

Corporate Business Plan

2019/20 Progress Report



APRIL TO JUNE 2020

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Introduction

The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently-available information

Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing



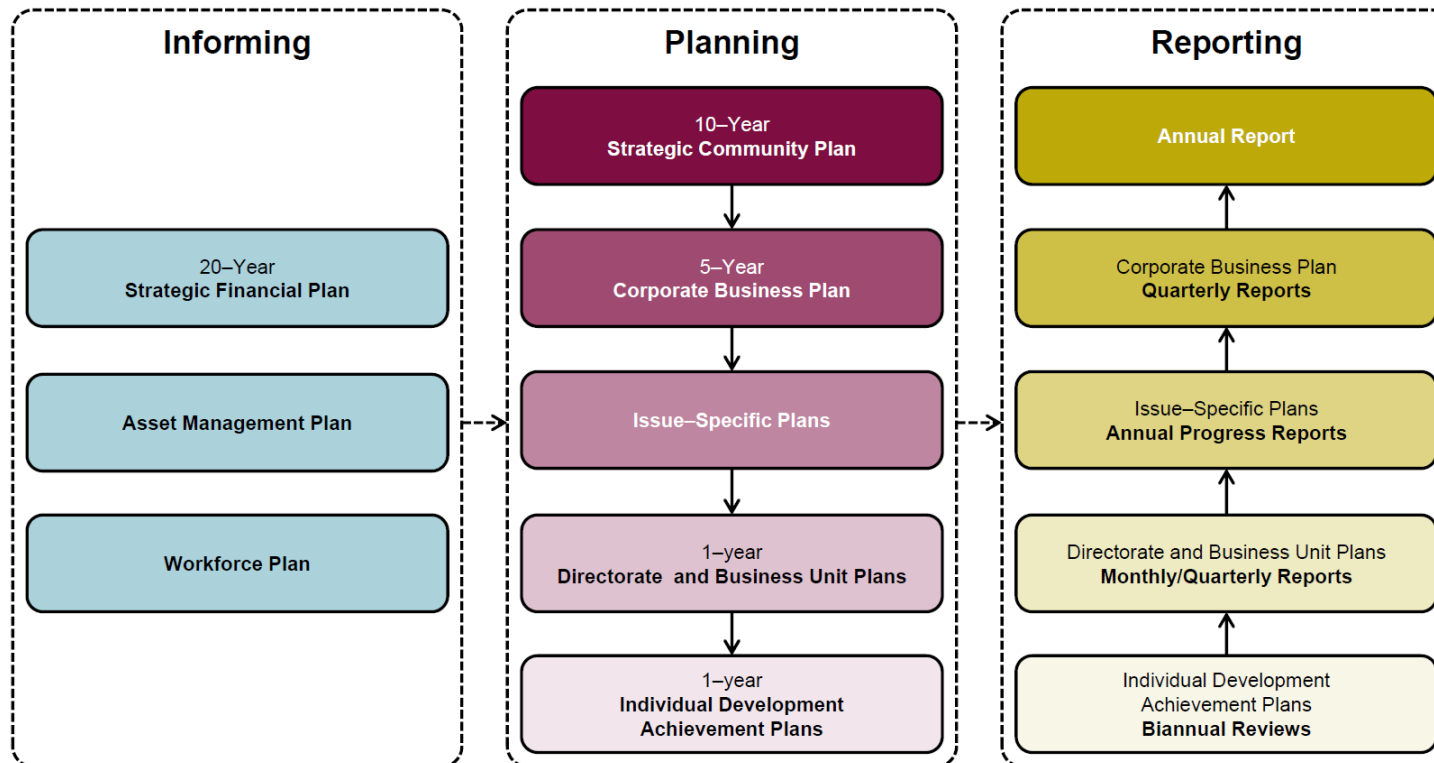
Corporate Business Plan

2019/20 – 2023/24



Integrated Planning and Reporting Framework

The *Corporate Business Plan* and the *Corporate Business Plan Quarterly Report* form part of the City's *Integrated Planning and Reporting Framework*. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of *Corporate Business Plan* and *Corporate Business Plan Quarterly Report* within this planning and reporting hierarchy.



Strategic Community Plan 2012-2022

The *Strategic Community Plan 2012-2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders. The plan aims to be transformational by driving a bold vision that will continue to build high standards of livability for the community.

A major review of *Joondalup 2022* was undertaken in 2017/18 to assess its structure and relevance in line with the City's vision and priorities and community aspirations, and was also modified to reflect completion of transformational projects and the inclusion of new endorsed projects. The revised plan was endorsed by Council in April 2018.

The plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision, as illustrated below. **The City's Corporate Business Plan aligns all projects, activities and services against the direction provided within the Strategic Community Plan 2012-2022.**

Vision:

“A global City:
bold, creative
and prosperous”

Governance and Leadership

- Effective Representation
- Corporate Capacity
- Active Democracy
- Strong Leadership

Financial Sustainability

- Financial Diversity
- Major Project Delivery
- Effective Management

Quality Urban Environment

- Quality Built Outcomes
- Integrated Spaces
- Quality Open Spaces
- City Centre Development

Economic Prosperity Vibrancy and Growth

- CBD of the North
- Activity Centre Development
- Destination City
- Regional Collaboration
- Business Capacity

The Natural Environment

- Environmental Resilience
- Community Involvement
- Accessible Environments
- Environmental Leadership

Community Wellbeing

- Quality Facilities
- Cultural Development
- Community Spirit
- Community Safety

Quarter Highlights

Governance and Leadership

Governance Framework Review

Council endorsed the City's updated Governance Framework at its meeting of 19 May 2020. The Framework was reviewed and updated to reflect current operational practices and the legal framework in which all local governments throughout Western Australia operate. The updates also reflect the increasing need for accountability and good governance which is critical for ensuring that:

- The City meets legal and ethical compliance;
- Decisions are made in the interests of stakeholders and the broader community; and
- The City behaves as a good corporate citizen.

The Governance Framework provides guidelines for the Elected Members and City Officers and communicates to the community the governance arrangements in place.

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Scott Park, Hillarys - Playspace Renewal
- Forrest Park, Padbury - Playspace Renewal
- Lexcen Park, Ocean Reef - Playspace Renewal
- Whitford Nodes South - Playspace Renewal
- Macaulay Park, Duncraig - Park Amenity Upgrade

Natural Areas

- Coastal information signs installed at Iluka, Ocean Reef and Burns Beach Foreshore
- 1.2km of asphalt pedestrian paths laid in Warwick Bushland

New or upgraded irrigation infrastructure in parks

- Warwick Open Space – secondary bore
- Huntingdale Park, Connolly – irrigation renewals.

New Paths Program:

- Tallow Ramble, Edgewater
- Talling Heights, Woodvale
- Huxleys Trail, Burns Beach
- Bernedale Way, Duncraig

Blackspot Program road upgrades:

- No upgrades this quarter

Road preservation and resurfacing:

- Roxburgh Circle/Laidon Way roundabout, Kinross
- Kennedy Way, Padbury
- Pierre Place, Padbury
- Redondo Court, Iluka
- Goollellal Drive/Hocking Road intersection, Kingsley
- Dampier Avenue/Mullaloo Drive roundabout, Hillarys
- Banks Avenue/shopping entry roundabout, Hillarys
- Firth Court, Duncraig

- Walter Padbury Boulevard, Padbury – bore renewal.
- Bridgewater Park, Kallaroo – cabinet renewal.

Stormwater drainage upgrades:

- Beachside Drive, Burns Beach – Drainage Improvements
- Princeville Tor, Connolly – Catchment Gross Pollutant Traps
- Duffy Terrace, Woodvale – Catchment Improvements

Parking Facilities Program:

- Oceanside Promenade, Mullaloo – West View Car Park Upgrade

Local Traffic Management Program:

- Marmion Avenue, Kinross – Signalised Pedestrian Crossing
- Chessell Drive, Duncraig – Road Improvements

Paths Replacement Program

- Beach Road Shared Path - Warwick Train Station to Erindale Road
- Hepburn Avenue Shared Path
- Whitfords Avenue Shared Path
- Collier Pass/Elcar Lane Shared Path

- Tipuana Place, Edgewater
- Magnolia Mews, Edgewater
- Reflection Close, Edgewater
- Quarry Ramble, Edgewater
- Toona Gardens, Edgewater
- Emden Lane, Currambine
- Albury Lane, Currambine
- Yorkshire Grove, Currambine
- Kooringa Place/Alliance Court roundabout, Currambine
- Bergalia Mews/Lapwing Rise roundabout, Currambine
- Fairway Circle, Olympic Way to St Michaels Avenue, Currambine
- Caridean Street/Poseidon Road roundabout, Heathridge
- Endeavour Road/Bunnings roundabout, Hillarys
- Glengarry Drive/Guron Road roundabout, Duncraig
- Barridale Drive between #110 Glenfield Way, Kingsley

Building Capital Works:

- Falkland Park Clubroom Extension, Kinross

Quality Urban Environment

Amendment No 1 to Local Planning Scheme No 3

On 4 June 2020, the Minister for Planning granted approval to Amendment No 1 to Local Planning Scheme No 3.

The amendment rezones a portion of Lot 1 (16) Sunlander Drive, Currabine, from 'Residential' to 'Commercial' and 'Mixed Use'. The rezoning will allow for the creation of a new neighbourhood centre necessary to support the development of aged care accommodation on the site and providing for the daily and weekly household shopping and other personal needs of the surrounding local community.

Connolly Apartment Development

The Metro North-West Development Assessment Panel approved a \$6 million development application to redevelop 3 Glenelg Place, Connolly. The proposed four-storey apartment block will include 27 units and a community outdoor area. The development will assist in meeting the State Government's infill development targets.

Economic Prosperity, Vibrancy and Growth

Support for Local Businesses During COVID -19

The City has supported local businesses during the COVID-19 through its business engagement program. Activities included two live-stream Q & A Sessions with the Small Business Development Corporation and Destination Perth.

A Reduce Red Tape Campaign resulted from the City's engagement with the Joondalup Business Association and members of the business community. The results included the implementation of buy local promotional campaigns to promote local business opportunities including:

- Support local with #TakeawayForWA Campaign
- Promoting local accommodation providers which offer self-isolation options for the community; and
- Keep moving Joondalup.

The City also established 45 x 15-minute takeaway parking bays within the City Centre allowing 15-minute free parking zones for visitors to access food from cafes, restaurants and food outlets. The parking bays were supported by local businesses and helping them to continue to trading in difficult circumstances.

Business Forum - Emerge Stronger

A Business Forum, entitled *The State of the Economy*, was live-streamed via Zoom on Thursday 25 June 2020. With a focus on economic recovery, speaker and City Economist-in-Residence, Mark Wallace, provided insights on the impact of COVID-19 on the local community.

There were 75 participants from the business community who joined the event and were able to submit questions, share comments and vote in live polls during an expert panel discussion which explored the region's economic recovery. The focus was on Emerging Stronger.

Joondalup Business Catalogue

The City has launched the Joondalup Business Catalogue, an online platform to promote, connect and grow local businesses and services. The platform is linked to the City's website and enables people to:

- Promote their business with a free listing, showcase their products and services;
- Connect to business opportunities posted by individuals, businesses, not-for-profits and government agencies and pursue the relevant opportunities;
- Identify opportunities to grow their business by accessing the business diagnostic tool developed to provide a tangible view of current performance and recommendations to move forward.

The Joondalup Business Catalogue was launched during a Business Forum on Thursday 25 June 2020.

Ocean Reef Marina Development

Approval was provided by the Metro North-West Joint Development Assessment Panel on 24 April 2020 to construct two breakwaters at Ocean Reef Marina. The breakwaters form a major part of the construction component of the project and the construction will provide economic opportunities and jobs for the local area. The construction also marks a major milestone for the Ocean Reef Marina Development.

Think Green Living Guide

The City's Think Green Living Guide was published on the City's website during the quarter. The Guide encourages residents to take practical steps to minimise their environmental impact in their homes through reducing energy and water use, waste production and greenhouse gas emissions, which also bring the added benefit of saving money. The Guide also provides tips on protecting your local natural environment.

Hepburn Heights Conservation Area Management Plan

The Hepburn Heights Conservation Area Management Plan was reviewed following five years of implementation and updated for a further five years, in consultation with the Friends of Hepburn and Pinnaroo Bushland Inc. The Plan outlines a framework for the environmental management of the conservation area. Updates to the Plan were informed by a Flora Survey and Vegetation Condition Assessment and includes updated management actions to address the key environmental threats at Hepburn Heights.

Yellagonga Regional Park Regional Park Revegetation

Approximately 3,800 seedlings were planted within existing and new revegetation sites at Yellagonga Regional Park in collaboration with the City of Wanneroo, the Department of Biodiversity, Conservation and Attractions and local Friends' groups. The project was funded through the Federal Communities Environment Program. Revegetation of critical sites within Yellagonga Regional Park contributes towards the ongoing conservation of local native flora and native biodiversity.

Community Wellbeing

Emerge Stronger Programs

Unable to deliver services in the usual way, the City created a range of Emerge Stronger Initiatives to keep the community connected and to maintain some continuity. These included a range of activities which were promoted on the City's website, social media and print media. These included:

- Clubs *in-focus* Club Development activities such as an online financial support workshop, member engagement/retention online workshop, and the development of a Coronavirus Sustainability Checklist.
- A Digital Helpline established by the City's Libraries, Click and Collect for library resources and new and modified library programming online for children and adults.
- A range of new and modified programming online implemented for the City's youth programs, including "Virtuart" (remote art classes), Digital-Drop in Centres for Anchors and Edge Youth Centres, and Freestyle Edge (hip hop dance) and Music Edge online.
- Assistance offered by the City for people to get access to community support services for people experiencing hardship.
- Promotion of the need for new community volunteers, particularly as a number of older regular volunteers had to withdraw from their volunteering commitments, and delivered Communities *in-focus* workshops online. Volunteer Week 2020 showcased stories of three volunteers online.
- *Arts in Isolation* workshops delivered online by local artists for families, parents and adults from their homes. Ten local artists were commissioned to create 40 online resources including masterclasses, performances and workshops in writing, dance, theatre, singing, circus and visual arts.
- A Virtual Mayoral Round Table hosted by the Mayors of Joondalup and Wanneroo on 16 April. Representatives from key agencies were invited to discuss the needs of their sectors, including youth, early years, disability, homelessness, older people, and general support services.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP




For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Governance and Leadership – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter	Jul-Sept 19	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • City of Joondalup Volunteer Survey; • Community Facilities Customer Satisfaction Survey; • Customer Experience Survey; • Draft Revised Greenwood Local Development Plan; • Invitation Art Prize Feedback Form; • Local Government and Public Property Amendment Local Law 2019; and • Youth Forum Feedback Form. 		
	Oct-Dec 19	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Cultural Plan Community Survey; • Draft New Development Standards for Housing Opportunity Areas; • Draft Planning Consultation Local Planning Policy; • Invitation Art Prize Feedback; • Joondalup Business Sundowner Feedback; • Moolanda Park – Landscape Master Plan Consultation; • North Metropolitan TAFE Partnership GATE Program Feedback Form; • Redevelopment of Key West Automated Toilet; • Spring Markets Stallholder Feedback Survey; and • Twilight Markets Stallholder Feedback. 		
	Jan-Mar 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Burns Beach Structure Plan Amendment; • Business Forum Exhibitor Feedback Survey; 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Business Forum Feedback Form; • Cultural Plan Workshops; • Draft New Development Standards for Housing Opportunity Areas; • Draft Planning Consultation Local Planning Policy; • Facility Hire Feedback Form; • Joondalup Business Sundowner Feedback Form; • Moolanda Park Landscape Master Plan; • Music in the Park 2020 Feedback Form; • North Metropolitan TAFE GATE Program feedback; • Redevelopment of Key West Automated Toilet Consultation; • Skate Park Festival Series 2020 Feedback Form; • Small Business Cyber Breakfast Feedback Form; • Sunday Serenades Feedback Form; • Twilight Markets Stallholder Feedback Form; and • Valentine's Concert 2020 Feedback Form. 		
	Apr-Jun 20	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> • Clubs <i>in-focus</i> Program Annual Survey; • Community Choral Project 2020 Participant Feedback Form; • Facility Hire Feedback Form; • Mirror Park Sports Floodlighting Upgrade; • MacDonald Park Sports Floodlighting Upgrade; • Park and Facility Hire Annual Feedback Form; and • Development Application and Building Permit Customer Service Survey. 		✓
Policy Development and Review Report on the development of new policies and review of existing policies	Jul-Sept 19	<p>At its meeting held on 20 August 2019, Council endorsed the following policies:</p> <ul style="list-style-type: none"> • Community Consultation Policy (formerly Community Consultation and Engagement Policy) • Records Management Policy • Disposal of Minor Surplus Assets Policy <p>Council also resolved on 20 August 2019 to advertise the draft Planning Consultation Policy.</p>		
	Oct-Dec 19	No Policy Committee meetings were scheduled or held in this quarter.		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 20	At its meeting held on 17 March 2020, Council endorsed the following policy following public advertising: <ul style="list-style-type: none"> • Draft Planning Consultation Policy. 		
	Apr-Jun 20	At its meeting held on 19 May 2020, Council endorsed the following policy: <ul style="list-style-type: none"> • Attendance at Events Policy Council also endorsed the following updated policies: <ul style="list-style-type: none"> • Elected Members Communications Policy • Purchasing Policy Council also resolved on 19 May 2020 to advertise the draft Revised Alfresco Activities Local Planning Policy. Consideration following public consultation which will take place in 2020/21.		✓
Local Laws Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 19	At its meeting held on 20 August 2019, Council approved the <i>Local Government and Public Property Amendment Local Law 2019</i> for the purposes of public comment.		
	Oct-Dec 19	At its meeting held on 19 November 2019, the <i>Local Government and Public Property Amendment Local Law 2019</i> was adopted by Council and came into effect during the quarter.		
	Jan-Mar 20	No local law reviews or amendments were progressed during the quarter.		
	Apr-Jun 20	No local law reviews or amendments were progressed during the quarter.		✓
Publications Print and distribute community newsletters.	Jul-Sept 19	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • City News Budget edition distributed to all City ratepayers with the annual rates notice; • Arts and Cultural Guide 2019/20 distributed through key contact points within the City; • The City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and • The City's What's On calendar of events published at the beginning of each month in the Community Newspapers. 		
	Oct-Dec 19	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • City News Summer edition published and distributed to all households within the City; • Libraries Summer Events and Program Booklet published and available for collection at all City libraries and the customer service centre; • Economic Development Profile booklet published and distributed at a Business Sundowner in December; 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> The City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and The City's What's On calendar of events published at the beginning of each month in the Community Newspapers. 		
	Jan-Mar 20	<p>The following publications were distributed during the quarter:</p> <ul style="list-style-type: none"> City News Summer edition published and distributed to all households within the City; Joondalup Festival flyer; E-Waste DL flyer; Charity Clothing DL flyer; The City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and The City's What's On calendar of events published at the beginning of each month in the Community Newspapers. 		
	Apr-Jun 20	<p>The following publications were distributed during the quarter:</p> <ul style="list-style-type: none"> Bulk green waste collection notice distributed to residents in Warwick; and The City's full-page Joondalup Voice published every fortnight in the Community Newspapers. <p>The City's What's On calendar of events was not published during this period as a number of events were cancelled due to the COVID-19 pandemic.</p>		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<p>Electronic communication Publish electronic newsletters and documents on City activities.</p> <p>Report significant community engagement activities and social media statistics.</p>	Jul-Sept 19	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following reaching almost 50,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • 36,589 Facebook followers; • 4,174 Instagram followers; • 3,601 LinkedIn followers; • 3,441 Twitter followers; • 157 YouTube subscribers. <p>Significant community engagement on social media was undertaken during quarter, including posts regarding:</p> <ul style="list-style-type: none"> • The closure of Whitford Customer Service Centre which was viewed by almost 14,000 people. • Weekly Facebook and Twitter updates on green waste collection locations. Advertising on social media replaced local newspaper advertising which has led to a cost saving for the City. • News of the proposed closure of Whitfords Nodes Park for construction of the new Health and Wellbeing Hub in August which was viewed by more than 15,000 people. • Updates on the opening of the Elcar Park fenced dog exercise area. A Facebook post on 9 August was viewed by 16,770 people and generated 60 comments. A second post on 21 August reached 13,000 people and generated a further 80 comments. • The environmental approval for the Ocean Reef Marina which was a shared Facebook post from the Joondalup Times and the City. This was viewed by more than 15,000 people, generated more than 100 comments and around 2,500 engagements. • A Channel 9 Destination WA story on the City's coastline posted on social media platforms. • A video uploaded to the City's LinkedIn page which showcased the City's June Business Forum at which the featured keynote speaker was Premier Mark McGowan. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 19	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. <p>The City was active on social media this quarter with the City's online following reaching almost 50,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • 37,084 Facebook likers; • 3,475 Twitter followers; • 3,831 LinkedIn followers; • 4,487 Instagram followers; and • 166 YouTube subscribers. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • Whitfords Nodes Beach Park playspace open (boosted) – 78k reach, 938 likes/loves, 876 comments, 112 shares. • International Day of People with disability gallery (boosted) – 44k reach, 320 likes/loves, 13 comments, 18 shares. • Community consultation on the Mullaloo Beach toilet block – reach of almost 20k, 43 reactions, 125 comments, 24 shares. • Advice on Christmas/New Year waste services – 18k reach, 56 likes, 43 comments, 38 shares. • Housing Opportunity Areas – 18k reach, 98 reactions, 34 likes, 29 comments, 31 shares. 		
	Jan-Mar 20	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online <p>The City was active on social media this quarter with the City's online following reaching more than 50,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • 37,600 Facebook likers; • 3,546 Twitter followers; • 4,200 LinkedIn followers; • 4,476 Instagram followers; and • 179 YouTube subscribers. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • Valentine's Concert • Joondalup Festival • Event cancellations due to COVID-19 • Library, Leisure Centre and community building closures • Community facility closures including skate parks and restrictions on playgrounds • Mayor's video message. 		
	Apr-Jun 20	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> • Joondalup Voice; • Libraries Online; • Leisure Online; • Art in Focus; • Business Online; • School Connections; • Clubs in Focus; • Y-Lounge; and • Environmental News Online. 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<p>The City was active on social media this quarter with the City's online following reaching more than 51,000 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • 37,843 Facebook likers; • 3,558 Twitter followers; • 4,450 LinkedIn followers; • 4,944 Instagram followers; and • 227 YouTube subscribers. <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • The commissioning by the City of a special 2020 ANZAC video tribute which had more than 55,000 views. • A social media video on the parameters for the 2020/21 Budget which was viewed by more than 15,400 people on Facebook and also used on LinkedIn. • COVID-19 closures of play spaces and other social distancing measures ahead of the Easter long weekend had a reach of more than 27,000 and generated significant engagement. • A Facebook post about the new COVID-19 clinic at Neil Hawkins Park which had a reach of 42,000 views, 5,673 engagements, 106 comments and 169 shares. • A Facebook video about Stage 2 of the Hillarys Health and Wellbeing Hub which went to more than 13,500 people with 94 comments, 25 shares and 150 reactions. • A storytime session, ordinarily conducted in the City's four libraries, which was aired on Facebook Live for the first time. <p>Information about the City's response to Phase 3 easing of COVID-19 restrictions reached more than 10,000 on Facebook, had 57 reactions, 26 comments and 6 shares.</p>		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
External Partnerships Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 19	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Joondalup Headspace Consortium. • Local Government Professionals Better Practice Program – Managing the Challenges of the 2019 Local Government Elections. • Joondalup Learning Precinct. • StudyPerth Briefing. • North Metropolitan TAFE (Community Development Diploma). • WALGA – Community Industry Reference Group. • Ocean Reef Marina Government Steering Committee meeting. • Local Government Chief Officers’ Group meeting, Broken Hill. • Mindarie Regional Council Ordinary meeting. • Mindarie Regional Council Strategy Workshop. • Tamala Park Regional Council CEOs meeting. • Tamala Park Regional Council meeting. • Hillarys Boat Harbour Forum. • State NRM and Coastal Conference Organising Committee. 		
	Oct-Dec 19	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Local Government Professionals – Community Development Network. • Local Government Professionals – Young Professionals Network. • Local Government Professionals – Annual State Conference, Gala Dinner and Awards Night. • WALGA – Community Industry Reference Group. • Department of Local Government Sport and Cultural Industries – Roundtable Forum on the Australian National Development Index (ANDI). • Federal and State Government, Cities of Joondalup and Wanneroo – Roundtable on Homelessness. • Mindarie Regional Council Special Council meeting. • Ocean Reef Marina Government Steering Committee meeting. • Tamala Park Regional Council CEOs meeting. • Tamala Park Regional Council meeting. • Tamala Park Regional Council Special Council meeting. • WALGA North Zone meeting. • Local Emergency Management Committee – Joondalup and Wanneroo. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • North Metropolitan Regional Recreation Advisory Group. • Metropolitan Area Recreation Advisory Group. 		
	Jan-Mar 20	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Mindarie Regional Council Ordinary Council meeting. • Planning meeting for Local Government Chief Executive Officers Group meeting to be held at Joondalup/Swan/Wanneroo in July 2020. • Ocean Reef Marina Government Steering Committee meeting. • Tamala Park Regional Council CEOs meeting. • Tamala Park Regional Council meeting. • WALGA President's Farewell Cocktail Event. • Local Government Professionals Learnings from Australian Local Government Performance Excellence Program. • WALGA COVID-19 briefings. 		
	Apr-Jun 20	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • COVID-19 Sport and Recreation Working Group. • Local Government Professionals Board meeting. • Metropolitan Operational Area Support Group briefings. • Mindarie Regional Council CEO meeting. • Mindarie Regional Council meeting. • Mindarie Regional Council Special Council meeting. • Ocean Reef Marina Government Steering Committee meeting. • Tamala Park Regional Council CEO meeting. • Tamala Park Regional Council meeting. • WALGA COVID-19 briefings. • WALGA North Zone meetings. • WALGA State Emergency Welfare Plan briefing. 		✓




Governance and Leadership – Services and Programs



Service/Program	Quarter	Comments	Project Status	Budget Status
Submissions to State and Federal Government Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 19	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Climate Health WA Inquiry – Department of Health. • Discussion paper on 'Air-handling and water systems in commercial building review' – Department of Health. • Discussion paper on 'Management of public health risks related to offensive trades review' – Department of Health. • Discussion paper on 'A new regulatory framework for drinking water in Western Australia' – Department of Health. • Legislative Council Select Committee Inquiry into Western Australian Local Government – Parliament of WA. • Directions paper for the 10-year strategy on homelessness by Department of Communities – WALGA. 		
	Oct-Dec 19	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Climate Change in WA Issues Paper – Department of Water and Environmental Regulation. • Discussion paper on 'Managing housing risks in WA' – Department of Health. • Discussion paper on 'Managing public health risks associated with pesticides in Western Australia' – Department of Health. • Draft submission on the Department of Water and Environmental Regulation Climate Change in WA Issues Paper – Western Australian Local Government Authority. • Mandatory Code of Conduct – Department of Local Government, Sport and Cultural Industries. • Public Consultation for proposed reforms to the building approval process for single residential buildings in Western Australia – Department of Mines, Industry Regulations and Safety. • Standards and Guidelines for Local Government CEO Recruitment and Selection, Performance and Termination – Department of Local Government, Sport and Cultural Industries. • Revised state Planning Policy 3.6 – Infrastructure Contributions – Department of Planning, Lands and Heritage. • State Planning Policy 7.2 – Precinct Design – Department of Planning, Lands and Heritage. 		
	Jan-Mar 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> • Draft Position Statement on Residential Aged Care – WA Planning Commission. • Discussion Paper on the Planning and Development Community Titles Act 2018 – WA Planning Commission. • Development of a WA Aboriginal Empowerment Strategy – Department of Premier and Cabinet. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Apr-Jun 20	<p>The City prepared submissions on State and Federal Government strategic policy matters including:</p> <ul style="list-style-type: none"> • Consultation for proposed reforms to the building approval process for commercial buildings in Western Australia – Department of Mines, Industry Regulations and Safety. • Hillarys Activation Master Plan – Hillarys Boat Harbour. • Impact Statement Survey – Department of Health. 		✓

Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Promote candidate information sessions and promote diversity in candidate nomination. Conduct candidate information sessions. 	During the quarter, candidate information sessions were promoted on the City's website, social medial platforms, newspaper advertisements and public notices at City of Joondalup facilities. Candidate Information Sessions were held on 29 July 2019 and 12 August 2019.		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct candidate survey following elections. 	A candidate survey was conducted during the quarter.		✓
Coordination of Elections Coordinate Local Government Ordinary Elections in line with legislation every two years.	Effective Representation	Oct-Dec 19	<ul style="list-style-type: none"> Conduct election in line with legislative requirements. Conduct Swearing-In Ceremony. Elect the Deputy Mayor. 	<ul style="list-style-type: none"> The Local Government election was conducted on 19 October 2019, resulting in two new Councillors being elected. A Swearing-In Ceremony and election of Deputy Mayor was conducted on 22 October 2019. 		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Induction Program Undertake an Elected Member Induction Program following each Local Government Ordinary Election to introduce Elected Members to local government and provide information on their roles and responsibilities.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Develop Induction Program. 	The Elected Member Induction Program was developed during the quarter.		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Induction Program. 	The Elected Member Induction Program was conducted during the quarter.		✓
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective Representation	Jul-Sept 19	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Training and development opportunities were offered and to Elected Members and processed during the quarter.		
		Oct-Dec 19		Training and development opportunities were offered to Elected Members and processed during the quarter.		
		Jan-Mar 20		Training and development opportunities were offered to Elected Members and processed during the quarter.		
		Apr-Jun 20		Due to the COVID-19 Pandemic, training and development opportunities for Elected Members were restricted, however some Elected Members enrolled in WALGA's online Elected Member essential training sessions.		✓
Elected Member Strategic Development Session Conduct biennial strategic development sessions to inform and guide leadership and strategic decision-making.	Effective Representation	Jan-Mar 20	<ul style="list-style-type: none"> Conduct Elected Member Strategic Development Session. 	The Elected Member Strategic Development Session was conducted during the quarter. The key focus of the session was the development of the City's new Strategic Community Plan.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Governance Framework Conduct biennial review of the Governance Framework to inform governance and decision-making processes across the organisation.	Active Democracy	Oct-Dec 19	<ul style="list-style-type: none"> Review Governance Framework subject to identified legislative changes being implemented. 	This project is on hold until such time that changes to the <i>Local Government Act 1995</i> are clarified.		
		Jan-Mar 20	<ul style="list-style-type: none"> Submit report to Council a revised Governance Framework for endorsement. 	This project was on hold until such time that changes to the <i>Local Government Act 1995</i> were clarified, however, as a result of COVID-19, the Act Review has been placed on hold. A report to Council on a revised framework, taking into account the Act changes to date, will occur in quarter 4.		
				Council endorsed a revised Governance Framework at its meeting held on 19 May 2020.		✓
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active Democracy	Jul-Sept 19	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	A meeting of the Strategic Community Reference Group was held on 22 August 2019 to discuss the development of a Cultural Plan for the City of Joondalup.		
		Oct-Dec 19	<ul style="list-style-type: none"> Develop 2020 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 	An Expression of Interest for new community member representatives was published during the quarter. Nominations will be presented to Council at its February Council Meeting for endorsement. The draft 2019 work plan has been prepared and will also be presented to Council for endorsement at its February Council meeting.		
		Jan-Mar 20	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	Council appointed 12 community member representatives to the Strategic Community Reference Group (SCRG) at its February Council meeting. At the same meeting, Council endorsed the 2020 SCRG Work Plan which will focus on gaining feedback to inform the development of the City's new Strategic Community Plan.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>The initial SCRG meeting was held online on 7 May. The meeting focused on the strategic vision for Joondalup in 2032.</p> <p>The second SCRG meeting was also held online on 21 May, where members discussed the development of the new Strategic Community Plan and considered the future directions for the Community Wellbeing and Natural Environment key themes.</p>		✓
Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate Capacity	Oct-Dec 19	<ul style="list-style-type: none"> Present 2018/19 Annual Report to Council for endorsement. Present 2018/19 Annual Report to the Annual General Meeting of Electors. 	<p>The Annual Report was endorsed by Council on 19 November 2019.</p> <p>The Annual Report was presented to the Annual General Meeting of Electors on 10 December 2019.</p>		✓
Local Government Act Amendment Implement changes to Governance processes as a result of the amendment to the <i>Local Government Act 1995</i> .	Corporate Capacity	Oct-Dec 19	<ul style="list-style-type: none"> Review required changes to the Local Government Act. 	A Short Guide for Gift Disclosures for Elected Members was prepared and circulated during the quarter. Further changes to the <i>Local Government Act 1995</i> will be reviewed once known.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement revised governance processes as required including reports to Council. 	<p>The State Government has put on hold any changes to the Local Government Act as a result of the COVID-19 situation.</p> <p>Governance processes have been implemented as a result of legislative changes from COVID-19, ie electronic meetings and the like.</p>		
				The State Government has put on hold any changes to the Local Government Act as a result of the COVID-19 situation.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		Changes to the Local Government Act remain on hold due to the COVID-19 situation.		✓
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2019 to 31 December 2019 by 31 March 2020 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate Capacity	Jan-Mar 20	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 	The Compliance Audit Return was adopted by Council on 17 March 2020 and submitted to the Department of Local Government, Sport and Cultural Industries.		✓
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> Review of Strategic Community Plan (Major every 4 years and Minor every 2 years). 	Corporate Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2019/20-2023/24. 	The Corporate Business Plan 2019/20-2023/24 was endorsed by Council on 20 August 2019.		
		Oct-Dec 19	<ul style="list-style-type: none"> No milestone this quarter. 	No milestones this quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Commence review of Strategic Community Plan to inform the development of a new plan. 	A project plan for the development of a new Strategic Community Plan was finalised. The City appointed an external consultant and facilitator to design and deliver the community engagement activities associated with the development of the new Strategic Community Plan. A workshop was conducted in February with Elected Members which focused on strategic issues exploring the vision, key themes and strategic objectives that could be included within the Strategic Community Plan.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Annual Review of Corporate Business Plan. 		Apr-Jun 20		Focus on the development of the new Strategic Community Plan continued with two online meetings of the Strategic Community Reference Group which considered the strategic vision for Joondalup in 2032 and the future directions for key themes. The review will continue in 2020/21.		✓
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	Corporate Capacity	Jan-Mar 20	<ul style="list-style-type: none"> Commence review of Delegated Authority Manual. 	A review of the Delegated Authority Manual commenced during the quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of Review of Delegations. 	Delegations were reviewed by the Chief Executive Officer and Council during the quarter.		✓
Codes of Conduct Develop new codes of conduct for Elected Members/Candidates and employees in accordance with the Local Government Legislation Amendment Bill 2019.	Corporate Capacity	Oct-Dec 19	<ul style="list-style-type: none"> Commence review of the City's Code of Conduct and analyse new legislation once it comes into effect. 	The project is on hold until such time that changes to the <i>Local Government Act 1995</i> are clarified. A submission was made on the new draft Model Code of Conduct during the quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Submit report to Council for endorsement of the revised Code of Conduct. 	<p>The State Government has put the project on hold to develop new Codes of Conduct as a result of the COVID-19 situation.</p> <p>The State Government put this project on hold in the previous quarter.</p>		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit and Risk Committee. 	The following reports were presented to the August 2019 Audit and Risk Committee meeting: <ul style="list-style-type: none"> Internal Audit – Timely Payment of Suppliers. Notice of Intention – Implementation of a Whistleblowing Program. Audit and Risk Services Program 2019/20 and 2018/19. Yearly Report – Contract Extensions – 1 July 2018 to 30 June 2019. Half Yearly Report – Write-off Monies – 1 January to 30 June 2019. Status Report - Service Effectiveness and Efficiency Review Program. Chief Executive Officer's Credit Card Expenditure (January–March 2019 and April–June 2019). 		
		Oct-Dec 19		The following report was presented to the November 2019 Audit and Risk Committee meeting: <ul style="list-style-type: none"> 2018/19 Annual Financial Report. 		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>The following reports were presented to the March 2020 Audit and Risk Committee meeting:</p> <ul style="list-style-type: none"> • 2019 Compliance Audit Return. • Integrity and Conduct Controls. • Chief Executive Officer's Three Yearly Review of Risk Management Systems, Internal Control and Legislative Compliance. • Three Yearly Review of Financial Management Systems and Procedures. • Status Report – Office of the Auditor General Information Systems Audit. • Chief Executive Officer's Credit Card Expenditure (July to September 2019 and October to December 2019). • Half Yearly Report – Write-Off of Monies (1 July to 31 December 2019). • Status Report – Benefits Management Program. 		✓
Australasian Local Government Performance Excellence Program Participate in the program to track and benchmark performance against the local government sector.	Corporate Capacity	Jul-Sept 19	<ul style="list-style-type: none"> • Collect data and submit data to Local Government Performance Excellence Program. 	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		
		Oct-Dec 19		The final report for the Australasian Local Government Performance Excellence Program was received in December 2019.		
		Jan-Mar 20	<ul style="list-style-type: none"> • Benchmarking data available for analysis. 	The final report, received in the previous quarter, was distributed to stakeholders.		
		Apr-Jun 20		Benchmarking data was available for review and analysis.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Customer Satisfaction Survey Conduct a biennial survey of residents to measure customer satisfaction with City services.	Corporate Capacity	Oct-Dec 19	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for consultants to deliver the 2019/20 Customer Satisfaction Survey. 	The development of a Request for Quotation for consultants to deliver the 2019/20 Customer Satisfaction Survey commenced.		
		Jan-Mar 20	<ul style="list-style-type: none"> Appoint consultant. 	A Request for Quotation for the 2019/20 Customer Satisfaction Survey was distributed. The City has subsequently determined not to appoint a consultant and postpone the Request for Quotation process for the 2019/20 Community Satisfaction Survey until next financial year, due to the current COVID-19 situation.		
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct market research for the 2019/20 Customer Satisfaction Survey. 	The City has postponed the Request for Quotation process for the 2019/20 Community Satisfaction Survey until next financial year, due to the COVID-19 situation.		✓
Strategic Position Statements Conduct a review of the City's position statement to provide clear direction on specific political and strategic matters.	Strong Leadership	Oct-Dec 19	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 	The review of the City's Strategic Position Statements commenced during the quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Conduct review at the Elected Member Strategic Development Session. 	A review of the City's Strategic Position Statements took place at the Elected Member Strategic Development Session held in February. A session to finalise the review discussions scheduled to take place in March 2020 has been postponed due to the COVID-19 situation.		
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised Strategic Position Statements. 	A session to finalise the review discussions scheduled to take place in March 2020 was postponed due to the COVID-19 situation. This review will continue in 2020/21.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners. Identifying and promoting opportunities for educational links. 	Strong Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Coordinate inbound and outbound delegations as required. Implement the three-year Economic Exchange Agreement with the City of Jinan. Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	Implementation of initiatives within the Jinan three-year agreement included: <ul style="list-style-type: none"> Continued liaison with Jinan regarding a future in-bound delegation; Progression of a student exchange program with Edith Cowan University students; Continued liaison with Greenwood Primary School regarding a China Student Exchange Program; Ongoing communication in regard to the progress of the Jinan Garden Project; and Ongoing liaison with Sister City schools. 		
		Oct-Dec 19		Implementation of initiatives within the Jinan three-year agreement included: <ul style="list-style-type: none"> Delivery of a student exchange program with Edith Cowan University students; Ongoing communication in regard to the progress of the Jinan Garden Project; and Ongoing liaison with Sister City schools. 		
		Jan-Mar 20		<ul style="list-style-type: none"> The inbound delegation to Joondalup, proposed for November 2020, was deferred due to COVID-19 travel restrictions. The Artist in Residence program was put on hold until further notice. 		✓
		Apr-Jun 20		Planned activities have not taken place due to COVID-19.		
Jinan Garden Progress the development of a Jinan Garden in Joondalup to celebrate the Sister City Relationship with Jinan in China.	Strong Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Undertake site investigations, concept design review and explore partnership opportunities for the Jinan Garden. 	The following actions were progressed: <ul style="list-style-type: none"> Commencement of project management documentation; Initial discussions conducted on partnership opportunities with North Metro TAFE; and Commencement of the process to identify a landscape architect to undertake the design for the Jinan Garden. 		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Oct-Dec 19		<ul style="list-style-type: none"> Preparation of a scope of works for the engagement of a landscape architect for the project continued. 		
		Jan-Mar 20		Progress on the project continued including the engagement of a landscape architect and further site investigations.		
		Apr-Jun 20	<ul style="list-style-type: none"> Progress the design for the Jinan Garden. 	<p>At its meeting held on 19 May 2020, Council resolved to defer progressing the Jinan Garden project at this time. Council also requested that a further report be submitted to enable alternative options for the use of the funds assigned to this project and incorporated within the Performing Arts and Cultural Facility Reserve to be considered for alternative purposes as part of the 2020/21 half-year budget review.</p>		✓

Financial Sustainability

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams.

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY


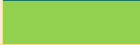

To effectively plan for the funding and delivery of major projects.



Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.




Financial Sustainability – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program Report delivery of programs in accordance with Capital Works Program.	Jul-Sept 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Oct-Dec 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Jan-Mar 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Apr-Jun 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
Property Management Framework Negotiate and implement new and expired lease and licence agreements.	Jul-Sept 19	Three lease agreements and three licence agreements were completed and signed. Negotiations on eleven lease agreements and nine licence agreements continued.		
	Oct-Dec 19	One lease agreement was completed and signed, one licence was terminated and one Memorandum of Understanding agreement was completed and signed. Negotiations on ten lease agreements and seven licence agreements continued.		
	Jan-Mar 20	Three lease agreements were completed and signed during the quarter. Negotiations on 11 lease agreements and seven licence agreements continued during the quarter.		
	Apr-Jun 20	One lease and one licence agreement were terminated during the quarter. Negotiations on 10 lease agreements and 6 licence agreements continued during the quarter.		✓

Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
20-Year Strategic Financial Plan Conduct review of the 20-Year Strategic Financial Plan. The Plan provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 20-year financial projections.	Effective Management Financial Diversity	Jul-Sept 19	<ul style="list-style-type: none"> Present draft 2019 20-Year Strategic Financial Plan (2018/19 to 2037/38) to the Major Projects and Finance Committee for review. Explore opportunities to improve operating results. 	The Plan was presented to the Major Projects and Finance Committee for review in July 2019 and was adopted by Council in August 2019. The opportunities to improve operating results were reviewed by the City. These opportunities will be reviewed again as part of the annual Budget Principles document issued to Elected Members before the annual budget workshops.		
		Oct-Dec 19	<ul style="list-style-type: none"> Review timings and key assumptions of major projects in preparation for the development of the 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39). 	Timings and key assumptions of major projects have been reviewed.		
		Jan-Mar 20	<ul style="list-style-type: none"> Present major project timings/assumptions to budget workshops. Develop revised draft Strategic Financial Plan 2020 (2019/20 to 2038/39). 	Major project assumptions have been reviewed internally and were provided to Elected Members as part of the Briefing Pack for the February Strategic Development Session. The assumptions were further reviewed and an update will be provided to Elected Members at a Budget Workshop. The first draft of the 2020 Strategic Financial Plan has been prepared and will be used to support budget decisions for 2020/21.		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Review draft 2020 20-Year Strategic Financial Plan (2019/20 to 2038/39) as part of the annual budget workshops. 	<p>The Guiding Principles contained within the 20 Year Strategic Financial Plan were set aside by Council at its April meeting due to the impact of COVID-19.</p> <p>A revised Strategic Financial Plan will be presented to Council for consideration in quarter 1 of 2020/21 following adoption of the Annual Budget.</p>		✓
Land Optimisation Projects Investigate and implement the optimisation and rationalisation of land within the City.	Financial Diversity	Jul-Sept 19	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	<ul style="list-style-type: none"> Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. Settlement took place on the sale of Lot 2 (20) Kanangra Crescent, Greenwood during August 2019. Preparation of a public tender for the sale and development of Lot 12223 (12) Blackwattle Parade, Padbury has commenced. Discussions have commenced with State Government departments on a potential collaboration concerning Lot 803 (15) Burlos Court, Joondalup. 		
		Oct-Dec 19		<ul style="list-style-type: none"> A consultant was engaged to assist with the proposed public tender for the sale and development of Lot 12223 (12) Blackwattle Parade, Padbury. An offer was received for the purchase of Lot 803 (15) Burlos Court, Joondalup. A report on the offer will be presented to the Major Projects and Finance Committee in the next quarter. 		
		Jan-Mar 20		<ul style="list-style-type: none"> The City commenced consideration of disposal options for Lot 12223 (12) Blackwattle Parade, Padbury. At its March meeting, Council provided in-principle support for the offer received on Lot 803 (15) Burlos Court, Joondalup, subject to public notice being served. 		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> At its March meeting, the Major Projects and Finance Committee provided support to investigate the acquisition of: <ul style="list-style-type: none"> Lot 2277 (15) Selkirk Drive, Kinross; Lot 14564 (5) Ascot Place, Currumbine; and Lot 15074 (46) Warwick Road, Dunraig. 		
		Apr-Jun 20		<ul style="list-style-type: none"> At its June 2020 meeting, Council provided support, with conditions, on an offer received for the purchase of Lot 803, (15) Burlos Court, Joondalup. The City continued to examine disposal options for Lot 12223 (12) Blackwattle Parade, Padbury. A draft business case commenced for the concessional acquisition of Lot 2277 (15) Selkirk Drive, Kinross. 		✓
Property Management Framework and Facility Hire Subsidy Policy Review Finalise the review of the Property Management Framework and the Facility Hire Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	Effective Management Financial Diversity	Jul-Sept 19	<ul style="list-style-type: none"> Present the preliminary outcomes of the review of the Property Management Framework Facility Hire Subsidy Policy to Elected Members. 	A presentation on the preliminary outcomes of the review was made to Elected Members in July 2019.		
		Oct-Dec 19	<ul style="list-style-type: none"> No milestone this quarter. 	No milestone this quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Present the final outcomes of the review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members. 	The Facility Hire Subsidy Policy was presented at the February Strategy Session for feedback from Elected Members. A report will be developed in the next quarter seeking endorsement of the revised Facility Hire Subsidy Policy.		
		Apr-Jun 20	<ul style="list-style-type: none"> Present the revised Property Management Framework and the Facility Hire Subsidy Policy to Council seeking endorsement. 	The review of the Property Management Framework and the Facility Hire Subsidy Policy was placed on hold and will be reconsidered in late 2020.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major Project Delivery	Jul-Sept 19	<ul style="list-style-type: none"> Main Roads WA continues construction. 	Design works by Main Roads WA continued during the quarter with bridge works at Wanneroo Road/Joondalup Drive intersection commencing.		
		Oct-Dec 19		Design works by Main Roads WA continued during the quarter with bridge works at Wanneroo Road/Joondalup Drive intersection commencing.		
		Jan-Mar 20		Design works by Main Roads WA continued during the quarter with bridge works at Wanneroo Road/Joondalup Drive intersection progressing and works on other intersections commencing.		
		Apr-Jun 20		Design was completed and works commenced by Main Roads WA on the Burns Beach Road and Joondalup Drive Roundabout during this quarter.		✓
Hillarys Animal Beach Car Park Improvements Improve car park layout and lighting to maximise parking opportunity and safety.	Major Project delivery	Jul-Sept 19	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		
		Oct-Dec 19		Construction was completed in the previous quarter.		✓
Burns Beach Coastal Parking Construction Construct new parking facilities on the Burns Beach Foreshore in line with the Burns Beach Masterplan.	Major Project Delivery	Jan-Mar 20	<ul style="list-style-type: none"> Undertake design. 	Design works commenced during this quarter.		
		Apr-Jun 20		Design was completed during this quarter.		✓
Warwick Road/Erindale Road Intersection Upgrade	Major Project Delivery	Jul-Sept 19		Traffic signal design and civil design works continued during the quarter.		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Undertake major upgrade to intersection including traffic signals to improve road safety and performance.		Oct-Dec 19	<ul style="list-style-type: none"> Obtain Main Roads WA approval for traffic signals. 	Traffic signal design continued and civil design was completed during the quarter. Traffic signal design approval is expected early in the next quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Develop tender documentation. 	Tender documentation was prepared. The City is unable to progress the tender as approval for the traffic signal design remains pending from Main Roads WA.		
		Apr-Jun 20	<ul style="list-style-type: none"> Advertise and award tender. 	The City was unable to progress the tender as approval for the traffic signal design has not been received from Main Roads WA.		✓
Whitfords Avenue/Northshore Drive Roundabout Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety.	Major Project Delivery	Jul-Sept 19		Design works commenced during this quarter.		
		Oct-Dec 19	<ul style="list-style-type: none"> Undertake design and obtain Main Roads WA approval. 	Design works continued this quarter.		
		Jan-Mar 20		Design works continued this quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake design and obtain Main Roads WA approval. Develop tender documentation. 	Design was completed and Main Roads WA approval was obtained during this quarter. The tender documentation was developed and advertised.		✓
State and Federal Funding of Infrastructure Projects Continue to liaise with key stakeholders such as State and Federal Government Agencies to maximise funding	Major Project Delivery	Jul-Sept 19	<ul style="list-style-type: none"> Submit application for Black Spot Funding Program (State and Federal). 	Three projects were submitted for State Black Spot funding for the 2020-21 financial year this quarter.		
		Oct-Dec 19	<ul style="list-style-type: none"> Identify projects to fulfil criteria for road funding for inclusion in 2020/21 Program. 	Preliminary investigations for future Black Spot and Metropolitan Regional Road Group Program funding submissions were undertaken. A shortlist of projects were identified for 2021/22 submissions.		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
opportunities for key infrastructure projects for the Perth Metropolitan North West Corridor.		Jan-Mar 20		This milestone was completed in the previous quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Submit application for Metropolitan Regional Road Grants – Road Rehabilitation and Road Improvement. 	The City submitted one MRRG improvement application for the Hodges Drive/Grand Boulevard/Joondalup Drive Intersection for the 2021/22 financial year.		✓

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.




CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.


Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review existing residential policies for consolidation into a single Residential Development Local Planning Policy.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Prepare revised Residential Development Local Planning Policy in response to the draft Development in Housing Opportunity Areas Local Planning Policy. 	A revised Residential Development Local Planning Policy was prepared and, in conjunction with the draft Development in Housing Opportunity Areas Local Planning Policy, was presented to Council in August 2019 where consent to advertise was granted.		
		Oct-Dec 19	<ul style="list-style-type: none"> Present Residential Development Local Planning Policy to Council for consideration of consent to advertise. 	Consultation on the revised Residential Development Local Planning Policy commenced in December 2019.		
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise revised Residential Development Local Planning Policy for public comment. Consider submissions and undertake modifications to Residential Development Local Planning Policy as required. 	The revised Residential Development Local Planning Policy was adopted by Council at its meeting of 24 March 2020.		
		Apr-Jun 20	<ul style="list-style-type: none"> Present revised Residential Development Local Planning Policy to Policy Committee/Council for final endorsement. Implement revised Residential Development Local Planning Policy. 	Implementation of the revised Residential Development Local Planning Policy has not commenced. The City is awaiting a final decision by the Western Australian Planning Commission and Minister for Planning.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre – Local Planning Policies Develop and implement new local planning policies specific to the Joondalup Activity Centre.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Progress the development of the Joondalup City Centre Local Planning Policies. 	The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Management Plan which forms part of the Integrated Transport Strategy.		
		Oct-Dec 19		No action was undertaken pending the outcome of the Parking Management Plan.		
		Jan-Mar 20		No action was undertaken pending the outcome of the Parking Management Plan.		
		Apr-Jun 20		No action was undertaken pending the outcome of the Parking Management Plan which is due to be completed in 2020/21.		✓
Review of Structure Plans and Activity Centre Plans Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant. 	The proposed revocation of the Heathridge Structure Plan following advertising was endorsed by Council at its August 2019 Council meeting.		
		Oct-Dec 19		The City wrote to the Western Australian Planning Commission to request agreement to revoke the Heathridge Structure Plan.		
		Jan-Mar 20		The proposed revocation of the Cook Avenue Structure Plan was initiated by Council at its meeting of 17 March 2020.		
		Apr-Jun 20		Revocation of the Cook Avenue Structure Plan was advertised for public comment. A report on the outcome will be presented to Council in early 2021/21.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Planning Consultation Policy Develop a Planning Consultation Policy to provide greater certainty and transparency regarding consultation undertaken for planning proposals.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Present Planning Consultation Policy to Policy Committee/Council for consent to advertise. 	The draft Planning Consultation Local Planning Policy was presented to the August 2019 Council meeting where consent to advertise was granted.		
		Oct-Dec 19	<ul style="list-style-type: none"> Advertise Planning Consultation Policy. 	The draft Planning Consultation Local Planning Policy was advertised for public comment.		
		Jan-Mar 20	<ul style="list-style-type: none"> Present Planning Consultation Policy to Policy Committee/Council seeking endorsement following advertising. Implement Planning Consultation Policy. 	The draft Planning Consultation Local Planning Policy was updated following public comment and presented to Policy Committee at its meeting of 24 February 2020 and subsequently adopted by Council at its meeting of 17 March 2020.		
		Apr-Jun 20		The Planning Consultation Local Planning Policy was implemented during the quarter.		✓
Review of Joondalup Design Panel Terms of Reference Review and update the Terms of Reference of the Joondalup Design Panel to subject a greater number of grouped and multiple dwelling proposals to independent design review as part of the City's assessment of proposals.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Investigate revisions to the Joondalup Design Reference Panel Terms of Reference to align with the Design WA Design Review Guide. 	Investigation was undertaken into other local government Design Reference Panel structures which included liaising with a number of other local governments and attending a local government's design review meeting.		
		Oct-Dec 19		Further investigation into alternative Design Reference Panel structures continued. This included attending a design review meeting at another local government and attending a workshop hosted by the Office of the Government Architect.		
		Jan-Mar 20	<ul style="list-style-type: none"> Present revised Terms of Reference to Council for endorsement. 	The draft Joondalup Design Review Local Planning Policy and Terms of Reference were prepared and will be presented to the Policy Committee at an upcoming meeting.		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement revised Terms of Reference. 	The City liaised with a number of local governments and the Office of the Government Architect ahead of		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				presenting the draft Joondalup Design Review Panel, Local Planning Policy and Terms of Reference for Council consideration.		
Housing Opportunity Areas: Design-Led Local Planning Policy Develop a design-led local planning policy for multiple dwellings in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of multiple dwellings on existing residents and streetscapes.	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Prepare draft Development in Housing Opportunity Areas Local Planning Policy. 	A report on the draft Development in Housing Opportunity Areas Local Planning Policy was presented to Council in August 2019 where consent to advertise was endorsed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Present draft Development in Housing Opportunity Areas Local Planning Policy to Council for consent to advertise. 	Consultation on the draft Development in Housing Opportunity Areas Local Planning Policy commenced in December 2019.		
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise draft Development in Housing Opportunity Areas Local Planning Policy. Present draft Development in Housing Opportunity Areas Local Planning Policy to Policy Committee/Council seeking final endorsement. 	The draft Development in Housing Opportunity Areas Local Planning Policy was adopted by Council at its meeting of 24 March 2020.		
		Apr-Jun 20	<ul style="list-style-type: none"> Refer draft Development in Housing Opportunity Areas Local Planning Policy to the Western Australian Planning Commission seeking approval. 	The draft Development in Housing Opportunity Areas Local Planning Policy was referred to the Western Australian Planning Commission for final consideration. Regular liaison between the City and the Department of Planning, Lands and Heritage occurred to progress final consideration of the draft Development in Housing Opportunity Areas Local Planning Policy.		✓
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3 Initiate an amendment to Local Planning Scheme No 3	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> Await decision from the Minister for Planning in relation to Amendment No 4 to include reference to the 	A report on Amendment No 5 to Local Planning Scheme No 3 was presented to Council in August 2019 where consent to advertise was granted.		
		Oct-Dec 19		Consultation on Amendment No 5 commenced in December 2019.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
to include provisions which enable the City to better control the impact of multiple dwellings on existing residents and streetscapes including the provisions of draft Amendment 73 previously deleted by the Western Australian Planning Commission.		Jan-Mar 20	Joondalup Design Reference Panel in Local Planning Scheme No 3.	Amendment No 5 was adopted by Council at its meeting of 24 March 2020.		
		Apr-Jun 20	<ul style="list-style-type: none"> • Prepare draft Scheme Amendment No 5 to accompany the Development in Housing Opportunity Areas Local Planning Policy. • Present draft Scheme Amendment No 5 to Council for consent to advertise. • Advertise draft Scheme Amendment No 5 (pending agreement from the EPA). • Present draft Scheme Amendment No 5 to Council for final endorsement. • Refer draft Scheme Amendment No 5 to the Western Australian Planning Commission for consideration and for approval of the Minister for Planning. 	<p>The draft Scheme Amendment No 5 was referred to the Western Australian Planning Commission for consideration and for approval of the Minister for Planning.</p> <p>Regular liaison between the City and the Department of Planning, Lands and Heritage occurred to progress final consideration of the draft Scheme Amendment No 5.</p>		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
State Planning Reform Implement State Government Planning Reform including: <ul style="list-style-type: none"> • Design WA • Liveable Neighbourhoods • Development Assessment Panel Reform • Others as required 	Quality Built Outcomes	Jul-Sept 19	<ul style="list-style-type: none"> • Undertake actions as required. 	<ul style="list-style-type: none"> • The City received a briefing from the Department of Planning, Lands and Heritage on the 'Action Plan for Planning Reform' and the medium density policy. • A submission on the draft revised State Planning Policy 3.6 – Infrastructure Contributions was prepared for Council's consideration. • A review of the draft State Planning Policy 7.2 – Precinct Design and preparation of a submission for Council's consideration commenced. 		
		Oct-Dec 19		<ul style="list-style-type: none"> • A submission on the draft revised State Planning Policy 3.6 – Infrastructure Contributions was presented to Council in October 2019 and subsequently forwarded to the Department of Planning, Lands and Heritage. • A submission on draft State Planning Policy 7.2 – Precinct Design was presented to Council in November 2019 and subsequently forwarded to the Department of Planning, Lands and Heritage. 		
		Jan-Mar 20		<ul style="list-style-type: none"> • A submission was provided on the Department of Planning, Lands and Heritage's draft 'Residential Aged Care' position statement. • A submission was provided on the Department of Planning, Lands and Heritage's 'Community Titles' discussion paper. • The City commenced participation in a trial being undertaken by the Metro North-West Joint Development Assessment Panel as part of the State Government's Planning Reform Initiative. 		
		Apr-Jun 20		<ul style="list-style-type: none"> • The City provided feedback on the trial being undertaken by the Metro North-West Joint 		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Development Assessment Panel as part of the State Government's Planning Reform Initiative.		
Streetscape Enhancement Program – Arterial Road Medians and Verges Implement the Landscape Master Plan Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> • Hepburn Avenue/Orbell Road to Amalfi Drive roundabout, Hillarys • Joondalup Drive, western verge. 	Quality Built Outcomes	Oct-Dec 19	<ul style="list-style-type: none"> • Prepare and advertise tender. 	The tender was prepared and advertised.		
		Jan-Mar 20	<ul style="list-style-type: none"> • Award tender. • Commence construction. 	The contract for Hepburn Avenue was awarded in January 2020 and works commenced in this quarter. The tender for Joondalup Drive was awarded by Council at its meeting of 17 March 2020. The City commenced construction in this quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> • Undertake construction. 	Works were completed at the Hepburn Avenue/Orbell Road to Amalfi Drive roundabout, Hillarys. Construction continued for the ongoing enhancement of Joondalup Drive, western verge.		✓
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting.	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> • Undertake tree planting and maintenance of the trees in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood. 	Tree planting was completed and maintenance works undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood.		
		Oct-Dec 19		Ongoing maintenance works for tree establishment were undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood.		
		Jan-Mar 20		Ongoing maintenance works for tree establishment were undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		Ongoing maintenance works for tree establishment were undertaken in the suburbs of Woodvale, Heathridge, Kingsley and Greenwood. Planning was undertaken for the 2020/21 and 2021/22 Leafy City Program.		✓
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender for construction of stairway and award tender. 	The construction tender was advertised and assessed. Recommendations for the award of the tender will be presented to Council seeking endorsement in October 2019.		
		Oct-Dec 19	<ul style="list-style-type: none"> Construct stairway and lookout. Construct playspace and fitness equipment, amenities and furniture. 	The tender for the construction of the stairway was awarded. Stage1 works including playspace, shelters, paths, amenities and furniture were completed.		
		Jan-Mar 20	<ul style="list-style-type: none"> Construct stairway and lookout. Complete playspace and fitness equipment, amenities and furniture. 	A formal appeal for the permit to clear vegetation was dismissed by the Minister of Environment, enabling the continuation of scheduled works. Manufacturing of the stairway continued during this quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Complete playspace and fitness equipment, amenities and furniture. 	Construction of the playspace, amenities and furniture was completed. Construction of the stairway and lookout commenced. Construction of the fitness area is scheduled to be completed in 2020/21.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Dual Use Path – Burns Beach to Mindarie Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction commenced during this quarter with clearing and earthworks completed.		
		Oct-Dec 19		Stage One construction works were completed during the quarter.		✓
Beach Road Shared Path Construct bike path linking Warwick Train Station to Erindale Road.	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender. 	Construction on the Beach Road West shared path was completed. Detailed design was completed during the quarter for the Beach Road East shared path and the tender for construction advertised.		
		Oct-Dec 19		The tender was awarded and construction commenced this quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Award tender. Undertake construction. 	Construction works continued during this quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake construction. 	Construction works were completed during this quarter.		✓
Integrated Transport Management Strategy Implement priority actions from the Major Road Network Plan in preparation for the development of an Integrated	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant. Develop Parking Management Plan which forms part of the Integrated Transport Strategy. 	A scope and Request for Quotation for the Parking and Management Plan was completed by an external consultant this quarter. Quotations will be obtained next quarter to appoint a consultant to commence the development of the Plan.		
		Oct-Dec 19		Consultants have formally been requested for fee proposals with submissions due early next quarter.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Transport Management Strategy for the City.		Jan-Mar 20	<ul style="list-style-type: none"> Develop a Parking Management Plan which forms part of the Integrated Transport Strategy. 	A consultant was engaged to commence development of the Parking Management Plan.		
		Apr-Jun 20		Development of the Parking Management Plan commenced during the quarter and will be progressed in 2020/21.		✓
Road Safety Action Plan Implement road safety initiatives from the Road Safety Action Plan 2016-2020.	Integrated Spaces	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 	<p>The following actions were undertaken during the quarter:</p> <ul style="list-style-type: none"> Engagement with several schools regarding traffic flow and congestion concerns. A meeting held with the Department of Education to discuss additional parking facilities. Submission of funding applications for three Black Spot projects for the 2020/21 financial year. A new children's crossing on West Coast Drive for Sacred Heart College which was officially commissioned. Attendance at a Road Safety Commission workshop for local governments to obtain feedback on the new State Road Safety Strategy. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. Present update to Elected Members on achievements from the previous year against the Road Safety Action Plan. 	<p>The following actions were undertaken during the quarter:</p> <ul style="list-style-type: none"> A City officer presented at an Australian Institute of Traffic Planning and Management forum to fellow local governments and industry on Safety in Design and the Importance of the Road Safety Audit process. Preliminary approval of two major Black Spot intersection upgrade projects for 2020/21 was received from Main Roads WA. 		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Approval was obtained from Main Roads WA for 50km/h speed signs on Goollelal Drive, Kingsley. <ul style="list-style-type: none"> Support for the WALGA RoadWise Road Ribbon for Road Safety campaign, with ribbons available in the City's libraries. An update to Elected Members on the 2018/19 actions undertaken for the Road Safety Action Plan. 		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Road Safety Action Plan. 	<p>The following actions were undertaken during the quarter:</p> <ul style="list-style-type: none"> A consultant was engaged to complete the Metropolitan Regional Road Group submission for the upgrade of the intersection of Hodges Drive/Joondalup Drive/Grand Boulevard intersection. Three Road Safety Inspections (audits) were undertaken to support Black Spot funding grant submissions. A traffic count program commenced in February 2020. The City requested the WA Police Traffic Intelligence Service to consider providing ongoing speed enforcement on Bridgewater Drive, Kallaroo. City representatives attended the Road Safety Forum hosted by the Road Safety Commission on 26 February 2020. A 50km/h speed sign was installed on Goollelal Drive, Kingsley. 		
		Apr-Jun 20		<p>The following actions were undertaken during the quarter:</p> <ul style="list-style-type: none"> A submission made in May 2020 to the Metropolitan Regional Road Group (MRRG) for the upgrade of the intersection of Hodges Drive/Joondalup 		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Drive/Grand Boulevard for the 2021/22 financial year. <ul style="list-style-type: none"> The commencement of submissions for Black Spot funding under the Road Safety Audit due in July 2020. The submissions are for: <ul style="list-style-type: none"> Marmion Avenue/Forrest Road, Padbury Marmion Avenue/Coral Street, Craigie Ocean Reef Road/Gwendoline Drive, Beldon A Design audit undertaken for the MRRG project for the Northshore Drive/Whitfords Avenue roundabout. A Road Safety Inspection (Audit) undertaken for Shenton Avenue (Joondalup Drive to Mitchell Freeway) as part of the design process for the MRRG project. 		
Joondalup City Centre Street Lighting Stage 3 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction of Stage 3 continued.		
		Oct-Dec 19		Construction of Stage 3 was completed during this quarter.		✓
Joondalup City Centre Street Lighting Stage 4 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Complete design. Advertise tender. 	Design documentation was completed and the tender process commenced.		
		Oct-Dec 19		<ul style="list-style-type: none"> Award contract. 	The tender was awarded during this quarter.	
		Jan-Mar 20	<ul style="list-style-type: none"> Undertake construction. 	Construction commenced during this quarter.		
		Apr-Jun 20		Construction continued during this quarter.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre. This project also includes investigation into the optimum use of the City's existing Joondalup Administration Building.	City Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Progress project to deliver an integrated mixed used development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development - Boas Place development. Investigate opportunities for funding and partnership opportunities. Progress investigations into optimisation, space planning and utilisation of the City's Administration Building. 	The Order of Magnitude Business Case (OMBC) was received by the City in September 2019. The OMBC will be presented to the Major Projects and Financial Committee in the next quarter.		
		Oct-Dec 19		The Order of Magnitude Business Case was completed during the quarter and will be presented to a future meeting of the Major Projects and Finance Committee. The City met with a number of interested entities regarding development opportunities within the City Centre. A new draft City Centre Property brochure was developed and will be used for promotional purposes once finalised.		
		Jan-Mar 20		The Order of Magnitude Business Case was presented to the Major Projects and Finance Committee in March 2020.		
		Apr-Jun 20		Liaison with interested parties occurred during the quarter. Some planned actions did not take place due to COVID-19. The project will continue in 2020/21.		✓
Joondalup Performing Arts and Cultural Facility Progress the development of a Performing Arts and Cultural	City Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Progress a review of the project scope, concept design and business case. Continue ongoing negotiations with stakeholders (including State and 	The City commenced preparation of a scope of works for a business case and undertook investigations into capital funding opportunities for the project.		
		Oct-Dec 19		Preparation of the scope of works for the project business case continued.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Facility (JPACF), at Lot 1001 (3) Teakle Court, Joondalup.		Jan-Mar 20	Federal Government agencies) to determine opportunities for capital funding grants and/or partnerships.	Preparation of the scope of works for the project business case continued.		
		Apr-Jun 20	<ul style="list-style-type: none"> Progress actions required to progress the project in accordance with direction from Council. 	<p>At its meeting held on 19 May 2020, Council:</p> <ul style="list-style-type: none"> Deferred progressing the Joondalup Performing Arts and Cultural Facility project until the 2023/24 financial year; and Noted that a further report will be presented to the Major Projects and Finance Committee prior to recommending work on the project. 		✓

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

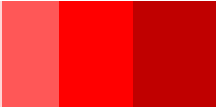
- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

BUSINESS CAPACITY




For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.



Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼



Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events	Jul-Sept 19	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • CEDA – Infrastructure in Australia: Setting the WA Agenda. • CEDA – Vice Chancellor’s Panel. • Property Council breakfast with the WA State Treasurer. • AIM WA Annual Fellows’ Dinner. • Public Sector Network Smart Communities: Cities and Mobility Series 2019. • Digital Innovation and Cyber Security Forum with the Lord Mayor of the City of London. • 2019 Australian Event Awards. • Tourism Council WA. • Tourism WA. • StudyPerth. • Department of Jobs, Tourism, Science and Innovation. • AusIndustry. • WA Austcyber Node. • Australian Space Agency- Department of Industry, Innovation and Science. • WA Innovation Hub. • Destination Perth. • Austrade. • Export Finance Australia. • Edith Cowan University. • Westfield Whitford City. • World Business of Ideas. 		
	Oct-Dec 19	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • CEDA – Federal Opposition Leader: WA’s vision for growth. • CEDA – WA State of the State 2019. • CEDA WA – End of Year Trustee Sundowner. • RAC President’s Reception. • Perth Airport Western Australian Tourism Awards. • Business News - Breakfast with the Hon Mark McGowan MLC. • Seven West Media 60th birthday event. 		
	Jan-Mar 20	<p>The following partner and industry events were attended by City representatives:</p>		

Economic Prosperity, Vibrancy and Growth – Services and Programs




Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • WA Innovation Hub • Welcome Reception for Secretary of Home Affairs, Mike Pezzullo and delegates to Cyber 2020: Cyber Security Policy Forum • Official opening of ECU Joondalup Science Building • City of Joondalup: Cyber Security Sector Roundtable • Cyber sector companies, government and industry stakeholders • UDIA Lunch: Politics and the Economy – Perth in a Global Context • Tech Mahindra ANZ Automation Summit - Driving Digital Transformation with Intelligent Automation (dinner) • Taylor Burrell Burnett 50th Anniversary Celebrations • Business News Breakfast with Hon. Liza Harvey MLA Leader of the Opposition. • Destination Perth • Tourism Council WA • Study Perth • Frank Team • Perth Angel Investors • Indonesian Consulate • Indian Consulate • Chinese Consulate • AusIndustry • Austrade • Small Business Development Corporation • Business Station • Joondalup Business Association • Element WA • StaySafeCyber • WA Chamber of Commerce. 		
	Apr-Jun 20	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • Auspire – The Australia Day Council (WA): Aboriginal Cultural Awareness and Understanding Workshop • Australasian Reporting Awards – 2020 ARA Virtual Awards • CEDA – National Seminars • Economic Development Australia – Town Centre Rejuvenation • Tourism WA 		✓

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Tourism Council WA – Industry Sundowner • Joondalup Business Association • Town Team Movement • WALGA Vendor Panel • WA Leaders Event • Cyber Security Sector Round table • CCIWA Economic Pulse • Joondalup Education Network Catch-Ups • Destination Perth Round Table • WA Business News Event • Women in Technology WA Event • Tourism WA • Indonesia Free Trade Agreement Event 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre Development Destination City Regional Collaboration Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Conduct annual review of progress against the Economic Development Strategy for 2018/19 and present an update to Elected Members. 	Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> The implementation of the <i>International Economic Development Activities Plan</i>; Distribution of <i>Business Online</i> newsletter; A tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; A City visit to Indonesia to investigate economic exchange opportunities particularly regarding the vocational education and training opportunities; Liaison with the Indonesian Consul and planning for a visit for the next quarter; Continued implementation of activities following the recent delegation to China; and Implementation of the Cyber Check.Me Program. An annual review of the Plan has commenced with an update to be provided to Elected Members in the next quarter.		
		Oct-Dec 19		Implementation of the Economic Development Strategy continued in the quarter and included:		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> • The implementation of the <i>International Economic Development Activities Plan</i>; • Distribution of a <i>Business Online</i> newsletter; • Ongoing liaison with Indonesia following a visit in quarter 1; • Visit to the City by the Indonesian Consul; • Continued implementation of activities following the delegation to China; • Implementation of the Cyber Check.Me Program; • Delivery of a Business Sundowner event in December; and • Roundtable with International Education Agents from India held at Edith Cowan University on 17 October 2019. 		
		Jan-Mar 20	<ul style="list-style-type: none"> • Implement actions in line with the Economic Development Strategy Implementation Plan. 	<p>Implementation of the Economic Development Strategy continued in the quarter and included:</p> <ul style="list-style-type: none"> • Continued implementation of activities from the <i>International Economic Development Activities Plan</i>; • Delivery of a Business Forum: Growing Business Through Innovation which took place on 12 March with over 200 attendees; • Launch of the Business Ready Programs aimed at encouraging local businesses to gain information about import/export and investment opportunities overseas and to gear them to be Destination, Digitally and Globally Ready; • A grant submission made to Federal Government for a Small to Medium Business export hub; and • Distribution of a <i>Business Online</i> newsletter. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>Implementation of the Economic Development Strategy continued in the quarter and included:</p> <ul style="list-style-type: none"> • Delivery of a Business Forum: State of the Economy which took place online on 25 June with over 75 attendees; • Launch of the Joondalup Business Catalogue • Distribution of a <i>Business Online</i> newsletter. • Delivered the Re-Live Campaign in partnership with Destination Perth. • Support to local businesses including the initiative to reduce red tape. 		✓
Business Forums Deliver Business Forum events to engage with the local business community in key economic issues and opportunities.	Business Capacity CBD of the North	Jan-Mar 20	<ul style="list-style-type: none"> • Plan and deliver two Business Forum events. 	A Business Forum, entitled <i>Growing Business through Innovation</i> , was conducted on 12 March 2020 with more than 200 members of the business community attending. The Hon Karen Andrews MP, Minister for Industry, Science and Technology, was the keynote speaker.		
		Apr-Jun 20		A Business Forum, entitled <i>The State of the Economy</i> , was live-streamed on Thursday 25 June 2020. With a focus on economic recovery and Emerging Stronger, speaker and City Economist-in-Residence, Mark Wallace, provided insights on the impact of COVID-19 on the local community.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Capacity and Support Partner with key stakeholders and business support providers to deliver capacity building training opportunities for local businesses.	Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC). 	The following activities were undertaken during the quarter. <ul style="list-style-type: none"> Quarterly meetings held with Joondalup Business Association at which planning, parking and economic development matters were discussed; A quarterly e-business newsletter published on the City's website; Ongoing liaison with Small Business Development Corporation; Continued engagement with delivery agencies to promote training opportunities to the local business community as they arise; Business events updated on the City's website and shared with the Joondalup Business Association; Hosted a tourism workshop for local businesses to raise awareness on creating bookable experiences and increasing consumer reach and spend; and A progress report to the SBDC on the implementation of the Small Business Friendly Initiative has been developed. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly initiative in collaboration with the Small 	The following activities were undertaken in the quarter: <ul style="list-style-type: none"> A quarterly meeting held with the Joondalup Business Association with issues around parking, alfresco dining and review of the Local Planning Strategy being discussed. Support provided for a number of business related workshops delivered to City businesses via industry bodies including the Small Business Development Corporation. A Business Newsletter and new Economic Development Snapshot published during the quarter. Engagement with CBD businesses to encourage business operators to participate in the 2020 Joondalup 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC). <ul style="list-style-type: none"> Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 	Festival activities and take advantage of marketing opportunities. <ul style="list-style-type: none"> Finalisation of a pilot program to mentor 10 local businesses that are directly servicing the visitor economy. The program works with each business and builds their knowledge of marketing and sales. A Business Sundowner event held on 11 December which included representatives from AusIndustry and the SBDC. Reporting to the SBDC regarding the Small Business Friendly initiative was not required this quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Deliver events with the business community, in collaboration with service delivery agencies. Deliver quarterly e-business newsletter. Maintain information on the business section of the City's website including the economic snapshot information. Implement the Small Business Friendly Initiative in collaboration with the Small Business Development Corporation (SBDC) 	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> Launch of the Business Ready Programs aimed at encouraging local businesses to expand into overseas markets; Meetings conducted with the Joondalup Business Association; Meetings conducted with Edith Cowan University's Business and Innovation Centre; Support provided for a number of workshops delivered to City businesses via industry bodies including the Small Business Development Corporation; Monthly Business Newsletters published during the quarter; Engagement with CBD businesses to encourage business operators to participate in the 2020 Joondalup Festival activities and take advantage of marketing opportunities; Implementation of a pilot program to mentor 10 local businesses which are directly servicing the visitor 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<p>economy. The program works with each business and builds their knowledge of marketing and sales;</p> <ul style="list-style-type: none"> • Two interns and 10 students recruited through the Global Trade Alliance Accelerator Program from ECU which will increase the employability of students; • Regular information provided on the City's website; • Liaison with Small Business Development Corporation on reducing red tape; and • The delivery of Joondalup Age-Friendly Business workshops for local businesses. 		
		Apr-Jun 20	<ul style="list-style-type: none"> • Attend quarterly meeting with the Joondalup Business Association. • Deliver events with the business community, in collaboration with service delivery agencies. • Deliver quarterly e-business newsletter. • Maintain information on the business section of the City's website including the economic snapshot information. • Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). • Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 	<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> • Meetings conducted with the Joondalup Business Association; • Meetings conducted with ECU's Business and Innovation Centre; • Support provided for a number of workshops delivered to City businesses via industry bodies including the Small Business Development Corporation; • Monthly Business Newsletters published during the quarter; • Implementation of a pilot program to mentor 10 local businesses which are directly servicing the visitor economy. The program works with each business and builds their knowledge of marketing and sales; • Two interns from ECU continued their internship at the City; • Regular information provided on the City's website; • Liaison with Small Business Development Corporation on reducing red tape. • Implementation of Business Ready Programs, intensive capacity building activities for local businesses. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Promoting Innovation and Supporting Creativity <ul style="list-style-type: none"> Collaborate with the Joondalup Innovation Hub and WA Cyber Security Node to support innovation and creativity within the Joondalup business community. Deliver the City's Innovation Fund Program. 	CBD of the North	Jul-Sept 19	<ul style="list-style-type: none"> Participate as a member of the Advisory Board of the ECU Innovation Hub. Liaise with the Joondalup Innovation Hub and WA Cyber Security Node to support innovation and creativity within the Joondalup business community. Promote the City's Innovation Fund to the Joondalup community. In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive innovation and creativity. 	<p>Ongoing liaison occurred between the City and the Joondalup Innovation Hub.</p> <p>Promotion of the Innovation Fund is ongoing through delivery of Economic Development programs and communication.</p>		
		Oct-Dec 19		<p>Ongoing liaison occurred between the City and the Joondalup Innovation Hub including a joint application for funding under the Export Hubs Grant Program.</p> <p>Continued promotion of the Innovation Fund is ongoing through delivery of Economic Development programs and communication.</p> <p>There is ongoing implementation of the Cyber Check Me Program.</p> <p>The City provided support and attended the inaugural WA Cyber Security Awards 2019 with the Mayor providing Acknowledgement of Country and presenting an award at the Gala Dinner.</p>		
		Jan-Mar 20		<p>The City participated in the WA Austcyber Joondalup Innovation Hub Business Planning session.</p> <p>The City conducted a Safer Internet Day Forum in conjunction with WA Austcyber which was attended by 40 businesses and stakeholders.</p> <p>The City commenced preparation for the Joondalup Innovation Challenge to take place in June in conjunction with the Frank Team UWA, ECU, Curtin University, Study Perth and North Metro TAFE.</p> <p>The City supported innovative businesses, eg Teenbiz, to connect with new opportunities and to grow their start-ups.</p>		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Discussions with businesses, State and Federal Government were conducted on increasing incubator support into Joondalup. A grant submission was made to Federal Government for a Small to Medium Enterprise export hub valued at \$800,000.		
		Apr-Jun 20		The City participated in the quarterly Board Meeting for WA AustCyber. The City facilitated connections with WA AustCyber and Development WA in relation to Ocean Reef Marina. The City commenced planning for the Joondalup Innovation Challenge – highlighting Cyber as a major component. A grant application was made by the City to support the development of supporting Cyber and Artificial Intelligence Startups and Scale ups. The Innovation Fund was not promoted to the community this quarter.		✓
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management and attendance at Board Meetings.	Business Capacity CBD of the North Activity Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre. Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs). 	There was no ECUBIC meeting during the quarter. The City hosted a roundtable with JLP members and StudyPerth on collaboration and increasing international student numbers into region. There has been ongoing promotion of ECUBIC programs to small to medium enterprises.		
		Oct-Dec 19		All business-related workshops and events continued to be promoted on the City's website. An ECUBIC Board Meeting was held on 25 October 2019.		
		Jan-Mar 20		There has been ongoing liaison with ECUBIC to support individual businesses, promote their services, and to		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				provide strategic advice to expand their business within the local economy.		
		Apr-Jun 20		<p>The ECUBIC Board meeting scheduled for this quarter was postponed until July 2020.</p> <p>There has been ongoing liaison and promotion of ECUBIC programs.</p> <p>The City continued engagement with Joondalup Learning Precinct and Joondalup Education Network opportunities.</p>		✓
International Economic Development Activities Plan Investigate and promote trade/investment opportunities for local businesses in overseas markets.	Destination City Activity Centre Development	Jul-Sept 19	<ul style="list-style-type: none"> Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. 	Activities during the quarter included: <ul style="list-style-type: none"> The investigation into economic exchange opportunities in Indonesia particularly in the areas of vocational education and training; Liaison with the Indonesian Consul and planning for a visit to Joondalup in Quarter 2; Follow up activities after the recent delegation to China. Progress on the Artist in Residence Program. Progress of opportunities for Chinese cultural exchange programs for local schools and the community. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. Plan and deliver a delegation to China to promote opportunities for local tourism operators. Plan for an official delegation visit to Indonesia. 	Activities during the quarter included: <ul style="list-style-type: none"> Promotion of an Artist in Residence Program in conjunction with North Metro TAFE with the City of HuZhou identifying two artists to visit Joondalup; Ongoing liaison with Jinan, HuZhou and Shanghai on a proposed outbound trade mission for tourism; Commencement of planning for a future trade mission to Indonesia to progress opportunities in the health and education sectors; and An Indonesian Consul visit to the City on 13 November 2019 which included a tour of key stakeholder facilities within the City Centre. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> • A 'virtual' trade mission which connected local education providers in Joondalup with representatives of the emerging Vocational Education and Training sector in Indonesia via live video conferencing. This enabled the City and participating education providers to progress discussions with the Indonesian Government, academia and industry representatives. The meetings were conducted to replace a planned outbound trade mission to Indonesia to progress opportunities in the education sector; • Artist in Residence Program deferred due to COVID-19; • The development of a Global Ready Program tailored for local businesses to learn about import/export and investment opportunities from international experts from the Chamber of Commerce and Industry of WA. 		
		Apr-Jun 20	<ul style="list-style-type: none"> • Implement the three-year Economic Exchange Agreement with the City of HuZhou, China. • Deliver an official delegation visit to Indonesia. 	<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> • Ongoing liaison with HuZhou on proposed opportunities. • Ongoing trade facilitation undertaken with representatives of the emerging Vocational Education and Training sector in Indonesia. 		✓
<p>Innovation: Solutions for an Ageing Population (ISAP) Conference 2020</p> <p>Contribute to the planning of the ISAP Conference to be held in Joondalup in 2020 for Chinese delegates.</p>	Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> • Participate in the organising committee for the ISAP Conference. 	The City has ongoing participation in the organising committee for the ISAP Conference to be held in Joondalup in 2020.		
		Oct-Dec 19		Ongoing planning for the 2020 ISAP Conference has continued during the quarter.		
		Jan-Mar 20		The ISAP Conference has been postponed due to the current COVID-19 situation.		
		Apr-Jun 20		The ISAP Conference has been postponed due to the current COVID-19 situation.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Marketing and Tourism Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> In partnership with the Cities of Wanneroo and Stirling and Destination Perth undertake planning for regional tourism opportunities. 	Development of a Destination Planner commenced in collaboration with the Cities of Wanneroo and Stirling and Destination Perth. A joint tourism segment was developed to highlight the sunset coast during winter that aired on Destination WA and featured Joondalup businesses and attractions.		
		Oct-Dec 19		Ongoing joint tourism initiatives with the City of Wanneroo and Stirling occurred during the quarter. Sunset Coast Holiday Planners were distributed at International Travel Fairs in Kuala Lumpur and Singapore. An article was published in the industry publication "Travel Talk" featuring Joondalup as a tourism destination.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement regional tourism promotion in partnership with the Cities of Wanneroo and Stirling and Destination Perth. 	A Facebook summer marketing campaign was successfully conducted. A Strategic Marketing Activities Plan for Economic Development has been developed. The Plan is aimed at positioning Joondalup as an attractive destination to work, study, visit and invest in.		
		Apr-Jun 20		The City delivered the Re-Live Campaign in partnership with Destination Perth. The campaign profiled four local tourism operators and their products with an audience outreach of 250,000.		✓
Joondalup Business Catalogue <ul style="list-style-type: none"> Develop an online catalogue to collate business capabilities to help promote, connect and grow local 	Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Develop consultant's brief and Request for Tender to develop the Joondalup Business Catalogue. 	The development of a Joondalup Business Catalogue has progressed through the advertising of a Request for Quotation which will close in the next quarter.		
	Regional Development	Oct-Dec 19	<ul style="list-style-type: none"> Appoint consultant. Undertake development of the Joondalup Business Catalogue. 	Consultants were appointed during the quarter. Development of the Joondalup Business Catalogue continued during the quarter.		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
businesses into national and global markets. <ul style="list-style-type: none"> Gather baseline data to understand the needs of local businesses. 		Jan-Mar 20	<ul style="list-style-type: none"> Undertake development of the Joondalup Business Catalogue. 	The development of the Joondalup Business Catalogue has continued and is scheduled to go live in quarter 4 of 2019/20.		
		Apr-Jun 20		The development of the Joondalup Business Catalogue was completed and went live during this quarter.		✓
Regional Collaboration <ul style="list-style-type: none"> Actively participate in Joondalup Precinct Board (JLP) Board Meetings and ongoing JLP activities. Liaise with the Cities of Wanneroo and Stirling to progress regional economic development activities. 	Business Capacity Regional Development	Jul-Sept 19	<ul style="list-style-type: none"> Attend Joondalup Learning Precinct Board Meetings. Actively promote initiatives arising from participation and support of the JLP. In partnership with the Cities of Wanneroo and Stirling investigate opportunities for regional collaboration on economic development activities. In collaboration with Edith Cowan University and the City of Wanneroo participate in a project to establish a Geopark in the Northern Corridor of Perth. 	City representatives attended the Joondalup Learning Precinct Board meeting during the quarter.		
		Oct-Dec 19		A meeting of the Joondalup Learning Precinct Board took place on 7 November 2019.		
		Jan-Mar 20		The City liaised with the Cities of Wanneroo, Stirling, Swan, Perth and Canning to discuss a range of topics including tourism, reducing red tape, advocacy, innovation and COVID-19. No meeting of the JLP Board occurred this quarter.		
		Apr-Jun 20		The City partnered with the Cities of Perth, Wanneroo and Stirling on the Re-Live Perth Campaign , a digital platform to encourage Perth residents to visit local attractions and sights. The City partnered with the Cities of Wanneroo and Stirling to develop the Sunset Coast Holiday Planner. The Cyber Check.Me partnership with the City of Wanneroo continued with additional local governments joining the program. The project to establish a Geopark in the Northern Corridor of Perth will continue in 2020/21.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cyber Check.Me In partnership with the City of Wanneroo, Edith Cowan University, AustCyber and North Metro TAFE, implement the Cyber Check.Me Initiative to raise awareness of cyber security amongst the business sector.	Regional Collaboration Business Capacity	Jul-Sept 19	<ul style="list-style-type: none"> Implement the Cyber Check.Me initiative. 	Further planning has occurred regarding Cyber Check.Me pop-up events to take place in coordination with ECU, City of Wanneroo and WA AustCyber at key Joondalup business and stakeholder events.		
		Oct-Dec 19		Implementation of the Cyber Check.Me Program continued with the delivery of pop up events during the quarter. These included: <ul style="list-style-type: none"> 1 December 2019 at Bunnings Trades Breakfast; and 11 December 2019 at the Joondalup Business Sundowner. One to one consultations with participating businesses were also held on 7 December 2019.		
		Jan-Mar 20		Three Cyber Check.Me pop-up events were conducted during the quarter which reached 40 local businesses. This included a Small Business Cyber Breakfast on 11 February to mark Safer Internet Day, a worldwide event raising awareness about online safety.		
		Apr-Jun 20		With social distancing and cancellation of events, Cyber Check.Me activities were conducted online or by telephone. The City sponsored the development of videos for businesses highlighting Essential Eight strategies to mitigate cyber security incidents. A digital diagnostic tool was made available as part of the Joondalup Business Catalogue which highlights opportunities to enhance cyber security.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Event Attraction Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region. 	Sports Marketing Australia completed the Capability and Capacity Assessment for the City and continues to present opportunities. A range of opportunities were considered in the quarter including the possible hosting of an AFL Masters National Carnival within the Joondalup region. This opportunity was, however, not successful. The City has commenced discussions to host other sporting events within its boundaries.		
		Oct-Dec 19		The City signed a three-year partnership with Sports Marketing Australia (SMA). SMA is an enterprise that places national and international sporting, arts and conferencing events with SMA partners throughout Australia. The City has commenced progressing assessment of several SMA event opportunities.		
		Jan-Mar 20		The City agreed to sponsor the WA Final of the Champions Basketball League 3x3. This was to be held from 1 to 3 May 2020 at Hillarys Boat Harbour. However due to the restrictions relating to COVID-19, this event was postponed with a new date to be determined.		
		Apr-Jun 20		The City has been advised by SMA that the new dates for the CLB 3x3 event will be Friday 30 October – Sunday 1 November. SMA has presented the City with five new opportunities to consider. The City has declined these proposals as criteria was not met.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ocean Reef Marina Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation. (NOTE: Activities and project milestones are subject to the project program developed and managed by LandCorp.)	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Undertake activities as agreed between the City and LandCorp consistent with the Memorandum of Understanding to progress the project. Present status reports to the Major Projects and Finance Committee as appropriate. 	<ul style="list-style-type: none"> Project Status Reports were presented to the Major Projects and Finance Committee in July and September 2019. The Minister for the Environment announced that the Ocean Reef Marina had received environmental approval subject to strict conditions. The Marmion Marine Park Reserves Bill 2019 was considered by both houses of Parliament in September 2019. The Bill facilitates the excision of the Ocean Reef Marina from the Marmion Marine Park. Legal advice on the actions required by the City to facilitate the necessary agreements between the City and Development WA (formerly LandCorp) was received. The City continued to liaise with Development WA to progress the project. 		
		Oct-Dec 19	<ul style="list-style-type: none"> MRS Amendment 1270/41 – Ocean Reef Marina Development was gazetted on 29 November 2019. In accordance with the Negotiated Planning Outcome for Bush Forever, the rehabilitation of Bush Forever Site 325 commenced. A meeting of the Government Steering Committee was held on 28 October 2019. The Marmion Marine Park Reserves Bill successfully passed through both Houses of Parliament in October 2019. Improvement Plan 51 – Ocean Reef Marina was gazetted on 31 December 2019. DevelopmentWA submitted a Development Application for the early works component of the project in December 2019. The City continued to liaise with DevelopmentWA to progress the project. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<ul style="list-style-type: none"> The proposed early works associated with Ocean Reef Marina, Ocean Reef Foreshore Reserve, were approved by Council in February 2020. Public advertising of the Ocean Reef Marina Improvement Scheme commenced in March 2020. DevelopmentWA submitted a Development Application for construction of the breakwaters in February 2020. The City granted DevelopmentWA an Access Licence to enable the early works to commence on City-owned land. The following reports were presented to the Major Projects and Finance Committee in March 2020: <ul style="list-style-type: none"> Project Status; Land Tenure/Assembly; and Financial Evaluation. The City provided written confirmation of its commitment to the ongoing roles and responsibilities as outlined in the final Negotiated Planning Outcome for Bush Forever. The City continued to liaise with DevelopmentWA to progress the project. 		
		Apr-Jun 20		<ul style="list-style-type: none"> The vegetation clearing permits for the landside geotechnical works and early works were approved by the Department of Water and Environmental Regulation this quarter, subject to a 21 day appeals period. The Joint Development Application Panel approved the breakwater construction in April 2020. A Project Status Report was presented to the Major Projects and Finance Committee in May 2020. The City continued to liaise with DevelopmentWA to progress the project. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Facilitate the development of facilities at Pinnaroo Point. 	The City continued to progress negotiations on the Crown Land lease and sub-lease.		
		Oct-Dec 19	<ul style="list-style-type: none"> Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point. 	The City reached an in-principle agreement with the Department of Planning, Heritage and Lands on a Crown Land lease and with the proponent on a sublease.		
		Jan-Mar 20	<ul style="list-style-type: none"> Continue to progress the development of facilities at Pinnaroo Point. 	Council resolved to authorise the execution of a Crown land lease and to advertise a public notice on the proposed sublease at its meeting held in March 2020.		
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake the actions required to facilitate the provision of new services to the leased area. 	The Department of Planning, Lands and Heritage provided the City with Crown Land lease documentation for execution by the City.		✓
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 19		The City continued to progress the design development for the project.		
		Oct-Dec 19	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach. 	A Business Case was provided to the State Government to secure land tenure for a facility at Burns Beach. The City continued to progress the design development for the project. The preparation of an expression of interest process to identify an operator for a food and beverage business at the facility was commenced.		
		Jan-Mar 20	<ul style="list-style-type: none"> Progress the identification of an operator for a food and beverage business at the facility. 	The City continued to progress the design development for the project. The City commenced a review of the Burns Beach Master Plan – Coastal Node Concept design.		
		Apr-Jun 20		The City progressed a review of the Burns Beach Master Plan – Coastal Node Concept design. Identification of a food and beverage operator will be progressed in 2020/21.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 19	<ul style="list-style-type: none"> Continue to progress the development of a café/kiosk at Neil Hawkins Park. 	The City continued to consider options and opportunities to progress a facility at Neil Hawkins Park.		
		Oct-Dec 19		Consideration of options and opportunities to progress a facility at Neil Hawkins Park continued.		
		Jan-Mar 20		Consideration of options and opportunities to progress a facility at Neil Hawkins Park continued.		
		Apr-Jun 20		Consideration of options and opportunities to progress a facility at Neil Hawkins Park continued. Investigations will continue in 2020/21.		✓

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

ENVIRONMENTAL LEADERSHIP


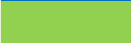

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

The Natural Environment – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City and commence development of a new Environment Plan 2020-2025.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Plan Environment Plan. 	<ul style="list-style-type: none"> The annual review of progress in 2018/19 against the Environment Plan and key performance indicators commenced and will be finalised in the next quarter. The City continued to implement actions within the Environment Plan including scheduling of a Living Smart course as part of the Environmental Education Program and commencement of the first round of the Environmental Development Fund as part of the Community Funding Program. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct an annual review of progress against the Environment Plan and present an update to Elected Members. Implement actions from the 2014-2019 Environment Plan. 	The annual review of the Environment Plan has been completed. Highlights of achievements for the 2018/19 year and data relating to key performance indicators has been compiled into the 2018/19 State of the Environment Report. The Report was provided to Elected Members during the quarter. Implementation of the Environment Plan is ongoing.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. 	The City continued to implement actions within the Environment Plan including development of new environmental education resources.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Commence preparations for the development of a new Environment Plan. 	<ul style="list-style-type: none"> The City continued to implement actions within the Environment Plan. The City's Think Green Living Guide was finalised and made available on the City's website. Investigations commenced into a Vegetation Retention Policy. A project plan has been prepared for the development of a new Environment Plan. This will further progress following identification of strategic initiatives within the City's new Strategic Community Plan. Implementation of the current plan will continue. 		✓
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. 	<ul style="list-style-type: none"> Commenced 2018/19 annual review of the Climate Change Strategy, including key performance indicators. Continued to implement actions from the Climate Change Strategy including winter planting of street trees as part of the Urban Planting Program and development and establishment of the Coastal Monitoring Program for 2019/20. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Conduct an annual review of progress against the Climate Change Strategy for 2018/19 and present an update to Elected Members. 	<ul style="list-style-type: none"> Implementation of the Climate Change Strategy was ongoing during the quarter. An annual review of progress made in implementing the Strategy in 2018/19 was undertaken. Key information and information relating to key performance indicators were included in the 2018/19 State of the Environment Report which was provided to Elected Members during the quarter. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Commence development of a new Climate Change Strategy. 	<ul style="list-style-type: none"> The City continued to implement actions from the Climate Change Strategy including analysis of utility usage. The City commenced preliminary considerations into options for the development of a new Climate Change Strategy. The City responded to community enquiries regarding the implementation of the City's Climate Change Strategy. 		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 	<p>The City continued to implement actions from the Climate Change Strategy including:</p> <ul style="list-style-type: none"> Completion of the 2019/20 Coastal Monitoring Program; and A review of quarterly energy consumption and greenhouse emissions data; Progress on the development of a new Climate Change Strategy will continue during 2020/21. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Coastal Adaptation Planning and Implementation Project Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. 	<ul style="list-style-type: none"> The draft of the Coastal Hazard Risk Management Adaptation Plan received from MP Rogers was reviewed and feedback provided. The annual review of the Coastal Infrastructure Adaptation Plan commenced. The City was advised by the Department of Transport (DoT) of successful Coastal Adaptation and Protection Grant applications for sand bypassing and coastal monitoring programs. DoT was provided with signed grant agreements and project schedules for the sand bypassing and coastal monitoring programs. 		
		Oct-Dec 19		<ul style="list-style-type: none"> The draft Coastal Hazard Risk Management Adaptation Plan was received from consultants and review of the draft Plan has commenced. The City advertised the Request for Tender for the 2019/20 sand bypassing program and tenders were assessed for award in the next quarter. Progress reports were provided to the Department of Transport on the sand bypassing and coastal monitoring programs. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Undertake community consultation on the draft Coastal Hazard Risk Management Adaptation Plan. 	<ul style="list-style-type: none"> Implementation of the Coastal Infrastructure Adaptation Plan continued including commencement of the 2019/20 Sand Bypassing Program and 6-monthly photo-monitoring along the coast as part of the Coastal Monitoring Program. The review of the draft Coastal Hazard Risk Management Adaptation Plan was completed and comments provided to the consultant for incorporation into the draft Plan. Community consultation on the draft Coastal Hazard Risk Management Adaptation Plan has been deferred until 2020/21 due to the COVID-19 situation. 		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Finalise Coastal Hazard Risk Management Adaptation Plan. 	<ul style="list-style-type: none"> Implementation of the Coastal Infrastructure Adaptation Plan continued including completion of the 2019/20 Sand Bypassing Program and finalisation of the 2019/20 Coastal Monitoring Program. Planning for community consultation on the draft Coastal Hazard Risk Management Adaptation Plan has continued. The community consultation has been deferred until 2020/21 due to the COVID-19 situation. 		✓
Ocean Reef Foreshore Management Plan Develop a management plan for Ocean Reef Foreshore to guide the environmental management of the coastal foreshore area.	Environmental Resilience Environmental Leadership	Oct-Dec 19	<ul style="list-style-type: none"> Finalise draft Ocean Reef Foreshore Management Plan. Present draft Plan to Council seeking endorsement. 	The draft Management Plan has been finalised. The draft plan will be presented to February Council seeking endorsement.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement Plan. 	The Management Plan was adopted by Council at its February meeting. Coastal maintenance was undertaken in accordance with Plan recommendations.		
		Apr-Jun 20		An update on the Flora Survey and Vegetation Condition Assessment was provided to Elected Members.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Sorrento Foreshore Management Plan Update the Implementation Plan for the Sorrento Foreshore Management Plan.	Environmental Resilience Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 	The Flora Survey and Vegetation Condition Assessment to inform ongoing management strategies have been completed.		
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 	The consultant's report on the Flora Survey and Vegetation Condition Assessment was reviewed. An update on the Flora Survey and Vegetation Condition Assessment will be provided to Elected Members in quarter 4 of 2019/20.		
		Apr-Jun 20		An update on the Flora Survey and Vegetation Condition Assessment was provided to Elected Members.		✓
Central Park Bushland Management Plan 2014-2024 Update Implementation Plan for the Central Park Management Plan.	Environmental Resilience Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 	The Flora Survey and Vegetation Condition Assessment to inform ongoing management strategies have been completed.		
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 	The consultant's report on the Flora Survey and Vegetation Condition Assessment was reviewed. An update on the Flora Survey and Vegetation Condition Assessment will be provided to Elected Members in quarter 4 of 2019/20.		
		Apr-Jun 20		An update on the Flora Survey and Vegetation Condition Assessment was provided to Elected Members.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Marmion Foreshore Reserve Management Plan 2014-2019 Update the Implementation Plan for the Marmion Foreshore Management Plan.	Environmental Resilience Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to conduct Flora Survey. 	A consultant was appointed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct Flora Survey. 	The Flora Survey and Vegetation Condition Assessment to inform ongoing management strategies have been completed.		
		Jan-Mar 20	<ul style="list-style-type: none"> Review consultant's report on the Flora Survey. Provide an update and progress report to Elected Members. 	The consultant's report on the Flora Survey and Vegetation Condition Assessment was reviewed. An update on the Flora Survey and Vegetation Condition Assessment will be provided to Elected Members in quarter 4 of 2019/20.		
		Apr-Jun 20		An update on the Flora Survey and Vegetation Condition Assessment was provided to Elected Members.		✓
Craigie Bushland Fauna Management Plan Undertake research and liaise with relevant stakeholders to inform the development of a plan to guide the current and future sustainable management of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Conduct research and liaise with relevant stakeholders to inform development of a Craigie Bushland Fauna Management Plan. 	The City liaised with the University of Western Australia and Murdoch University to explore research opportunities related to the quenda population and to inform the management of the quenda and other fauna at Craigie Bushland.		
		Oct-Dec 19		Liaison with the University of Western Australia and Murdoch University has continued during the quarter.		
		Jan-Mar 20		Liaison with the University of Western Australia and Murdoch University has continued during the quarter.		
		Apr-Jun 20		The City liaised with the Department of Biodiversity, Conservation and Attractions regarding quenda monitoring at Craigie Bushland. Liaison with relevant stakeholders will continue in 2020/21.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	An annual review of progress in 2018/19 against the Pathogen Management Plan was completed and actions implemented in accordance with the Plan. Pathogen sampling was undertaken in Hillarys Beach Park. Ongoing monitoring for pathogens has taken place in the City's reserves during the quarter.		
		Oct-Dec 19		Implementation of the Pathogen Management Plan continued this quarter which included: <ul style="list-style-type: none"> Participation in the Dieback Working Group Extractive Materials Advisory Sub-committee. Commencement of research to inform the development of Pathogen Treatment Guidelines commenced. 		
		Jan-Mar 20		Participation in the Dieback Working Group Extractive Materials Advisory Sub-committee continued. Pathogen hygiene practices on relevant projects continued including adopting specific pathogen hygiene protocols as part of the playspace renewal at Blackboy Park.		
		Apr-Jun 20		Implementation of the Pathogen Management Plan continued this quarter which included: <ul style="list-style-type: none"> Implementation of a drainage project on Beachside Drive in Burns Beach resulting in improved infiltration of stormwater and less overflow into bushland areas. Research conducted with other local governments on the implementation of pathogen treatment programs to inform the City's approach to pathogen treatment. Commencement of the 2019/20 Pathogen Management Plan annual review. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Natural Area Management Plans and Key Performance Indicators <ul style="list-style-type: none"> Update and review Management Plans for the City's Natural Areas. Monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes. 	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Conduct an annual review of progress against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators and present an update to Elected Members. Develop and advertise a Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition. Commence review of the Hepburn Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition. 	<p>The 2018/19 annual review of adopted Natural Area Management Plans has been completed.</p> <p>An update on the progress of the City's Natural Area Key Performance Indicators will be provided to Elected Members through the new State of the Environment Report in Quarter 2.</p> <p>The City advertised and appointed a consultant to undertake the Hepburn Heights Flora Survey and Vegetation Condition Assessment. Field work for the Flora Survey and Vegetation Condition Assessment was completed in September 2019.</p>		
		Oct-Dec 19	<ul style="list-style-type: none"> Develop and advertise a Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition. Undertake review of the Hepburn Heights Conservation Area Management Plan including a floristic survey of the site to provide updated vegetation condition. 	<p>The consultant appointment for the Request for Quotation for a Hepburn Heights Flora Survey and Vegetation Condition was completed in the previous quarter.</p> <p>A draft Hepburn Heights Flora Survey and Vegetation Condition Assessment was completed at the end of December 2019 and submitted to the City for review.</p> <p>The 2018/19 Natural Area Key Performance Indicators were presented in the State of the Environment Report provided to Elected Members and included within the City's Annual Report.</p>		
		Jan-Mar 20		<p>The draft Hepburn Heights Flora Survey and Vegetation Condition Assessment Report was reviewed and the document was finalised in February 2020.</p> <p>The review of the Hepburn Heights Conservation Area Management Plan will commence in the next quarter.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>The Hepburn Heights Conservation Area Management Plan was reviewed following five years of implementation. Key achievements of the plan included:</p> <ul style="list-style-type: none"> • The installation of wayfinding and interpretive signage; • Pathogen hygiene (boot cleaning) stations at entrances into the conservation reserve; and • Revegetation works by the Friends of Hepburn and Pinnaroo Bushland Inc. <p>The Hepburn Heights Conservation Area Management Plan implementation plan was updated for a further five years, in consultation with the Friends of Hepburn and Pinnaroo Bushland Inc.</p>		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<p>Bushfire Risk Management Plan</p> <p>Implement a Bushfire Risk Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.</p>	<p>Environmental Resilience</p> <p>Accessible Environments</p> <p>Community Involvement</p> <p>Environmental Leadership</p>	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> Ongoing stakeholder liaison and collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES), the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife, University of WA, Murdoch University and the Water Corporation. Continued delivery of bushfire risk management updates on behalf of the City to the City of Wanneroo and City of Joondalup Local Emergency Management Committee (LEMC). Successful acquittal and completion of DFES Mitigation Activity Fund (MAF) – Emergency Services Levy (ESL) 2018/19 funding round; Completion of the 2018/19 annual review of the City's Bushfire Risk Management Plan 2018-2023 (BRMP); Completion of Phase 1 of the City's Hazard Reduction Grass Tree Burning Program community engagement plan, ending with a presentation and information session to the City's 15 Friends' Groups; Successful completion of the City's first hazard reduction grass tree burn within 0.54 hectares of Warwick Open Space Bushland; Scheduling of bushfire mitigation works on City owned and managed land for completion within 2019/20; Review of DFES Urban Bushland Response Plans; and Submission of the City's 2019/20 DFES Mitigation Activity Fund (MAF) – Emergency Services Levy Grant Funding Round 2 application. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Oct-Dec 19	<ul style="list-style-type: none"> Conduct annual review of achievements from the Bushfire Risk Management Plan and provide a report to Elected Members. Implement actions from the Bushfire Risk Management Plan. 	<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES) and the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife; Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; Ongoing investigation and scheduling of bushfire mitigation works within City owned and managed land in line with the BRMP Fire Management Priority list; Successful grant funding awarded to the City from the 2019/20 DFES Mitigation Activity Fund (MAF) – Emergency Services Levy (ESL) for \$234,000 for on-ground works to be completed by 15 November 2020; In liaison with DFES, commencement of a Bushfire Response Plan for Craigie Leisure Centre; Continued updates to the DFES Bushfire Risk Management System (BRMS) Treatment Schedule; and Ongoing internal liaison City wide. <p>A report on the progress of achievements against the Bushfire Risk Management Plan will be provided to Elected Members in the next quarter.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES) and the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife; Continued delivery of bushfire risk management updates on behalf of the City to the CoJ/CoW Local Emergency Management Committee; Ongoing scheduling of bushfire mitigation works within City owned and managed land in line with the Bushfire Risk Management Plan 2018-2023 Fire Management Priority list; Progress of achievements against the Bushfire Risk Management Plan 2018-2023 provided to Elected Members; Review undertaken of Permit to Burn application process; and Ongoing development of internal bushfire related Frequently Asked Questions. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>Activities during the quarter included:</p> <ul style="list-style-type: none"> • Ongoing stakeholder liaison and positive collaboration regarding bushfire risk management with the Department of Fire and Emergency Services (DFES) and the Department of Biodiversity, Conservation and Attractions (DBCA) – Parks and Wildlife; • Continued delivery of bushfire risk management updates on behalf of the City to the City of Joondalup/City of Wanneroo Local Emergency Management Committee; • Ongoing scheduling of bushfire mitigation works within City owned and managed land in line with the Bushfire Risk Management Plan 2018-2023 Fire Management Priority list; • Progress of achievements against the Bushfire Risk Management Plan 2018-2023 provided to Elected Members; • A review of the Permit to Burn application process with one permit approved; and • Ongoing development of internal bushfire related Frequently Asked Questions. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions. (DBCA)	Environmental Resilience	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the YICM Plan. 	City representatives met with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions to plan for the management of Yellagonga Regional Park in 2019/20. A number of ongoing actions from the YICM Plan were implemented including planning for ongoing revegetation projects. The City provided community education and promotional support to Greening Australia and the Friends of Yellagonga at their Lake Goollelal Celebration Day event which was held on 11 August 2019. An Expression of Interest was submitted for funding of projects within Yellagonga Regional Park as part of the Communities Environment Program.		
	Accessible Environments Community Involvement Environmental Leadership	Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the YICM Plan. Present report to Elected Members on progress against the YICM Plan. 	Implementation of the YICM Plan continued during the quarter which included: <ul style="list-style-type: none"> Progress of the Water Quality Monitoring and Improvement Program and maintenance activities at rehabilitation sites. Notification of a successful application for funding for projects within Yellagonga Regional Park as part of the Communities Environment Program. A summary of outcomes of the 2018/19 Water Quality Monitoring and Improvement Program provided to Elected Members during the quarter and disseminated to relevant stakeholders involved in the management of Yellagonga Regional Park. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Commence a review of the YICM Plan in partnership with the City of Wanneroo and DBCA to inform the development of the new YICM Plan. 	<p>Implementation of the YICM Plan continued during the quarter which included:</p> <ul style="list-style-type: none"> Weed control for priority species throughout existing and new revegetation sites; Feral animal control throughout the Yellagonga Regional Park; Summer watering of existing revegetation sites; Preparation for winter planting of new revegetation sites including for the Communities Environment Program funded project; and Sampling in accordance with the Water Quality Monitoring and Improvement Program. <p>The review of the YICM Plan in partnership with the City of Wanneroo commenced and discussions with the DBCA were initiated regarding commencing development of Yellagonga Integrated Catchment Management Plan 2020-2025.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>Implementation of the YICM Plan continued during the quarter which included:</p> <ul style="list-style-type: none"> • Weed control for priority species throughout the Yellagonga Regional Park; • Planting of approximately 3,800 seedlings in collaboration with the City of Wanneroo, the DBCA and local Friends groups within existing and new revegetation sites supported through funding from the Federal Communities Environment Program; • Feral animal control throughout the Yellagonga Regional Park; • A draft report received on the water sampling of Yellagonga Regional Park as part of the Water Quality Monitoring and Improvement Program for review by the City. <p>The review of the YICM Plan in partnership with the City of Wanneroo will continue in 2020/21.</p>		✓
	Environmental Resilience	Jul-Sept 19	<ul style="list-style-type: none"> • Conduct community consultation. • Analyse the results of the community consultation. 	Community consultation materials have been developed. The proposed works will be advertised for public comment in the next quarter.		
	Community Involvement	Oct-Dec 19		Community consultation was completed. Analysis of the results has commenced.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley Upgrade Moolanda Park including irrigation and infrastructure works in line with the Landscape Master Plan to implement principles of eco-zoning and hydro-zoning to increase water efficiency and install new park infrastructure.	Environmental Leadership	Jan-Mar 20	<ul style="list-style-type: none"> Present report to Elected Members on the outcomes of the community consultation. Advertise the request for tender for landscaping and irrigation works and appoint contractor. Advertise request for quotation for landscape works and appoint contractor. 	The outcomes of community consultation were presented to Elected Members. Detailed landscape design and documentation were completed. The request for quotation for landscape works was awarded. The development of detailed irrigation design and documentation continued during the quarter. Stage 1 works are scheduled to commence in the next quarter.		
		Apr-Jun 20				
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan and present report to Elected Members. Implement actions from the City Water Plan. 	<ul style="list-style-type: none"> The City commenced the annual review achievements of 2018/19 against the City Water Plan, including key performance indicators, for inclusion in the new State of the Environment Report. Implementation actions from the City Water Plan included compiling information for the Waterwise Council reaccreditation and participation in the Water Sensitive Cities Ideas Workshop for Ocean Reef Marina. 		
		Oct-Dec 19				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the City Water Plan. 	<p>Implementation of actions from the City Water Plan continued during the quarter.</p> <p>The City received Gold Waterwise Council re-endorsement for 2018/19 which was awarded by the Water Corporation and the Department of Environmental Regulation for best practice water efficiency within City operations and the community.</p>		
		Apr-Jun 20		<p>Implementation of actions from the City Water Plan continued during the quarter, including a quarterly review of the City's water usage.</p>		✓
<p>2019 State NRM and Coastal Conference</p> <p>Assist the Western Australian Landcare Network (WALN) in the delivery of the State NRM and Coastal Conference to be held in the City of Joondalup.</p>	<p>Community Involvement</p> <p>Environmental Leadership</p>	Jul-Sept 19	<ul style="list-style-type: none"> Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. 	<p>City representatives participated on the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee.</p> <p>Planning was undertaken for a City of Joondalup Urban Bushland and Wetland Tour to be included as part of the field trips offered during the Conference to showcase the City's local environment.</p> <p>A conference presentation on the City's 2018 Community Coastal Values Survey, including the City's approach to managing coastal vulnerability, was developed.</p>		
		Oct-Dec 19	<ul style="list-style-type: none"> Participate in the State NRM and Coastal Conference Organising Committee and Coastal Sub-Committee. Plan and deliver a field trip and presentation at the State NRM and Coastal Conference to showcase the City's local environment. 	<p>Continued participation in the Conference organising committee continued during October 2019.</p> <p>The Conference was delivered from 1-4 October with the Mayor presenting at the opening session.</p> <p>The City delivered an Urban Bushland and Wetland Tour as part of the event and provided a presentation on the City's community coastal values survey at the conference.</p>		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Waste Management Plan 2016-2021 Implement the City's Waste Management Plan to provide guidance on City Waste operations.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	Implementation actions continued, including the completion of the Household Waste Composition Audit which was undertaken in partnership with the Mindarie Regional Council.		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members. 	Implementation actions continued during the quarter. An annual review of progress against the Waste Management Plan was undertaken and findings presented to Elected Members in October 2019.		
		Jan-Mar 20		Implementation actions continued during the quarter with a particular focus on securing long term processing arrangements for domestic recycling.		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	Implementation actions continued during the quarter. The City has established an alternative interim domestic recycling facility which will remain in place until the recycling facility of the City's contractor becomes operational within the next financial year.		✓

Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.




COMMUNITY SAFETY

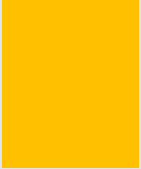
For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality Facilities Cultural Development Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	A review of the 2018/19 Annual Review of the Community Development Plan 2015-2020 was undertaken. Implementation of actions from the Plan is ongoing.		
		Oct-Dec 19		Actions were implemented in accordance with the Community Development Plan. Preliminary planning for a new Community Development Plan commenced in December 2019.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. Commence preparation of new Community Development Plan. 	The preparation of a new Community Development Plan has been put on hold pending the outcomes from a Community Social Needs Analysis and the development of the new Strategic Community Plan. These will inform the future direction.		
		Apr-Jun 20		Commencement of a new Community Development Plan will take place following the completion of a social needs analysis and the development of a new Strategic Community Plan.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Falkland Park Clubrooms, Kinross Extension Toilet/Change Rooms Undertake extension works to upgrade toilet and changeroom facilities.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise tender and appoint building contractor. 	The tender was advertised and the building contractor appointed.		
		Oct-Dec 19	<ul style="list-style-type: none"> Commence construction. 	Construction commenced during the quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Continue construction. 	Construction continued during the quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Complete construction. 	Construction was completed during the quarter.		✓
Percy Doyle Reserve - Sorrento Bowling Clubroom Refurbishment Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Complete construction. 	Construction was completed.		✓
Emerald Park Clubrooms Facility Refurbishment Refurbish existing facility with details to be determined during the consultation phase of the project for construction in 2020/21.	Quality Facilities	Jan-Mar 20	<ul style="list-style-type: none"> Present report to Major Projects and Finance Committee and Council on the outcomes of community consultation. 	A report on the outcomes of the community consultation was presented to the Major Projects and Finance Committee and Council in March 2020 at which Council approved the proposed project proceed to detailed design and tender stage.		✓
Mildenhall Refurbishment Project Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise detailed design. 	Detailed design continued during the quarter.		
		Oct-Dec 19		Detailed design was finalised.		
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise tender. 	The tender was advertised and the building contractor appointed.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Appoint builder and commence construction. 	Construction commenced during the quarter.		✓
Duncraig Community Centre Refurbishment Project Undertake major refurbishment works at Duncraig Community Centre as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Finalise detailed design. 	Detailed design was finalised and the tender for building works was advertised.		
		Oct-Dec 19	<ul style="list-style-type: none"> Advertise tender and appoint builder. 	A builder was appointed and construction commenced.		
		Jan-Mar 20	<ul style="list-style-type: none"> Commence construction. 	Construction commenced and was completed during the quarter.		✓
		Apr-Jun 20	<ul style="list-style-type: none"> Complete construction. 	Construction was completed in the previous quarter.		
Ellersdale Park Clubroom Facility Refurbishment Refurbish and extend the existing clubroom facility for construction in 2020/21.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Undertake detailed design. 	Detailed design commenced during the quarter.		
		Oct-Dec 19		Detailed design continued during the quarter.		
		Jan-Mar 20		Detailed design continued during the quarter.		
		Apr-Jun 20		Detailed design was completed and the tender for construction was advertised during the quarter.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020/21 - 2021/22.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Present report to Council on the outcomes of community consultation. Submit Community Sport and Recreation Facilities Fund (CSRFF) Application. 	A report of the outcomes of the community consultation was presented to Council in the quarter. An application for a CSRFF grant contribution for the project was submitted to Department of Local Government, Sport and Cultural Industries in the quarter.		
		Oct-Dec 19		No milestone this quarter.		
		Jan-Mar 20	<ul style="list-style-type: none"> Receive advice from the Department of Local Government, Sports and Cultural Industries on the outcome of the funding application. 	The City received advice from the Department of Local Government, Sports and Cultural Industries on the outcome of the funding application during the quarter. A report seeking endorsement of additional funding was presented to the Major Projects and Finance Committee and Council in March.		
		Apr-Jun 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of additional funding if required. 	A report seeking endorsement of additional funding will be presented to the Major Projects and Finance Committee and Council in July 2020.		✓
Works Operation Centre Extension (Joondalup Men's Shed) <ul style="list-style-type: none"> Undertake works to extend the Works Operation Centre in Craigie to enable the transfer of City operations from the City's Winton Road site to the Works Operation Centre. 	Quality Facilities Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Advertise tender for building works at the Works Operation Centre. 	Detailed design was completed and the tender for building works advertised.		
		Oct-Dec 19	<ul style="list-style-type: none"> Appoint builder and commence construction of Works Operation Centre extension. Assist Joondalup Men's Shed to prepare a funding application for their relocation to the City's Winton Road site. 	A builder was appointed and construction commenced. Assistance was provided to the Joondalup Men's Shed throughout the quarter.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Undertake works at the City's vacated Winton Road site to accommodate the Joondalup Men's Shed at this location. 		Jan-Mar 20	<ul style="list-style-type: none"> Continue building construction at the Works Operation Centre. 	<p>Construction continued during the quarter.</p> <p>The City continued to provide assistance to the Joondalup Men's Shed.</p>		
		Apr-Jun 20	<ul style="list-style-type: none"> Continue building construction at the Works Operation Centre. Commence upgrade works at Winton Road (if required). Commence preparation of lease agreement with Joondalup Men's Shed. Commence preparation for relocation of Joondalup Men's Shed to Winton Road. 	<p>Construction was completed at the Works Operation Centre.</p> <p>Design for upgrade works at Winton Road commenced.</p> <p>A draft lease was prepared and circulated to Joondalup Men's Shed for feedback.</p> <p>An action list for the relocation of Joondalup Men's Shed to Winton Road was prepared.</p>		✓
Duffy House Restoration Project Complete restoration works at Duffy House, Woodvale, and consider options to activate the site	Quality Facilities Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Undertake restoration works at Duffy House, including the installation of power and water services to the site. Present options to Elected Members for potential commercial and community activities to activate the site. Progress project in line with direction provided by Council. 	Restoration works commenced during the quarter.		
		Oct-Dec 19		Restoration works continued during the quarter.		
		Jan-Mar 20		Restoration works were completed during the quarter.		
		Apr-Jun 20		<p>Presentation of options to Elected Members for potential commercial and community activities to activate the site was delayed due to meeting disruptions during COVID-19. This has been scheduled to recommence in 2020/21.</p>		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Craigie Leisure Centre Refurbishment Refurbish the existing facility including extension of the gymnasium and group fitness areas.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Present report to Elected Members on progress of the project. 	A progress report on the project was presented to Elected Members in the quarter.		
		Oct-Dec 19	<ul style="list-style-type: none"> Develop tender documentation and advertise tender for construction. 	A report was presented to Council in December 2019 and it was agreed to progress the project to construction stage.		
		Jan-Mar 20	<ul style="list-style-type: none"> Appoint contractor for construction. 	A request for tender for architectural services was advertised during the quarter.		
		Apr-Jun 20	<ul style="list-style-type: none"> Commence construction. 	The tender submissions for architectural services were assessed and a consultant was appointed during the quarter. Development of construction documentation commenced during the quarter.		✓
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Quality Facilities Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Conduct Edgewater Quarry Community Reference Group workshops as required. Develop draft Concept Plan in consultation with Edgewater Quarry Community Reference Group. 	<ul style="list-style-type: none"> Draft preliminary concept plans and accompanying financial feasibility analyses were received and are being reviewed by the City. The concept plans will be presented to the Edgewater Quarry Community Reference Group for considered in the next quarter. 		
		Oct-Dec 19	<ul style="list-style-type: none"> Seek Council endorsement of the draft Concept Plan for Edgewater quarry. Continue with investigations into the proposed sump conversion and 	<ul style="list-style-type: none"> The draft financial feasibility analyses were refined and updated. The draft preliminary concept plans will be presented to the Edgewater Quarry Community Reference Group in the next quarter. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20	<ul style="list-style-type: none"> road reserve alignment on Joondalup Drive. Progress the acquisition process of Crown land within Edgewater Quarry. 	<ul style="list-style-type: none"> Draft preliminary concept plans were presented to the Edgewater Quarry Reference Group in March 2020. The project status report was presented to the Major Projects and Finance Committee in March 2020. 		
		Apr-Jun 20		<ul style="list-style-type: none"> A project status report was presented to the Major Projects and Finance Committee in May 2020. The draft preferred concept plan was presented to the Edgewater Quarry Community Reference Group in June 2020. The Group agreed to present the draft preferred concept plan to Council seeking approval for community consultation in 2020/21. 		✓
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Quality Facilities Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Continue with community needs, commercial and planning analysis. 	<ul style="list-style-type: none"> The community needs, commercial and planning analysis was completed. The consultant's draft report is expected during the next quarter. 		
		Oct-Dec 19		<ul style="list-style-type: none"> Receipt of the community needs, commercial and planning analysis report is pending. The results will be presented to Elected Members in the next quarter. 		
		Jan-Mar 20	<ul style="list-style-type: none"> Present key findings and recommendations of the community needs, commercial and 	<ul style="list-style-type: none"> A status report was provided to the Major Projects and Finance Committee at its meeting held in March 2020. 		
		Apr-Jun 20		<ul style="list-style-type: none"> A draft needs, planning and commercial analysis report was 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			planning analysis to Elected Members. <ul style="list-style-type: none"> Undertake actions in line with Council direction. Seek Council endorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre. 	received from the consultant this quarter for the consideration of the project team. <ul style="list-style-type: none"> A status report is being prepared and will be presented at the Major Projects and Finance Committee meeting to be held in July 2020. 		
Heathridge Park Master Plan Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.	Quality Facilities	Jul-Sept 19	<ul style="list-style-type: none"> Continue a community needs assessment and feasibility study and other site investigations. Present results of the community needs assessment and feasibility study to Elected Members. 	The City continued to progress a needs analysis and feasibility study.		
		Oct-Dec 19		A draft needs analysis and feasibility study report was received for review.		
		Jan-Mar 20	<ul style="list-style-type: none"> Undertake actions in line with direction from Elected Members. 	An interim report on the needs analysis and feasibility study was presented to the Major Projects and Finance Committee at its meeting held in March 2020.		
		Apr-Jun 20		A review of the draft needs analysis and feasibility report has been undertaken and will be progressed in 2020/21.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Woodvale Library and Community Hub Investigate options to optimise City and community benefits.	Quality Facilities Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Continue a community needs assessment and feasibility study and other site investigations. Present the results of the community needs assessment and feasibility study to Elected Members. 	<ul style="list-style-type: none"> A Project Status Report was presented to the Major Projects and Finance Committee in July 2019. A needs assessment and feasibility study commenced in August 2019. Stakeholder engagement was undertaken. 		
		Oct-Dec 19		<ul style="list-style-type: none"> Stakeholder engagement has been completed. The feasibility study which includes valuation advice has commenced. 		
		Jan-Mar 20		<ul style="list-style-type: none"> A status report was provided to the Major Projects and Finance Committee at its meeting held in March 2020. 		
		Apr-Jun 20	<ul style="list-style-type: none"> Undertake actions in line with direction from Elected Members. 	<ul style="list-style-type: none"> A status report was provided to the Major Projects and Finance Committee at its meeting held in May 2020. 		✓
Community Funding Program Assist eligible community-based organisations to conduct projects, events and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories: <ul style="list-style-type: none"> Environmental Development Community Services Culture and Arts Development. 	Cultural development Community Spirit	Oct-Dec 19	<ul style="list-style-type: none"> Present review of Community Funding Program to Elected Members. Conduct Round 1 Funding Program. 	Round 1 of the Community Funding program was conducted during the quarter with 10 applications received. Applicants will be notified of grant outcomes in the next quarter.		
		Jan-Mar 20		Round 1 of the Community Funding program was not completed, pending further review and finalisation of three applications.		
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct Round 2 Funding Program. 	The three pending applications from Round 1 were assessed and deemed unsuccessful.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Round 2 Funding was not conducted.		
Cultural Plan 2020-2025 Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup 2022</i> .	Cultural development Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Appoint consultant to undertake targeted consultation and assist with development of the Cultural Plan. Undertake targeted stakeholder consultation. Conduct meeting of Strategic Community Reference Group to provide input into the development of a Cultural Plan. 	Request for quotes were sought in July and a preferred consultant was appointed in August 2019. A Strategic Community Reference Group workshop was held on 22 August 2019 to gain input into the development of a Cultural Plan.		
		Oct-Dec 19	<ul style="list-style-type: none"> Complete targeted stakeholder consultation. Review findings from the consultation to inform the development of the draft Cultural Plan. 	An online survey to gain community feedback on the development of a Cultural Plan was conducted from 21 November 2019 to 24 December 2019. 790 responses were received. Focus group workshops are scheduled for February 2020.		
		Jan-Mar 20	<ul style="list-style-type: none"> Commence development of draft Cultural Plan. 	The City has commenced the development of a Cultural Plan. Focus group workshops were conducted between 4 and 6 February with industry, education, community groups, local businesses and ratepayer associations.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Present the draft Cultural Plan to Council seeking endorsement to advertise for public comment. Present the draft updated Cultural Plan to Council seeking endorsement. 	<p>The Community Engagement Findings report was finalised by the consultants and published on the City's website following the consultation period.</p> <p>The draft vision for the Cultural Plan has been completed with the draft Cultural Plan scheduled to be submitted for Council endorsement in quarter 1 of 2020/21.</p>		✓
Cultural Events Program Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> NAIDOC Week Celebrations Sunday Serenades Twilight Markets Little Feet Festival Music in the Park Spring Markets Joondalup Festival Valentine's Concert Urban Couture. 	Cultural development Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Deliver events in accordance with the City's Program. 	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> NAIDOC Week 2019 from 1 to 30 July 2019; Three Sunday Serenades concerts; and Commencement of the Spring Markets with the remaining three markets to take place in the next quarter. 		
		Oct-Dec 19		The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> Spring Markets conducted on 11 and 18 October with 1,150 people attending; Twilight Markets conducted on 23 November, and 6, 13 and 20 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<p>December with 2,500 people attending;</p> <ul style="list-style-type: none"> • Little Feet Festival conducted on 27 October with 6,000 people attending; and • Sunday Serenades conducted on 20 October, 17 November and 8 December 2019 with an average attendance of 163 people. 		
		Jan-Mar 20		<p>The following cultural events were delivered during the quarter as part of the Cultural Program:</p> <ul style="list-style-type: none"> • Music in the Park conducted on 11 January 2020 and 7 March 2020 with approximately 9,000 people attending. • Valentine's Concert conducted on 13 February 2020 with approximately 6,800 people attending. <p>The following cultural events were cancelled due to the COVID-19 situation:</p> <ul style="list-style-type: none"> • Joondalup Festival scheduled for 3 to 5 April 2020. • Urban Couture scheduled for 13 April to 10 May 2020. • Sunday Serenades Concerts scheduled for 17 May 2020 and 21 June 2020. 		
		Apr-Jun 20		Some scheduled events did not take place or were delivered in an alternative format due to COVID-19.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<p>The following cultural events were delivered during the quarter as part of the Cultural Program:</p> <ul style="list-style-type: none"> • Creative North exhibition featuring North Coast Art Club at Warwick Grove Shopping Centre. • Arts in Isolation series supporting 11 local artists to present new work on the City's YouTube channel. • Online Sunday Serenades concerts (May-July). 		
Public Art Projects Commission new public art projects at City locations that contribute to a sense of place, local identity and make art accessible for the community.	Cultural development Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Commission art projects as required. 	No public art was commissioned in this quarter.		
		Oct-Dec 19		The Craigie Leisure Centre public art project planning commenced as part of the Craigie Leisure Centre refurbishment.		
		Jan-Mar 20		The City received 110 expressions of interest as part of the Craigie Leisure Centre public art project. Shortlisting and selection of commissioned artists will take place in the next quarter.		
		Apr-Jun 20		The City received four responses to the artwork brief for the Craigie Leisure Centre public art project, with a successful applicant being commissioned to undertake the project. Research commenced on a public art project planned for the Chichester Park Community Sporting Facility.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> • Community Art Exhibition • NAIDOC Art Exhibition • City of Joondalup Invitation Art Prize • Inside Out Billboard Project • Artist in Residence Program • Arts in Focus • Arts Development Scheme. 	Cultural development Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Deliver activities in line with the City's program. 	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> • NAIDOC Art Exhibition held during July 2019; • Detailed Concept Response received from Dr Pynor for commissioned work for the Art Collection as a result of her residency in 2018; and • Arts in Focus Exhibition by Lesley Anne Whitham Exhibition Life Lessons opened on 6 September 2019 with overall exhibition attendance of 250 people. 		
		Oct-Dec 19		The following activities were undertaken this quarter: <ul style="list-style-type: none"> • Invitation Art Prize delivered between 13 and 25 October 2019. • WA commission of Paul Kaptein endorsed by the Policy Committee for 2020/21. • The Arts Development Scheme project, Mama Stitch, delivered in October. • Inside-Out Billboard project installed by Talia Nicholson. 		
		Jan-Mar 20		The City continued to deliver activities in line with the City's program. This included conducting a call for entries for the Community Art Exhibition. The Joondalup Art Gallery was closed during the quarter. The NAIDOC		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				exhibition scheduled for July has been cancelled.		
		Apr-Jun 20		<p>The following activities were undertaken this quarter:</p> <ul style="list-style-type: none"> • The artwork attached to the artist-in-residence program for the City's art collection completed by Dr Helen Pynor. • Billboard artwork for the Joondalup Library installed by Minaxi May. • Arts Development Scheme funding awarded to: <ul style="list-style-type: none"> ○ Yirra Yaakin for a series of dreaming ghost story-telling shows; and ○ Zap Circus to deliver circus and skills-based workshops to local schools. 		✓
Access and Inclusion Plan 2018-2021 Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Implement Access and Inclusion Plan 2018-2021. 	The 2018/19 report to the Department of Communities on the City's Access and Inclusion Plan was submitted on 1 July 2019.		
		Oct-Dec 19		Implementation of Plan actions in the quarter included: <ul style="list-style-type: none"> • Access and Inclusion training for City staff; • Two Access and Inclusion Building Audits undertaken; • Access and Inclusion advice provided on 20 occasions; and • A sensory space activated at the Little Feet Festival. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>Implementation of Plan actions continued during the quarter.</p> <p>Disability Awareness Training scheduled for 16 March was postponed until the next quarter due to the COVID-19 situation.</p>		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. Present report to the Disability Services Commission on progress of actions against the Access and Inclusion Plan. 	<p>Implementation of Plan actions continued during the quarter including:</p> <ul style="list-style-type: none"> Two Access and Inclusion Building Audits undertaken; and Access and Inclusion advice provided. <p>The submission date for the 2019/20 report on progress of the City's Access and Inclusion Plan was extended by the Disability Services Commission. The report has been developed and will be submitted in July 2020.</p>		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Programs and Initiatives Deliver an annual program of community-based initiatives to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> • Communities <i>in-focus</i> workshops • Meet-Your-Neighbour • Disability Awareness Week. 	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Deliver program and events in accordance with the City's program. 	Programs and events delivered during the quarter included: <ul style="list-style-type: none"> • Homelessness Awareness Community Workshop and photographic exhibition held on 5 August. • Communities <i>in-focus</i> workshop on Community Leadership facilitated by Tim Muirhead held on 25 September. • Commencement of the Meet-Your-Neighbour program promotion in September. 		
		Oct-Dec 19		Programs and events delivered during the quarter included: <ul style="list-style-type: none"> • Meet-Your-Neighbour program which opened in October with eight registrations for the quarter. • A Communities <i>in-focus</i> end of year workshop held on 3 December 2019 with 50 representatives of community groups and not-for-profit organisations attending. Guest speaker Helen Creed gave an inspirational talk about community leadership. • International Day of People with Disability observed via an online gallery of photographs of people with disability. Guide Dogs were also present at the City's Twilight Markets. • International Volunteer Day observed on 5 December with promotion and presence at the Twilight Markets. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>The Communities in-focus workshop scheduled for 25 March was cancelled due to COVID-19.</p> <p>The Meet-your-Neighbour program promotion was placed on hold due to COVID-19.</p>		
		Apr-Jun 20		<p>Some scheduled events did not take place or were delivered in an alternative format due to COVID-19.</p> <p>The following initiatives were implemented during the quarter in through the City's Emerge Stronger Campaign.</p> <ul style="list-style-type: none"> • Emerge Stronger support services; • Emerge Stronger Volunteering; • Communities <i>in-focus</i> workshops; • Regular phone contact made with Community Transport to check on their wellbeing. • Virtual Round Table – hosted by the Mayors of Joondalup and Wanneroo on 16 April 2020. • Virtual network meetings conducted with a range of organisations including the disability network, Joondalup and Wanneroo Ending Homelessness Group, NOMUC and the Seniors Club Network. • Volunteer Week 2020 in which volunteering efforts were showcased in short videos uploaded to the website featuring three volunteers providing critical services, homelessness 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				outreach, provision of essentials to people facing hardship and food relief. <ul style="list-style-type: none"> Assistance provided to community groups with applying for COVID-19 relief grants. The City's Emerge Stronger initiatives were showcased via an online presentation as part of WALGA's response strategy.		
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none"> School Holiday Program Summer Sessions Youth Leadership Forum BMX, Skate and Scooter events Defeat the Beat National Youth Week RYDE Youth Driver Program. 	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Deliver events and activities in accordance with the City's program. 	Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> The July Youth Holiday Program; Youth Leadership Forum with focus on Place-Making on 20 August; and Further research in seeking a free vehicle for the RYDE program. 		
		Oct-Dec 19		Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> Receipt of a grant for \$7,500 to contribute to the purchase of a vehicle for the RYDE Program; The first of three Summer Sessions (youth events held in local parks) held in December 2019; October School Holiday Program; and Night Drop-in, Music Edge and Freestyle Edge programs which all ran successfully throughout the quarter. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>Youth events and activities undertaken during the quarter included:</p> <ul style="list-style-type: none"> • The January Youth Holiday Program; • Summer Sessions (youth events in local parks) held in January; and • BMX, Skate and Scooter events successfully delivered in February and March. <p>The Defeat the Beat (National Youth Week) event scheduled for April was cancelled due to COVID-19.</p>		
		Apr-Jun 20		<p>The following youth programs and events were cancelled due to COVID-19:</p> <ul style="list-style-type: none"> • Defeat the Beat event scheduled in April for WA Youth Week. • April Youth Holiday program. <p>The Anchors and Edge Youth Centres and the Youth Truck were closed for face-to-face service provision with the following programs offered via online alternatives:</p> <ul style="list-style-type: none"> • Drop-in (Anchors and Edge) • Dance Edge (hip-hop) • Youth truck programs • 'Meet the Team' posts and videos of services were released to encourage young people to get to know staff and programs on offer. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Lifelong Learning and Culture Deliver a program of library events and activities such as: <ul style="list-style-type: none"> • Children’s Book Week • School Holiday Program • Library and Information Week • Adult and Senior Activities and Programs. 	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the City’s program. 	Events and activities delivered included: <ul style="list-style-type: none"> • Children’s Book Week; • July School Holiday Program; • Meet the Author Events; • Story Time; • Toddler Time; • Live and Learn events; and • CoderDojo and Technology Training. 		
		Oct-Dec 19		Events and activities delivered included: <ul style="list-style-type: none"> • Little Feet Festival; • Indigenous Literacy Week; • October School Holiday Program; • Meet the Author Events; • Stories in the Park; • Toddler Time; • Citizenship Awards; • Live and Learn events; and • CoderDojo and Technology Training. 		
		Jan-Mar 20		The City’s Library programs and events were cancelled on 20 March due to COVID-19. The City subsequently formally closed its Libraries on 23 March. The City commenced development of a new Emerge Stronger Program which is due to be launched in the next quarter. This program has been developed to connect the community with service providers during the COVID-19 situation.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20		<p>The Emerge Stronger Plan and associated actions enabled delivery of activities during COVID-19 with a focus on online delivery These included:</p> <ul style="list-style-type: none"> • Discovery - Grounded Travel Writer series • Discovery - How to be a Better Traveller series • Discovery - History of a City series • Discovery – Social Media series • Parent baby - Baby Massage • Story time – Chop Chop stories • Toddler Time – Stories and Rhymes. 		✓
BMX, Skate and Youth Outdoor Recreation Strategy Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Finalise the draft BMX, Skate and Youth Outdoor Recreation Strategy. • Present report to Council seeking endorsement of the draft Strategy. 	Development of the draft Strategy continued in the quarter.		
		Oct-Dec 19		Development of the draft Strategy continued in the quarter. A workshop with internal stakeholders was conducted to further progress the draft Strategy.		
		Jan-Mar 20		Progress on the draft Strategy continued, including additional site audits and quotes for upgrading BMX tracks.		
		Apr-Jun 20		Progress on the draft Strategy continued.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Age Friendly Communities Plan Finalise an Age Friendly Communities Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement Age Friendly Communities Joondalup Plan. 	Implementation activities included: <ul style="list-style-type: none"> Finalisation of a video in July highlighting how businesses can implement age-friendly practices; and The delivery of a Dementia Awareness Workshop with guest speaker Michael Verde held on 8 August. 		
		Oct-Dec 19		Implementation activities included: <ul style="list-style-type: none"> Contribution to the design and successful implementation of the Age-Friendly Australia National Forum from 20 to 22 November; Preparation for membership of the World Health Organisations Global Network for Age-Friendly Cities and Communities; and Seniors Club Network Leadership Development workshop delivered. 		
		Jan-Mar 20		Implementation activities included: <ul style="list-style-type: none"> Free Age-Friendly Business Training for local businesses held on 25 February and Receipt of a grant to run an Age Friendly event scheduled for late 2020 for Senior Citizens Clubs and groups from the Cities of Joondalup, Stirling and Wanneroo. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 20	<ul style="list-style-type: none"> Implement Age Friendly Communities Joondalup Plan. Present report to Elected Members on progress of the Age Friendly Communities Plan. 	<p>Implementation of planned activities was restricted due to COVID-19. The following activities were however delivered during the quarter:</p> <ul style="list-style-type: none"> As part of World Elder Abuse Awareness day on 15 June, the City published a media post in the <i>Joondalup Voice</i> raising awareness of the need to keep older people safe; Preparation of information about the availability of public toilets in public space targeted towards seniors; Conducted phone check-ins for Community Transport Program clients to identify needs and referred to services as required as the program was suspended due to COVID-19; and Facilitated the Seniors Club Network remotely with attendees, sharing challenges and ideas on engaging membership. <p>A report to Elected Members on progress against the Age Friendly Communities Joondalup Plan will be presented in early 2020/21.</p>		✓
Regional Homelessness Plan Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.		Jul-Sept 19	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. 	The City continued to work with the City of Wanneroo and Joondalup Wanneroo Ending Homelessness Group to implement the Plan.		
		Oct-Dec 19		Activities included: <ul style="list-style-type: none"> The commencement of monthly regional data collection with 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				collaborating agencies (JWEHG) and the City of Wanneroo. <ul style="list-style-type: none"> • The hosting of an Ending Homelessness Regional Workshop on 25 November facilitated by Shelter WA and attended by 50 stakeholders. • The hosting of a Round Table event on homelessness with the Federal Minister for homelessness, Member for Moore, Mayors of Cities of Joondalup and Wanneroo and key agencies. 		
		Jan-Mar 20		The City continued implementation of the Plan during the quarter. Meetings of the regional networking group in March were suspended due to COVID-19.		
		Apr-Jun 20	<ul style="list-style-type: none"> • Implement Regional Homelessness Plan. • Present report to Elected Members on progress against the Regional Homelessness Plan. 	The Joondalup Wanneroo Ending Homelessness Group organised online meetings to enable continuation of activities. The Hardship and Homelessness Directory was reviewed during the quarter. A report to Elected Members on progress against the Regional Homelessness Plan will be presented in early 2020/21.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Social Needs Assessment Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community Spirit	Oct-Dec 19	<ul style="list-style-type: none"> Present Elected Members with information on the proposed Community Social Needs Assessment. Develop consultant brief. 	Project planning meetings commenced to scope the project.		
		Jan-Mar 20	<ul style="list-style-type: none"> Advertise request for quotation and appoint consultant. 	Project planning continued, including preparation of a draft Consultancy Brief. This project has been delayed due to COVID-19.		
		Apr-Jun 20	<ul style="list-style-type: none"> Commence project. 	The project has been placed under review and is being reconsidered in light of COVID-19.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Reconciliation Action Plan (RAP) Develop a Reflect Level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Finalise the RAP Terms of Reference and Membership of the Reference Group and seek Council endorsement. 	At its September meeting, Council endorsed: <ul style="list-style-type: none"> The establishment of a RAP Community Reference Group; Terms of Reference of the Group; and Up to eight community members and four organisational members to form the RAP Reference Group. A Nomination Form and Frequently Asked Questions has been developed for the advertising of an Expression of Interest for membership of the RAP Community Reference Group and for the Request for Quotation for the appointment of a consultant.		
		Oct-Dec 19	<ul style="list-style-type: none"> Develop consultant brief, advertise a request for quotation and appoint consultant. Commence development of the RAP. 	Actions in the quarter included: <ul style="list-style-type: none"> A public nomination period for membership of the Reference Group with 21 nominations received. A Request for Quotation for consultancy services advertised with five submissions received. Stocktake of existing reconciliation contributions in the past two years undertaken by the City. Attendance by a City representative at a WALGA information forum on development of RAPs. National Reconciliation Action Plan Conference (Perth) attended by City representatives. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 20		<p>Consultants were appointed to facilitate the development of the draft Reconciliation Action Plan.</p> <p>Community engagement including workshops and reference group meetings has been deferred due to COVID-19.</p>		
		Apr-Jun 20		<p>The project has been delayed due to COVID-19.</p> <p>An initial meeting was held with consultants in June.</p> <p>Project timelines have been reconsidered.</p> <p>Selection of proposed members to the Reconciliation Action Plan Community Reference Group will be submitted for Council approval in quarter 1 of 2020/21.</p>		✓
Community Wellbeing Survey Develop and conduct a biennial Community Wellbeing Survey to measure community perceptions of overall health, wellbeing and safety.	Community Safety Community Spirit	Jan-Mar 20	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for delivery of the Community Wellbeing Survey and appoint consultant. 	The City has deferred the delivery of the Community Wellbeing Survey for this financial year due to COVID-19.		
		Apr-Jun 20	<ul style="list-style-type: none"> Conduct market research. 	The City has deferred the delivery of the Community Wellbeing Survey for this financial year due to COVID-19.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Safety and Crime Prevention Plan Contribute to community safety programs and services in the City in line with the Community 2014-2018 Safety and Crime Prevention Plan and commence development of new 2019-2023 Community Safety Plan.	Community Safety Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Present progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. 	Actions from the current Community Crime and Community Safety Plan continue to be undertaken. Development of a new approach to community safety and crime prevention as part of the development of the new Community Safety Group continued. A progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan will be presented in quarter 2 of 2019/20.		
		Oct-Dec 19	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Continue development of a new 2019-2023 Community Safety Plan. Present draft Community Safety Plan to Elected Members. 	Community safety initiatives continued to be delivered by the City. The development of a new Community Safety Plan has been deferred while consideration is given to incorporating community safety activities into a new Community Development Plan rather than creating a new Community Safety Plan.		
		Jan-Mar 20	<ul style="list-style-type: none"> Implement actions from the current Community Safety and Crime Prevention Plan. Present draft 2019-2023 Community Safety Plan to Council seeking endorsement. 	Community safety initiatives continued to be delivered by the City. The development of a new Community Safety Plan has been deferred while consideration is given to alignment with Community Development activities and with the strategies and objectives of the new Strategic Community Plan.		
		Apr-Jun 20	<ul style="list-style-type: none"> Implement new 2019-2023 Community Safety Plan. 	Community safety initiatives continued to be delivered by the City. The development of a new Community Safety Plan has been deferred while		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				consideration is given to alignment with Community Development activities and with the strategies and objectives of the new Strategic Community Plan.		
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as: <ul style="list-style-type: none"> • Remembrance Day Memorial Service • ANZAC Day Dawn Service 	Community Spirit	Jul-Sept 19	<ul style="list-style-type: none"> • Conduct regular Citizenship Ceremonies. • Deliver Planned functions and ceremonies. 	The City held 3 citizenship ceremonies during the quarter at which 251 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • NAIDOC Week Launch; • Freeman of the City; • Ratepayers Association Appreciation Reception; and • Club Recognition Policy 5.6 Reception. 		
		Oct-Dec 19		The City held 5 citizenship ceremonies during the quarter at which 436 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Rates Prize Draw; • Invitation Art Prize VIP Function; • Seniors' Lunch; • Mayoral Prayer Breakfast; • Remembrance Day Service; and • Community and Stakeholders Christmas Reception. 		
		Jan-Mar 20		The City held 4 citizenship ceremonies during the quarter at which 589 local residents became Australian citizens. This included the Australia Day		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Citizenship Ceremony at which 336 local residents became citizens. The following civic functions were held: <ul style="list-style-type: none"> • Australia Day VIP function • Valentine’s VIP function • Joondalup Dinner 		
		Apr-Jun 20		Citizenship ceremonies and civic events were not held during this quarter due to COVID-19 restrictions.		✓



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