalia Street, Kallaroo.
- Raleigh Rd - Kempenfeldt to Frobisher, Sorrento.

Parking facility upgrades:

- Hillarys Animal Beach, Hillarys

Building Capital Works:

- Kingsley Community Vision refurbishment of existing facility.



Quality Urban Environment

Burns Beach to Mindarie Dual Use Path

Construction work commenced on a significant section of the Burns Beach to Mindarie Dual Use path project. To mark the occasion, Joondalup Mayor, Albert Jacob, and Wanneroo Mayor, Tracey Roberts, took part in a turning the sod ceremony at the site.

The new section of path will provide a continuous link from Burns Beach Estate in the south to Catalina Estate in the north and is a key milestone in the delivery of the final link in the Quinns Rock to Fremantle coastal path.

The State Government, through the Western Australian Planning Commission, has contributed \$2 million to the project which the remainder of the costs shared between the Cities of Joondalup and Wanneroo. The City of Joondalup is managing the project on behalf of stakeholders with work expected to be complete by December 2019.

Digital Innovation and Cyber Security Forum – Edith Cowan University

The Hon Albert Jacob, Councillor Christine Hamilton-Prime, the Chief Executive Officer and City officers attended a Digital Innovation and Cyber Security Forum at Edith Cowan University. The forum focussed on the promotion of digital innovation and skills with a particular focus on cyber security and featured a presentation by the Lord Mayor of the City of London, Alderman Peter Estlin, who outlined the cost of crime to the UK economy. The Lord Mayor discussed some of the strategies currently being implemented by the City of London which includes support to individuals and businesses to protect themselves from cyber attacks.

Cyber Check.Me

Following the launch of the Cyber Check.Me Program at the City's June 2019 Business Forum, Cyber Check.Me events have been planned in partnership with Edith Cowan University, North Metro TAFE, WA Aust Cyber and the City of Wanneroo. The program aims to support local businesses and the community by providing information on basic precautions they can take to protect themselves against loss of time, money, private information and reputational damage as a result of a cyber attack.

Tour of Cyber Facilities at Edith Cowan University

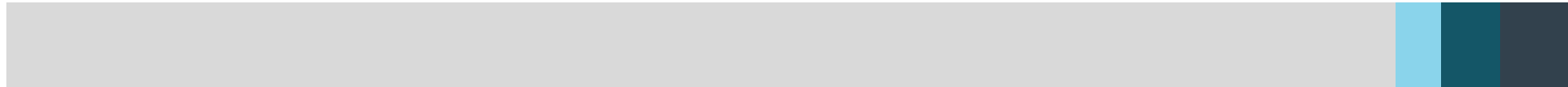
City of Joondalup Elected Members and City officers were given a tour of the Edith Cowan University's Cyber Security Institute in September to learn more about its cyber facilities, training operations and defence capabilities. The Director of the Institute, Craig Valli, provided an overview of key initiatives and Dr Ian Martinus, Director of the WA AustCyber Node at the Joondalup Innovation Hub, presented on the work currently being undertaken at AustCyber. AustCyber is funded by federal government grants and aims to position Joondalup as the leading centre for cyber security.

Briefing from StudyPerth – Benefits of Supporting International Students

A briefing was provided in September by Phil Payne, Executive Director of StudyPerth, on opportunities for the Joondalup Learning Precinct to collaborate on initiatives to increase international students to Joondalup and provide support to students during their stay in Joondalup.

Mr Payne highlighted that International students are a major contributor to the Joondalup economy through tuition fees, accommodation, travel, and goods and services. It is estimated that every four international students within Australia will create one full-time equivalent job in the local community. With international students being a growing area, Joondalup has a unique offering for international students with its tertiary Institutions and services provided by the City's libraries, community development activities and volunteer program which can provide a sense of community and belonging.

The City, in partnership with Joondalup education providers, will continue to engage with StudyPerth to progress discussions on initiatives to increase and retain international students.



Ocean Reef Marina Environmental Approval

The Environment Minister Stephen Dawson approved the Ocean Reef Marina development following a Public Environmental Review paving the way for construction to commence next year. Approval includes measures to ensure protection of marine water quality and the natural environments. The approval marks another milestone in developing a new world-class waterfront precinct which is expected to attract commercial, recreational and residential activity on the coast.



The Natural Environment

Lake Yellagonga Celebration Day

The City provided community education and promotional support to Greening Australia and the Friends of Yellagonga at their Lake Goollelal Celebration Day event which was held on 11 August 2019. The event was supported by a State Natural Resource Management Program Community Stewardship Grant.

Over 170 people attended with activities including a Noongar bush tour and tastings, fauna and flora guided walks, planting seedlings for revegetation, a Friends of Yellagonga informational stall and a City of Joondalup educational stall showcasing a live demonstration of the Yellagonga catchment which proved to be very popular amongst the participants.



Community Wellbeing

NAIDOC Week

NAIDOC Week is the annual national celebration of the history, culture and achievements of Aboriginal and Torres Strait Islander People. The 2019 NAIDOC theme, set by the national NAIDOC Committee, was: *Voice. Treaty. Truth - Let's work together for a shared future*. NAIDOC events included:

- A visual arts exhibition by Ron Bradfield Junior;
- A children's theatre show Djinda Kaatijin (meaning understanding the stars) performed by Yirra Yaakin Theatre Company;
- Live indigenous music performed by the Struggling Kings at the Northshore Tavern;
- A performance by the Maditjil Moorna Choir as part of the Sunday Serenades Program;
- Two walking tours with Djurandi Dreaming at Neil Hawkins Park and Hillarys Beach Trail;
- Two introductory Noongar language classes, one for children and one for adults;
- A kids' art class Aboriginal Art and Noongar Language Class;
- NAIDOC celebrations at Joondalup Library; and
- Children's incursion author talks with Josie Boyle which reached 6 schools and 650 school children.

The City received a NAIDOC grant from Department of the Prime Minister and Cabinet to the value of \$2,200 for the project 'Hearing Our Voices through Storytelling, Song and Art'. The project involved a series of performance and art workshops with acclaimed storyteller, Josie Boyle. An expression of interest was issued to local primary and high schools, with 14 schools requesting to participate. With the funding available the City was able to accommodate workshops for the first six schools who expressed interest.

A total of 1,855 people participated in NAIDOC activities, with a customer satisfaction rating of 93%.

Spring Markets

The Spring markets commenced with the opening market held on Friday 27 September 2019. Approximately 500 attended the markets in the Joondalup City Centre. The markets continue on Friday 4, 11 October and 18 October. The Spring Markets continue to offer live music, entertainment, children's activities and workshops and demonstrations.

Homelessness Week

To coincide with Homelessness Week, the City of Joondalup hosted an awareness event at Joondalup Library. Supported by a grant from Lotterywest and coordinated by Shelter WA, more than 60 local residents and community group representatives learned about the types and causes of homelessness, myths and facts and the City's response to the issue.

Children's Book Week

Children's Book week is the annual celebration of children's books and reading and is the longest running national literacy initiative in Australia. The City of Joondalup Libraries Children's Book Week program was delivered from 10 to 23 August with the theme, *Reading is my Secret Power*. The program included some science-based authors to focus on both literacy and science. Libraries hosted 13 different presenters and offered 34 sessions to children within the City. A total of 2,056 local school students from 14 local primary schools participated in the events.

Over 140 children attended the Children's Book Week story time sessions where award winning and shortlisted children's books were celebrated.

Each of the four libraries had a Children's Book Week display celebrating *the power of reading*. Children were encouraged to return to their local library and participate in a Treasure Hunt and enter a prize drawer to win a Children's Book Week award winning book. 170 children participated in the Treasure Hunt.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP




For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.



Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Governance and Leadership – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter	Jul-Sept 19	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • City of Joondalup Volunteer Survey; • Community Facilities Customer Satisfaction Survey; • Customer Experience Survey; • Draft Revised Greenwood Local Development Plan; • Invitation Art Prize Feedback Form; • Local Government and Public Property Amendment Local Law 2019; and • Youth Forum Feedback Form. 		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Policy Development and Review Report on the development of new policies and review of existing policies	Jul-Sept 19	At its meeting held on 20 August 2019, Council endorsed the following policies: <ul style="list-style-type: none"> • Community Consultation Policy (formerly Community Consultation and Engagement Policy) • Records Management Policy • Disposal of Minor Surplus Assets Policy Council also resolved on 20 August 2019 to advertise the draft Planning Consultation Policy.		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Local Laws	Jul-Sept 19	At its meeting held on 20 August 2019, Council approved the <i>Local Government and Public Property Amendment Local Law 2019</i> for the purposes of public comment.		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Publications	Jul-Sept 19	<p>The following publications were distributed during the quarter:</p> <ul style="list-style-type: none"> • City News Budget edition distributed to all City ratepayers with the annual rates notice; • Arts and Cultural Guide 2019/20 distributed through key contact points within the City; • The City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and • The City's What's On calendar of events published at the beginning of each month in the Community Newspapers. 		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Electronic communication	Jul-Sept 19	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following reaching almost 50,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • 36,589 Facebook followers; • 4,174 Instagram followers; • 3,601 LinkedIn followers; • 3,441 Twitter followers; • 157 YouTube subscribers. <p>Significant community engagement on social media was undertaken during quarter, including posts regarding:</p> <ul style="list-style-type: none"> • The closure of Whitford Customer Service Centre which was viewed by almost 14,000 people. • Weekly Facebook and Twitter updates on green waste collection locations. Advertising on social media replaced local newspaper advertising which has led to a cost saving for the City. • News of the proposed closure of Whitfords Nodes Park for construction of the new Health and Wellbeing Hub in August which was viewed by more than 15,000 people. • Updates on the opening of the Elcar Park fenced dog exercise area. A Facebook post on 9 August was viewed by 16,770 people and generated 60 comments. A second post on 21 August reached 13,000 people and generated a further 80 comments. • The environmental approval for the Ocean Reef Marina which was a shared Facebook post from the Joondalup Times and the City. This was viewed by more than 15,000 people, generated more than 100 comments and around 2,500 engagements. • A Channel 9 Destination WA story on the City's coastline posted on social media platforms. • A video uploaded to the City's LinkedIn page which showcased the City's June Business Forum at which the featured keynote speaker was Premier Mark McGowan. 		✓




Governance and Leadership – Services and Programs


Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
External Partnerships	Jul-Sept 19	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Joondalup Headspace Consortium. • Local Government Professionals Better Practice Program – Managing the Challenges of the 2019 Local Government Elections. • Joondalup Learning Precinct. • CEDA – Vice Chancellor’s Panel. • StudyPerth Briefing • North Metropolitan TAFE (Community Development Diploma). • WALGA – Community Industry Reference Group. • Ocean Reef Marina Government Steering Committee meeting. • Local Government Chief Officers’ Group meeting, Broken Hill. • Mindarie Regional Council Ordinary meeting. • Mindarie Regional Council Strategy Workshop. • Tamala Park Regional Council CEOs’ meeting. • Tamala Park Regional Council meeting. • Hillarys Boat Harbour Forum. • State NRM and Coastal Conference Organising Committee. 		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Submissions to State and Federal Government	Jul-Sept 19	<p>The City prepared submissions on State and Federal Government strategic policy matters including:</p> <ul style="list-style-type: none"> • Climate Health WA Inquiry – Department of Health. • Discussion paper on 'Air-handling and water systems in commercial building review' – Department of Health. • Discussion paper on 'Management of public health risks related to offensive trades review' – Department of Health. • Discussion paper on 'A new regulatory framework for drinking water in Western Australia – Department of Health. • Legislative Council Select Committee Inquiry into Western Australian Local Government – Parliament of WA. • Directions paper for the 10-year strategy on homelessness by Department of Communities – WALGA. 		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Promote candidate information sessions and promote diversity in candidate nomination. Conduct candidate information sessions. 	During the quarter, candidate information sessions were promoted on the City's website, social medial platforms, newspaper advertisements and public notices at City of Joondalup facilities. Candidate Information Sessions were held on 29 July 2019 and 12 August 2019.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct candidate survey following elections. 			
Coordination of Elections Coordinate Local Government Ordinary Elections in line with legislation every two years.	Effective Representation	Oct-Dec 19	<ul style="list-style-type: none"> Conduct election in line with legislative requirements. Conduct Swearing-In Ceremony. Elect the Deputy Mayor. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Induction Program Undertake an Elected Member Induction Program following each Local Government Ordinary Election to introduce Elected Members to local government and provide information on their roles and responsibilities.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Develop Induction Program. 	The Elected Member Induction Program was developed during the quarter.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Induction Program. 			
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Training and development opportunities were offered and to Elected Members and processed during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Elected Member Strategic Development Session Conduct biennial strategic development sessions to inform and guide leadership and strategic decision-making.	Effective Representation	Jan-Mar 20	<ul style="list-style-type: none"> Conduct Elected Member Strategic Development Session. 			
Governance Framework Conduct biennial review of the Governance Framework to inform governance and decision-making processes across the organisation.	Active democracy	Oct-Dec 19	<ul style="list-style-type: none"> Review Governance Framework subject to identified legislative changes being implemented. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Submit report to Council on revised Governance Framework for endorsement. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active democracy	Jul-Sept 19	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	A meeting of the Strategic Community Reference Group was held on 22 August 2019 to discuss the development of a Cultural Plan for the City of Joondalup.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Develop 2020 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 			
Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate capacity	Oct-Dec 19	<ul style="list-style-type: none"> Present 2018/19 Annual Report to Council for endorsement. Present 2018/19 Annual Report to the Annual General Meeting of Electors. 			
Local Government Act Amendment Implement changes to Governance processes as a result of the amendment to the <i>Local Government Act 1995</i> .	Corporate capacity	Oct-Dec 19	<ul style="list-style-type: none"> Review required changes to the Local Government Act. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement revised governance processes as required including reports to Council. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2019 to 31 December 2019 by 31 March 2020 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate capacity	Jan-Mar 20	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 			
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> Review of Strategic Community Plan (Major every 4 years and Minor every 2 years). Annual Review of Corporate Business Plan. 	Corporate capacity	Jul-Sept 19	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2019/20-2023/24. 	The Corporate Business Plan 2019/20-2023/24 was endorsed by Council on 20 August 2019.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> No milestone this quarter. 			
		Jan-Mar 20				
		Apr-Jun 20	<ul style="list-style-type: none"> Commence review of Strategic Community Plan to inform the development of a new plan. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.		Jan-Mar 20	<ul style="list-style-type: none"> Commence review of Delegated Authority Manual. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of Review of Delegations. 			
Codes of Conduct Develop new codes of conduct for Elected Members/Candidates and employees in accordance with the Local Government Legislation Amendment Bill 2019.	Corporate capacity	Oct-Dec 19	<ul style="list-style-type: none"> Commence review of the City's Code of Conduct and analyse new legislation once it comes into effect. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Submit report to Council for endorsement of the revised Code of Conduct. 			
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate capacity	Jul-Sept 19	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit and Risk Committee. 	The following reports were presented to the August 2019 Audit and Risk Committee meeting: <ul style="list-style-type: none"> Internal Audit – Timely Payment of Suppliers. Notice of Intention – Implementation of a Whistleblowing Program. Audit and Risk Services Program 2019/20 and 2018/19. Yearly Report – Contract Extensions – 1 July 2018 to 30 June 2019. Half Yearly Report – Write-off Monies – 1 January to 30 June 2019. Status Report - Service Effectiveness and Efficiency Review Program Chief Executive Officer's Credit Card Expenditure (January–March 2019 and April–June 2019). 		✓
		Oct-Dec 19				

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
Australasian Local Government Performance Excellence Program Participate in the program to track and benchmark performance against the local government sector.	Corporate capacity	Jul-Sept 19	<ul style="list-style-type: none"> Collect data and submit data to Local Government Performance Excellence Program. 	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Benchmarking data available for analysis. 			
		Apr-Jun 20				
Customer Satisfaction Survey Conduct a biennial survey of residents to measure customer satisfaction with City services.	Corporate capacity	Oct-Dec 19	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for consultants to deliver the 2019/20 Customer Satisfaction Survey. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Appoint consultant. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct market research for the 2019/20 Customer Satisfaction Survey. 			
Strategic Position Statements Conduct a review of the City's position statement to provide clear direction on specific political and strategic matters.	Strong leadership	Oct-Dec 19	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Conduct review at the Elected Member Strategic Development Session. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised Strategic Position Statements. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners. Identifying and promoting opportunities for educational links. 	Strong leadership	Jul-Sept 19	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Implement the three-year Economic Exchange Agreement with the City of Jinan. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	Implementation of initiatives within the Jinan three-year agreement included: <ul style="list-style-type: none"> Continued liaison with Jinan regarding a future in-bound delegation; Progression of a student exchange program with Edith Cowan University students; Continued liaison with Greenwood Primary School regarding a China Student Exchange Program; Ongoing communication in regard to the progress of the Jinan Garden Project; and Ongoing liaison with Sister City schools. 	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Jinan Garden Progress the development of a Jinan Garden in Joondalup to celebrate the Sister City Relationship with Jinan in China.	Strong leadership	Jul-Sept 19	<ul style="list-style-type: none"> Undertake site investigations, concept design review and explore partnership opportunities for the Jinan Garden. 	The following actions were progressed: <ul style="list-style-type: none"> Commencement of project management documentation; Initial discussions conducted on partnership opportunities with North Metro TAFE; and Commencement of the process to identify a landscape architect to undertake the design for the Jinan Garden. 	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Progress the design for the Jinan Garden. 			
		Apr-Jun 20				

Financial Sustainability

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams.

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY




To effectively plan for the funding and delivery of major projects.



Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.




Financial Sustainability – Services and Programs


Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program Report delivery of programs in accordance with Capital Works Program.	Jul-Sept 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			
Property Management Framework Negotiate and implement new and expired lease and licence agreements.	Jul-Sept 19	Three lease agreements and three licence agreements were completed and signed. Negotiations on eleven lease agreements and nine licence agreements continued.		✓
	Oct-Dec 19			
	Jan-Mar 20			
	Apr-Jun 20			

Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
20-Year Strategic Financial Plan Conduct review of the 20-Year Strategic Financial Plan. The Plan provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 20-year financial projections.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Present draft 2019 20-Year Strategic Financial Plan (2018/19 to 2037/38) to the Major Projects and Finance Committee for review. Explore opportunities to improve operating results. 	The Plan was presented to the Major Projects and Finance Committee for review in July 2019 and was adopted by Council in August 2019. The opportunities to improve operating results were reviewed by the City. These opportunities will be reviewed again as part of the annual Budget Principles document issued to Elected Members before the annual budget workshops.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Review timings and key assumptions of major projects in preparation for the development of the 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39). 			
		Jan-Mar 20	<ul style="list-style-type: none"> Present major project timings/assumptions to budget workshops. Develop revised draft Strategic Financial Plan 2020 (2019/20 to 2038/39). 			
		Apr-Jun 20	<ul style="list-style-type: none"> Review draft 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39) as part of the annual budget workshops. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Land Optimisation Projects Investigate and implement the optimisation and rationalisation of land within the City.	Financial diversity	Jul-Sept 19	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	<ul style="list-style-type: none"> Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. Settlement took place on the sale of Lot 2 (20) Kanangra Crescent, Greenwood during August 2019. Preparation of a public tender for the sale and development of Lot 12223 (12) Blackwattle Parade, Padbury has commenced. Discussions have commenced with State Government departments on a potential collaboration concerning Lot 803 (15) Burlos Court, Joondalup. 		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Property Management Framework and Facility Hire Subsidy Policy Review Finalise the review of the Property Management Framework and the Facility Hire Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	Effective management Financial diversity	Jul-Sept 19	<ul style="list-style-type: none"> Present the preliminary outcomes of the review of the Property Management Framework Facility Hire Subsidy Policy to Elected Members. 	A presentation on the preliminary outcomes of the review was made to Elected Members in July 2019.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> No milestone this quarter. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Present the final outcomes of the review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present the revised Property Management Framework and the Facility Hire Subsidy Policy to Council seeking endorsement. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major project delivery	Jul-Sept 19	<ul style="list-style-type: none"> Main Roads WA continues construction. 	Design works by Main Roads WA continued during the quarter with bridge works at Wanneroo Road/Joondalup Drive intersection commencing.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Hillarys Animal Beach Car Park Improvements Improve car park layout and lighting to maximise parking opportunity and safety.	Major project delivery	Jul-Sept 19	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		✓
		Oct-Dec 19				
Burns Beach Coastal Parking Construction Construct new parking facilities on the Burns Beach Foreshore in line with the Burns Beach Masterplan.	Major project delivery	Jan-Mar 20	<ul style="list-style-type: none"> Undertake design. 			
		Apr-Jun 20				
Warwick Road/Erindale Road Intersection Upgrade Undertake major upgrade to intersection including traffic	Major project delivery	Jul-Sept 19	<ul style="list-style-type: none"> Obtain Main Roads WA approval for traffic signals. 	Traffic signal design and civil design works continued during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Develop tender documentation. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
signals to improve road safety and performance.		Apr-Jun 20	<ul style="list-style-type: none"> Advertise and award tender. 				
Whitfords Avenue/Northshore Drive Roundabout Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety.	Major project delivery	Jul-Sept 19		Design works commenced during this quarter.		✓	
		Oct-Dec 19	<ul style="list-style-type: none"> Undertake design and obtain Main Roads WA approval. 				
		Jan-Mar 20					
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake design and obtain Main Roads WA approval. Develop tender documentation. 				
State and Federal Funding of Infrastructure Projects Continue to liaise with key stakeholders such as State and Federal Government Agencies to maximise funding opportunities for key infrastructure projects for the Perth Metropolitan North West Corridor.	Major project delivery	Jul-Sept 19	<ul style="list-style-type: none"> Submit application for Black Spot Funding Program (State and Federal). 	Three projects were submitted for State Black Spot funding for the 2020-21 financial year this quarter.		✓	
		Oct-Dec 19	<ul style="list-style-type: none"> Identify projects to fulfil criteria for road funding for inclusion in 2020/21 Program. 				
		Jan-Mar 20					
		Apr-Jun 20	<ul style="list-style-type: none"> Submit application for Metropolitan Regional Road Grants – Road Rehabilitation and Road Improvement. 				

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.




CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review existing residential policies for consolidation into a single Residential Development Local Planning Policy.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Prepare revised Residential Development Local Planning Policy in response to the draft Development in Housing Opportunity Areas Local Planning Policy. 	A revised Residential Development Local Planning Policy was prepared and, in conjunction with the draft Development in Housing Opportunity Areas Local Planning Policy, was presented to Council in August 2019 where consent to advertise was granted.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Present Residential Development Local Planning Policy to Council for consideration of consent to advertise. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise revised Residential Development Local Planning Policy for public comment. Consider submissions and undertake modifications to Residential Development Local Planning Policy as required. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present revised Residential Development Local Planning Policy to Policy Committee/Council for final endorsement. Implement revised Residential Development Local Planning Policy. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre – Local Planning Policies Develop and implement new local planning policies specific to the Joondalup Activity Centre.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Progress the development of the Joondalup City Centre Local Planning Policies. 	The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Management Plan which forms part of the Integrated Transport Strategy.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Review of Structure Plans and Activity Centre Plans Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant. 	The proposed revocation of the Heathridge Structure Plan following advertising was endorsed by Council at its September 2019 Council meeting.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Planning Consultation Policy Develop a Planning Consultation Policy to provide greater certainty and transparency regarding consultation undertaken for planning proposals.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Present Planning Consultation Policy to Policy Committee/Council for consent to advertise. 	The draft Planning Consultation Local Planning Policy was presented to the August 2019 Council meeting where consent to advertise was granted.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Advertise Planning Consultation Policy. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Present Planning Consultation Policy to Policy Committee/Council seeking endorsement following advertising. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement Planning Consultation Policy. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Joondalup Design Panel Terms of Reference Review and update the Terms of Reference of the Joondalup Design Panel to subject a greater number of grouped and multiple dwelling proposals to independent design review as part of the City's assessment of proposals.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Investigate revisions to the Joondalup Design Reference Panel Terms of Reference to align with the Design WA Design Review Guide. 	Investigation was undertaken into other local government Design Reference Panel structures which included liaising with a number of other local governments and attending a local government's design review meeting.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Present revised Terms of Reference to Council for endorsement. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement revised Terms of Reference. 			
Housing Opportunity Areas: Design-Led Local Planning Policy Develop a design-led local planning policy for multiple dwellings in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of multiple dwellings on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Prepare draft Development in Housing Opportunity Areas Local Planning Policy. 	A report on the draft Development in Housing Opportunity Areas Local Planning Policy was presented to Council in August 2019 where consent to advertise was endorsed.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Present draft Development in Housing Opportunity Areas Local Planning Policy to Council for consent to advertise. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise draft Development in Housing Opportunity Areas Local Planning Policy. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present draft Development in Housing Opportunity Areas Local Planning Policy to Policy Committee/Council seeking final endorsement. Refer draft Development in Housing Opportunity Areas Local Planning Policy to the Western Australian Planning Commission seeking approval. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3 Initiate an amendment to Local Planning Scheme No 3 to include provisions which enable the City to better control the impact of multiple dwellings on existing residents and streetscapes including the provisions of draft Amendment 73 previously deleted by the Western Australian Planning Commission.	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Await decision from the Minister for Planning in relation to Amendment No 4 to include reference to the Joondalup Design Reference Panel in Local Planning Scheme No 3. 	A report on Amendment No 5 to Local Planning Scheme No 3 was presented to Council in August 2019 where consent to advertise was granted.	█	✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Prepare draft Scheme Amendment No 5 to accompany the Development in Housing Opportunity Areas Local Planning Policy. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present draft Scheme Amendment No 5 to Council for consent to advertise. Advertise draft Scheme Amendment No 5 (pending agreement from the EPA). Present draft Scheme Amendment No 5 to Council for final endorsement. Refer draft Scheme Amendment No 5 to the Western Australian Planning Commission for consideration and for approval of the Minister for Planning. 			
State Planning Reform Implement State Government Planning Reform including: <ul style="list-style-type: none"> Design WA Liveable Neighbourhoods Development Assessment Panel Reform Others as required 	Quality built outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Undertake actions as required. 	<ul style="list-style-type: none"> The City received a briefing from the Department of Planning, Lands and Heritage on the 'Action Plan for Planning Reform' and the medium density policy. A submission on the draft revised State Planning Policy 3.6 – Infrastructure Contributions was prepared for Council's consideration. A review of the draft State Planning Policy 7.2 – Precinct Design and preparation of a submission for Council's consideration commenced. 	█	✓
		Oct-Dec 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
		Apr-Jun 20				
Streetscape Enhancement Program – Arterial Road Medians and Verges Implement the Landscape Master Plan Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> Hepburn Avenue/Orbell Road to Amalfi Drive roundabout, Hillarys 	Quality built outcomes	Oct-Dec 20	<ul style="list-style-type: none"> Prepare and advertise tender 			
		Jan-Mar 20	<ul style="list-style-type: none"> Award tender Commence construction. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake construction. 			
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Undertake tree planting and maintenance of the trees in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood. 	Tree planting was completed and maintenance works undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender for construction of stairway and award tender. 	The construction tender was advertised and assessed. Recommendations for the award of the tender will be presented to Council seeking endorsement in October 2019.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Construct stairway and lookout. Construct playspace and fitness equipment, amenities and furniture. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Construct stairway and lookout. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Complete playspace and fitness equipment, amenities and furniture. 			
Burns Beach Dual Use Path – Burns Beach to Mindarie Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction commenced during this quarter with clearing and earthworks completed.		✓
		Oct-Dec 19				
		Jan-Mar 20				
Beach Road Shared Path Construct bike path linking Warwick Train Station to Erindale Road.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender. 	Construction on the Beach Road West shared path was completed. Detailed design was completed during the quarter for the Beach Road East shared path and the tender for construction advertised.		✓
		Oct-Dec 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Award tender. Undertake construction. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake construction. 			
Integrated Transport Management Strategy Implement priority actions from the Major Road Network Plan in preparation for the development of an Integrated Transport Management Strategy for the City.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant. Develop Parking Management Plan which forms part of the Integrated Transport Strategy. 	A scope and Request for Quotation for the Parking and Management Plan was completed by an external consultant this quarter. Quotations will be obtained next quarter to appoint a consultant to commence the development of the Plan.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Develop Parking Management Plan which forms part of the Integrated Transport Strategy. 			
		Apr-Jun 20				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Road Safety Action Plan Implement road safety initiatives from the Road Safety Action Plan 2016-2020.	Integrated spaces	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 	The following actions were undertaken during the quarter: <ul style="list-style-type: none"> Engagement with several schools regarding traffic flow and congestion concerns. A meeting held with the Department of Education to discuss additional parking facilities. Submission of funding applications for three Black Spot projects for the 2020/21 financial year. A new children's crossing on West Coast Drive for Sacred Heart College which was officially commissioned. Attendance at a Road Safety Commission workshop for local governments to obtain feedback on the new State Road Safety Strategy. 		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. Present update to Elected Members on achievements from the previous year against the Road Safety Action Plan. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 			
		Apr-Jun 20				
Joondalup City Centre Street Lighting Stage 3 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction of Stage 3 continued.		✓
		Oct-Dec 19				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup City Centre Street Lighting Stage 4 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 19	<ul style="list-style-type: none"> Complete design. Advertise tender. 	Design documentation was completed and the tender process commenced.	✓	✓
		Oct-Dec 19	<ul style="list-style-type: none"> Award contract. 			
		Jan-Mar 20				
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake construction. 			
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre. This project also includes investigation into the optimum use of the City's existing Joondalup Administration Building.	City Centre development	Jul-Sept 19	<ul style="list-style-type: none"> Progress project to deliver an integrated mixed used development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development - Boas Place development. 	<ul style="list-style-type: none"> The Order of Magnitude Business Case (OMBC) was received by the City in September 2019. The OMBC will be presented to the Major Projects and Financial Committee in the next quarter. 	✓	✓
		Oct-Dec 19	<ul style="list-style-type: none"> Investigate opportunities for funding and partnership opportunities. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Progress investigations into optimisation, space planning and utilisation of the City's Administration Building. 			
		Apr-Jun 20				
Joondalup Performing Arts and Cultural Facility Progress the development of a Performing Arts and Cultural	City Centre development	Jul-Sept 19	<ul style="list-style-type: none"> Progress a review of the project scope, concept design and business case. Continue ongoing negotiations with stakeholders (including State and Federal Government agencies) to 	The City commenced preparation of a scope of works for a business case and undertook investigations into capital funding opportunities for the project.	✓	✓
		Oct-Dec 19				
		Jan-Mar 20				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Facility (JPACF), at Lot 1001 (3) Teakle Court, Joondalup.		Apr-Jun 20	determine opportunities for capital funding grants and/or partnerships. <ul style="list-style-type: none"> Progress actions required to progress the project in accordance with direction from Council. 			

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

BUSINESS CAPACITY




For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

Economic Prosperity, Vibrancy and Growth – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼




Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events	Jul-Sept 19	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • CEDA – Infrastructure in Australia: Setting the WA Agenda. • Property Council breakfast with the WA State Treasurer. • AIM WA Annual Fellows' Dinner. • Public Sector Network Smart Communities: Cities and Mobility Series 2019. • Digital Innovation and Cyber Security Forum with the Lord Mayor of the City of London. • 2019 Australian Event Awards. • Tourism Council WA. • Tourism WA. • StudyPerth. • Department of Jobs, Tourism, Science and Innovation. • AusIndustry. • WA Austcyber Node. • Australian Space Agency- Department of Industry, Innovation and Science. • WA Innovation Hub. • Destination Perth. • Austrade. • Export Finance Australia. • Edith Cowan University. • Westfield Whitford City. • World Business of Ideas. 		
	Oct-Dec 19			

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 20			
	Apr-Jun 20			


Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre development Destination City Regional collaboration Business capacity	Jul-Sept 19	<ul style="list-style-type: none"> Conduct annual review of progress against the Economic Development Strategy for 2018/19 and present an update to Elected Members. 	Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> The implementation of the <i>International Economic Development Activities Plan</i>; Distribution of <i>Business Online</i> newsletter; A tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; A City visit to Indonesia to investigate economic exchange opportunities particularly regarding the vocational education and training opportunities; Liaison with the Indonesian Consul and planning for a visit for the next quarter; Continued implementation of activities following the recent delegation to China; and Implementation of the Cyber Check.Me Program. An annual review of the Plan has commenced with an update to be provided to Elected Members in the next quarter.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions in line with the Economic Development Strategy Implementation Plan. 			
		Jan-Mar 20				
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Forums Deliver Business Forum events to engage with the local business community in key economic issues and opportunities.	Business capacity CBD of the North	Jan-Mar 20	<ul style="list-style-type: none"> Plan and deliver two Business Forum events. 			
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Capacity and Support Partner with key stakeholders and business support providers to deliver capacity building training opportunities for local businesses.	Business capacity	Jul-Sept 19	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC). 	The following activities were undertaken during the quarter. <ul style="list-style-type: none"> Quarterly meetings held with Joondalup Business Association at which planning, parking and economic development matters were discussed; A quarterly e-business newsletter published on the City's website; Ongoing liaison with Small Business Development Corporation; Continued engagement with delivery agencies to promote training opportunities to the local business community as they arise; Business events updated on the City's website and shared with the JBA; Hosted a tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; and A progress report to the SBDC on the implementation of the Small Business Friendly Initiative has been developed. 		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly initiative in collaboration with the Small 			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC). <ul style="list-style-type: none"> Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC) 			
		Apr-Jun 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly initiative in collaboration with the Small 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC). <ul style="list-style-type: none"> Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 			
Promoting Innovation and Supporting Creativity <ul style="list-style-type: none"> Collaborate with the Joondalup Innovation Hub and WA Cyber Security Node to support innovation and creativity within the Joondalup business community. Deliver the City's Innovation Fund Program. 	CBD of the North	Jul-Sept 19	<ul style="list-style-type: none"> Participate as a member of the Advisory Board of the ECU Innovation Hub. Liaise with the Joondalup Innovation Hub and WA Cyber Security Node to support innovation and creativity within the Joondalup business community. 	Ongoing liaison occurred between the City and the Joondalup Innovation Hub. Promotion of the Innovation Fund is ongoing through delivery of Economic Development programs and communication.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Promote the City's Innovation Fund to the Joondalup community. 			
		Jan-Mar 20	<ul style="list-style-type: none"> In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive innovation and creativity. 			
		Apr-Jun 20				
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management	Business capacity CBD of the North Activity Centre development	Jul-Sept 19	<ul style="list-style-type: none"> Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the 	There was no ECUBIC meeting during the quarter. The City hosted a roundtable with JLP members and StudyPerth on collaboration and increasing international student numbers into region. There has been ongoing promotion of ECUBIC programs to small to medium enterprises.		✓
		Oct-Dec 19				
		Jan-Mar 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
and attendance at Board Meetings.		Apr-Jun 20	Edith Cowan University Business and Innovation Centre. <ul style="list-style-type: none"> Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs). 			
International Economic Development Activities Plan Investigate and promote trade/investment opportunities for local businesses in overseas markets.	Destination City Activity Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. 	Activities during the quarter included: <ul style="list-style-type: none"> The investigation into economic exchange opportunities in Indonesia particularly in the areas of vocational education and training; Liaison with the Indonesian Consul and planning for a visit to Joondalup in Quarter 2; Follow up activities after the recent delegation to China. Progress on the Artist in Residence Program. Progress of opportunities for Chinese cultural exchange programs for local schools and the community. 		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. Plan and deliver a delegation to China to promote opportunities for local tourism operators. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Plan for an official delegation visit to Indonesia. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. Deliver an official delegation visit to Indonesia. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Innovation: Solutions for an Ageing Population (ISAP) Conference 2020 Contribute to the planning of the ISAP Conference to be held in Joondalup in 2020 for Chinese delegates.	Business capacity	Jul-Sept 19	<ul style="list-style-type: none"> Participate in the organising committee for the ISAP Conference. 	The City has ongoing participation in the organising committee for the ISAP Conference to be held in Joondalup in 2020.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Strategic Marketing and Tourism Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Business capacity	Jul-Sept 19	<ul style="list-style-type: none"> In partnership with the Cities of Wanneroo and Stirling and Destination Perth undertake planning for regional tourism opportunities. Implement regional tourism promotion in partnership with the Cities of Wanneroo and Stirling and Destination Perth. 	Development of a Destination Planner commenced in collaboration with the Cities of Wanneroo and Stirling and Destination Perth. A joint tourism segment was developed to highlight the sunset coast during winter that aired on Destination WA and featured Joondalup businesses and attractions.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Joondalup Business Catalogue <ul style="list-style-type: none"> Develop an online catalogue to collate business capabilities to help promote, connect and grow local businesses into national and global markets. Gather baseline data to understand the needs of local businesses. 	Business capacity Regional development	Jul-Sept 19	<ul style="list-style-type: none"> Develop consultant's brief and Request for Tender to develop the Joondalup Business Catalogue. Appoint consultant. Undertake development of the Joondalup Business Catalogue. Undertake development of the Joondalup Business Catalogue. 	The development of a Joondalup Business Catalogue has progressed through the advertising of a Request for Quotation which will close in the next quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Collaboration <ul style="list-style-type: none"> Actively participate in Joondalup Precinct Board (JLP) Board Meetings and ongoing JLP activities. Liaise with the Cities of Wanneroo and Stirling to progress regional economic development activities. 	Business capacity Regional development	Jul-Sept 19	<ul style="list-style-type: none"> Attend Joondalup Learning Precinct Board Meetings. 	City representatives attended the Joondalup Learning Precinct Board meeting during the quarter.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Actively promote initiatives arising from participation and support of the JLP. 			
		Jan-Mar 20	<ul style="list-style-type: none"> In partnership with the Cities of Wanneroo and Stirling investigate opportunities for regional collaboration on economic development activities. 			
		Apr-Jun 20	<ul style="list-style-type: none"> In collaboration with Edith Cowan University and the City of Wanneroo participate in a project to establish a Geopark in the Northern Corridor of Perth. 			
Cyber Check Me In partnership with the City of Wanneroo, Edith Cowan University, AustCyber and North Metro TAFE, implement the Cyber Check Me Initiative to raise awareness of cyber security amongst the business sector.	Regional collaboration Business capacity	Jul-Sept 19	<ul style="list-style-type: none"> Implement the Cyber Check.Me initiative. 	Further planning has occurred regarding Cyber Check.Me pop-up events to take place in coordination with ECU, City of Wanneroo and WA AustCyber at key Joondalup business and stakeholder events.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Event Attraction Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region. 	Sports Marketing Australia completed the Capability and Capacity Assessment for the City and continues to present opportunities. A range of opportunities were considered in the quarter including the possible hosting of an AFL Masters National Carnival within the Joondalup region. This opportunity was, however, not successful. The City has commenced discussions to host other sporting events within its boundaries.	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ocean Reef Marina Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation. (NOTE: Activities and project milestones are subject to the project program developed and managed by LandCorp.)	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Undertake activities as agreed between the City and LandCorp consistent with the Memorandum of Understanding to progress the project. Present status reports to the Major Projects and Finance Committee as appropriate. 	<ul style="list-style-type: none"> Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. The Minister for the Environment announced that the Ocean Reef Marina had received environmental approval subject to strict conditions. The Marmion Marine Park Reserves Bill 2019 was considered by both houses of Parliament in September 2019. The Bill facilitates the excision of the Ocean Reef Marina from the Marmion Marine Park. Legal advice on the actions required by the City to facilitate the necessary agreements between the City and Development WA (formerly LandCorp) was received. The City continued to liaise with Development WA to progress the project. 	On Track	✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Facilitate the development of facilities at Pinnaroo Point. 	The City continued to progress negotiations on the Crown Land lease and sub-lease.	On Track	✓
		Oct-Dec 19	<ul style="list-style-type: none"> Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point. 			
		Jan-Mar 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
facilities on identified sites owned or managed by the City.		Apr-Jun 20	<ul style="list-style-type: none"> Continue to progress the development of facilities at Pinnaroo Point. Undertake the actions required to facilitate the provision of new services to the leased area. 			
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. 	The City continued to progress the design development for the project.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Progress the identification of an operator for a food and beverage business at the facility. 			
		Apr-Jun 20				
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Continue to progress the development of a café/kiosk at Neil Hawkins Park. 	The City continued to consider options and opportunities to progress a facility at Neil Hawkins Park.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

ENVIRONMENTAL LEADERSHIP




To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.


The Natural Environment – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City and commence development of a new Environment Plan 2020-2025.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Plan Environment Plan. 	<ul style="list-style-type: none"> The annual review of progress in 2018/19 against the Environment Plan and key performance indicators commenced and will be finalised in the next quarter. The City continued to implement actions within the Environment Plan including scheduling of a Living Smart course as part of the Environmental Education Program and commencement of the first round of the Environmental Development Fund as part of the Community Funding Program. 		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct an annual review of progress against the Environment Plan and present an update to Elected Members. Implement actions from the 2014-2019 Environment Plan. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Commence preparations for the development of a new Environment Plan. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. 	<ul style="list-style-type: none"> Commenced 2018/19 annual review of the Climate Change Strategy, including key performance indicators. Continued to implement actions from the Climate Change Strategy including winter planting of street trees as part of the Urban Planting Program and development and establishment of the Coastal Monitoring Program for 2019/20. 		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Conduct an annual review of progress against the Climate Change Strategy for 2018/19 and present an update to Elected Members. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Commence development of a new Climate Change Strategy. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Coastal Adaptation Planning and Implementation Project Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. 	<ul style="list-style-type: none"> The draft of the Coastal Hazard Risk Management Adaptation Plan received from MP Rogers was reviewed and feedback provided. The annual review of the Coastal Infrastructure Adaptation Plan commenced. The City was advised by the Department of Transport (DoT) of successful Coastal Adaptation and Protection Grant applications for sand bypassing and coastal monitoring programs. DoT was provided with signed grant agreements and project schedules for the sand bypassing and coastal monitoring programs. 	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Undertake community consultation on the draft Coastal Hazard Risk Management Adaptation Plan. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Finalise Coastal Hazard Risk Management Adaptation Plan. 			
Ocean Reef Foreshore Management Plan Develop a management plan for Ocean Reef Foreshore to guide the environmental management of the coastal foreshore area.	Environmental resilience Environmental leadership	Oct-Dec 19	<ul style="list-style-type: none"> Finalise draft Ocean Reef Foreshore Management Plan. Present draft Plan to Council seeking endorsement. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement Plan. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Sorrento Foreshore Management Plan Update the Implementation Plan for the Sorrento Foreshore Management Plan.	Environmental resilience Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Central Park Management Plan Update Implementation Plan for the Central Park Management Plan.	Environmental resilience Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Marmion Foreshore Management Plan Update the Implementation Plan for the Marmion Foreshore Management Plan.	Environmental resilience Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 			
Craigie Bushland Fauna Management Plan Undertake research and liaise with relevant stakeholders to inform the development of a plan to guide the current and future sustainable management	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Conduct research and liaise with relevant stakeholders to inform development of a Craigie Bushland Fauna Management Plan. 	The City liaised with the University of Western Australia and Murdoch University to explore research opportunities related to the quenda population and to inform the management of the quenda and other fauna at Craigie Bushland.		✓
		Oct-Dec 19				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.		Jan-Mar 20				
		Apr-Jun 20				
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	An annual review of progress in 2018/19 against the Pathogen Management Plan was completed and actions implemented in accordance with the Plan. Pathogen sampling was undertaken in Hillarys Beach Park. Ongoing monitoring for pathogens has taken place in the City's reserves during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Natural Area Management Plans and Key Performance Indicators <ul style="list-style-type: none"> Update and review Management Plans for the City's Natural Areas. Monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes. 	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Conduct an annual review of progress against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators and present an update to Elected Members. Develop and advertise a Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition. Commence review of the Hepburn Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition. 	The 2018/19 annual review of adopted Natural Area Management Plans has been completed. An update on the progress of the City's Natural Area Key Performance Indicators will be provided to Elected Members through the new State of the Environment Report in Quarter 2. The City advertised and appointed a consultant to undertake the Hepburn Heights Flora Survey and Vegetation Condition Assessment. Field work for the Flora Survey and Vegetation Condition Assessment was completed in September 2019.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Develop and advertise a Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Undertake review of the Hepburn Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition. 			
		Apr-Jun 20				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushfire Risk Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	Activities during the quarter included: <ul style="list-style-type: none"> Ongoing stakeholder liaison and collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES), the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife, University of WA, Murdoch University and the Water Corporation. Continued delivery of bushfire risk management updates on behalf of the City to the City of Wanneroo and City of Joondalup Local Emergency Management Committee (LEMC). Successful acquittal and completion of DFES Mitigation Activity Fund (MAF) – Emergency Services Levy (ESL) 2018/19 funding round; Completion of the 2018/19 annual review of the City's Bushfire Risk Management Plan 2018-2023 (BRMP); Completion of Phase 1 of the City's Hazard Reduction Grass Tree Burning Program community engagement plan, ending with a presentation and information session to the City's 15 Friends' Groups; Successful completion of the City's first hazard reduction grass tree burn within 0.54 hectares of Warwick Open Space Bushland; Scheduling of bushfire mitigation works on City owned and managed land for completion within 2019/20; Review of DFES Urban Bushland Response Plans; and Submission of the City's 2019/20 DFES Mitigation Activity Fund (MAF) – Emergency Services Levy Grant Funding Round 2 application. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct annual review of achievements from the Bushfire Risk Management Plan and provide a report to Elected Members. Implement actions from the Bushfire Risk Management Plan. 				
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 				
		Apr-Jun 20					
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions. (DBCA)	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the YICM Plan. 	City representatives met with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions to plan for the management of Yellagonga Regional Park in 2019/20. A number of ongoing actions from the YICM Plan were implemented including planning for ongoing revegetation projects. The City provided community education and promotional support to Greening Australia and the Friends of Yellagonga at their Lake Goollelal Celebration Day event which was held on 11 August 2019. An Expression of Interest was submitted for funding of projects within Yellagonga Regional Park as part of the Communities Environment Program.		✓	
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the YICM Plan. Present report to Elected Members on progress against the YICM Plan. 				
		Jan-Mar 20					

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Commence a review of the YICM Plan in partnership with the City of Wanneroo and DBCA to inform the development of the new YICM Plan. 			
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley Upgrade Moolanda Park including irrigation and infrastructure works in line with the Landscape Master Plan to implement principles of eco-zoning and hydro-zoning to increase water efficiency and install new park infrastructure.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Conduct community consultation. Analyse the results of the community consultation. 	Community consultation materials have been developed. The proposed works will be advertised for public comment in the next quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Present report to Council on the outcomes of the community consultation. Advertise the request for tender for landscaping and irrigation works and appoint contractor. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Advertise request for quotation for landscape works and appoint contractor. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan and present report to Elected Members. Implement actions from the City Water Plan. 	<ul style="list-style-type: none"> The City commenced the annual review achievements of 2018/19 against the City Water Plan, including key performance indicators, for inclusion in the new State of the Environment Report. Implementation actions from the City Water Plan included compiling information for the Waterwise Council reaccreditation and participation in the Water Sensitive Cities Ideas Workshop for Ocean Reef Marina. 	On Track	On Budget
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the City Water Plan. 			
		Apr-Jun 20				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
2019 State NRM and Coastal Conference Assist the Western Australian Landcare Network (WALN) in the delivery of the State NRM and Coastal Conference to be held in the City of Joondalup.	Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. 	City representatives participated on the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. Planning was undertaken for a City of Joondalup Urban Bushland and Wetland Tour to be included as part of the field trips offered during the Conference to showcase the City's local environment. A conference presentation on the City's 2018 Community Coastal Values Survey, including the City's approach to managing coastal vulnerability, was developed.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. Plan and deliver a field trip and presentation at the State NRM and Coastal Conference to showcase the City's local environment. 			
Waste Management Plan 2016-2021 Implement the City's Waste Management Plan to provide guidance on City Waste operations.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	Implementation actions continued, including the completion of the Household Waste Composition Audit which was undertaken in partnership with the Mindarie Regional Council.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
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Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.




COMMUNITY SAFETY





For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities Cultural development Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	A review of the 2018/19 Annual Review of the Community Development Plan 2015-2020 was undertaken. Implementation of actions from the Plan is ongoing.		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Commence preparation of new Community Development Plan. 			
		Apr-Jun 20				
Falkland Park Clubrooms, Kinross Extension Toilet/Change Rooms Undertake extension works to upgrade toilet and changeroom facilities.	Quality facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise tender and appoint building contractor. 	The tender was advertised and the building contractor appointed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Commence construction. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Continue construction. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Complete construction. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Percy Doyle Reserve - Sorrento Bowling Clubroom Refurbishment Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality facilities	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction was completed.		✓
Emerald Park Clubrooms Facility Refurbishment Refurbish existing facility with details to be determined during the consultation phase of the project for construction in 2020/21.	Quality facilities	Jan-Mar 20	<ul style="list-style-type: none"> Present report to Major Projects and Finance Committee and Council on the outcomes of community consultation. 			
Mildenhall Refurbishment Project Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise detailed design. 	Detailed design continued during the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise tender. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Appoint builder and commence construction. 			
Duncraig Community Centre Refurbishment Project Undertake major refurbishment works at Duncraig Community Centre as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise detailed design. 	Detailed design was finalised and the tender for building works was advertised.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Advertise tender and appoint builder. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Commence construction. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Complete construction. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ellersdale Park Clubroom Facility Refurbishment Refurbish and extend the existing clubroom facility for construction in 2020/21.	Quality facilities	Apr-Jun 20	<ul style="list-style-type: none"> Undertake detailed design. 	Detailed design commenced during the quarter.		✓
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020/21 - 2021/22.	Quality facilities	Jul-Sept 19	<ul style="list-style-type: none"> Present report to Council on the outcomes of community consultation. Submit Community Sport and Recreation Facilities Fund (CSRFF) Application. 	A report of the outcomes of the community consultation was presented to Council in the quarter. An application for a Community Sporting and Recreation Facilities Fund grant contribution for the project was submitted to Department of Local Government, Sport and Cultural Industries in the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Receive advice from the Department of Local Government, Sports and Cultural Industries on the outcome of the funding application. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of additional funding if required. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Works Operation Centre Extension (Joondalup Men's Shed) <ul style="list-style-type: none"> Undertake works to extend the Works Operation Centre in Craigie to enable the transfer of City operations from the City's Winton Road site to the Works Operation Centre. Undertake works at the City's vacated Winton Road site to accommodate the Joondalup Men's Shed at this location. 	Quality facilities Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender for building works at the Works Operation Centre. 	Detailed design was completed and the tender for building works advertised.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Appoint builder and commence construction of Works Operation Centre extension. Assist Joondalup Men's Shed to prepare a funding application for their relocation to the City's Winton Road site. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Continue building construction at the Works Operation Centre. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Continue building construction at the Works Operation Centre. Commence upgrade works at Winton Road (if required). Commence preparation of lease agreement with Joondalup Men's Shed. Commence preparation for relocation of Joondalup Men's Shed to Winton Road. 			
Duffy House Restoration Project Complete restoration works at Duffy House, Woodvale, and consider options to activate the site	Quality facilities Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Undertake restoration works at Duffy House, including the installation of power and water services to the site. 	Restoration works commenced during the quarter.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Present options to Elected Members for potential commercial and 			
		Jan-Mar 20				



Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	community activities to activate the site. • Progress project in line with direction provided by Council.			
Craigie Leisure Centre Refurbishment Refurbish existing facility including extension of the gymnasium and group fitness areas.	Quality facilities	Jul-Sept 19	• Present report to Elected Members on progress of the project.	A progress report on the project was presented to Elected Members in the quarter.		✓
		Oct-Dec 19	• Develop tender documentation and advertise tender for construction.			
		Jan-Mar 20	• Appoint contractor for construction.			
		Apr-Jun 20	• Commence construction.			
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Quality facilities Community spirit	Jul-Sept 19	• Conduct Edgewater Quarry Community Reference Group workshops as required. • Develop draft Concept Plan in consultation with Edgewater Quarry Community Reference Group.	• Draft preliminary concept plans and accompanying financial feasibility analyses were received and are being reviewed by the City. • The concept plans will be presented to the Edgewater Quarry Community Reference Group for considered in the next quarter.		✓
		Oct-Dec 19	• Seek Council endorsement of the draft Concept Plan for Edgewater quarry.			
		Jan-Mar 20	• Continue with investigations into the proposed sump conversion and road			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	reserve alignment on Joondalup Drive. • Progress the acquisition process of Crown land within Edgewater Quarry.			
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Quality facilities Community spirit	Jul-Sept 19	• Continue with community needs, commercial and planning analysis.	• The community needs, commercial and planning analysis was completed. • The consultant's draft report is expected during the next quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20	• Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members.			
		Apr-Jun 20	• Undertake actions in line with Council direction. • Seek Council indorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre.			
Heathridge Park Master Plan Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.	Quality facilities	Jul-Sept 19	• Continue a community needs assessment and feasibility study and other site investigations.	The City continued to progress a needs analysis and feasibility study.		
		Oct-Dec 19	• Present results of the community needs assessment and feasibility study to Elected Members.			
		Jan-Mar 20				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake actions in line with direction from Elected Members. 			
Woodvale Library and Community Hub Investigate options to optimise City and community benefits.	Quality facilities Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Continue a community needs assessment and feasibility study and other site investigations. Present the results of the community needs assessment and feasibility study to Elected Members. 	<ul style="list-style-type: none"> A Project Status Report was presented to the Major Projects and Finance Committee in July 2019. A needs assessment and feasibility study commenced in August 2019. Stakeholder engagement was undertaken. 		
		Oct-Dec 19				
		Jan-Mar 20	<ul style="list-style-type: none"> Undertake actions in line with direction from Elected Members. 			
		Apr-Jun 20				
		Community Funding Program Assist eligible community-based organisations to conduct projects, events and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories: <ul style="list-style-type: none"> Environmental Development Community Services Culture and Arts Development. 	Cultural development Community spirit	Oct-Dec 19	<ul style="list-style-type: none"> Present review of Community Funding Program to Elected Members. Conduct Round 1 Funding Program. 	
Apr-Jun 20	<ul style="list-style-type: none"> Conduct Round 2 Funding Program. 					

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cultural Plan 2020-2025 Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup 2022</i> .	Cultural development Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to undertake targeted consultation and assist with development of the Cultural Plan. Undertake targeted stakeholder consultation. Conduct meeting of Strategic Community Reference Group to provide input into the development of a Cultural Plan. 	Request for quotes were sought in July and a preferred consultant was appointed in August 2019. A Strategic Community Reference Group workshop was held on 22 August 2019 to gain input into the development of a Cultural Plan.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Complete targeted stakeholder consultation. Review findings from the consultation to inform the development of the draft Cultural Plan. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Commence development of draft Cultural Plan. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Present the draft Cultural Plan to Council seeking endorsement to advertise for public comment. Present the draft updated Cultural Plan to Council seeking endorsement. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cultural Events Program Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> • NAIDOC Week Celebrations • Sunday Serenades • Twilight Markets • Little Feet Festival • Music in the Park • Spring Markets • Joondalup Festival • Valentine's Concert • Urban Couture. 	Cultural development Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Deliver events in accordance with the City's Program. 	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> • NAIDOC Week 2019 from 1 to 30 July 2019; • Three Sunday Serenades concerts; and • Commencement of the Spring Markets with the remaining three markets to take place in the next quarter. 	On Track	On Budget
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Public Art Projects Commission new public art projects at City locations that contribute to a sense of place, local identity and make art accessible for the community.	Cultural development Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Commission art projects as required. 	No public art was commissioned in this quarter.	On Track	On Budget
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> • Community Art Exhibition • NAIDOC Art Exhibition • City of Joondalup Invitation Art Prize • Inside Out Billboard Project • Artist in Residence Program • Arts in Focus • Arts Development Scheme. 	Cultural development Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Deliver activities in line with the City's program. 	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> • NAIDOC Art Exhibition held during July 2019; • Detailed Concept Response received from Dr Pynor for commissioned work for the Art Collection as a result of her residency in 2018; and • Arts in Focus Exhibition by Lesley Anne Whitham Exhibition Life Lessons opened on 6 September 2019 with overall exhibition attendance of 250 people. 	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Access and Inclusion Plan 2018-2021 Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Implement Access and Inclusion Plan 2018-2021. 	The 2018/19 report to the Department of Communities on the City's Access and Inclusion Plan was submitted on 1 July 2019.	On Track	On Track
		Oct-Dec 19				
		Jan-Mar 20				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
people with disabilities and their families and carers.		Apr-Jun 20	<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. Present report to the Disability Services Commission on progress of actions against the Access and Inclusion Plan. 			
Community Programs and Initiatives Deliver an annual program of community-based initiatives to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> Communities <i>in-focus</i> workshops Meet-Your-Neighbour Disability Awareness Week. 		Jul-Sept 19	<ul style="list-style-type: none"> Deliver program and events in accordance with the City's program. 	Programs and events delivered during the quarter included: <ul style="list-style-type: none"> Homelessness Awareness Community Workshop and photographic exhibition held on 5 August. Communities <i>in-focus</i> workshop on Community Leadership facilitated by Tim Muirhead held on 25 September. Commencement of the Meet-Your-Neighbour program promotion in September. 		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				



Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none"> School Holiday Program Summer Sessions Youth Leadership Forum BMX, Skate and Scooter events Defeat the Beat National Youth Week RYDE Youth Driver Program. 	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Deliver events and activities in accordance with the City's program. 	Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> The July Youth Holiday Program; Youth Leadership Forum with focus on Place-Making on 20 August; and Further research in seeking a free vehicle for the RYDE program. 	On Track	On Budget
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Lifelong Learning and Culture Deliver a program of library events and activities such as: <ul style="list-style-type: none"> Children's Book Week School Holiday Program Library and Information Week Adult and Senior Activities and Programs. 	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Deliver events and activities in accordance with the City's program. 	Events and activities delivered included: <ul style="list-style-type: none"> Children's Book Week; July School Holiday Program; Meet the Author Events; Story Time; Toddler Time; Live and Learn events; and CoderDojo and Technology Training. 	On Track	On Budget
		Oct-Dec 19				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20				
		Apr-Jun 20				
BMX, Skate and Youth Outdoor Recreation Strategy Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Finalise the draft BMX, Skate and Youth Outdoor Recreation Strategy. Present report to Council seeking endorsement of the draft Strategy. 	Development of the draft Strategy continued in the quarter.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Age Friendly Communities Plan Finalise an Age Friendly Communities Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement Age Friendly Communities Joondalup Plan. 	Implementation activities included: <ul style="list-style-type: none"> Finalisation of a video in July highlighting how businesses can implement age-friendly practices; and The delivery of a Dementia Awareness Workshop with guest speaker Michael Verde held on 8 August. 		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20	<ul style="list-style-type: none"> Implement Age Friendly Communities Joondalup Plan. Present report to Elected Members on progress of the Age Friendly Communities Plan. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Homelessness Plan Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.		Jul-Sept 19	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. 	The City continued to work with the City of Wanneroo and Joondalup Wanneroo Ending Homelessness Group to implement the Plan.		
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. Present report to Elected Members on progress against the Regional Homelessness Plan. 			
Community Social Needs Assessment Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community spirit	Oct-Dec 19	<ul style="list-style-type: none"> Present Elected Members with information on the proposed Community Social Needs Assessment. Develop consultant brief. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise request for quotation and appoint consultant. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Commence project. 			



Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Reconciliation Action Plan (RAP) Develop a Reflect level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Finalise the RAP Terms of Reference and Membership of the Reference Group and seek Council endorsement. Develop consultant brief, advertise a request for quotation and appoint consultant. Commence development of the RAP. 	At its September meeting, Council endorsed: <ul style="list-style-type: none"> The establishment of a RAP Community Reference Group; Terms of Reference of the Group; and Up to eight community members and four organisational members to form the RAP Reference Group. A Nomination Form and Frequently Asked Questions has been developed for the advertising of an Expression of Interest for membership of the RAP Community Reference Group and for the Request for Quotation for the appointment of a consultant.		✓
		Oct-Dec 19				
		Jan-Mar 20				
		Apr-Jun 20				
Community Wellbeing Survey Develop and conduct a biennial Community Wellbeing Survey to measure community perceptions of overall health, wellbeing and safety.	Community safety Community spirit	Jan-Mar 20	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for delivery of the Community Wellbeing Survey and appoint consultant. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct market research. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Safety and Crime Prevention Plan Contribute to community safety programs and services in the City in line with the Community 2014-2018 Safety and Crime Prevention Plan and commence development of new 2019-2023 Community Safety Plan.	Community Safety Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Present progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. 	Actions from the current Community Crime and Community Safety Plan continue to be undertaken. Development of a new approach to community safety and crime prevention as part of the development of the new Community Safety Group continued. A progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan will be presented in quarter 2 of 2019/20.		✓
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. Present draft Community Safety Plan to Elected Members. 			
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Present draft 2019-2023 Community Safety Plan to Council seeking endorsement. 			
		Apr-Jun 20	<ul style="list-style-type: none"> Implement new 2019-2023 Community Safety Plan. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<p>Civic Ceremonies</p> <p>The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City.</p> <p>The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as:</p> <ul style="list-style-type: none"> • Remembrance Day Memorial Service • ANZAC Day Dawn Service 	Community spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Conduct regular Citizenship Ceremonies. • Deliver Planned functions and ceremonies. 	<p>The City held 3 citizenship ceremonies during the quarter at which 251 local residents became Australian citizens.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> • NAIDOC Week Launch; • Freeman of the City; • Ratepayers Association Appreciation Reception; and • Club Recognition Policy 5.6 Reception. 			
		Oct-Dec 19					
		Jan-Mar 20					
		Apr-Jun 20					



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