

Corporate Business Plan

2020/21 Progress Report



APRIL TO JUNE 2021

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What is the Corporate Business Plan?

The Corporate Business Plan:

- Outlines the priority projects and programs the City of Joondalup will deliver over the next five years.
- Links services, projects and programs with the vision of the Strategic Community Plan, *Joondalup 2022*.
- Provides detailed milestones for delivery of priority projects and programs in each quarter of the first year - 2020/21.
- Lists the City's key services and programs with related costs and staffing levels.
- Outlines the City's operational and capital budgets for the 2020/21 financial year and provides a forecast for the following four years.
- Is informed by the City's long-term Strategic Financial Plan, Workforce Plan and Asset Management Strategy.
- Is a legislative requirement of the WA Integrated Planning and Reporting Framework.
- Is reviewed and updated every year to adapt to changing circumstances and trends.

Corporate Business Plan

2020/21 – 2024/25



How does the Corporate Business Plan align with the Strategic Community Plan Joondalup 2022?

The Strategic Community Plan *Joondalup 2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders.

Vision
"A global City: bold, creative and prosperous"

The Strategic Community Plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision.

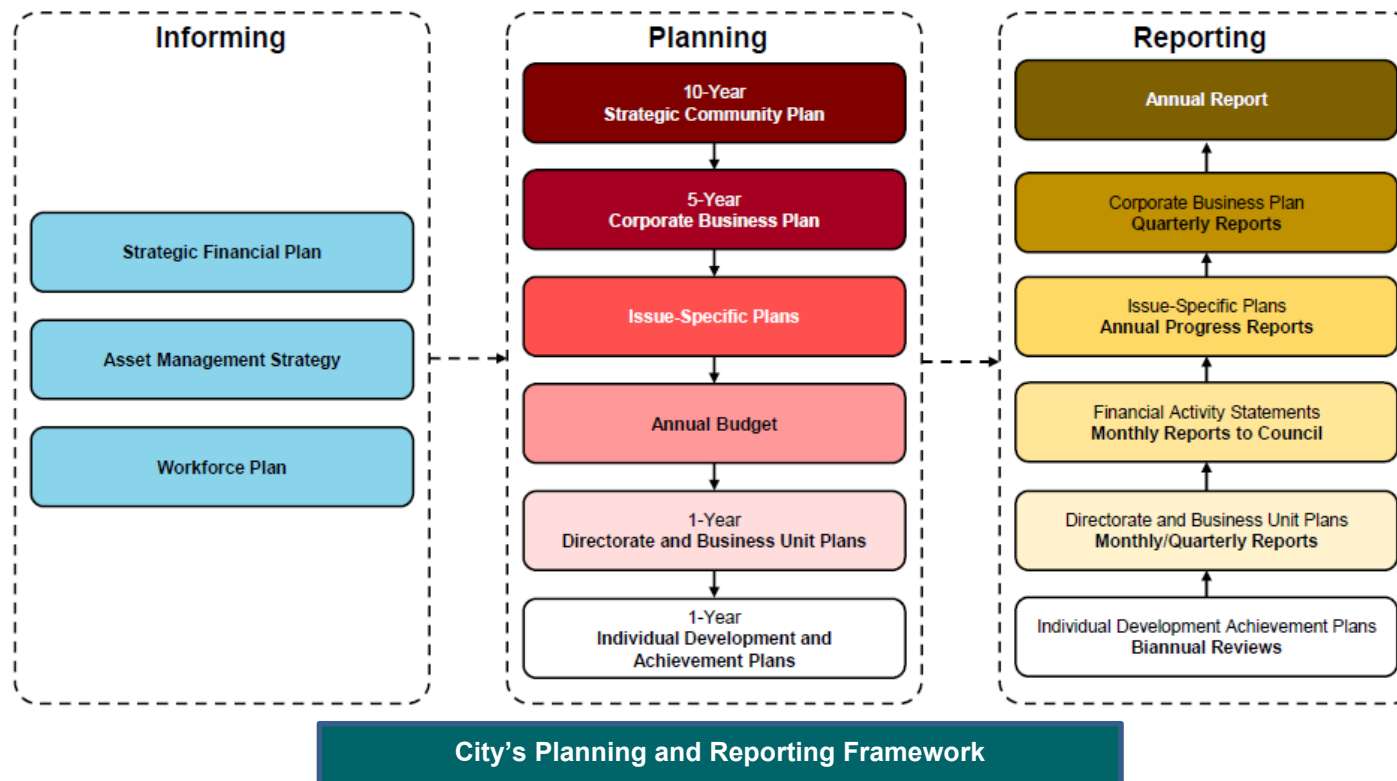
The Corporate Business Plan aligns all services, projects, and programs with key themes in the Strategic Community Plan



How does the Corporate Business Plan fit in with other City plans?

In line with legislative requirements, the City's Planning and Reporting Framework:

- Is informed by resourcing plans such as the Strategic Financial Plan, Asset Management Strategy, Workforce Plan and ICT Plan, and other issue specific plans such as the Capital Works Program, Local Planning Scheme, Economic Development Plan and Environment Plan.
- Outlines how the strategic direction of the 10-year Strategic Community Plan, Joondalup 2022, flows down into other City planning.
- Identifies the major reporting mechanisms such as the Annual Report, Corporate Business Plan Quarterly Reports, annual issue specific plan reports, monthly Financial Activity Statements to Council and quarterly and monthly directorate and business unit reports.



How do we report performance against the Corporate Business Plan?



The City's **Planning and Reporting Framework** (previous page) requires the development of performance reports against all major plans.

Corporate Business Plan Reports

Quarterly progress reports are presented to Council on all projects and programs in the *Corporate Business Plan*.

The reports provide information on achievements and performance against the quarterly milestones set at the beginning of the year and indicates whether the project or program is *on time* and *on budget* at the end of each quarter and at the end of the year. A commentary is also provided each quarter on exactly what has been achieved.

Quarterly Reports on progress are published on the City's website at [Corporate Business Plan and Quarterly Reports – City of Joondalup](#)

Annual Report

The City's Annual Report outlines the status of all *Corporate Business Plan* projects and programs at the end of each year and also states why a project or program has not been completed or is not on track. The Annual Report also documents the number of projects and programs completed within the *Corporate Business Plan*.

The City's Annual Report also includes *Global Reporting Initiative (GRI) Standard*. The GRI Standard is a best practice sustainability reporting framework which establishes guidelines, principles and performance indicators for organisations to measure and report on their impacts on the economy, environment, social and governance performance.

The results of customer satisfaction surveys on a range of City services and programs are reported in the Annual Report.

Annual Reports are published on the City's website at www.joondalup.wa.gov.au [Annual Reports](#)



Our Services

Local Government in Western Australia is established under the *Local Government Act 1995* and is in the third sphere of government. Local government is responsible for delivery of a wide range of economic, human, recreational and property services as well as developing and maintaining essential community infrastructure.

Local government has the responsibility to perform many functions for the local community which are statutory services. Examples include approvals for planning, building and health, and swimming pool security fencing.

Local government also delivers discretionary services to the community such as library programs, events, leisure centres and the provision of recreational facilities and programs which contribute to an improved quality of life for people within the community.

Internal services, such as human resources and IT, provide the capacity for local governments to deliver external services to the community.

Governance and Leadership		Financial Sustainability		Quality Urban Environment	
Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
Corporate Capacity	<ul style="list-style-type: none"> Audit and Risk Human Resources Governance Support Record Keeping Customer Service Information Technology Organisational Development Policy and Planning 	Financial Diversity	<ul style="list-style-type: none"> Financial Accounting Management Accounting Purchasing and Contracts Funds Management Rates Levying Grants Management Strategic Infrastructure Asset Management Building Design and Construction Property Management Building Maintenance Fleet Management and Mechanical Workshop 	Quality Built Outcomes	<ul style="list-style-type: none"> Landscape Design and Capital Works Programs Engineering Maintenance Parks Maintenance Lighting Transport, Traffic and Road Safety Civil Design and Construction Technical Design Support Services Building Approvals Building and Planning Compliance Environmental Health Planning Approvals Urban Design and Planning Policy Parking Management
Active Democracy		Major Project Delivery		City Centre Development	
Effective Representation		Effective Management		Integrated Spaces	
Strong Leadership				Quality Open Spaces	



Economic Prosperity, Vibrancy and Growth		The Natural Environment		Community Wellbeing	
Strategic Objective	Services Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
CBD of the North Activity Centre Development Business Capacity Destination City Regional Collaboration	<ul style="list-style-type: none"> Major Project Delivery including: <ul style="list-style-type: none"> Ocean Reef Marina City Centre Development Boas Place Cafes, Kiosks and Restaurants Joondalup Performing Arts and Cultural Facility Land Optimisation Economic Development <ul style="list-style-type: none"> Local Business Support Tourism and Visitor Attraction Investment Attraction 	Environmental Resilience Environmental Leadership Community Involvement Accessible Environments	<ul style="list-style-type: none"> Environmental Planning and Development Conservation and Natural Area Management Waste Management Litter Collection 	Quality Facilities Cultural Development Community Spirit Community Safety	<ul style="list-style-type: none"> Library Lending Library Services, Events and Programs Community Development Programs and Initiatives Youth Services Immunisation Cultural Events Visual Arts Arts Development Leisure Centres Recreation Services Leisure Planning City Rangers Community Safety Emergency Management

More information on services, service costs, staffing levels associated with each service and sub-services is available in the Service Model contained in the City's *Corporate Business Plan 2020/21 to 2024/25*.

The *Corporate Business Plan* can be found on the City's website at joondalup.wa.gov.au at the following [LINK](#) and in the City's Council Minutes of the meeting of 20 October 2020 (CJ148-10/20 refers).

Quarter Highlights

Governance and Leadership

Community Consultation for the new Strategic Community Plan – Shaping Your Future

The final community and stakeholder workshop to inform the development of the new Strategic Community Plan was held on 28 April 2021. This was the last workshop in a series of 10 community workshops to engage the community as part of the development of the City's most important document that sets out the community's vision and the City's strategic priorities for the next 10 years. Workshop participants were asked to imagine what they would like the City of Joondalup to look like in 2032 and to identify what they felt were the key priorities to be included in the new plan for the Joondalup community.

A survey, which opened on 1 February, also invited residents, businesses and visitors to provide their views on the future of Joondalup. The survey closed on 30 April and all comments will inform the development of the new Strategic Community Plan.

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

Parks Equipment Program:

- Kallaroo Park Playspace Renewal
- Mentieth Park Playspace Renewal
- Whitfords East Park Playspace Renewal
- Sandalford Park Playspace Renewal
- Emerald Park Kindy Playspace Renewal
- Universal Access Paths Program
- Otago Park Drinking Fountain
- Belrose Park Drinking Fountain
- Windermere Park Drinking Fountain
- MacNaughton Park Drinking Fountain
- Sorrento Beach Park – Northern Shower

Parks Development Program

- Park Amenity Improvement Program – Churton Park, Warwick
- Wandina Park Revitalisation
- Poseidon Park Revitalisation
- Fencing of Playspace – Pinnaroo Point

Local Traffic Management Program:

- Lionel Court/Griffell Way Pedestrian Upgrade, Duncraig
- Goollelal/Bindaree/Legana Improvements, Kingsley

Parking Facilities Program:

- Burns Beach Coastal Parking Construction – Associated pathway
- Beldon Primary School on-street parking

Road Preservation and Resurfacing:

- Aidrie Court, Duncraig
- Armstrong Square, Duncraig
- Baler Court, Mullaloo
- Bernard Manning Drive, Duncraig
- Bonito Way, Sorrento
- Brockman Court, Duncraig
- Bunthorne Court, Duncraig
- Dempster Place
- Eckford Way, Duncraig
- Hamersley Road, Sorrento
- Keans Avenue, Sorrento
- Kempenfeldt Avenue, Sorrento
- Laurel Court, Mullaloo



	<p>Stormwater Drainage Program:</p> <ul style="list-style-type: none"> • Cliff Street Sump Beautification • Camberwarra Park Sump Beautification • Scaphella Avenue Sump and Catchment upgrades • Dillenia Way Drainage Upgrade • Hawkins Avenue Drainage Upgrade <p>New Paths Program:</p> <ul style="list-style-type: none"> • Otago Park Pathway Connection • Lane 3 to Cliff Street Pathway • Whitfords Avenue, Kingsley WABN Pathways <p>Path Replacement Program:</p> <ul style="list-style-type: none"> • All projects completed previous quarter <p>Major Road Construction Program:</p> <ul style="list-style-type: none"> • Whitfords Avenue / Northshore Drive Roundabout <p>Blackspot Program Road Upgrades:</p> <ul style="list-style-type: none"> • Nil 	<ul style="list-style-type: none"> • Laurel Street, Mullaloo • Lockyer Court, Duncraig • Macintosh Rise, Duncraig • Mahonia Place, Duncraig • Naturaliste Boulevard/O'Mara Boulevard intersection, Iluka • Nekaya Way, Duncraig • Otago Lane, Currambine • Piver Corner, Ocean Reef • Sanders Cove, Sorrento • Sullivan Road, Duncraig • Sylvia Place, Duncraig • Whitfords Avenue sliplane <p>Building Capital Works:</p> <ul style="list-style-type: none"> • Joondalup Library Refurbishment • Craigie Leisure Centre Switchboard Upgrade • Duncraig Library Minor Works • Ellersdale Park Clubrooms Refurbishment
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<p>Quality Urban Environment</p>	<p>Churton Park, Warwick, Park Amenity Improvement Project</p> <p>The first Park Amenity Improvement Project was completed during the quarter at Churton Park as part of the City's Capital Works Program. The project included the installation of a new footpath network, park seating, BBQ and picnic shelter, drink fountain, basketball pad, an upgrade of the existing playground, mulched areas, and the planting of 43 additional trees. The new footpath network was designed to encourage exercise and includes 100m markers along the route so that park users can complete a circuit. Children can also ride bikes or scooters safely along the footpath.</p> <p>The Park Amenity Improvement Program was designed to enhance amenity in parks in higher density housing areas with higher populations and limited back yards.</p>
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<p>Economic Prosperity, Vibrancy and Growth</p>	<p>Business Forum - Shaping Your Future</p> <p>More than 180 members of the local business community and key stakeholders attended the second Business Forum for 2020/21 on 7 May. Demographer and social commentator, Bernard Salt AM, explored the 10-year outlook for Joondalup and Perth's Northern Corridor in post pandemic Australia. Bernard provided advice on demographic, consumer and social trends for business across Australia and outlined how the future economy could be shaped by emerging statistics and how the City of Joondalup could benefit. Facilitated by MC, Pia Turcinov, Bernard also took part in an interactive panel discussion with City of Joondalup CEO, James Pearson, and Michelle Hoad, Managing Director of North Metropolitan TAFE.</p>
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Small Business Friendly Approvals Program

The City participated in the Small Business Friendly Approvals Program aimed at enhancing the relationship between small businesses and local governments. The program, led by the Small Business Development Corporation, focused on improving the process of obtaining building, planning and health approvals from local governments. This program is one of the State Government initiatives designed to support economic recovery following the COVID-19 pandemic. Outcomes will be implemented in 2021/22.

Business News – A Great Place to live, work and invest: Joondalup is making its own Future

A thought leadership article was published in *Business News* in May 2021 which highlighted the City of Joondalup's transition from an economy focused on population growth to one that is focused on entrepreneurship, innovation, business and investment.

Virtual Trade and Cultural Mission with Indonesia

Local businesses participated in a Virtual Trade and Cultural Exchange with Indonesia at the Joondalup Resort on Thursday 1 April 2021. The Consul General of the Republic of Indonesia, Ibu Dewi Gustina Tobing, appeared by video link, reaffirming closer economic ties between Indonesia and Australia. Participants had the opportunity to increase knowledge of Indonesian business and social culture and build connections into Indonesia virtually. The event highlighted the various opportunities for Joondalup businesses, particularly in the fields of education, health, cyber and digital, manufacturing and tourism. The virtual mission was hosted by the City of Joondalup in partnership with the Indonesian Consulate in WA, Department of Jobs, Tourism, Science and Innovation, City of Wanneroo, Chamber of Commerce and Industry WA and the Australia Indonesia Business Council.

Launch of the Business Ready Program

The City has partnered with local experts to create three business accelerator programs, custom-designed to inspire transformation and drive growth within businesses in the City of Joondalup. This is an opportunity to analyse operations and position businesses to attract more customers, safeguard information security and understand global markets. Using contemporary business practices, the programs focus on operational and marketing initiatives, digital and technology capabilities and import/export and investment opportunities to support businesses in becoming Destination Ready, Digital Ready and Global Ready. The launch of the Business Ready Program took place on 7 April 2021 and successful participants included businesses from the creative arts, retail, food and beverage, wholesalers, import/export providers, cyber security and information technology, education, child development and mechanical services.

CyberWest Summit 21

More than 200 delegates participated in the inaugural CyberWest Summit 2021 which was held in Perth in June 2021 with the City of Joondalup a major sponsor. As Joondalup is the home to WA's first Innovation Hub, the City is a key partner of the WA Austcyber node which delivered the Summit. The two-day event brought together thought leaders from industry and government to discuss the lead role innovation has to play in protecting against growing global cyber security threats and Western Australia's economic development.

The Hon Malcolm Turnbull AC delivered the keynote address and other speakers included WA Chief Scientist, Professor Peter Klinken AO, State Minister for Innovation, the Hon Don Punch MLA, Federal Assistant Minister for Defence, the Hon Andrew Hastie and Shadow Minister for Cybersecurity, Tim Watts, MP. On behalf of the City, Cr Hamilton-Prime provided an opening address at the Women in Cyber security panel discussion on day one of the Summit.

Gold Waterwise Council Re-endorsement

The City was re-endorsed as a Gold Waterwise Council for the fifth consecutive year at a Waterwise Council Recognition Event hosted by the Water Corporation and the Department of Water and Environmental Regulation on 12 May 2021. Craigie Leisure Centre was also announced as a Gold Waterwise Aquatic Centre at the event for demonstrating best practice water management in an aquatic centre.

The awards recognised the significant progress made towards best practice water efficiency within City operations and the local community and for reaching the outstanding milestone of 10 years as an endorsed Waterwise Council. The City received a gift of a commemorative park bench and plaque to celebrate the 10-year milestone as a Waterwise Council and its ongoing commitment to creating waterwise communities. The park bench was installed in a recently hydrozoned park, Juniper Park in Duncraig.

The Waterwise Council Program aims to build a cooperative working relationship with local governments to promote sustainable water management and encourages improved water resource management at a corporate and community level.

Water Sensitive Cities Index Benchmarking Workshop

The City, in partnership with the Water Corporation, held a Water Sensitive Cities Index Benchmarking workshop on 27 May 2021. Funding was provided by the Water Corporation to engage external facilitators to facilitate the workshop.

A Water Sensitive City integrates water and urban planning to facilitate better liveability outcomes through enhancing biodiversity and providing increased public green space, healthy waterways, and connected communities. A changing climate, growing population and technological advances require innovation and action beyond conventional waterwise water conservation measures. This includes the need to protect and enhance the health of receiving waterways; reduce flood risk; and facilitate fit-for-purpose water use and delivery of water.

The Water Sensitive Cities Index Benchmarking workshop provided an opportunity for the City to identify where it is performing well as a Water Sensitive City and where there can be improvements. The workshop focused on benchmarking in which data was gathered to score the City against the urban water indicators. The workshop was attended by representatives from the City of Joondalup, State Government (Water Corporation, Department of Water and Environmental Regulation, Department Planning, Lands and Heritage) and local stakeholders (Edith Cowan University and North Metro TAFE).

Outcomes and improvements identified will be used to inform the development of a new City Water Plan and the City's future water management activities.

Bike Dr Event

Free bike checks and bike servicing were conducted by the Bike Dr at Sorrento Foreshore on 8 May 2021. Forty-one community members took advantage of the free event bringing bikes of all sizes, including an e-bike and a scooter. The two Bike Dr mechanics checked and changed brake lines, brake pads, chains and tyres as well as providing advice on basic bike maintenance and bike safety.

The Bike Dr was engaged by the City as part of its Environmental Education Program and in alignment with the implementation of the City's Bike Plan.

DFES/City of Joondalup Hazard Reduction Grass Tree Burn in Craigie Bushland

The City's Hazard Reduction Grass Tree Burning Program, in partnership with the Department of Fire and Emergency Services (DFES), aims to reduce bushfire risk within City reserves where planned burns are undertaken. DFES successfully carried out the City's third hazard reduction grass tree burn on behalf of the City, within Craigie Open Space Bushland on 17 June 2021.

The main burn area, of approximately 2.6 hectares, was within the fenced area which is home to numerous fauna species such as quenda. A small burn was also carried out within the 0.4-hectare area adjacent to the rear of Craigie Leisure Centre to reduce the risk of a severe bushfire event by increasing the asset protection zone.

During the burn planning phase many factors were considered including keeping environmental impacts to a minimum, suitable weather conditions, and ensuring strong interaction and communication with the community and stakeholders, such as the Friends of Craigie Bushland.

To minimise impact to quenda and other fauna, the following actions were implemented:

- The City requested Edith Cowan University to conduct pre-burn camera monitoring of quenda. Post-burn monitoring is also planned to assess whether the burn have impacts on quenda behaviour.
- Prior to the commencement of the burn, the City's Natural Area team members worked through the bushland to gently disturb grass trees and encourage fauna to move out and away.
- Only 60% of grass trees were targeted and the burn was carried out in a mosaic pattern, leaving burnt and unburnt areas.
- The City's Natural Areas team members checked the area for any injured fauna immediately after the burn.
- The City organised for WA Wildlife (Native Arc) to check for any injured fauna the day after the burn.

Bushland Friends Group

A new community conservation group has been formed to protect the small Banksia Woodland reserve next to the Duncraig Library. The Friends of Duncraig Library Bushland has entered into a partnership agreement with the City of Joondalup to assist with maintaining the natural bushland area in good condition and to preserve this important remnant bushland for the future.

Friends' Groups across the City provide a vital support role for the preservation and maintenance of native bushland and devote many hours to care for natural areas.

Community Wellbeing

Cultural Plan

The City's Cultural Plan was endorsed by Council at its meeting of 15 June 2021. The plan will provide strategic direction for the City of Joondalup's cultural program and was developed following extensive community engagement to gain feedback on the type of cultural services, events and facilities the community and stakeholders need and value. The aim is also to promote greater access to the arts, recognising that culture plays a part in everyday life for City residents and attracts visitors from the wider community.

Community Art Exhibition

The annual Community Art Exhibition, the premier showcase for local artists, was held at Lakeside Joondalup Shopping City from 6 to 20 June 2021. The exhibition is open to all residents of the City of Joondalup and members of the local visual arts associations and is an opportunity for the local arts community to display their creative talents. The exhibition attracted 190 entrants and over 11,000 visitors. 32 artworks were sold during the exhibition.

The overall award for the most outstanding artwork (\$1,500 prize) was awarded to Sean Elsegood for work entitled 'Red Feather Blooms'. Other category award winners included:

- Works on Paper (\$1000 prize) awarded to Sophie La Maitre and Rebecca Jensen for their collaborative artwork, 'Nestled Amongst the Folds'
- Painting (\$1000 prize) 'Graffitied London Tube Train' by Christopher Hummel.
- Three-Dimensional Works (\$1000 prize) 'Ripple' by Martina Dobson-Brown. *Honourable mention to Lesley Whitham.
- Multi-Media (\$1000 prize) 'Native Array' by Catherine Harris.
- Arts *in focus* (support from the City of Joondalup in the development of an exhibition in 2022 and an additional \$500 prize) 'The Baby' by Amy Marshall.
- Celebrating Joondalup (\$500 prize) 'June D Lupp' by Fred Maris.
- Student Award (\$250 voucher) 'The Dingo' by Ellie Prescott.
- Student Photography Award (\$250 voucher) 'Serenity in a Crazy World' by Jonathan Charlesworth.

A virtual tour of the exhibition was published on the City's website to enable greater exposure and accessibility.

Opening of the Joondalup Men's Shed

The Joondalup Men's Shed members celebrated the official opening of their new permanent home at 17 Winton Road, Joondalup, the former site of the City of Joondalup's Building Maintenance depot, with Mayor Albert Jacob cutting the ribbon to mark the occasion on 29 May 2021. Significant refurbishment and power upgrades were required for the Winton Road site to meet the current and future needs of the group. Extension works were also required at the City's main Works Operations Centre in Craigie to accommodate the relocation of staff. The City invested \$1.23 million over four years in the project, and the Joondalup Men's Shed also contributed \$168,000.

The Joondalup Men's Shed was established in 2010 and had been located at the former Padbury Senior High School site under a lease arrangement with the Department of Education with the agreement expiring in 2019. In December 2018, Council endorsed the relocation of the Joondalup Men's shed to the Winton Road site.

Men's sheds provide safe, friendly and inclusive environments where men can meet together and work on meaningful projects such as manual crafts.

Saluting their Service – New Publication

The Joondalup Library Local History Team recently launched its self-published book, *Saluting their Service: Stories from the Past to Present*. The book highlights the military experiences of members of the Joondalup community and is intended to enrich knowledge and understanding of the effects of war on individuals, families and communities. The stories were compiled from the City's Local History collection of photographs, mementoes and oral history interviews, and additional research undertaken by City officers and volunteers with interviews and donations from community members who have served more recently.

The book was made possible through funding from the Department of Veterans' Affairs under the Commonwealth Government's Saluting Their Service Commemorative Grants Program. The support was also provided by the Joondalup City RSL.

The book was to be launched at the 2021 ANZAC Day Service, however, due to temporary COVID-19 restrictions, was highlighted at the ANZAC Reflection Service held on 22 May 2021.

Walk of Fame

The City has publicly recognised members of the Joondalup community who have achieved success at an elite level and who have made an impact at local, national and international level by laying specially designed pavers along Central Walk, Joondalup. Inaugural inductees and their relevant fields of success included:

- Justin Langer Cricket
- Daniel Ricciardo Formula 1 racing
- Greg Hire Basketball
- Matt Priddis Football
- Casey Dellacqua Tennis
- Jessica Bratich Johnson Karate
- Brian Bratich Karate
- Shaun Tan Artist and illustrator of comic books and films
- Michael Malone Business
- Michael Hussey Cricket
- David Hussey Cricket

The official opening of the Walk of Fame took place on 14 May 2021.

National Volunteer Week 17 – 23 May 2021

The City celebrated the start of National Volunteer Week by hosting a launch event for a short video series ‘Bringing People Together: A Volunteer’s Story’. The Video series includes interviews with local volunteers relating how volunteering has helped them, the value they receive as a volunteer and the value of the organisations they serve to the local community. The groups featured were:

- Duncraig Edible Garden
- Mullaloo Surf Lifesaving Club
- Joondalup Probus Club
- The Human Excellence Project
- Joondalup Coast Care Group
- Whitford Senior Citizens’ Club.

Mayor Jacob launched the event and recognised the contribution of volunteers to our community. Presentations were also made by Tina Williams, CEO of Volunteering WA and Paul Holliday, City of Joondalup Citizen of the Year for his work with the Human Excellence Project. The event was supported by a grant from LotteryWest and Volunteering WA. The videos are displayed at the Joondalup Volunteer Resource Centre at Whitford Library and were shared on the City’s social media channels and the City’s YouTube page.

Seniors lifestyle Expo

The Seniors Lifestyle Expo 2021, hosted by Westfield Whitford Shopping City on Tuesday 15 June 2021, was a community engagement and education event that aimed to link older residents with key senior service providers and agencies, improving residents' ability to maintain independence. The event was also designed to address several actions in the City's Age-Friendly Plan 2018/19 – 2022/23.

Approximately 300 residents attended and engaged with representatives from 13 key organisations, government departments and agencies. Topics included assistive technologies to promote independent living arrangements, City-based digital literacy programs, housing options and public transport options for seniors, as well as other senior-specific issues. The new edition of the '55+ Activities, Groups and Support Guide' was distributed which supported the goal of helping seniors to remain socially connected within their community.

The event coincided with World Elder Abuse Awareness Day and featured representatives from the peak senior advocacy group, Advocare, who provided information on this social issue which affects the rights, health, independence and wellbeing of people within the community.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP


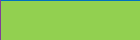

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Governance and Leadership – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter.	Jul-Sept 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Churton Park Landscaping Consultation • Edgewater Quarry Draft Preferred Concept Plan • Eight Year Local Laws Review • Mirror Park Skate Park Proposed Lighting • Newcombe Park Landscaping Consultation • Community Art Exhibition Popular Choice Award and Feedback Form • Community Youth Team Feedback Form • June Business Forum – Feedback Evaluation Report • Meet Your Neighbour Project Feedback Form • Summer Sessions Event Feedback Form 		
	Oct-Dec 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Edgewater Quarry Draft Preferred Concept Plan • Heathridge Park Draft Concept Plan • Invitation Art Prize Feedback Form • Little Feet Festival Feedback Interviews • Native Bee Workshop Feedback Form • Park and Facility Hire Feedback Form (winter and annual hirers) • Mirror Park Skate Park Lighting – Approved by Council for inclusion in the 2021/22 Capital Works Program 		
	Jan-Mar 21	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> • Access and Inclusion Plan • Alternative Education Program Feedback Form 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Communities in-focus Capacity Building Event Feedback • Community Youth Outreach Program Feedback Form • Connect EDGE Quick Poll • Facility and Park Hire Summer/Annual Hirers Feedback • MA15+ Program Feedback Form • Strategic Community Plan Community and Stakeholder Workshops • Strategic Community Plan Survey • Summer Sessions Feedback Form • Timberlane Park Floodlighting 		
	Apr-Jun 21	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> • Barridale Park, Kingsley — Installation of Additional Cricket Practice Nets • Braden Park, Marmion — Basketball Pad Feedback • Burns Beach Coastal Node Concept Plan • Communities in-focus Workshop – Feedback Evaluation • Connect EDGE Term 1 – Online Poll • Draft Burns Beach Local Development Plan • Draft Joondalup Design Review Panel Local Planning Policy • Draft Yellagonga Integrated Catchment Management Plan 2021–2026 • Joondalup City Centre Place Activation Plan • Luminight – Feedback Form • Notice of Intention to Levy Differential Rates • Ocean Reef Park, Ocean Reef — Replacement of Toilet/Change Room Facility • Review of Ward Names, Boundaries and Councillor Representation Levels • Strategic Community Plan Community and Stakeholder Workshops • Strategic Community Plan Survey • Valentine’s Concert – Feedback Form 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Policy Development and Review Report on the development of new policies and review of existing policies.	Jul-Sept 20	At its meeting held on 18 August 2020, Council endorsed the following policies: <ul style="list-style-type: none"> • Notification of Public Works Policy • Alfresco Activities Local Planning Policy • Container Deposit Scheme Infrastructure Local Planning Policy Council also revoked the Joondalup City Centre Carparking for Commercial Development Policy.		
	Oct-Dec 20	At its meeting held on 20 October 2020, Council endorsed the following policies: <ul style="list-style-type: none"> • Advertisements Local Planning Policy (amendment) (for advertising) • Business Continuity Policy • Draft Joondalup Design Review Panel Local Planning Policy (for advertising) • Investment of Available Funds Policy (amendment) • Risk Management Policy (amendment) The Policy Committee also noted the review of the Stormwater Management Policy.		
	Jan-Mar 21	At its meeting held on 16 March 2021, Council endorsed the Advertisements Local Planning Policy (amendment) (post advertising). Council, at the same meeting, also revoked the Burning on Private Property Policy.		
	Apr-Jun 21	At its meeting held on 18 May 2021, Council endorsed the following policies: <ul style="list-style-type: none"> • Specified Area Rating Policy (amendment) • Rates Hardship Policy (amendment) • Payment of Rates and Charges Policy (amendment) • Complaint Investigation Policy (amendment) • Elected Members' Entitlements Policy (by absolute majority) • Draft Joondalup Design Review Panel Local Planning Policy (for finalisation) 		✓
Local Laws Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 20	No new local laws were developed during the quarter.		
	Oct-Dec 20	No new local laws were developed during the quarter.		
	Jan-Mar 21	No new local laws were developed during the quarter.		
	Apr-Jun 21	At its meeting held on 15 June 2021, Council endorsed the making of the following local laws for the purposes on public advertising:		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • City of Joondalup Health Amendment Local Law 2021. • City of Joondalup Fencing Amendment Local Law 2021. <p>Further amendment local laws and new local laws will progress during 2021/22.</p>		
Publications Print and distribute community newsletters.	Jul-Sept 20	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • 2020/21 Waste Guide • Budget Edition City News 2020 • City News Spring 2020 • Libraries Events and Programs Guide Spring 2020 • WA Business News special edition investment brochure entitled 'Joondalup – a region on the rise'. 		
	Oct-Dec 20	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • City News Summer 2020 • Libraries Events and Programs Guide Summer 2020 • Public Art Brochure • Youth Services Summer Calendar 2020/21 • Green Waste Collection Flyers • Annual Report 2019/20. 		
	Jan-Mar 21	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • Library Events and Programs Guide Summer 2020/21 • City News Autumn 2021 • Leafy City Program • Joondalup Voice published fortnightly in the Community Newspaper • What's On calendar of events published at the beginning of each month in the Community Newspaper 		
	Apr-Jun 21	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • Library Events and Programs Guide Winter 2020/21 • City News Budget Edition 2021 • Advocacy Priorities • Joondalup Voice published fortnightly in the Community Newspaper • What's On calendar of events published at the beginning of each month in the Community Newspaper 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none">Saluting their Service: Stories from the Past to Present – published book compiled from oral history interviews, mementoes and photos from the Joondalup Library Local History collection.		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Electronic Communication Publish electronic newsletters and documents on City activities. Report significant community engagement activities on social media and social media statistics.	Jul-Sept 20	The City provided the following e-newsletters this quarter: <ul style="list-style-type: none"> • Arts in-Focus • Clubs in-Focus • Y-Lounge Online • Environmental Events • Joondalup Job Notices • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices 		
		The City was active on social media this quarter with the City's online following reaching more than 53,900 users across all of its platforms as listed below: <ul style="list-style-type: none"> • Facebook • Twitter • Instagram • LinkedIn • YouTube 		
	Significant community engagement on social media was undertaken this quarter, including posts regarding: <ul style="list-style-type: none"> • Looking Back, Sorrento – 22,300 reach, 514 reactions, 105 comments; • Marker Dye – 15,000 reach, 83 comments; • Waste Dispensers – 22,245 reach, 468 reactions, 112 comments; • Whitfords Nodes Health and Wellbeing Hub opening – 37,000 reach, 804 reactions, 633 comments, 65 shares; and • Whitfords Nodes Health and Wellbeing Hub picture gallery – 29,000 reach, 330 reactions, 175 comments, 33 shares. 			
	Oct-Dec 20	The City provided the following e-newsletters this quarter: <ul style="list-style-type: none"> • Arts in-Focus 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Clubs in-Focus • Y-Lounge Online • Environmental Events • Joondalup Job Notices • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices <p>The City was active on social media this quarter with the City's online following reaching more than 52,700 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook (38,427) • Twitter (3,576) • Instagram (5,375) • LinkedIn (5,072) • YouTube (256) <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • Removal of the Sorrento Beach enclosure • Edgewater Quarry community consultation • Valentine's Concert and Music in the Park event info • Hillarys Beach Park dog-free public advice • Heathridge Park community consultation • RYDE Program • SafeWA contact tracing requirements 		
	Jan-Mar 21	<p>The City published the following e-newsletters this quarter:</p> <ul style="list-style-type: none"> • Arts in-Focus • Clubs in-Focus • Y-Lounge Online • Environmental Events • Joondalup Job Notices 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices <p>The City was active on social media this quarter with the City's online following reaching more than 56,500 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook (41,503) • Twitter (3,621) • Instagram (5,707) • LinkedIn (5,407) • YouTube (277) <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • COVID-19 lockdown reminding residents of State Government Health restrictions on exercising and information on waste services during lockdown which had almost 30,000 views, 132 reactions, 37 shares and 37 comments • Post-lockdown measures in the City and the postponement of the Valentine's Concert which had a combined 22,000 views, 100 reactions, 75 comments and 43 shares • Advice on the new date for the 2021 Valentine's Concert which received almost 18,000 views, 59 reactions, 55 comments and 22 shares • Launch of the new monthly segment with Mayor Jacob reviewing decisions from the Council meeting. • Promotion of Music in the Park Concert 2 at Falkland Park, Kinross, which had 22,000 views, 35 reactions, 24 comments and 16 shares • The Ocean Reef Marina Business Plan for disposal of land which had 20,000 views, 78 reactions, 99 comments and 20 shares. 		
	Apr-Jun 21	<p>The City published the following e-newsletters this quarter:</p> <ul style="list-style-type: none"> • Arts in-Focus • Clubs in-Focus • Y-Lounge Online • Environmental Events 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Joondalup Job Notices • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices <p>The City was active on social media this quarter with the City's online following reaching more than 56,500 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook (39,216) • Twitter (3,592) • Instagram (5,816) • LinkedIn (5,643) • YouTube (303) <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • A post regarding the official opening of the City's Walk of Fame which reached more than 140,000 followers, received 139 reactions, 36 comments and 24 shares (including to local satirical site, Bell Tower Times). • National Volunteer Week (17-23 May) in which the City ran a six-part video series across our social media platforms showcasing local volunteers and celebrating their efforts. • A post regarding the City seeking EOIs for the Joondalup Classic Car Racing Event which reached over 23,000 followers, had 83 likes and loves, 58 comments and 36 shares. • Advice on community consultation for the Burns Beach Coastal Node Concept Plan which reached almost 21,500 followers and had 68 likes, 44 comments and 23 shares. • Lockdown announcements by the City in late April and late June, as well as regular updates on restrictions during and post-lockdown. 		

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
External Partnerships Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 20	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Mindarie Regional Council Ordinary meeting • Mindarie Regional Council Special Council meeting • Mindarie Regional Council Briefing • Mindarie Regional Council CEO meeting • City of Joondalup Stakeholder Group • Ocean Reef Marina Government Steering Committee • Tamala Park Regional Council Ordinary meeting • Tamala Park Regional Council CEO meeting • North East Metro Outer Suburbs Mayors and CEOs • WALGA North Zone meeting • Joint Cities of Joondalup and Wanneroo Executives • Metropolitan Environmental Health Managers Group • ECU Environmental Health Consultative Committee • AIM: Leadership Matters – Breakfast with the Hon Mark McGowan • Business News – Breakfast with Senator the Hon Mathias Cormann • LG Professionals City of Perth Report – Lessons to be learnt. • LG Professionals - Better Practice Forum – Integrity and Ethics • WALGA Webinar - Sector Briefing - Local Government Act Review Panel Final Report • WALGA State Briefing to Sector Webinar • WALGA Webinar with the Hon Mark Coulton MP 		
	Oct-Dec 20	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Cities of Stirling, Joondalup, Wanneroo and Swan Mayors and CEOs networking lunch • City of Wanneroo and Department of Premier and Cabinet lunch with the Hon. David Templeman MLA, Minister for Culture and the Arts, Local Government, and Heritage • Community Cabinet – Northern Suburbs Cabinet Meeting • Growth Alliance Perth & Peel Group Christmas lunch • Joondalup Cyber Security Sector Roundtable • LG Professionals WA State Conference • Mindarie Regional Council CEO meeting • Mindarie Regional Council Ordinary meeting 		




Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Smart Cities Award Announcement • Ocean Reef Marina Government Steering Committee • Tamala Park Regional Council CEO meeting • Tamala Park Regional Council Ordinary meeting • WALGA North Zone Meeting • Local Emergency Management Committee meeting • Metropolitan Regional Road Group meeting • Northwest Metropolitan Regional Road Sub-Group meeting 		
	Jan-Mar 21	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> • Metropolitan Environmental Health Managers Group • ECU Environmental Health Consultative Committee • Public Libraries of Western Australia • Joondalup Education Network • Mindarie Regional Council CEO meeting • Mindarie Regional Council meeting • Tamala Park Regional Council CEO meeting • Tamala Park Regional Council Ordinary meeting • WALGA North Zone meeting • Local Emergency Management Committee meeting • Yellagonga Regional Park Community Advisory Committee 		
	Apr-Jun 21	<ul style="list-style-type: none"> • Mindarie Regional Council meeting • Mindarie Regional Council CEO meeting • Mindarie Regional Council CEOs and Officers Workshop • Tamala Park Regional Council CEO meeting • Tamala Park Regional Council Ordinary Council meeting • Ocean Reef Marina Government Steering Committee meeting • ALGA National General Assembly in Canberra • WALGA Breakfast at National General Assembly • CCIWA Lunch with the Prime Minister • Leadership Matters Breakfast with Hon Josh Frydenberg (guest of Seven West Media) • City of Joondalup Roundtable for State Members of Parliament 		✓



Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> Metropolitan Regional Road Group meeting Parks and Leisure WA Award Announcement District Leadership Group (formerly North Metropolitan Regional Managers Group) 		
Submissions to State and Federal Government Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> A Discussion Paper on 'Air-handling and water systems in commercial building review (Part 2)' – Department of Health Draft Amendments to the Planning and Development (Local Planning Schemes) Regulations 2015 – Department of Planning, Lands and Heritage Draft State Coastal Planning Policy Guidelines – Department of Planning, Lands and Heritage Infrastructure WA – A Stronger Tomorrow Discussion Paper 		
	Oct-Dec 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> Discussion Paper on the Review of the Tobacco Products Control Act 2006 – Department of Health National State of the Assets Report 2019/20 – Australian Local Government Association Discussion Paper on the review of the Waste Avoidance Resource Recovery (WARR) Act - Department of Water and Environmental Regulation Public Consultation for proposed reforms to the building approval process to register engineers involved in the building approval process in Western Australia - Department of Mines, Industry Regulations and Safety 		
	Jan-Mar 21	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> Wastewater Overflow Notification and Response Procedure – Department of Health Child Sexual Abuse Royal Commission Discussion Paper: Implementation of child safety officers in local governments – Department of Communities. 		
	Apr-Jun 21	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> Draft Planning Engagement Toolkit – Department of Planning, Lands and Heritage; and Draft Medium Density Code – Department of Planning, Lands and Heritage. 		✓

Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective representation	Jan-Mar 21	<ul style="list-style-type: none"> Develop Communication Plan for 2021 Local Government Elections including candidate information sessions. 	The 2021 Local Government Elections Communications Plan was developed during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Implement Communication Plan actions 	Phase 1 of the 2021 Local Government Elections Communications Plan (enrolments) commenced during the quarter.		✓
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective representation	Jul-Sept 20	<ul style="list-style-type: none"> Promote Elected Member training opportunities. 	Elected Member training opportunities were promoted and processed as required. All Elected Members elected at the 2019 local government elections completed the required mandatory training during the quarter.		
		Oct-Dec 20		Elected Member training opportunities were promoted and processed as required during the quarter.		
		Jan-Mar 21		Elected Member training opportunities were promoted and processed as required during the quarter.		
		Apr-Jun 21		Elected Member training opportunities were promoted and processed as required during the quarter.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active democracy	Jul-Sept 20	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed 2020 work plan. 	Two meetings of the Strategic Community Reference Group were held on 30 July and on 3 September 2020. The focus of the meetings was to inform the development of the City's new Strategic Community Plan.		
		Oct-Dec 20	<ul style="list-style-type: none"> Develop 2021 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 	The 2021 work plan developed and endorsed by Council at their 17 November 2020 meeting. No meetings were conducted in this quarter as per the agreed work plan.		
		Jan-Mar 21	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	The Strategic Community Reference Group met on 29 March 2021 to discuss the development of an Integrated Transport Strategy. Attendees explored key trends and strategic priorities for integrated transport modes.		
		Apr-Jun 21	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 	The Strategic Community Reference Group met on 31 May 2021 to review the City's Weed Management Plan. Attendees explored the complexity of weed management, community concerns and weed management values.		✓
Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> Present 2019/20 Annual Report to Council for endorsement. Present 2019/20 Annual Report to the Annual General Meeting of Electors. 	The 2019/20 Annual Report was endorsed by Council at a special meeting held on 22 December 2020. The Annual General Meeting of Electors was rescheduled from 8 December 2020 to 2 February 2021 due to the delay in finalisation of the City's Annual Financial Statements as a result of amendments to the Local Government (Financial Management) Regulations 1996, gazetted on 6 November 2020. The City's 2019/20 Annual Report will be presented at the 2 February Meeting.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>The Annual General Meeting of Electors, rescheduled for 2 February 2021, was postponed due to COVID-19 restrictions in WA.</p> <p>The Annual General Meeting of Electors was therefore rescheduled again to 23 March 2021. The City's 2019/20 Annual Report was presented to Electors at this meeting.</p>		✓
Local Government Act Amendment Implement changes to Governance processes as a result of the amendment to the <i>Local Government Act 1995</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Review required changes to the Local Government Act 1995. 	Legislative changes to codes of conduct for Elected Members, Committee Members and Local Government Election Candidates, as well as employees, were reviewed during the quarter. The model standards for CEO Recruitment, Selection and Performance Review and Termination were also reviewed.		
		Apr-Jun 21	<ul style="list-style-type: none"> Implement revised governance processes as required including reports to Council. 	<p>Council, at its meeting held on 20 April 2021, adopted the new standards for CEO Recruitment, Selection and Performance Review and Termination.</p> <p>Council, at its meeting held on 18 May 2021, adopted the new <i>Code of Conduct for Council Members, Committee Members and Candidates</i>, as well as a new <i>Complaint Investigation Policy</i>.</p> <p>At that meeting Council also reviewed the training and development requirements within the <i>Elected Members' Entitlements Policy</i>, as required by the <i>Local Government Act 1995</i>.</p> <p>The Chief Executive Officer endorsed the new <i>Code of Conduct for Employees</i> during the quarter.</p>		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries in accordance with Regulations 14 and 15 of the <i>Local Government (Audit) Regulations 1996</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 	The 2020 Compliance Audit Return was adopted by Council on 16 March 2021 and submitted to the Department of Local Government, Sport and Cultural Industries.		✓
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> Commencement of a new 10 Year Strategic Community Plan for implementation in 2020/21; 	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Develop community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan. Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2020/21-2024/25. 	The community consultation and stakeholder workshop program to inform the development of the new Strategic Community Plan was developed. Two meetings of the Strategic Community Reference Group were held in July and September 2020. The report to Council seeking endorsement of the Corporate Business Plan is to be presented to Council in October 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Finalise community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan. 	The annual review of the City's Corporate Business Plan was endorsed by Council at its October 2020 Meeting. Community consultation and the stakeholder workshop program was planned, and the approach was endorsed during the quarter. Four internal workshops were held with relevant stakeholders.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Review of the Strategic Community Plan (Major every 4 years and Minor every 2 years); and Annual review of the Corporate Business Plan 		Jan-Mar 21		<p>The community consultation program for the development of a new Strategic Community Plan commenced on 1 February 2021 with a survey published on the City's website and promotion to the Community Engagement Network.</p> <p>Community and stakeholder workshops also commenced in February with eight of the 10 scheduled workshops being conducted.</p> <p>Stakeholder sessions so far have included:</p> <ul style="list-style-type: none"> residents from the northern and southern suburbs local businesses major service providers major commercial tenants youth environment groups clubs and community groups. <p>Two further stakeholder workshops will take place in April 2021 as they were rescheduled due to the COVID-19 lockdown.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Conduct community consultation activities and stakeholder workshops to inform the development of a new Strategic Community Plan. 	<p>The last two community and stakeholder workshops were held in April and included seniors and residents from the central suburbs.</p> <p>Community consultation closed on 30 April and feedback will now be collated to inform the development of the new Strategic Community Plan.</p>		✓
Advocacy Framework		Jul-Sept 20	<ul style="list-style-type: none"> Develop the Advocacy Framework. 	The draft Advocacy Framework was developed.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Develop an Advocacy Framework which aligns with the Strategic Community Plan and which provides guidance in advocating to State and Federal Government to progress key City strategic projects and initiatives.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> Present the draft Advocacy Framework to Elected Members for review. 	<p>A Briefing Paper outlining the City Advocacy Framework and draft priorities was presented to Elected Members for comment in October 2020.</p> <p>An Advocacy Priorities document was developed for the Community Cabinet Meeting held at the City of Joondalup in November 2020.</p>		
		Jan-Mar 21		The draft Advocacy Framework document will be presented to Elected Members for review in Quarter 4 of 2020/21.		
		Apr-Jun 21	<ul style="list-style-type: none"> Commence implementation of the Framework. 	<p>The Advocacy Framework will be presented to Elected Members at the Elected Member Strategic Session in 2021/22.</p> <p>Implementation of the Framework has commenced with a range of activities including:</p> <ul style="list-style-type: none"> A briefing held with Members of Parliament within the City of Joondalup on 11 June 2021; and A visit to Canberra by the Mayor and Chief Executive Officer to engage with Federal Ministers, Ministerial Advisors and Federal Members of Parliament from 21 to 25 June 2021. 		✓
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Commence review of Delegated Authority Manual. 	Review of City's Delegated Authority Manual commenced during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the Review of Delegations. 	Council at its meeting held on 15 June 2021, endorsed the annual review of the Delegation of Authority Manual.		✓

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Codes of Conduct Develop new codes of conduct for Elected Members/Candidates and employees in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Commence review of the City's Code of Conduct and analyse new legislation. 	A draft Code of Conduct for Elected Members, Committee Members and Local Government Election Candidates was developed and presented to Elected Members in the quarter. A draft Code of Conduct for Employees was developed during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Submit report to Council for endorsement of the revised Code of Conduct. 	Council at its meeting held on 18 May 2021, adopted the new <i>Code of Conduct for Council Members, Committee Members and Candidates</i> , as well as a new <i>Complaint Investigation Policy</i> . The Chief Executive Officer endorsed the new <i>Code of Conduct for Employees</i> during the quarter.		✓
Ward Boundary Review Conduct 8-yearly review of ward boundaries in accordance with legislation	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Present report to Council to adopt a discussion paper for release for public consultation. Conduct public consultation period. 	Council adopted the Discussion Paper, to be released for public comment, at its meeting held on 16 March 2021.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council on outcomes of the consultation process. Make recommendations to the Local Government Advisory Board. 	The Ward Review Discussion Paper was released for public comment during the quarter. The outcomes of the consultation process and subsequent recommendation to the Local Government Advisory Board will be considered by Council in the first half of 2021/22.		✓
Local Law Review Undertake 8-yearly review of City local laws in accordance with legislation	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Conduct public advertising of Eight-Year Review. 	Public advertising of the City's Eight Year Local Law Review was conducted during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Submit 8-Year Review Report to Council to consider public comments received through the public consultation period and make decision to amend or repeal local laws. 	The 8-Year Review Report to consider the comments received during the public consultation period will be submitted to Council in Quarter 3 of 2020/21.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Review local laws required for amendment or repeal. Present local laws reviewed to Council seeking endorsement for public advertising. Conduct public advertising. 	<p>Council endorsed the eight-year review of City local laws at its meeting held on 16 February 2021.</p> <p>Work commenced on developing amendment local laws as a result of the eight-year review outcomes.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised or new local laws. Submit copy of revised or new local laws to the Minister for Local Government for gazettal. 	<p>At its meeting held on 15 June 2021, Council endorsed the making of the following local laws for the purposes on public advertising:</p> <ul style="list-style-type: none"> <i>City of Joondalup Health Amendment Local Law 2021.</i> <i>City of Joondalup Fencing Amendment Local Law 2021.</i> <p>Further amendment local laws and new local laws will progress during 2021/22.</p>		✓
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit and Risk Committee. 	<p>The following reports were presented at the meeting held on 6 July 2020:</p> <ul style="list-style-type: none"> Internal Audit Outcomes. COVID-19 Internal Audit Activity. The Audit and Risk Services Program 2020/21 and 2019/20 Status Report. The Chief Executive Officer's Credit Card Expenditure from January to March 2020. The Benefits Management Program Status Report. 		
		Oct-Dec 20		<p>The following report was presented at the meeting held on 16 December 2020:</p> <ul style="list-style-type: none"> 2019/20 Annual Financial Report. 		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		The following reports were presented at the meeting held on 2 March 2021: <ul style="list-style-type: none"> • 2020 Compliance Audit Return. • Internal Audit Outcomes. • Reporting to External Oversight Agencies. • The Chief Executive Officer's Credit Card Expenditure from July 2020 to December 2020. • The Write-Off of Monies from July 2020 to December 2020. 		
		Apr-Jun 21		No meeting was held during the quarter.		✓
Australasian Local Government Performance Excellence Program Participate in the program to track and benchmark performance against the local government sector.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> • Collect data and submit data to Local Government Performance Excellence Program. 	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		
		Oct-Dec 20		Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		
		Jan-Mar 21		The final report was received and distributed to stakeholders.		✓
		Apr-Jun 21	<ul style="list-style-type: none"> • Benchmarking data available for analysis. 	This project was completed in the previous quarter.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Customer Satisfaction Survey Conduct a biennial survey of residents to measure customer satisfaction with City services.	Corporate capacity	Oct-Dec 20		A Request for Quotation was developed and will be advertised in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for consultants to deliver the 2021/22 Customer Satisfaction Survey. 	A Request for Quotation was advertised on 12 March 2021 and assessment of the applications received has commenced.		
		Apr-Jun 21	<ul style="list-style-type: none"> Appoint consultant. Conduct market research for the 2021/22 Customer Satisfaction Survey. 	The City appointed the consultant to coordinate the 2020/21 Customer Satisfaction Survey with the survey being conducted during June and July 2021. The results of the survey will be presented to Elected Members in 2021/22.		✓
Strategic Position Statements Conduct a review of the City's position statements to provide clear direction on specific political and strategic matters.	Strong leadership	Oct-Dec 20	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 	A review of Strategic Position Statements was undertaken, with minor revisions endorsed by Council at its 8 December 2020 meeting. An additional Strategic Position Statement on "Cyber Security" was also endorsed by Council at the meeting of 8 December 2020.		✓
		Jan-Mar 21		The review of Strategic Position Statements was completed last quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised Strategic Position Statements. 	The review of Strategic Position Statements was completed in Quarter 2 of 2020/21.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as: <ul style="list-style-type: none"> • Remembrance Day Memorial Service • ANZAC Day Dawn Service 	Strong leadership	Jul-Sept 20	<ul style="list-style-type: none"> • Conduct regular Citizenship Ceremonies. • Deliver planned functions and ceremonies. 	The City delivered six Citizenship Ceremonies during the quarter in a streamlined COVID-safe format. The following civic functions were held: <ul style="list-style-type: none"> • Portrait unveiling of Honorary Freeman, Brian Cooper; • The Community Art Exhibition VIP event; • Whitfords Nodes Health and Wellbeing Hub VIP event; and • Invitation Art Prize VIP event. 		
		Oct-Dec 20		The City delivered three Citizenship Ceremonies during the quarter in a streamlined COVID-safe format at which 228 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Invitation Art Prize; • Mayoral Prayer Breakfast – online; • NAIDOC Week launch; • Remembrance Day; • CEO Farewell Function; and • Community and Stakeholder Christmas Reception. 		
		Jan-Mar 21		The City delivered 7 Citizenship Ceremonies (including the Australia Day Citizenship Ceremony) during the quarter in a streamlined COVID-safe format at which 259 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Valentine's VIP • Luminight VIP 		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		<p>The City delivered 11 Citizenship Ceremonies during the quarter in a streamlined COVID-safe format at which 359 local residents became Australian citizens.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> • City Volunteers Reception • ANZAC Day Reflection Service (postponed to May) • Business Forum • Walk of Fame Opening • Surf Clubs Reception • The Joondalup Dinner • Community Art Exhibition opening • Conservation Group Appreciation Reception • Elected Members Dinner 		✓
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> • Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners. • Identifying and promoting opportunities for educational links. 	Strong leadership	Jul-Sept 20		The implementation of the three-year Economic Exchange Agreement with the City of Jinan continued in accordance with COVID-19 restrictions.		
		Oct-Dec 20	<ul style="list-style-type: none"> • Implement the three-year Economic Exchange Agreement with the City of Jinan. • Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	The implementation of the three-year Economic Exchange Agreement with the City of Jinan continued in accordance with COVID-19 restrictions.		
		Jan-Mar 21		The City continued to liaise with the Sister City of Jinan on further exchange and engagement opportunities.		
		Apr-Jun 21		The City continued to liaise with the Sister City of Jinan on further exchange and engagement opportunities.		✓

Financial Sustainability

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY




To effectively plan for the funding and delivery of major projects.



Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.




Financial Sustainability – Services and Programs

Services and Programs


PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program Report delivery of programs in accordance with Capital Works Program.	Jul-Sept 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Oct-Dec 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Jan-Mar 21	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Apr-Jun 21	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
Property Management Framework Negotiate and implement new and expired lease and licence agreements.	Jul-Sept 20	Six lease agreements were completed and signed. Negotiations on seven lease agreements and seven licence agreements continued.		
	Oct-Dec 20	No lease or licence agreements were due for completion during the quarter.		
	Jan-Mar 21	One lease agreement was completed and signed. Negotiations on seven lease agreements and seven licence agreements continued during the quarter.		
	Apr-Jun 21	No lease or licence agreements were due for completion during the quarter.		✓

Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Financial Plan Conduct review of the Strategic Financial Plan which provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 10-year financial projections.	Effective management	Oct-Dec 20	<ul style="list-style-type: none"> Present draft Strategic Financial Plan (2019/20 to 2028/29) to the Major Projects and Finance Committee for review. Review timings and key assumptions of major projects in preparation for the development of the 2021 Strategic Financial Plan. 	The draft Strategic Financial Plan (2019/20 to 2028/29) was presented to Council at its meeting of 20 October 2020. Timings and key assumptions of major projects were reviewed during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Present major project timings/assumptions to budget workshops. Develop revised draft Strategic Financial Plan 2021. 	Major project timings and assumptions were reviewed during the quarter and will be presented to Elected Members at a budget workshop in April 2021, The update of the draft Strategic Financial Plan 2021 has commenced and will be available for review in Quarter 4 of 2020/21.		
		Apr-Jun 21	<ul style="list-style-type: none"> Review draft 2021 Strategic Financial Plan as part of the annual budget workshops. 	The 2021 draft Strategic Financial Plan (2020/21 to 2029/30) has been updated and was reviewed as part of the budget workshops. The 2021 draft Strategic Financial Plan (2020/21 to 2029/30) is to be presented to Council seeking endorsement in Quarter 1 of 2021/22.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Property Management Framework and Facility Hire Subsidy Policy Review Finalise the review of the Property Management Framework and the Facility Hire Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	Effective management Financial diversity	Oct-Dec 20	<ul style="list-style-type: none"> Present the final outcomes and review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members. 	Presentation of the outcomes and review to Elected Members was delayed and has been re-scheduled for Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Seek Council endorsement of the revised Property Management Framework. 	The outcomes of the Property Management Framework and Facility Hire Subsidy Policy were not presented to Elected Members in Quarter 3. A presentation to Elected Members is now scheduled for Quarter 4.		
		Apr-Jun 21	<ul style="list-style-type: none"> Implement recommendations from the revised Property Management Framework. 	A review of the Property Management Framework and proposed Venue Hire Fees and Charges Policy was presented to Elected Members in April where further information was requested. Additional information on the Property Management Framework will be presented to Elected members in Quarter 1 of 2021/22 and the Venue Hire Fees and Charges Policy in due course.		✓
Ocean Reef Road and Eddystone Avenue Upgrade Lengthen the right turn pocket on Eddystone Avenue heading west onto Ocean Reef Road and reduce left turn pockets for the south and north legs of the intersection incorporating skid treatment. Lighting will also be improved to reduce night-time crashes.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Hepburn Avenue/Mitchell Freeway Southbound On Ramp Extend left turn pocket on Hepburn Avenue for southbound Mitchell Freeway on ramp.		Oct-Dec 20		Construction was completed during the previous quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
Marmion Avenue/McWhae Road Intersection Upgrade Construct left turn lane from Marmion Avenue into McWhae Road and install intersection islands and pedestrian facilities including path links to existing public accessway.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Finalise design. 	Design continued during the quarter.		
		Oct-Dec 20		Design continued during the quarter in consultation with Main Roads WA.		
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	Design continued during the quarter in consultation with Main Roads WA.		
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake construction. 	A tender for construction was advertised. An application for additional funding was submitted to Main Roads WA.		✓
Marmion Avenue/Cambria Street Intersection Upgrade Upgrade the intersection of Marmion Avenue and Cambria Street installing a left turn pocket on Marmion Avenue and installing pedestrian facilities.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Finalise design. 	Design continued during the quarter.		
		Oct-Dec 20		Design continued during the quarter in consultation with Main Roads WA.		
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender and appoint contractor. Undertake construction. 	Design continued during the quarter in consultation with Main Roads WA.		
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake construction. 	A tender for construction was advertised. An application for additional funding was submitted to Main Roads WA.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Coastal Parking Construction Construct new parking facilities on the Burns Beach Foreshore in line with the Burns Beach Masterplan.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor was appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Commence construction. 	Construction was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Main Roads WA undertakes construction. 	Main Roads WA continued construction.		
		Oct-Dec 20	<ul style="list-style-type: none"> Main Roads WA completes construction. 	Main Roads WA completed construction during the quarter.		✓
		Jan-Mar 21				
Warwick Road/Erindale Road Intersection Upgrade Undertake major upgrade to intersection including traffic signals to improve road safety and performance.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Seek Main Roads WA approval. 	Ongoing liaison has occurred with Main Roads WA to seek approval.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Ongoing liaison continued with Main Roads WA to seek approval.		
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 	Ongoing liaison continued with Main Roads WA to seek approval.		
		Apr-June 21		The tender for construction was awarded. The City has liaised with contractors in preparation for works to begin in Quarter 1 of 2021/22.		✓

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Whitfords Avenue/Northshore Drive Roundabout Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor was appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Construction commenced during the quarter.		
		Jan-Mar 21		Construction continued during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 	Construction was completed.		✓
Shenton Avenue Upgrade Design upgrade of Shenton Avenue from the Mitchell Freeway Interchange to Joondalup Drive intersection.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	The process to appoint a consultant to undertake the design commenced. A consultant will be appointed in the second quarter of 2020/21.		
		Oct-Dec 20		Appointment of a consultant was delayed to allow the Public Transport Authority to develop the technical specification for the tunnel extension.		
		Jan-Mar 21		The process to appoint a consultant to undertake the design commenced. A consultant is to be appointed in Quarter 4 of 2020/21.		
		Apr-Jun 21		The tender for design was advertised and will be awarded in Quarter 1 of 2021/22.		✓
Whitfords Avenue/Gibson Avenue Intersection	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	Design commenced during the quarter.		
		Oct-Dec 20		Design continued during the quarter.		

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Upgrade intersection including double right turn from Gibson Avenue and upgrade pedestrian facilities. (Year 1 of 3 year project)		Jan-Mar 21		Design continued during the quarter.		
		Apr-Jun 21		Design continued during the quarter.		✓
Whitfords Avenue/Kingsley Drive Intersection Upgrade Whitfords Avenue and Kingsley Drive intersection including double right turn from Kingsley Drive and including pedestrian facilities. (Year 1 of 3 year project)	Major project delivery	Jul-Sept 20	• Undertake design.	Design commenced during the quarter.		
		Oct-Dec 20		Design continued during the quarter.		
		Jan-Mar 21		Design continued during the quarter.		
		Apr-Jun 21		Design continued during the quarter.		✓

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS

All annual milestones completed
On track
Slightly behind schedule

BUDGET STATUS

On budget ✓
Over budget ▲
Under budget ▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review the Residential development Local Planning Policy and other residential local planning policies following final approval of the Development Standards for Housing Opportunity Areas Local Planning Policy by the Western Australian Planning Commission and final approval of Scheme Amendment No 5 by the Minister for Planning.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Review the Residential Development Local Planning Policy and other residential local planning policies. 	No actions were undertaken as the review is pending WAPC/Minister decision on the draft new development standards for Housing Opportunity Areas.		
		Oct-Dec 20		No actions were undertaken as the review is pending WAPC/Minister decision on the draft new development standards for Housing Opportunity Areas.		
		Jan-Mar 21		In February 2021, the Western Australian Planning Commission approved the Development in Housing Opportunity Areas Local Planning Policy, subject to modifications. At the same time, the Department of Planning, Lands and Heritage commenced progression of the draft Medium Density Code (MDC). The outcome of the draft MDC and its implications will need to be assessed before the City can progress a review of the Residential Development Local Planning Policy.		
		Apr-Jun 21		No actions were undertaken as the review is pending the outcome of the Department of Planning, Lands and Heritage's draft Medium Density Code (MDC). A review of the Residential Development Local Planning Policy will now be progressed following finalisation of the MDC and the City's review of its Local Planning Strategy.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre Plan Undertake a review and minor amendment to the Joondalup Activity Centre Plan in response to initial feedback on implementing the document and to incorporate changes to State Planning Policy.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Progress the review of the Joondalup Activity Centre Plan and prepare a minor amendment to the Activity Centre Plan if required. 	Preparation of a project plan commenced.		
		Oct-Dec 20		Review of the Joondalup Activity Centre Plan commenced.		
		Jan-Mar 21		Review of the Joondalup Activity Centre Plan continued and included liaison with the Department of Planning, Lands and Heritage.		
		Apr-Jun 21		Review of the Joondalup Activity Centre Plan with minor amendments was drafted which will be presented to Council in early 2021/22.		✓
Review of Structure Plans and Activity Centre Plans Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant. 	Council, at its meeting of July 2020, considered and supported the proposed revocation of the Cook Avenue Structure Plan and associated Amendment to Local Planning Scheme No 3.		
		Oct-Dec 20		Liaison with the Department of Planning, Lands and Heritage occurred to progress the scheme amendment to revoke the Cook Avenue Structure Plan.		
		Jan-Mar 21		The Cook Avenue Structure Plan was revoked and the associated Scheme amendment was gazetted on 29 January 2021 following approval from the Minister for Planning and Western Australian Planning Commission.		
		Apr-Jun 21		Consideration of the next tranche of structure plans and activity centre plans that could be integrated into Local Planning Scheme No 3 continued.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Joondalup Design Panel Review the Terms of Reference of the Joondalup Design Panel.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake review of the current design review process and Terms of Reference for the Joondalup Design Review Panel. 	A review of the current design review process and Terms of Reference for the Joondalup Design Review Panel was undertaken, and a draft Joondalup Design Reference Panel Local Planning Policy prepared.		
		Oct-Dec 20	<ul style="list-style-type: none"> Prepare draft Joondalup Design Panel Local Planning Policy. Present amended Terms of Reference for the Joondalup Design Review Panel to Council for consideration. 	Council, at its meeting of October 2020, considered the draft Joondalup Design Reference Panel Local Planning Policy for public consultation. Public consultation was undertaken on the draft policy in November and December 2020.		
		Jan-Mar 21	<ul style="list-style-type: none"> Present draft Joondalup Design Review Local Planning Policy to Policy Committee/Council for consideration to advertise. 	Preparation of a report to Council on the outcomes of public consultation commenced.		
		Apr-Jun 21	<ul style="list-style-type: none"> Advertise the draft Joondalup Design Review Local Planning Policy for public comment. 	Council, at its meeting of May 2021, adopted the Joondalup Design Review Local Planning Policy and revised Terms of Reference.		✓
Development Standards for Housing Opportunity Areas Progress a local planning policy for development in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Liaise with the Western Australian Planning Commission (WAPC) to progress the draft Development Standards in Housing Opportunity Areas Local Planning Policy. 	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement the draft Development Standards in Housing Opportunity Areas Local Planning Policy following WAPC approval. 	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards contained in the local planning policy.		
		Jan-Mar 21		The Western Australian Planning Commission approved the <i>Development in Housing Opportunity Areas Local Planning Policy</i> (HOALPP) on 16 February 2021.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Council agreed to progress the HOALPP and determined the transitional arrangements for its implementation at its meeting of 16 March 2021.		
		Apr-Jun 21		The City prepared for implementation of the <i>Development in Housing Opportunity Areas Local Planning Policy</i> (HOALPP) in accordance with the transitional arrangements determined by Council at its meeting dated 16 March 2021.		✓
Housing Opportunity Areas: Proposed Amendment to Local Planning Scheme No 3 Progress an amendment to Local Planning Scheme No 3 to include provisions which enable the City to better control the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Liaise with the Western Australian Planning Commission to progress draft Scheme Amendment No 5. Implement Scheme Amendment No 5 following approval by the Minister for Planning and gazettal of the amendment. 	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.		
		Oct-Dec 20		A deputation was made in support of draft Scheme Amendment No 5 to the Statutory Planning Committee of the Western Australian Planning Commission in October 2020. Contact was made with the Minister for Planning in support of draft Scheme Amendment No 5. The Minister for Planning approved draft Scheme Amendment No 5 in December 2020.		
		Jan-Mar 21		Scheme Amendment No 5 was gazetted and implemented on 29 January 2021.		✓
		Apr-Jun 21		This was completed in the previous quarter.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
State Planning Reform Implement State Government Planning Reform.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake actions as required. 	<p>City representatives attended working groups convened by the Department of Planning, Lands and Heritage on:</p> <ul style="list-style-type: none"> The Stakeholder Engagement Toolkit; The Medium Density State Planning Policy; The Neighbourhood Design State Planning Policy; and Amendments to the Planning and Development (Local Planning Schemes) Regulations 2015. 		
		Oct-Dec 20		<p>City representatives attended working groups convened by the Department of Planning, Lands and Heritage on:</p> <ul style="list-style-type: none"> The Medium Density State Planning Policy; and Amendments to the Planning and Development (Local Planning Schemes) Regulations 2015. 		
		Jan-Mar 21		<p>Amendments to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i> were implemented on 15 February 2021.</p> <p>Council endorsed a submission on the revised State Planning Policy 4.2 – Activity Centres at its meeting held on 16 February 2021.</p> <p>The preparation of a submission on the draft amendments to the Residential Design Codes – Volume 1: Medium Density Code commenced.</p> <p>City representatives attended working groups convened by the Department of Planning, Lands and Heritage on Amendments to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i>.</p> <p>City representatives attended information sessions convened by the Department of Planning, Lands and Heritage on the draft amendments to the Residential Design Codes – Volume 1: Medium Density Code.</p>		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		<p>Council endorsed a submission on the draft amendments to the Residential Design Codes – Volume 1: Medium Density Code and the submission was submitted to the Department of Planning, Lands and Heritage.</p> <p>Internal processes were updated in preparation for the implementation of changes to the Residential Design Codes – Volume 1 that become effective from 2 July 2021.</p> <p>The preparation of a submission on the draft Planning Stakeholder Engagement Toolkit commenced.</p> <p>Review of the Department of Planning, Lands and Heritage’s ‘Phase 2’ planning reform initiatives commenced.</p> <p>City representatives participated in a working group convened by the Department of Planning, Lands and Heritage on the proposed changes to Development Assessment Panels.</p> <p>City representatives participated in a working group convened by Property Council WA on the Department of Planning, Lands and Heritage’s ‘Phase 2’ planning reform initiatives.</p>		✓
Place Activation Develop a Place Activation Strategy for the City of Joondalup and Pilot Place Plan for part of the City Centre.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Present Report to Council seeking approval of project scope and Request for Quotation to appoint a consultant. 	<p>At its meeting held on 18 August 2020, Council endorsed the scope of the Place Activation Strategy (COJ104-08/20 refers).</p> <p>The City commenced obtaining quotations from qualified consultants to assist in the preparation of a pilot place plan for the Joondalup City Centre.</p>		
		Oct-Dec 20	<ul style="list-style-type: none"> Advertise Request for Quotation and appoint consultant. 	<p>A consultant was appointed during the quarter to commence work on the Pilot Place Plan for the Joondalup City Centre.</p>		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Commence development of the Place Activation Strategy and Pilot Place Plan. 	Work continued on the Pilot Place Plan for the Joondalup City Centre.		
		Apr-Jun 21		Work continued on the Place Activation Strategy and Pilot Place Plan for the Joondalup City Centre, including two community consultation workshops held in June 2021.		✓
Streetscape Enhancement City Centre Streetscape Renewal Program Undertake ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> Joondalup Drive, western verge; and Shenton Avenue. 	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction of Joondalup Drive western verge streetscape renewal. 	Construction of the Joondalup Drive western verge was undertaken during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction of Joondalup Drive western verge streetscape renewal. Undertake design for Shenton Avenue streetscape renewal. 	Construction of the Joondalup Drive western verge was completed during the quarter. Initial scoping commenced for the Shenton Avenue streetscape renewal design.		
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake design for Shenton Avenue streetscape renewal. 	Design for the Shenton Avenue streetscape renewal has commenced.		
		Apr-Jun 21		Concept design and cost estimates have been completed for Shenton Avenue streetscape renewal.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Streetscape Enhancement Program – Whitfords Avenue Streetscape Upgrades Deliver Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network including Whitfords Avenue East.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Develop documentation and advertise a Request for Quotation. 	The landscape concept design and detailed landscape documentation was completed. Design for irrigation works commenced. The Request for Quotation will be advertised next quarter.		
		Oct-Dec 20		A Request for Quotation was advertised during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Appoint contractor. Undertake construction. Complete construction. 	A contractor was appointed to undertake construction but has since rescinded on the landscaping works contract. The City will be seeking a new contract to undertake the construction works.		
		Apr-Jun 21		A Request for Quotation was developed and will be advertised in Quarter 1 of 2021/22.		✓
Churton Park, Warwick – Park Amenity Improvement Program Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Undertake community consultation and concept landscape design. 	Community consultation and landscape concept design were completed. Detailed landscape documentation has commenced.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete community consultation, detailed landscape and irrigation design and advertise a Request for Quotation. 	Community consultation was completed during the quarter. A landscape and irrigation design was also completed during the quarter and the contractor was appointed.		
		Jan-Mar 21	<ul style="list-style-type: none"> Commence construction. 	Construction continued during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 	Construction was completed during the quarter.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Newcombe Park, Padbury – Park Amenity Improvement Program Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Undertake community consultation and commence concept landscape design. 	Community consultation and landscape concept design were completed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete community consultation and concept landscape design. 	Detailed design commenced during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Complete detailed landscape design and irrigation design. 	Detailed landscape and irrigation design was completed.		
		Apr-Jun 21	<ul style="list-style-type: none"> Advertise a Request for Quotation for landscaping works and irrigation. 	The landscape and irrigation contract was awarded.		✓
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting in the suburbs of Kallaroo, Mullaloo, Warwick and Beldon during 2020/21 and 2021/22.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Finalise species selection and location. Advertise Request for Quotation for the procurement of trees. 	Species selection and finalisation of proposed locations were completed. A Request for Quotation for tree procurement was advertised.		
		Oct-Dec 20	<ul style="list-style-type: none"> Notify the community of proposed tree planting program. 	Community information materials were developed during the quarter for public release in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise Request for Tender for the planting and watering of Leafy City trees. 	A contractor was appointed for the installation and watering of Leafy City trees. Notification letters were sent to affected residents in February. A second notification letter is due to be sent to affected residents in April 2021 before the trees are installed.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Commence planting. 	Planting continued during the quarter.		✓
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Complete construction of stairway and lookout. 	The construction of the stairway and lookout was completed during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction of the fitness area. 	Construction of the fitness area was completed during the quarter.		✓
Burns Beach Dual Use Path – Burns Beach to Mindarie Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Complete construction of the northern section. 	Construction of the northern section commenced.		
		Oct-Dec 20		Construction of the northern section was completed during the quarter.		✓
Integrated Transport Strategy Continue the development of the Integrated Transport Strategy incorporating priority actions from the Major Road Network Review and other transport issues such as the Parking Management Plan.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Develop Parking Supply and Management Plan in preparation for the development of the Integrated Transport Strategy. Commence development of the Integrated Transport Strategy. 	The draft technical report for the Parking Supply and Management Plan was received from the consultant and review of the report commenced during the quarter. Development of the scope for the Integrated Transport Strategy continued.		
		Oct-Dec 20		A consultant was appointed during the quarter to commence development of the Integrated Transport Strategy.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>An Integrated Transport Strategy Technical Report has been completed which will inform the development of the Integrated Transport Strategy.</p> <p>The Strategic Community Reference Group met on 29 March 2021 to discuss key trends and strategic priorities for integrated transport modes.</p> <p>Agency stakeholder consultation has also been undertaken to inform the development of the Integrated Transport Strategy.</p> <p>Community consultation to inform the direction and priorities of the Integrated Transport Strategy will be undertaken in Quarter 4 of 2020/21.</p>		
		Apr-Jun 21		Community consultation was completed. Analysis of data has commenced for integrating into the draft Strategy.		✓
Joondalup City Centre Street Lighting Stage 4 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was undertaken during the quarter.		
		Oct-Dec 20		Construction continued during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Construction completed 	Construction was completed.		✓
Joondalup City Centre Street Lighting Stage 5 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Complete design. Advertise tender and award contract. 	Design was completed. The tender for undertaking works will be advertised in the next quarter.		
		Oct-Dec 20		The tender for undertaking works was advertised and a contractor was appointed during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake construction. 	Construction commenced during the quarter.		

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		Construction continued during the quarter.		✓

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.




BUSINESS CAPACITY

For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events	Jul-Sept 20	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • ECU WA AustCyber innovation Hub • Destination Perth • StudyPerth • Joondalup Business Association • Jobs and Skills Centre • Joondalup Education Network • Business Events Perth • Small Business Development Corporation • Department of Jobs, Tourism, Science and Innovation 		
	Oct-Dec 20	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • CEDA Copland Lecture by the Hon Julie Bishop • Connolly Residents' Association Annual Christmas Social Event • Joondalup Business Association Christmas Event • Joondalup Resort unveiling event • SevenWest 2020 State Post Budget Breakfast • Tourism WA Strategy Forum 		

Economic Prosperity, Vibrancy and Growth – Services and Programs




Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 21	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • International Women’s Day Luncheon with Business Station • International Women’s Day with Chamber of Commerce WA • Joondalup Business Association Awards Events • Joondalup Business Association Coffee Connections • The Digital Future of the Tourism Industry Seminar at Murdoch University • LG Professionals – Better Practice Forum – Economic Development • A/CEO met with CEDA • Cyber Careers Fair • Engagement with Rottnest Island Authority and Hillarys Boat Harbour 		
	Apr-Jun 21	<p>The following partner and industry events were attended by City representatives:</p> <ul style="list-style-type: none"> • CyberWest 2021 Summit • Economic Development Association Cyber Security for Local Governments Workshop • Rottnest After Dark 2021 • Joondalup Business Association Coffee Connection and Quarantini events • Launch of Hillarys Traders Association • Economic Development Association Infrastructure WA Event. • Cyber Security Competitiveness Roundtable. 		✓
Communication to Local Businesses Develop e-business newsletters, social media posts, publications and City website updates to promote local and international economic development initiatives.	Jul-Sept 20	<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> • Publication of the WA Business News special edition investment brochure entitled ‘Joondalup: A region on the rise’; • Distribution of the monthly e-business newsletters; • Publication of regular social media posts including information on the WA Business News investment brochure, ‘Joondalup – A region on the rise’, the Destination City Plan and the Joondalup Innovation Challenge. • Regular updates on the City’s website. 		
	Oct-Dec 20	<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> • Publication and distribution of the Destination City Plan, ‘Destination Joondalup.’ • Distribution of the monthly business e-newsletters. 		

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Publication of regular social media posts including information on the Destination City Plan, 'Destination Joondalup,' the Joondalup Business Forum and Cyber Week 2020 events. • Regular updates on the City's website. 		
	Jan-Mar 21	<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> • Distribution of the monthly Business e-newsletters. • Publication of regular social media posts which included: <ul style="list-style-type: none"> ○ information on the COVID-19 lockdown and business support during lockdown ○ the proposed Virtual Indonesian Mission ○ the Business Ready Program 2021 ○ the Business Ready Program Sundowner and Information Session. • Communication of City opportunities through the Joondalup Business Catalogue • Regular updates on the City's website. 		
	Apr-Jun 21	<p>The following activities were undertaken during the quarter:</p> <ul style="list-style-type: none"> • Distribution of the monthly Business e-newsletters. • Publication of regular social media posts which included: <ul style="list-style-type: none"> ○ information on the COVID-19 lockdown and business support during lockdown ○ Business Ready Program 2021 ○ Joondalup Business Forum (May 2021). • Communication of City opportunities through the Joondalup Business Catalogue • Regular updates on the City's website. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre development Destination City Regional collaboration Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Conduct annual review of progress against the Economic Development Strategy for 2019/20 and present an update to Elected Members. Implement actions in line with the Economic Development Strategy Implementation Plan. 	Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> Development of the draft Destination City Plan; Development of the draft Advocacy Framework; Continued promotion of the Joondalup Business Catalogue; Delivery of the Joondalup Innovation Challenge; Virtual exchanges undertaken with Indonesia to promote potential economic initiatives in the areas of cyber security and education; The publication of the WA Business News special edition investment brochure entitled 'Joondalup – A region on the rise'; and Publication of monthly e-business newsletters. 		
		Oct-Dec 20		Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> Final design and publication of 'Destination Joondalup'; Delivery of the Joondalup Business Forum, 'Destination Joondalup Growing the Visitor Economy'; Establishment and inaugural meeting of Medical Taskforce; and Promotion and development of the Joondalup Business Catalogue. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> • Promotion of the Business Ready Program; • Planning for a Virtual Indonesian Cultural Mission to be held in Quarter 3; and • Promotion of and further registrations on the Joondalup Business Catalogue. 		
		Apr-Jun 21		Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> • The Virtual Trade and Cultural Mission to Indonesia; • Launch of the Business Ready Program; • Delivery of the Joondalup Business Forum, 'Shaping your Future'; • Review of Business Grants Program; • Women in Business Series in partnership with ECUBIC; • Promotion of and further registrations on the Joondalup Business Catalogue; • CyberWest Summit 2021; and • Roundtable discussion with WA AustCyber to launch the Australian Cyber Security Competitiveness Plan. 		✓
Business Forums Deliver Business Forum events to engage with the local business community in key economic issues and opportunities.	Business capacity CBD of the North	Oct-Dec 20	<ul style="list-style-type: none"> • Plan and deliver two Business Forum events. 	A Business Forum was held on 5 November 2020 with the theme: 'Destination Joondalup Growing the Visitor Economy.'		
		Jan-Mar 21		Planning for the second Business Forum for 2020/21 has commenced. The Business Forum is to take place on 7 May 2021 and will focus on the economic outlook for Perth's northern corridor over the next decade.		
		Apr-Jun 21		The second Business Forum for 2020/21 was held on 7 May 2021 at which keynote speaker Bernard Salt AM		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				presented on the economic outlook for Joondalup and Perth's northern corridor.		
Business Capacity and Support Partner with key stakeholders and business support providers to facilitate and promote capacity building training opportunities for local businesses.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). 	<ul style="list-style-type: none"> Regular liaison took place with the Joondalup Business Association. A range of events were promoted and facilitated with Destination Perth. A six-monthly progress report was provided to the SBDC on the implementation of the Small Business Friendly initiative. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 	<ul style="list-style-type: none"> Regular liaison took place with the Joondalup Business Association. A range of events were promoted and facilitated with Destination Perth. Events were supported and promoted in partnership with Tourism Council of WA, WA AustCyber and the Australian Information Security Association. Confirmation was received that the City was successful in its application to participate in the SBDC's Small Business Friendly Approvals Initiative, scheduled to commence in May 2021. 		
		Jan-Mar 21	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). 	<ul style="list-style-type: none"> The City was a key sponsor of the Joondalup Business Association's Annual Business Awards in March 2021. The City attended regular meetings with the Joondalup Business Association. The City has worked collaboratively with Business Station to design a series of events celebrating 'Women in Small Business' to be rolled out in May – July 2021. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Business Development Corporation (SBDC).	<ul style="list-style-type: none"> The biannual report to SBDC on the City's Small Business Friendly actions was submitted in February 2021. 		
		Apr-Jun 21	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 	<ul style="list-style-type: none"> The City was a key sponsor of the CyberWest 2021 Summit on 24 and 25 June 2021. The City attended regular meetings with the Joondalup Business Association and Hillarys Traders Association. The City and Joondalup Business Association jointly facilitated a networking event for students at the Joondalup Innovation Challenge. The City has worked collaboratively with Business Station to deliver a series of events celebrating 'Women in Small Business' in May and June 2021. 		✓
Business Capacity and Support – Joondalup Business Ready Deliver a series of capacity building programs to gear local businesses to enhance knowledge, skills, products and service delivery with the aim of being Globally, Digital and Destination Ready.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Deliver Business Ready Programs. 	Substantial progress was made on the development of the Business Ready Program. The program will be delivered in the second and third quarters of 2020/21.		
		Oct-Dec 20		Planning for the Business Ready Programs continued. Scoping and Request for Quotation processes were undertaken during the quarter.		
		Jan-Mar 21		Expressions of interest were opened for the Business Ready Programs in February 2021. A Sundowner and Information Session is planned for April 2021.		
		Apr-Jun 21		The 2021 Business Ready Program was delivered between April and June 2021. A celebration event for participants will be delivered in August 2021.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Business Engagement Program Deliver initiative aimed at providing advice and support to sole traders, small and medium sized local businesses.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Deliver program. 	Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs.		
		Oct-Dec 20		Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs. Key local operators have been linked to internal opportunities and the procurement process has commenced.		
		Jan-Mar 21		Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs. Business engagement relating to the ending of the Federal Government's Job-Keeper payment has been undertaken with businesses identified as vulnerable.		
		Apr-Jun 21		Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs. In particular during COVID Recovery, there was a focus on further engagement with small businesses and checking in on opportunities. Local businesses were engaged to seek their input and feedback as part of the SBDC's Business Friendly Approvals Program in June 2021.		✓
Buy Local Programs Deliver initiatives, including the Joondalup Business Catalogue and other Campaigns to	Business capacity	Jul-Sept 20		Over 80 businesses registered on the Joondalup Business Catalogue during this quarter.		
		Oct-Dec 20		<ul style="list-style-type: none"> Over 40 businesses registered on the Joondalup Business Catalogue during this quarter. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
promote local business opportunities.			<ul style="list-style-type: none"> Support registrations and assessments for local businesses. Encourage listing of business opportunities on the Joondalup Business Catalogue. Support Red Tape Reduction Initiatives. 	<ul style="list-style-type: none"> An e-screen at Craigie Leisure Centre was launched to promote local businesses to the Joondalup community. The 'What's In It For Me' sales workshop was held to help operators to improve sales strategy and increase revenue. The 'Pitch to Win' online competition was launched to enhance sales strategy and to encourage more businesses onto the Joondalup Business Catalogue. 		
		Jan-Mar 21	<ul style="list-style-type: none"> Develop and implement other Buy Local Programs. 	<ul style="list-style-type: none"> More than 170 businesses have registered on the Joondalup Business Catalogue. A growing number of local business opportunities have been posted and responded to on the Joondalup Business Catalogue. Winners of the 'Pitch to Win' online competition (launched to encourage more local businesses onto the Joondalup Business Catalogue) were selected to receive a virtual sales strategy sessions for their business by local business, Your Sales Co. 		
		Apr-Jun 21		<ul style="list-style-type: none"> Approximately 200 businesses have registered on the Joondalup Business Catalogue. A growing number of local business opportunities have been posted and responded to on the Joondalup Business Catalogue. Discussions have taken place around the development of buy local campaigns and benchmarking across other local governments. The City partnered with LITT App to connect local businesses in Perth CBD and Hillarys Boat Harbour with local residents who want to support their local business community. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Promoting Innovation and Supporting Creativity <ul style="list-style-type: none"> Collaborate with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community. Deliver the City's Innovation Fund Program. 	CBD of the North Business capacity Regional collaboration	Jul-Sept 20	<ul style="list-style-type: none"> Participate as a member of the Advisory Board of the WA AustCyber Hub. 	<ul style="list-style-type: none"> Ongoing liaison occurred between the City and the WA AustCyber Innovation Hub. City representatives participated in the quarterly Board Meeting of the WA AustCyber Innovation Hub. Ongoing promotion and delivery of the Essential Eight videos for businesses took place, highlighting the strategies to mitigate cyber security incidents. The inaugural Joondalup Innovation Challenge was delivered in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed and the Joondalup Business Association. Over 165 students participated in the three-day challenge. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Liaise with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community. Promote the City's Innovation Fund to the Joondalup community. In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive innovation and creativity. 	<ul style="list-style-type: none"> Ongoing liaison occurred between the City and the WA AustCyber Innovation Hub. A Memorandum of Understanding was signed by Edith Cowan University, WA AustCyber and The City to formalise collaborative efforts for the next two years. City representatives participated in the quarterly Board Meeting of the WA AustCyber Innovation Hub. The City supported WA Cyber Week 2020 through attendance, sponsorship and promotions. Ongoing promotion and delivery of the Essential Eight videos for businesses took place, highlighting the strategies to mitigate cyber security incidents. 		
		Jan-Mar 21	<ul style="list-style-type: none"> Discussions continued with WA AustCyber on collaborative opportunities to promote cyber security to future talent and businesses. The City Supported a WA AustCyber initiative in conjunction with ECU to deliver a 'Careers in Cyber Security' information session with high school and university students in February 2021. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> The Innovation Fund was not promoted during the quarter as the program has been placed on hold. 		
		Apr-Jun 21		<ul style="list-style-type: none"> Discussions continued with WA AustCyber on collaborative opportunities to promote cyber security to future talent and businesses. The City hosted a roundtable discussion with WA AustCyber in April 2021 to launch the Australian Cyber Security Competitiveness Plan. The City supported the CyberWest Summit 2021 through sponsorship funding and participation. 		✓
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management and attendance at Board Meetings.	Business capacity CBD of the North Activity Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre. 	<ul style="list-style-type: none"> City representatives attended a business planning session as a part of an ECUBIC Board Meeting. The City collaborated with ECUBIC in promoting local events and initiatives. The City engaged with local business in ECUBIC to provide support and facilitate promotion of their services. The City supported StudyPerth initiatives in engaging with businesses in ECUBIC. The City continued engagement with the Joondalup Learning Precinct. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs). 	<ul style="list-style-type: none"> The City engaged with businesses in ECUBIC to provide support and share opportunities. The City and ECUBIC have commenced discussions on a 'Women in Leadership' event to showcase female business leaders in the region. The City continued to engage with the Joondalup Learning Precinct. 		
		Jan-Mar 21		<ul style="list-style-type: none"> Discussions have continued with Business Station on delivering a series of 'Women in Small Business' events to showcase female business leaders in the region. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> The City continued to engage with the Joondalup Learning Precinct. A meeting of the ECUBIC Board was held during the quarter. 		
		Apr-Jun 21		<ul style="list-style-type: none"> The City and ECUBIC have commenced delivery of a 'Women in Leadership' event to showcase female business leaders in the region. The City continued to engage with the Joondalup Learning Precinct. 		✓
International Economic Development Activities Plan (IEDAP) Review and update the IEDAP to guide and promote trade/investment opportunities.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Review current International Economic Development Activities Plan. 	The review of the International Economic Development Activities Plan commenced.		
		Oct-Dec 20		The review of the International Economic Development Activities Plan continued during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Develop updated Plan. 	Development of revised International Economic Development Activities Plan commenced.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the updated International Economic Development Activities Plan. 	Development of revised International Economic Development Activities Plan continued and will be carried forward into 2021/22. The delay is due to the impact of COVID-19 disruptions to global supply chains and the need to assess the new and emerging opportunities that are being created due to the global pandemic. A virtual mission to Indonesia was held in April 2021 in conjunction with the Cities of Joondalup and Wanneroo, Chamber of Commerce and Industry WA, Department of Jobs Tourism Science and Innovation, Indonesia Australia Business Council and the Indonesian Consulate.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Facilitation of Local and International Investment Establish a program of activities for local and international investment attraction including a business investor familiarisation program to assist overseas companies to enter the Joondalup market.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Develop investor familiarisation program. Support inbound and investment delegations. 	In partnership with the Department of Jobs, Tourism, Science and Innovation and the City of Wanneroo, the City hosted an investment familiarisation program for WA State Government Trade and Investment Commissioners into the Joondalup and Wanneroo region. The delegation included WA Government Trade Commissioners from China, Indonesia, Japan and India. The City facilitated inbound investment opportunities during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Support inbound and investment delegations. 	The City facilitated inbound investment opportunities during the quarter with Perth-based and international operators. An 'Investment Concierge' service has been developed and is updated regularly to track, communicate and report on investment opportunities into the region.		
		Jan-Mar 21	<ul style="list-style-type: none"> Manage ongoing enquiries. 	The City has continued to develop the "investment concierge" service and progressed enquiries received about investment opportunities in the region.		
		Apr-Jun 21		The City has continued to develop the "investment concierge" service and progressed enquiries received about investment opportunities in the region.		✓
International Economic Exchange Investigate opportunities to encourage economic linkages between Joondalup and other global markets.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Identify priority initiatives and partners within Jinan, HuZhou, Jakarta, Surabaya and Bali across sectors of education, health and cyber, and trade and investment. 	A number of virtual exchanges with Indonesia took place during the quarter relating to potential initiatives in the areas of education and cyber security.		
		Oct-Dec 20	<ul style="list-style-type: none"> Deliver initiatives. 	Planning for a virtual exchange event with has commenced to take place in Quarter 3 of 2020/21 in partnership with the City of Wanneroo and the Department of Jobs, Transport, Science and Innovation. The purpose of the		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				virtual exchange is to showcase capabilities in the region in the health, education and digital sectors.		
		Jan-Mar 21		Development of a Virtual Mission Indonesia: A Trade and Cultural Exchange event was planned and will be held on 1 April 2021. The City continued to liaise with the Sister City of Jinan and the City of HuZhou for further exchange and engagement opportunities.		
		Apr-Jun 21		Development of a Virtual Mission Indonesia: A Trade and Cultural Exchange event was held on 1 April 2021. The City continued to liaise with the Sister City of Jinan and the City of HuZhou for further exchange and engagement opportunities.		✓
Destination City Plan Develop and implement a plan to attract more visitors to the region for education, business and leisure purposes.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> • Develop Destination City Plan. • Finalise Plan. • Present report to Council seeking endorsement of the Destination City Plan. • Implement the Destination City Plan. 	The draft Destination City Plan was developed and included targeted stakeholder consultation.		
		Oct-Dec 20		The <i>Destination City Plan</i> was completed and formally launched at the Joondalup Business Forum on 5 November 2020.		
		Jan-Mar 21		The implementation of the Destination City Plan has commenced.		
		Apr-Jun 21		As part of the implementation of the Destination City Plan, a consultant was appointed to assist in the formation of an industry led cluster. A coastal activation tour was conducted with the Mayor and Elected Members which highlighted development planned or underway on the 17kms of coastline. The tour included Ocean Reef Marina where Elected Members met representatives from DevelopmentWA, Burns Beach, Pinnaroo Point, and Hillarys Boat Harbour where Elected		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Members met representatives from the Department of Transport and Hillarys Traders Association.		
Promoting the Visitor Economy Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> In partnership with the Cities of Wanneroo and Stirling and Destination Perth, undertake planning for regional tourism opportunities. Implement regional tourism promotion in partnership with the Cities of Wanneroo and Stirling and Destination Perth. 	The City partnered with Destination Perth and key government agencies to undertake the Perth Relive Campaign. This is a digital promotional campaign aimed at showcasing local tourism experiences.		
		Oct-Dec 20		In partnership with the Cities of Wanneroo and Stirling, the City engaged the Tourism Council of WA to run a series of capacity building workshops for businesses in the visitor economy.		
		Jan-Mar 21		The City has commenced development of a tourism digital trail. When completed, it will feature augmented reality technology depicting heritage events and activities in Wanneroo, Joondalup (Beach shacks at Whitfords and Mullaloo), Stirling and Cottesloe.		
		Apr-Jun 21		The City in partnership with the Cities of Wanneroo and Stirling and Destination Perth undertook the following activities: <ul style="list-style-type: none"> Delivery of a social media campaign responding to ANZAC weekend COVID lockdown. "Eat, Drink, Shop Local". This was a 4-week targeted "Buy Local" campaign in June to promote local operators. Progression of the augmented reality tourism digital trail. This will feature heritage activities in the region including locations in the Cities of Wanneroo, Stirling and Joondalup and the Town of Cottesloe. The augmented reality trail will be accessible via Facebook, hosted by Destination Perth, and is expected to go live in second quarter of 2021/22 year. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Cluster Formation Support the development of clusters in the areas of education, health and wellness, government, cyber, retail, tourism, global trade and investment hub, business incubation and activity of commercial precincts.	Business capacity Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Establish Terms of Reference and a Memorandum of Understanding for relevant organisations. Evaluate outcomes and impact of cluster formation. 	<ul style="list-style-type: none"> The Memorandum of Understanding (MOU) between the City, Edith Cowan University and the WA AustCyber Innovation Hub was developed. The MOU provides for continued exchange and collaboration to expand cyber security activities within the City. Terms of Reference for the development of clusters in the areas of cyber security, education and medical services were also finalised. 		
		Oct-Dec 20		<ul style="list-style-type: none"> The Memorandum of Understanding (MOU) between the City, Edith Cowan University and WA AustCyber was signed. The Cyber Security Sector Roundtable was held in October 2020 and the inaugural Medical Taskforce meeting was held in December 2020. The Joondalup Education Network held a planning session to determine priorities for 2021. Work was undertaken to develop the Terms of Reference for the Visitor Economy Cluster to support implementation of the <i>Destination City Plan</i>. 		
		Jan-Mar 21		<ul style="list-style-type: none"> Joondalup Education Network Workshop was held to identify key initiatives around attracting and developing talent. 		
		Apr-Jun 21		<ul style="list-style-type: none"> The Joondalup Education Network met several times during the quarter to progress initiatives such as international student focus groups and a future 'jobs in Joondalup event'. 		✓
Support for Future Workforce, Innovators and Entrepreneurs to Develop	Business capacity Destination City	Jul-Sept 20		<ul style="list-style-type: none"> The inaugural Joondalup Innovation Challenge was delivered with in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed, the Joondalup Business 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Resilience and Employability Programs <ul style="list-style-type: none"> Deliver initiatives with key stakeholders to encourage business resilience through programs such as Cyber Check.Me, Joondalup Innovation Challenge, National Missing Person Hackathon. Undertake research and deliver initiatives to increase employment and employability opportunities for the future workforce. 				<p>Association. Over 165 students participated in the three-day challenge.</p> <ul style="list-style-type: none"> Following confirmation of an additional \$200,000 investment from the State Government New Industries Fund, WA AustCyber Innovation Hub will be expanding the Cyber Check.Me initiative to other metropolitan and regional local governments. As a foundation partner, the City has been working closely with WA AustCyber in regard to the expansion. The program for 2020/21 has now been finalised with pop-ups planned for Quarter 2 of 2020/21. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Deliver and evaluate the Joondalup Innovation Challenge. Deliver the Cyber Check.Me Program. 	<ul style="list-style-type: none"> The City continued to provide support for the Cyber Check.Me program for delivery in 2020/21. Discussions were held with North Metro TAFE's Jobs and Skills Centre about skill gap analysis. 		
		Jan-Mar 21	<ul style="list-style-type: none"> Provide integrated learning opportunities for local students. Undertake skill gap analysis for the local workforce. 	<ul style="list-style-type: none"> The City continued to provide support for the Cyber Check.Me program for delivery in 2020/21. Four Work Integrated Learning Program students from ECU commenced internships with the City in March 2021 to provide opportunities for increasing their employability. The Global Trade Alliance Program engaged six students to provide recommendations for the City's Economic Development projects. Planning for the Joondalup Innovation Challenge 2021 has commenced for delivery in June 2021. 		
		Apr-Jun 21		<ul style="list-style-type: none"> The City continued to provide support for the Cyber Check.Me program for delivery in 2021/22. Arrangements have been made for four Work Integrated Learning Program students from North Metro TAFE to commence internships with the City in July 2021 to provide opportunities for increasing their employability. 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Delivery of the Joondalup Innovation Challenge 2021 commenced in June 2021. 		
Regional Collaboration <ul style="list-style-type: none"> Actively participate in Joondalup Precinct (JLP) activities. Liaise with the Cities of Wanneroo, Stirling and Swan and other local governments to progress regional economic development activities 	Business capacity Regional development Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Actively promote initiatives arising from participation and support of the JLP. In partnership with the Cities of Wanneroo and Stirling, investigate opportunities for regional collaboration on economic development activities. In collaboration with Edith Cowan University and the City of Wanneroo, participate in a project to establish a Geopark in the Northern Corridor of Perth. Implement the Cyber Check.Me Program with the City of Wanneroo, ECU WA Cyber Innovation Hub and North Metro TAFE to raise awareness of cyber security amongst the business sector. 	Partnership promotion of Joondalup as an education destination with was undertaken with the Jobs and Skills Centre and Joondalup Education Network. A regional briefing with WALGA and the Cities of Wanneroo and Swan occurred during the quarter.		
		Oct-Dec 20		Edith Cowan University and WA AustCyber were co-located with the City of Joondalup at the Australian Information Security Association's Perth Conference 2020 to jointly promote Cyber Check.Me and raise awareness of security issues for small businesses.		
		Jan-Mar 21		Preliminary discussions around regional advocacy with Cities of Wanneroo and Swan have taken place. The City continued to provide support for the Cyber Check.Me program for delivery in 2020/21. Continued engagement has taken place on a proposal to develop the Sunset Coast Holiday Planner in collaboration with Destination Perth and the Cities of Wanneroo and Stirling.		
		Apr-Jun 21		The City continued to provide support for the Cyber Check.Me program for delivery in 2020/21. Further investigations have taken place into the establishment of a Geopark in the Northern Corridor of Perth. Engagement has taken place with Joondalup Learning Precinct partners on a feasibility study into an automotive		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				robotics precinct to position the Joondalup City Centre as a 'living lab'. Continued engagement has taken place with the Cities of Wanneroo and Stirling.		
Event Attraction Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region. 	Business Events Perth confirmed their intention to contribute funding for the City's November Business Forum. The City advocated to Business Events Perth for future satellite business events to take place in the City of Joondalup.		
		Oct-Dec 20		Business Events Perth provided funding for the City's November Business Forum. This support was promoted by the City and Business Events Perth in pre and post-event communications. The City confirmed its support for the 2021 Canoe Ocean Racing National Championship Event to be held in November 2021. The City is a sponsor of this event. The City commenced investigation into the reinstatement of a Joondalup CBD Classic Car Racing Event, previously held by the City in 1998. An expression of interest is to be prepared pending further investigation.		
		Jan-Mar 21		The City confirmed its support for the 2021 Master Games to be held in November 2021. The City is a sponsor (City Partner) of this event. The City continued investigation into the reinstatement of a Joondalup CBD Classic Car Racing Event, previously held by the City in 1998. An expression of interest has been prepared by the City.		
		Apr-Jun 21		Business Events Perth confirmed their intention to contribute funding for the City's July 2021 Business Forum.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				The expression of interest for the staging of a Joondalup CBD Classic Car Racing Event was advertised. Review of the submissions has commenced.		
Ocean Reef Marina Assist DevelopmentWA to implement the project in accordance with the approved State Government Business Case through the Ocean Reef Marina Memorandum of Understanding and Project Development Agreement. <i>(NOTE: Activities and project milestones are subject to the project program developed and managed by DevelopmentWA.)</i>	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Undertake activities as agreed between the City and DevelopmentWA to progress the project. Present reports to the Major Projects and Finance Committee on the progress and status of the project. 	The City engaged with DevelopmentWA on matters relating to the early works construction, pending breakwater construction, stakeholder engagement and the required Development Agreement. Project status reports were presented to the Major Projects and Finance Committee meetings held on 13 July and 7 September 2020.		
		Oct-Dec 20		The City engaged with DevelopmentWA on matters relating to the early works construction, breakwater construction, stakeholder engagement, Development Agreement and Heads of Agreement. A project status report was presented to the Major Projects and Finance Committee meeting held on 2 November 2020.		
		Jan-Mar 21		Council, at its meeting of 16 February 2021, (CJ019-02/21 refers), agreed to: <ol style="list-style-type: none"> Approve the Ocean Reef Marina Heads of Agreement; Request the Chief Executive Officer to execute the Ocean Reef Marina Heads of Agreement; Approve the Ocean Reef Marina Business Plan for public advertising in accordance with section 3.59 of the <i>Local Government Act 1995</i>. 		
		Apr-Jun 21		Council at its meeting of 18 May 2021 agreed to: <ol style="list-style-type: none"> Note that the public advertising of the Major Land Transaction Business Plan, Proposed Disposal of Lots 1029 and 1032, Ocean Reef, was undertaken in accordance with section 3.59 of the Local Government 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Act 1995 and Part 3 of the Local Government (Functions and General) Regulations 1996. 2. Note the outcome of the public advertising of the Major Land Transaction Business Plan; and 3. Approve proceeding with the major land transaction for the site.		
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point. 	Execution of the Crown Land lease required for the development commenced on 1 July 2020. A Public Notice process on the proposed sublease commenced on 17 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake the development approvals process for a facility at Pinnaroo Point. Commence construction. 	At its meeting held in November 2020, Council authorised the Mayor and CEO to execute the sublease on behalf of the City.		
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake the actions required to facilitate the provision of new services to the leased area. Present reports to the Major Projects and Finance Committee on the progress and status of the project. 	The Department of Planning, Lands and Heritage provided the City with a letter of ministerial consent for the proposed sublease. The sublease was provided to Sandgate (WA) Pty Ltd for signing.		
		Apr-Jun 21		Sandgate (WA) Pty Ltd signed the sublease during the quarter.		✓
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of high quality, environmentally sustainable café and restaurant	Destination City	Jul-Sept 20		A draft concept plan for the Burns Beach coastal node was endorsed by Council for community consultation in September 2020.		
		Oct-Dec 20		The City commenced the preparation of materials for a community consultation process which will commence in 2021.		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
facilities on identified sites owned or managed by the City.		Jan-Mar 21	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. 	The preparation of community consultation materials continued.		
		Apr-Jun 21	<ul style="list-style-type: none"> Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach. Progress the identification of an operator for a food and beverage business at the facility. Present reports to the Major Projects and Finance Committee on the progress and status of the project. 	Community consultation was undertaken on the Burns Beach Coastal Node Concept Plan from 13 May 2021 to 2 June 2021.		✓
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Continue to progress the development of a café/kiosk at Neil Hawkins Park. 	The project was not progressed during the quarter.		
		Oct-Dec 20		The project was not progressed during the quarter.		
		Jan-Mar 21		The project was not progressed during the quarter.		
		Apr-Jun 21		Preliminary investigations have taken place regarding land tenure. Outcomes from the other Café, Kiosk and Restaurant projects will inform the progression of the Neil Hawkins Park project.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Progress project to deliver an integrated mixed-use development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. 	The City continued to engage with interested parties regarding the Boas Place opportunity.		
		Oct-Dec 20	<ul style="list-style-type: none"> Identify additional development partners for the project and seek Council endorsement of relevant legal agreements as appropriate. 	The project was not progressed during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Investigate opportunities for external funding of the project. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development – Boas Place Development. 	The project was not progressed during the quarter.		
		Apr-Jun 21		The City continued to engage with potential developers regarding the Boas Place opportunity.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Conduct Edgewater Quarry Community Reference Group workshops as required. Present the draft Concept Plan to Council seeking approval to undertake community consultation. 	At the meeting held on 21 July 2020, Council endorsed the draft preferred concept plan for community consultation.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake community consultation on the draft Concept Plan. Present outcomes of the community consultation to Council. Seek Council endorsement to progress the Edgewater Quarry development to the assessment phase. 	Community consultation was undertaken from 15 October to 11 November 2020. The outcomes of the community consultation will be presented to Council in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Progress investigations based on the Concept Plan. 	At its meeting held on 16 March 2021, it was agreed that Council: <ol style="list-style-type: none"> Notes the Community Consultation Outcomes Report – Edgewater Quarry Draft Preferred Concept Plan; Notes that the Edgewater Quarry Draft Preferred Concept Plan was not supported by the majority of respondents to the community consultation; Notes that the Chief Executive Officer will undertake the required investigation to determine the presence and level of contamination of the site as required by the Department of Water and Environmental Regulation; Agrees that a report be presented on the results of the contamination investigation and its impact on the future of the Edgewater Quarry. 		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake negotiations with the Department of Planning, Lands and Heritage for the acquisition of Crown land within the Edgewater Quarry site. 	In line with Council's resolution of 16 March 2021, the City requested quotes from suitable consultants to undertake investigations into the presence and level of contamination of the Edgewater Quarry site as required by the Department of Water and Environmental Regulation.		✓
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members. 	Status reports were submitted to the Major Projects and Finance Committee meetings held on 13 July 2020 and 7 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Undertake actions in line with Council direction. 	A status report was presented to Council on 17 November 2020. Council authorised the Chief Executive Officer to investigate options to progress the development of a multi-functional community facility including contacting the two major landowners in the Warwick Activity Centre to determine their level of interest in acquiring City land.		
		Jan-Mar 21	<ul style="list-style-type: none"> Present the draft Concept Plan to Council seeking approval to conduct community consultation. Commence community consultation on the draft Concept Plan as endorsed by Council. 	Investigation into the development of a multi-functional community facility, including contacting the two major landowners in the Warwick Activity Centre, has not progressed.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. 	The City continued to explore options for the development of a multi-functional facility and liaison with major landowners to determine their level of interest, in line with the Council resolution of September 2020. A report on progress will be presented to Major Projects and Finance Committee in 2021/21.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Heathridge Park Master Plan Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present the results of the community needs assessment and feasibility study to Elected Members. 	The results of the community needs and feasibility study were presented to Council in September 2020. Council endorsed a draft concept plan for the purpose of community consultation.		
		Oct-Dec 20	<ul style="list-style-type: none"> Conduct community consultation on the outcomes of the needs assessment and feasibility study, subject to Council endorsement. 	Community consultation was conducted from 26 October 2020 to 17 November 2020.		
		Jan-Mar 21	<ul style="list-style-type: none"> Progress project in accordance with the outcomes of the community consultation and further investigations. 	At its meeting held on 16 March 2021, Council noted the findings of the community consultation undertaken for Heathridge Park Concept Plan and associated capital and operating costs, and requested a review of the concept plan to be undertaken including consideration of: <ul style="list-style-type: none"> Retention of existing tennis infrastructure; Scope and location of the proposed multipurpose facility; Additional carparking provision; and Feedback from the community consultation. 		
		Apr-Jun 21		The City prepared a scope of works for a review of the concept plan and sought quotes from consultants to assist with the review process.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Woodvale Library and Community Hub Investigate options to optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members. 	A status report was submitted to the Major Projects and Finance Committee meeting held on 7 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Undertake actions in line with Council decisions. 	A status report was submitted to the Major Projects and Finance Committee held on 2 November 2020. The Committee recommended that the report be referred back to the Chief Executive Officer for further investigation.		
		Jan-Mar 21	<ul style="list-style-type: none"> Present the draft Concept Plan to Council seeking approval to conduct community consultation. Commence community consultation on the draft Concept Plan as endorsed by Council. 	Further investigation on the Woodvale Library Community Hub has commenced.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. 	Further investigation on the Woodvale Library Community Hub has continued. A report on progress will be presented to the Major Projects and Finance Committee in 2021/22.		✓
Land Optimisation Projects Optimise and rationalise land within the City and investigate land related opportunities within the region.	Activity Centre Development	Jul-Sept 20		The City received the deposit towards the sale of Lot 803 (15) Burlos Court, Joondalup, sold during September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	A status report was submitted to the Major Projects and Finance Committee meeting held on 2 November 2020. The disposal of Lot 803 (15) Burlos Court, Joondalup settled on 5 October 2020.		
		Jan-Mar 21		Investigations have commenced into the potential conversion of two City freehold drainage sites. Conversion of these sites could enable their disposal for other land uses.		

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		Investigations to optimise and rationalise land within the City continued.		✓

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.


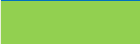

ENVIRONMENTAL LEADERSHIP

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

The Natural Environment – Strategic Projects and Priorities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City and commence development of a new Environment Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Continue planning for a major review of the Environment Plan including environmental KPIs to inform the development of a new Environment Strategy. 	The City continued to implement actions within the Environment Plan including: <ul style="list-style-type: none"> Scheduling of activities for the Environmental Education Program; Finalisation of the Coastal Monitoring Program; Becoming a partner in the ClimateClever Program; An annual review of Natural Area Management Plans; and Implementation of the Bushfire Risk Management Plan. A major review of the Environment Plan and key performance indicators commenced and will continue in the next quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Finalise annual review of progress in 2019/20 against the Environment Plan and present the 'State of the Environment' Report to Elected Members. Continue a major review of the Environment Plan including environmental KPIs to inform the development of a new Environment Strategy. 	The City continued to implement actions within the Environment Plan including: <ul style="list-style-type: none"> Delivery of a native bee hotel workshop for community members as part of the Think Green Environment Education Program; Delivery of two BirdLife WA workshops which were supported by the City as part of the 'Connecting Urban Communities with Nature' project; and Promotion of the ClimateClever Program to schools and the community. The State of the Environment Report 2019/20 was developed during the quarter. A major review of the Environment Plan including key performance indicators from 2014-2019 was undertaken and included an annual review of progress made in 2019/20.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Continue the development of the new draft Environment Strategy. 	<p>The City continued to implement actions within the Environment Plan including:</p> <ul style="list-style-type: none"> Delivery of a Living Smart Sustainable Food Gardens course as part of the Think Green Environmental Education Program. Promotion of environmental education resources via Facebook and Environmental News and Events e-newsletter. A presentation to environmental students from Edith Cowan University regarding ecological aspects of Craigie Bushland. <p>Preparations for the development of a new draft Environment Plan commenced during the quarter.</p>		
		Apr-Jun 21		<p>The City continued to implement actions within the Environment Plan including:</p> <ul style="list-style-type: none"> Delivery of a Bike Dr event as part of the Think Green Environmental Education Program. Implementation of Adopt a Bushland and Adopt a Coastline schools program with Marmion Primary School, Bambara Primary School and St Mark's Anglican Community School. Organisation of a 'Planning for Sustainability in Early Years' workshop for early years educators from the City on 5 May 2021. <p>Preparations for the development of a new Environment Plan continued during the quarter.</p>		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy 2014-2019 to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change and commence development of a new Climate Change Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 	The City continued to implement actions within the Climate Change Strategy including ongoing progress on the Coastal Adaptation Planning and Implementation Project. The City became a partner in the ClimateClever Program to encourage schools and households to reduce their carbon footprint. Development of a new Climate Change Strategy continued.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Finalise annual review of progress in 2019/20 against the Climate Change Strategy and present the 'State of the Environment' Report to Elected Members. Continue development of a new draft Climate Change Strategy. 	The City continued to implement actions within the Climate Change Strategy including ongoing progress on the Coastal Adaptation Planning and Implementation Project. An annual review of progress in 2019/20 against the Climate Change Strategy and its associated targets was completed. Key information relating to targets within the Climate Change Strategy were included in the State of the Environment Report 2019/20 and presented to Elected Members. Development of a new Climate Change Strategy continued.		
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 	The City continued to implement actions within the Climate Change Strategy including ongoing progress with the Coastal Adaptation Planning and Implementation Project. Development of a new Climate Change Strategy continued with development of a project plan and community consultation plan to guide the Strategy's development.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Present draft new Climate Change Strategy to Council seeking endorsement. 	<p>The City continued to implement actions within the Climate Change Strategy including releasing a Request for Quotation to engage a Utility Data Management and Sustainability Reporting service provider.</p> <p>A climate change survey commenced to inform the development of a new Climate Change Strategy. Preparations also commenced for a Strategic Community Reference Group (SCRG) to meeting to take place in Quarter 1 of 2021/22. The SCRG will consider the City's approach to climate change and identify opportunities to inform the review of the Climate Change Strategy.</p> <p>Development of the new Climate Change Strategy will continue in 2021/22.</p>		✓
Coastal Adaptation Planning and Implementation Project Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Continue development of the draft Coastal Hazard Risk Management Adaptation Plan. 	Implementation of the Coastal Infrastructure Adaptation Plan continued including finalisation of the 2019/20 Coastal Monitoring Program. The City was successful in receiving funding from the Department of Transport for the 2020/21 Coastal Monitoring and Sand Bypassing Programs.		
		Oct-Dec 20		Implementation of the Coastal Infrastructure Adaptation Plan continued including advertising the tender for the 2020/21 Sand Bypassing Program. The successful contractor is scheduled to be appointed in Quarter 3 of 2020/21.		
				Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued during the quarter.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>Implementation of the Coastal Infrastructure Adaptation Plan continued including submitting grant applications to the Department of Transport for the 2021/22 Coastal Monitoring Program and Sand Bypassing Program.</p> <p>Works for the 2020/21 Sand Bypassing Program were completed.</p> <p>Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued during the quarter.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Finalise the Coastal Hazard Risk Management Adaptation Plan. 	<p>Implementation of the Coastal Infrastructure Adaptation Plan continued including finalising the 2020/21 Coastal Monitoring Program. The City was successful in grant applications to the Department of Transport for the 2021/22 Coastal Monitoring Program and Sand Bypassing Program.</p> <p>Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued during the quarter and will continue in 2021/22.</p>		✓
<p>Craigie Bushland Fauna Management Plan</p> <p>Undertake research and liaise with relevant stakeholders to inform the development of a plan to guide the current and future sustainable management of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.</p>	<p>Environmental resilience</p> <p>Community involvement</p> <p>Environmental leadership</p>	Jul-Sept 20	<ul style="list-style-type: none"> Continue research and liaison with relevant stakeholders to inform management of the fauna population within Craigie Bushland. 	<p>The City liaised with Edith Cowan University to explore quenda monitoring research opportunities to inform the management of quenda and other fauna at Craigie Bushland.</p>		
		Oct-Dec 20		<p>Edith Cowan University undertook quenda trapping during the quarter to monitor the quenda population at Craigie Bushland.</p> <p>Liaison with Edith Cowan University will continue in Quarter 3 of 2020/21 in relation to ongoing quenda trapping and monitoring.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>The City continued to liaise with Edith Cowan University to conduct quenda trapping and monitoring in Craigie Bushland in Quarter 4 of 2020/21.</p> <p>The City commenced supervision of an Edith Cowan University Masters of Environmental Science student who will be undertaking a feasibility study into the relocation of brushtail possums into Craigie Bushland.</p>		
		Apr-Jun 21		<p>The City liaised with Edith Cowan University to conduct quenda monitoring of the quenda population at Craigie Bushland in April 2021.</p> <p>The City continued to supervise Edith Cowan University Masters of Environment Science students undertaking a feasibility study into the relocation of brushtail possums into Craigie Bushland.</p> <p>The City liaised with the Department of Fire and Emergency Services to undertake a 2.6ha grass tree hazard reduction burn within Craigie Bushland in June 2021.</p> <p>The City liaised with Edith Cowan University to conduct pre-burn and post-burn camera monitoring in Craigie Bushland to assess the potential impacts of the grass tree hazard reduction burn on the quenda population.</p> <p>Development of the draft Fauna Management Plan commenced in this quarter.</p>		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	An annual review of the Pathogen Management Plan was completed for 2019/20 and actions implemented in accordance with the Plan. The City continued to implement actions from the Pathogen Management Plan which included presenting at the Dieback Information Group Conference on the City's pathogen management practices.		
		Oct-Dec 20		The City continued to implement actions from the Pathogen Management Plan including updating and distributing the Natural Areas Friends Group Manual with additional information on pathogen management.		
		Jan-Mar 21		The City continued to implement actions from the Pathogen Management Plan including updating an internal pathogen hygiene procedures for City staff and contractors.		✓
		Apr-Jun 21		The City continued to implement actions from the Pathogen Management Plan including conducting Green Card training for City officers in June 2021.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Natural Area Management Plans and Key Performance Indicators <ul style="list-style-type: none"> Review of Management Plans for the City's Natural Areas that guide environmental management and operations within specified locations. Monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes. 	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake an annual review of progress in 2019/20 against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators. Commence review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan. Develop and advertise a Request for Quotation for an ecological survey at Shepherds Bush Reserve. Assess submissions and appoint a consultant to undertake the ecological survey at Shepherds Bush Reserve, Kingsley. Undertake on ground Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment. 	An annual review of Natural Area Management Plans including natural area key performance indicators was conducted for 2019/20. The five yearly implementation plans for the Central Park, Sorrento Foreshore and Marmion Foreshore Management Plans were updated. The City appointed a consultant to undertake an ecological survey at Shepherds Bush Reserve. Field work for the flora survey and vegetation condition assessment was completed in September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Finalise review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan. Report results of the 2019/20 review of Natural Area Management Plans and Natural Area Key Performance Indicators to Elected Members via the 'State of the Environment Report'. 	A review of Central Park Management Plan, Marmion Foreshore Reserves Management Plan and Sorrento Foreshore Reserve was undertaken during the quarter. Results of the 2019/20 review of Natural Area Management Plans and Natural Area Key Performance Indicators were reported to Elected Members via the State of the Environment Report 2019/20. The City was notified about the formation of new Friends' groups for Central Park and Hillarys and Kallaroo Foreshore Reserve. This will contribute to the conservation and protection of biodiversity values within these natural areas.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Review Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment report. 	<p>A flora survey, fauna survey and vegetation condition assessment report was finalised for Shepherd's Bush Reserve.</p> <p>The review of the Implementation Plan for the Shepherd's Bush Reserve Management Plan commenced.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake five-yearly review of implementation of the Shepherds Bush Reserve Management Plan, including vegetation condition results, to inform Natural Area Key Performance Indicators. 	<p>The review of the Implementation Plan for the Shepherd's Bush Reserve Management Plan continued.</p>		✓
Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan Develop a Natural Area Management Plan for Burns Beach and Iluka Foreshore Reserves to guide environmental management and operations within these areas.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Develop and advertise a Request for Quotation for ecological surveys at Burns Beach and Iluka Foreshore Reserves. Assess submissions and appoint a consultant to undertake the ecological surveys at Burns Beach and Iluka Foreshore Reserves. Undertake on-ground Flora Survey at Burns Beach and Iluka Foreshore Reserves. 	<p>The City advertised and appointed a consultant to undertake flora surveys, vegetation condition assessments and fauna surveys at Iluka Foreshore and Burns Beach Foreshore Reserves.</p> <p>Field work for the flora surveys and vegetation condition assessments was completed in September 2020.</p> <p>Development of the Iluka-Burns Beach Foreshore Reserve Management Plan commenced.</p>		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake on-ground Fauna Survey at Burns Beach and Iluka Foreshore Reserves. 	<p>On-ground field work for the fauna surveys at Iluka and Burns Beach Foreshore Reserves was completed in November 2020.</p> <p>Development of the Iluka-Burns Beach Foreshore Reserve Management Plan continued.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Review the ecological report for Burns Beach and Iluka Foreshore Reserves. 	Flora surveys, fauna surveys and vegetation condition assessment reports were finalised for Iluka Foreshore Reserve and Burns Beach Foreshore Reserve. Development of the Iluka-Burns Beach Foreshore Reserve Management Plan continued.		
		Apr-Jun 21	<ul style="list-style-type: none"> Commence development of the Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan. 	Development of the Iluka-Burns Beach Foreshore Reserve Management Plan continued.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	Activities during the quarter included: <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES); Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; Ongoing scheduling of bushfire mitigation works within City owned and managed land in line with the Bushfire Risk Management Plan's Fire Management Priority list; Successful completion of a further COJ/DFES hazard reduction grass tree burns within two areas of Warwick Open Space bushland; Permits to Burn issued to the Water Corporation and Joondalup Resort to conduct hazard reduction burns on their private bushland sites. Successful burns were completed by Wanneroo Bushfire Brigade; and In liaison with DFES, focussed bushfire risk mitigation strategies and actions within Craigie Open Space Bushland and Hepburn Heights Conservation Area, including improvements to firebreak/fire access ways for firefighting vehicles and proposed hazard reduction grass tree burning sites for autumn/winter 2020/21. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Oct-Dec 20	<ul style="list-style-type: none"> • Conduct annual review of achievements from the Bushfire Risk Management Plan and provide an update to Elected Members. • Implement actions from the Bushfire Risk Management Plan. 	<p>Annual review of achievements completed, and update provided to Elected Members.</p> <p>Implementation of the Bushfire Risk Management Plan continued. Activities during the quarter included:</p> <ul style="list-style-type: none"> • Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES); • Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; • Ongoing scheduling of bushfire mitigation works within City owned and managed land; • A successful spring hazard reduction burn by Water Corporation and Wanneroo Bushfire Brigade; • Delivery of firebreak inspection training, and review and updates of procedures and processes; • Cross Business Unit review of Smoke Nuisance complaints and internal processes, including updates to City's website; • Review of the Prohibition on the Burning of Garden Refuse and Rubbish Notice to ensure no ambiguity on the intent of the Notice; and • Review of the City's Burning on Private Property Policy. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	<p>Implementation of the Bushfire Risk Management Plan continued. Activities during the quarter included:</p> <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES) and the Department of Biodiversity, Conservation and Attractions (DBCA); Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; Ongoing scheduling of bushfire mitigation works within City owned and managed land; Revocation of the Burning on Private Property Policy agreed by Council; and An article published in the DBCA Bushland News Autumn issue on the 'City of Joondalup's Hazard Reduction Grass Tree Burning Program'. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		<p>Implementation of the Bushfire Risk Management Plan continued. Activities during the quarter included:</p> <ul style="list-style-type: none"> • Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES); • Successful completion of the City's third hazard reduction grass tree burn within Craigie Open Space Bushland; • Review of the City's Firebreak Notice. Changes include renaming of the notice to Fire Management Notice, and the land management requirements for vacant blocks under 2000m²; • Continued delivery of bushfire risk management updates on behalf of the City to the City of Joondalup/City of Wanneroo Local Emergency Management Committee; and • Ongoing scheduling of bushfire mitigation works within City owned and managed land. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions (DBCA) and commence development of a new YICM Plan 2020-2025.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Undertake annual review of progress in 2019/20 against endorsed actions. Continue development of the draft YICM Plan 2020-2025. 	Projects were implemented in accordance with the YICM Plan during the quarter, including sampling for the Water Quality Monitoring and Improvement Program and maintenance of revegetation sites for the Local Biodiversity Project. The annual review of the YICM Plan for 2019/20 has been drafted as part of the six-year end of Plan review. The draft YICM Plan 2021-2026 has progressed in collaboration with City of Wanneroo and the DBCA.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Present results of the annual review of progress in 2019/20 against endorsed actions to Elected Members via the 'State of the Environment' Report. 	Projects were implemented in accordance with the YICM Plan and in partnership with the City of Wanneroo and Department of Biodiversity, Conservation and Attractions, including maintenance of revegetation works undertaken through the Local Biodiversity Project and sampling for the Water Quality Monitoring and Improvement Program. Key results of annual progress made in the YICM Plan were included in the State of the Environment Report 2019/20 and provided to Elected Members. The draft YICM Plan 2021 – 2026 was completed during this quarter and will be presented to Council in 2021 to seek endorsement for community consultation in partnership with the City of Wanneroo.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> • Implement projects from the YICM Plan. • Finalise draft YICM Plan 2020-2025 and present to Council seeking endorsement for community consultation. • Conduct community consultation on the draft YICM Plan 2020-2025. 	<p>Projects implemented in accordance with the YICM Plan included:</p> <ul style="list-style-type: none"> • Commencement of supervision of Edith Cowan University of Environmental Science Masters students undertaking a weed mapping project in Yellagonga Regional Park; • Sampling for the Water Quality Monitoring and Improvement Program; • Control of priority weeds within Yellagonga Regional Park; and • Coordination of fox trapping within Yellagonga Regional Park. <p>The draft YICM Plan 2021 – 2026 will be presented to Council during the next quarter to seek endorsement for community consultation in partnership with the City of Wanneroo.</p>		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Present draft YICM Plan 2020-2025 to Council seeking endorsement following consultation with the community. 	<p>Projects implemented in accordance with the YICM Plan included:</p> <ul style="list-style-type: none"> Ongoing supervision of Edith Cowan University Environmental Science Masters students undertaking a weed mapping project in Yellagonga Regional Park; Sampling for the Water Quality Monitoring and Improvement Program completed in April, with the draft report received in June; Control of Bleeding Heart Poplar within Yellagonga Regional Park; and Revegetation works completed at the Western Pines Revegetation site. <p>Council endorsed the release of the draft Yellagonga Integrated Catchment Management Plan 2021-2026 for community consultation at its meeting of 20 April 2020. Community consultation was undertaken for a period of 42 days ending on 9 June 2021. The draft Plan will be finalised in early 2021/22.</p>		✓
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley Continue upgrade works in Moolanda Park including irrigation and infrastructure works in line with Landscape Master Planning principles of eco-zoning and hydro-zoning to increase water efficiency, and install new park infrastructure.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction works were scheduled and will be undertaken in the next quarter.		
		Oct-Dec 20		Construction was completed during the quarter.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan. Implement actions from the City Water Plan. 	Implementation actions continued including monitoring of groundwater and scheme water usage and installation of water saving devices in City facilities. An annual review of the City Water Plan and key performance indicators for 2019/20 commenced and will be finalised in the next quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present the results of the annual review of progress against the City Water Plan to Elected Members via the 'State of the Environment' Report. Implement actions from the City Water Plan. 	An annual review of progress in 2019/20 against the City Water Plan and its associated targets was completed. Results of the 2019/20 annual review were included in the State of the Environment Report 2019/20 and presented to Elected Members. The City continued to implement actions within the City Water Plan including submission of the 2019/20 Waterwise Council Re-endorsement Report to the Water Corporation.		
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the City Water Plan. 	Implementation actions continued during the quarter including: <ul style="list-style-type: none"> Potential water leaks identified through water monitoring at City facilities; Promoting waterwise messaging through the Living Smart – Sustainable Gardens course. 		
		Apr-Jun 21		The City continued to implement actions within the City Water Plan including: <ul style="list-style-type: none"> Award of 2019/20 Gold Waterwise Council re-endorsement; Promoting the City's ten year anniversary as an endorsed Waterwise Council; Holding a Water Sensitive Cities Index Benchmarking Workshop with City staff and external stakeholders. 		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Waste Management Plan 2016-2021 <ul style="list-style-type: none"> Implement the City's Waste Management Plan to provide guidance on City Waste operations. Submit to State Government a City of Joondalup Local Government Waste Plan based on the content of the City's approved Waste Management Plan in line with State Government requirements. Commence review of the City's current Waste Management Plan in preparation for the development of a new plan in 2020/21. 	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	The City continued to progress projects within the 2016-2021 Waste Management Plan. This included conducting a survey of City of Joondalup residents to explore attitudes towards waste and recycling and how well residents sort their household items into the three waste bins. Preparations for the development of a Local Government Waste Plan (WA Waste Authority) commenced. The development of a Local Government Waste Plan is a new statutory requirement for WA local governments.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members. Commence preparation of a Local Government Waste Plan (WA Waste Authority) for submission to State Government. 	The City continued to progress projects within the 2016-2021 Waste Management Plan. An update on annual progress against the City's Waste Management Plan was finalised including results of the annual waste census. The update will be distributed to Elected Members in the next quarter. The City submitted a draft Waste Plan for comment and review to the Department of Water and Environmental Regulation.		
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Provide the draft City of Joondalup Waste Plan (WA Waste Authority) to Elected Members for review. Submit to State Government a City of Joondalup Local Government Waste Plan (WA Waste Authority) in line with State Government requirements. 	The City continued to progress projects within the 2016-2021 Waste Management Plan. The City presented a Council approved Local Government Waste Plan to the WA Waste Authority in line with State Government requirements. The Plan was approved by Council at its meeting held on 16 March 2021.		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Commence review of the City's current Waste Management Plan 2016-2021 in preparation for the development of a new plan in 2021/22. 	<p>The City continued to progress projects within the 2016-2021 Waste Management Plan.</p> <p>A consultant was appointed to commence the review of the City's bulk waste services.</p> <p>Preparations have commenced for the review of the new Waste Management Plan in 2021/22.</p>		✓

Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.




COMMUNITY SAFETY

For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> No milestone in 2020/21 for the development of a new Community Development Plan. The direction for Community Development activities is dependent on the outcomes from the Social Needs Analysis being conducted during 2020/21, the development of a new Strategic Community Plan and the delivery of existing endorsed plans. 	Implementation of actions from the Community Development Plan included: <ul style="list-style-type: none"> A Communities in-focus event delivered to 35 community members; Grow it Local launch; Update of the Hardship and Homelessness Directory; Homelessness Week observance; Progression of the draft Youth Outdoor Recreation Strategy; Over 200 events delivered as part of the Lifelong Learning Program; and A range of youth events and activities delivered. Direction for Community Development Plan activities will be clarified following the completion of a social needs analysis and the development of a new Strategic Community Plan.		
		Oct-Dec 20		The final report outlining achievements of the completed plan was presented to Elected Members during the quarter. Preparations for a new plan took place during the quarter.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		Progress on the development of a new plan will be clarified following the completion of the Community Social Needs Assessment. A consultant was appointed in March 2021 to undertake the Community Social Needs Assessment.		
		Apr-Jun 21		This project was deferred until the results of the Community Social Needs Assessment are available.		✓
Active Reserve and Community Facility Review Undertake a review of the current Active Reserve and Community Facilities to inform priorities for refurbishment and redevelopment.	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> Undertake review. 	A review of City active reserves and community facilities commenced during the quarter.		
		Jan-Mar 21		A review of City active reserves and community facilities continued during the quarter.		
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Committee/Council on the outcomes of the review. 	The report on findings will be presented to Council in Quarter 1 of 2021/22.		✓
Sorrento Surf Life Saving Club Redevelopment Investigate options for the refurbishment/redevelopment of the Sorrento Life Saving Club facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Develop concept plans 	Concept plans for the project were developed during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Develop cost estimates. Present report to Elected Members. 	Capital cost estimates and a financial analysis for the project were developed during the quarter. A report to Elected Members is scheduled to be presented in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Update concept plans if required. Present report to Committee/Council on proposal for refurbishment/redevelopment. 	A report was presented to Elected Members on 2 March 2021.		
		Apr-Jun 21		The Council at its April 2021 meeting considered a report and requested a business case be prepared on redevelopment options only. Initial work has commenced		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				with appointment of architects and consultants to assist with coastal mapping.		
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure for construction in 2021/22.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Present report to Council seeking additional funding. Develop tender for architectural services. Review and update schematic changes. 	A report seeking endorsement of additional funding was presented to the Major Projects and Finance Committee and Council in July. A tender for architectural services for the project was advertised during the quarter.		
		Oct-Dec 20		The contract for architectural services for the project was awarded during the quarter. Schematic designs were reviewed and updated during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Develop design documentation. Prepare tender documentation for construction. 	Design documentation was completed during the quarter.		
		Apr-Jun 21		Draft tender documentation for construction was completed during the quarter.		✓
Emerald Park Clubrooms Facility Refurbishment Undertake design for the refurbishment of existing clubrooms for construction in 2021/22.	Quality facilities	Jul-Sept 20		Detailed design is scheduled to commence in Quarter 3 of 2020/21.		
		Oct-Dec 20		Detailed design is scheduled to commence in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake detailed design. 	Detailed design commenced during the quarter.		
		Apr-Jun 21		Detailed design was completed. The tender to undertake the refurbishment works was advertised during the quarter.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Warwick Sports Centre Club Refurbishment Works <ul style="list-style-type: none"> Undertake refurbishment works at Warwick Bowling Club. Undertake detailed design for proposed refurbishment works at Greenwood Tennis Clubrooms for construction in 2021/22. 	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> Finalise tender documentation for Warwick Bowling Club. Advertise tender and award contractor for Warwick Bowling Club. 	<p>The tender to undertake refurbishment works was advertised and evaluated during the quarter.</p> <p>A report will be presented to Council in Quarter 3 of 2020/21 to recommend the preferred contractor.</p>		
		Jan-Mar 21	<ul style="list-style-type: none"> Commence detailed design for Greenwood Tennis Clubrooms. 	<p>Council awarded the tender for the extension and refurbishment of Warwick Bowling Club at its March 2021 meeting.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Commence construction for Warwick Bowling Club. Continue design for Greenwood Tennis Clubrooms. 	<p>Construction commenced at Warwick Bowling Club.</p> <p>Detailed design commenced for Greenwood Tennis Clubrooms.</p>		✓
Ellersdale Park Clubroom Facility Refurbishment Undertake refurbishment works to expand existing clubroom facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Award tender and appoint contractor. 	<p>The tender process was finalised. A contractor was appointed and construction commenced.</p>		
		Oct-Dec 20	<ul style="list-style-type: none"> Commence construction. 	<p>Construction continued during the quarter.</p>		
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake construction. 	<p>Construction continued during the quarter.</p>		
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 	<p>Construction was completed during the quarter.</p>		✓
Duffy House Restoration Project Complete restoration works at Duffy House, Woodvale, and consider options to activate the site.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Present project update to Elected Members. 	<p>Potential activation options were presented to Elected Members during the quarter. Site concept design to progress in Quarter 2 of 2020/21.</p>		
		Oct-Dec 20		<p>A site concept design was prepared during the quarter.</p>		
		Jan-Mar 21	<ul style="list-style-type: none"> Explore options for activation of the site. 	<p>Feedback on the site concept design was received from State Government stakeholders.</p>		
		Apr-Jun 21		<p>DPLH approved the extension of grant funding.</p>		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Men's Shed Finalise works at the City's Winton Road site in Joondalup to accommodate the Joondalup Men's Shed.	Quality facilities Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Finalise scope of works and design for the refurbishment of the Winton Road site in consultation with the Joondalup Men's Shed. Commence preparation of Joondalup Men's Shed lease. 	The design was finalised for the refurbishment of Winton Road. The building permit was obtained and works commenced during the quarter. A draft lease was prepared in consultation with Joondalup Men's Shed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Progress refurbishment works. Finalise the lease agreement for signing and execution. Progress relocation of Joondalup Men's Shed to the Winton Road site. 	Works to refurbish the Winton Road site continued during the quarter and the relocation of major equipment commenced. Negotiations on the draft lease with the Joondalup Men's Shed also continued during the quarter.		
		Jan-Mar 21		Refurbishment works continued. The Joondalup Men's Shed was relocated to the Winton Road site. The final lease document was signed and executed during the quarter. Minor external works will be finalised in Quarter 4 of 2020/21.		✓
Whitfords Senior Citizens Centre and Whitfords Library Refurbishment Works Undertake refurbishment works at Whitfords Senior Citizens Centre and Whitford Library. (COVID-19 accelerated project)	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Appoint contractors and undertake construction. 	A contractor was appointed, and construction commenced during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction. 	Construction was completed during the quarter.		✓
	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	Design works commenced during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete procurement. 	Procurement was completed during the quarter.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Library Refurbishment Works Undertake minor refurbishment works at Joondalup Library. (COVID-19 accelerated project)		Jan-Mar 21	<ul style="list-style-type: none"> Commence construction. 	Construction was deferred to Quarter 4 to facilitate a library closure over a three-week period.		
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 	Construction was completed during the quarter.		✓
Craigie Leisure Centre Refurbishment Refurbish existing facility including extension of the gymnasium and group fitness areas.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Develop tender documentation. 	Construction tender documentation was developed during the quarter.		
		Oct-Dec 20		Construction tender documentation was completed during the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender for construction. Assess construction tenders. 	Tender for construction was completed during the quarter.		
		Apr-Jun 21		Construction tender submissions were assessed and a builder appointed during the quarter.		✓
Cultural Plan 2020-2025 Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup 2022</i> .	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Analyse community feedback and draft plan. 	The Community Engagement Findings Report was finalised by the consultants and published on the City's website following the consultation period. The draft vision for the Cultural Plan was finalised. The draft Cultural Plan will be completed in Quarter 2 of 2020/21.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the draft Cultural Plan. 	Community engagement findings were presented to Elected Members during the quarter. The draft Cultural Plan will be presented to Council for endorsement in quarter 3.		
		Jan-Mar 21	<ul style="list-style-type: none"> Implement Cultural Plan. 	A review of the draft Cultural Plan was undertaken. The draft Cultural Plan will be presented to Council for endorsement in Quarter 4 of 2020/21.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		Council adopted the Cultural Plan 2021-2025 at its June 2021 meeting. Planning for the implementation has commenced.		✓
Cultural Events Program Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> • NAIDOC Week Celebrations • Sunday Serenades • Little Feet Festival • Music in the Park • Valentine's Concert • Joondalup Festival. 	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver events in accordance with the City's Program. 	Program planning was undertaken during the quarter for: <ul style="list-style-type: none"> • NAIDOC Week Celebrations (change of date due to COVID-19) • Little Feet Festival • Music in the Park • Valentine's Concert • Joondalup Festival • Sunday Serenades: October - December The following cultural events were cancelled due to the COVID-19 situation: <ul style="list-style-type: none"> • Sunday Serenades Concerts scheduled for July to September 2020 		
		Oct-Dec 20		The following cultural events were delivered during the quarter: <ul style="list-style-type: none"> • NAIDOC Week Celebrations (change of date due to COVID-19) • Little Feet Festival • Sunday Serenades: October - December Program planning was undertaken during the quarter for: <ul style="list-style-type: none"> • Music in the Park • Valentine's Concert 		
		Jan-Mar 21		The following cultural events were delivered during the quarter: <ul style="list-style-type: none"> • Music in the Park Concerts • Valentine's Concert • Luminight 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		<p>The following cultural event was delivered during the quarter:</p> <ul style="list-style-type: none"> Community Art Exhibition in June at Lakeside Joondalup Shopping City. 		✓
Public Art Projects Commission new public art projects at City locations that contribute to a sense of place, local identity and make art accessible for the community.	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Commission art projects as required. 	<p>A valuation of the City's Public Art Collection was completed. The estimated value of the collection is \$7.6 million.</p> <p>Eveline Kotai, selected artist for Craigie Leisure Centre public art project, commenced development of the final artwork which is due for completion in February 2021.</p> <p>A shortlist of potential artworks was compiled for the Chichester Park Community Sporting Facility public art project.</p>		
		Oct-Dec 20		<p>Request for endorsement of acquisition for the Chichester Park Community Sporting Facility public art project was approved, with Tony Jones as the selected artist.</p>		
		Jan-Mar 21		<p>Public Art projects for Craigie Leisure Centre and Chichester Park have been progressed.</p>		
		Apr-Jun 21		<p>The artwork for the Public Art Project by Eveline Kotai will be installed at Craigie Leisure Centre upon completion of the refurbishment in 2021/22.</p>		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> • Community Art Exhibition • NAIDOC Art Exhibition • City of Joondalup Invitation Art Prize • Mural Arts Program • Inside Out Billboard Project • Public Art Maintenance • Art Collection Management • National or International Artist Residency • Arts <i>in-focus</i> • Arts Development Scheme. 	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver activities in line with the City's program. 	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> • A Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations; • The Community Art Exhibition at Lakeside Joondalup Shopping City from Sunday 6 September to Sunday 20 September. Over 7,000 people viewed the exhibition and 50 pieces were sold. The Most Outstanding Artwork Award was won by Genevieve Hartney. 		
		Oct-Dec 20		The following visual arts events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> • Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations; • City of Joondalup Invitation Art Prize at Westfield Whitford City Shopping Centre from 11 to 25 October. Over 6,000 people viewed the exhibition. The Award was won by Elham Eshraghlan-Haakansson. • The City of Joondalup Art Collection, indigenous artworks on display in Joondalup Library for NAIDOC celebrations from 8 to 30 November 2020. A virtual tour of exhibition is available to view on City's website. • Arts in Focus – City support for professional development of Northern Lights Music WA Orchestra leaders. • Arts Development Scheme – Baroque for Babies, two music concerts held in December at Joondalup Library performed by Australian Baroque WA. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>The following visual arts activities were delivered during the quarter as part of the Cultural Program:</p> <ul style="list-style-type: none"> • A mural 'Rhythm on the Lake', by artist Jack Bromell, which was installed at Central Park South toilet block; • Inside Out Billboard project – installation of Naomi Grant's artwork of Lake Joondalup on the billboard at Joondalup Library; and • Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations. 		
		Apr-Jun 21		<p>The following visual arts activities were delivered during the quarter as part of the Cultural Program:</p> <ul style="list-style-type: none"> • Arts-in focus e-newsletter distributed. • The Community Art Exhibition delivered from 6 to 20 June at Lakeside Joondalup Shopping City. 		✓
<p>Access and Inclusion Plan 2018-2021</p> <p>Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.</p>	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Implement Access and Inclusion Plan 2018-2021. • Submit report on progress of City's Access and Inclusion Plan for 2019/20 to Department of Communities, Disability Services. 	<p>Actions from the Access and Inclusion Plan were implemented.</p> <p>The 2019/20 report to the Department of Communities on the City's Access and Inclusion Plan was submitted in July 2020.</p>		
		Oct-Dec 20	<ul style="list-style-type: none"> • Implement Access and Inclusion Plan 2018-2021. 	<p>Actions from the Access and Inclusion Plan were implemented.</p> <p>The review of the current plan commenced, in line with legislative requirements and the lifespan of the document.</p> <p>The state-wide ACROD parking campaign "This Bay is Someone's Day" was launched on 3 December 2020 - International Day of People with Disability. This campaign aims to raise awareness of the personal impact of ACROD parking bay misuse on permit holders and is in partnership</p>		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		with National Disability Services and 14 other Local Government Authorities.		
				Actions from the Access and Inclusion Plan were implemented. Consultation to inform the development of a new draft 2022-2025 Access and Inclusion Plan was conducted in February and March 2021.		
		Apr-Jun 21		Actions from the Access and Improvement Plan were implemented. The annual progress report to the Department of Communities on the achievements of City's Access and Inclusion Plan was developed for submission in July 2021. A new Access and Inclusion Plan 2021/22-2024/25 was drafted following community consultation and will be presented to Council seeking approval in Quarter 1 of 2021/22.		✓
Community Programs and Initiatives Deliver an annual program of community-based initiatives to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> • Communities <i>in-focus</i> workshops • Grow it Local • Nature Passport 	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver program and events in accordance with the City's program. 	A Communities <i>in-focus</i> event 'The Power of Team', facilitated by Lynda Folan, was delivered on 24 September with 35 community attendees.		
		Oct-Dec 20		Community Programs and Initiatives were delivered during the quarter including: <ul style="list-style-type: none"> • A Communities <i>in-focus</i> event 'Navigating an ever-changing world' delivered on 3 December 2020. • A Thank-a-Volunteer function delivered on 5 December 2020. • Promotion of the Grow it Local and Meet Your Neighbour Programs during the quarter. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> International Volunteer Day Meet Your Neighbour Program. 		Jan-Mar 21		<p>Community programs and initiatives were delivered during the quarter including:</p> <ul style="list-style-type: none"> A Communities <i>in-focus</i> workshop delivered on 31 March on person-centred design for community programs; Continued promotion of the <i>Grow It Local</i> program. Completion of the Nature Passport project in March with passports printed and distributed; and Promotion of the <i>Meet Your Neighbour</i> program during the quarter. No events were registered for this program, due to the COVID-19 lockdown in February. 		
		Apr-Jun 21		<p>Community programs and initiatives delivered during the quarter included:</p> <ul style="list-style-type: none"> National Volunteer Week which showcased a launch event for a short video series 'Bringing People Together: A Volunteer's Story'. The Video series includes interviews with local volunteers relating how volunteering has helped them, the value they receive as a volunteer and the value of the organisations they serve to the local community; Continued promotion of the <i>Grow It Local</i> program; and Nature Passport re-print and further distribution. <p>A Communities <i>in-focus</i> workshop on Recruiting and retaining volunteers, due to be delivered on 30 June, was postponed until August 2021 due to COVID-19 restrictions.</p>		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Libraries Strategy Determine the future direction of the City's library service.	Community spirit Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Advertise Request for Quotation for a consultant to develop a Joondalup Libraries Strategy. Appoint consultant. Commence development of Strategy. 	Development of project documentation for the Joondalup Libraries Strategy was undertaken.		
		Oct-Dec 20		The project scope was reviewed and is to be refined in conjunction with the work being undertaken on the Social Needs Analysis.		
		Jan-Mar 21		This project was deferred until the results of the Community Social Needs Assessment are available.		
		Apr-Jun 21		This project was deferred until the results of the Community Social Needs Assessment are available		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Lifelong Learning and Culture Deliver a program of library events and activities such as: <ul style="list-style-type: none"> • Children’s Book Week • Youth Holiday Program • Library and Information Week • Adult and Senior Activities and Programs. 	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the City’s program. 	Programs were delivered in an online format during July and August. Many events were rescheduled to later in the year, including Children’s Book Week. Face to face programming recommenced with a reduced program on 1 September with the launch of the spring event program. Highlights in the quarter included: <ul style="list-style-type: none"> • July School Holidays – online programming; • Story Time, Toddler Time and Baby Rhyme Time; • Discovery Sessions and Live and Learn; • Be Digital; and • Family History and Genie Exchange 204 events were delivered with 2,405 attendees.		
		Oct-Dec 20		A revised program of events was delivered due to reduced opening hours after COVID closures. Partnership development was progressed, and major events usually scheduled between March to August were delivered this quarter. Highlights included: <ul style="list-style-type: none"> • Children’s Book Week; • NAIDOC celebrations and partnership with Fremantle Literature Centre; • Participation at the Little Feet Festival; • ATAR and student wellbeing sessions; • Live and Learn and Discovery Sessions for adults • Story Time, Baby Rhyme Time and Toddler Time (limited sessions); and • Christmas holiday events. The City delivered 392 events with 5841 attendees during the quarter.		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21		<p>A revised program of events continued to be delivered due to reduced opening hours and COVID-19 closure in early February.</p> <p>A key highlight of the month was the <i>Literature in Joondalup</i> with a week of author events which was held in partnership with the Literature Centre and Perth Festival.</p> <p>Other highlights included:</p> <ul style="list-style-type: none"> • Stories in the Park; • Summer School Holiday Programs; • Live and Learn, Discovery Sessions and Parenting Workshops for adults; and • Story Time, Baby Rhyme Time and Toddler Time for children. <p>The City delivered 251 events for 4,553 attendees during the quarter.</p>		
		Apr-Jun 21		<p>The April to June 2021 quarter saw the first full schedule of programming since March 2020 apart from temporary closures due to COVID-19 in line with State Government recommendations.</p> <p>A key highlight of the quarter was the Great Big Book Club Morning Tea in partnership with Fremantle Press held on 25 June (rescheduled from 2 May).</p> <p>Other events included:</p> <ul style="list-style-type: none"> • Baby Rhyme Time and Toddler Time; • April School Holiday Program; • Discovery Sessions; • Family history research; • Keystrokes and digital literacy assistance; • Library and Information Week; and • National Simultaneous Story Time 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				The City delivered 474 events with 6,896 attendees during the quarter.		
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none"> Youth Holiday Program Summer Sessions Youth Leadership Forum BMX, Skate and Scooter events Defeat the Beat WA Youth Week National Youth Week RYDE (Regional Youth Driver Education) Program. 	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Deliver events and activities in accordance with the City's program. 	Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> A modified July Youth Holiday Program; A Youth Skills based workshops; and Drop-in for 15+ age range. The Youth Leadership Forum was cancelled in August due to COVID-19.		
		Oct-Dec 20		Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> A modified October Youth Holiday Program at Anchors Youth Centre; A Youth Skills-based workshop; Ongoing programs at EDGE Youth Centre; Friday Night Drop-in. The RYDE Program was launched on 20 November 2020.		
		Jan-Mar 21		Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> The Youth Holiday program delivered (with COVID-19 modifications) in January; Three Summer Sessions (small youth events in public space) delivered in January; Two BMX and Skate competitions held in February and two postponed to March due to COVID-19 lockdown; RYDE Program driver mentors and participants recruited in the quarter. 		

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21		Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> • The Youth Holiday program delivered (with COVID-19 modifications) in April; • Defeat the Beat, National Youth Week event delivered in April; • Planning for the August Youth Leadership Forum; and • Implementation of the RYDE Program. 		✓
BMX, Skate and Youth Outdoor Recreation Strategy Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community spirit	Jul-Sept 20		A report providing background information on the draft Strategy was presented to Elected Members during the quarter. The Youth Outdoor Recreation Strategy was finalised and will be presented to Council for endorsement in December 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> • Present background information and draft Strategy to Elected Members. 	Presentation to Council of the Outdoor Recreation Strategy report was postponed until February 2021.		
		Jan-Mar 21	<ul style="list-style-type: none"> • Finalise and implement Strategy. 	The Youth Outdoor Recreation Strategy was adopted at the 16 February Council meeting.		
		Apr-Jun 21		Implementation of the Strategy commenced with: <ul style="list-style-type: none"> • Commencement of a business case for a dedicated skate and/or BMX facility at Percy Doyle reserve; and • Commencement of a business case for a combined Mountain Bike and BMX facility at Whitfords Park West. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Age-Friendly Plan Finalise an Age-Friendly Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Present update to Elected Members on progress of the Age Friendly Joondalup Plan. Implement Age Friendly Joondalup Plan. 	An update on the progress of the Age-Friendly Joondalup Plan will be provided to Elected Members in quarter 2 of 2020/21. Implementation activities included: <ul style="list-style-type: none"> A Seniors Club Network meeting; Preparation for the delivery of the Seniors Leadership Program; and Progress made on a second edition of the Over 55s Activity Guide. 		
		Oct-Dec 20		In partnership with the Cities of Stirling and Wanneroo, the City delivered a series of workshops to members of Senior Citizens Clubs and groups on 9,10 and 11 November 2020.		
		Jan-Mar 21		Work has commenced on preparing campaign materials to promote age-friendly parks.		
		Apr-Jun 21	<ul style="list-style-type: none"> Implement Age Friendly Joondalup Plan. 	Implementation activities included: <ul style="list-style-type: none"> The Seniors Lifestyle Expo which was delivered on 15 June 2021, addressing actions from the Age Friendly Plan. The completion of the 'Over-55's Activities, Groups and Support Guide' (2nd Edition) and a distribution plan developed. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Homelessness Plan Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. Present an update to Elected Members on progress against the Regional Homelessness Plan. 	An update on progress of the Regional Homelessness Plan 2019/20 will be provided to Elected Members in quarter 2 of 2020/21. Implementation actions included: <ul style="list-style-type: none"> An update of the Hardship and Homelessness Directory; Homelessness Week observance via social media promoting Pathways to Affordable Housing information; and Progression of a joint investigation with the Cities of Wanneroo and Stirling and Joondalup Wanneroo Ending Homelessness Group into funding and service delivery options for the provision of an outreach response program by a specialist homelessness provider. 		
		Oct-Dec 20		Along with the Cities of Wanneroo and Stirling, the City of Joondalup advocated to State Government to support agencies within the northern suburbs applying for funding to State Government for a homelessness outreach and case management service within the Northern Corridor.		
		Jan-Mar 21	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. 	Liaison with Ruah Community Services (funded to provide homelessness services in the northern suburbs) was initiated to discuss referral processes.		
		Apr-Jun 21		Implementation actions included: <ul style="list-style-type: none"> Homelessness Awareness training held for City officers; An update to the Hardship and Homelessness Directory. A Regional Homelessness Networking Forum, which was planned for 29 June 2021, was postponed to August 2021. Due to COVID-19 restrictions.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Social Needs Assessment Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community spirit	Oct-Dec 20	<ul style="list-style-type: none"> Engage consultant and commence project. 	Preparations for engaging consultant were undertaken in the quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Finalise stakeholder engagement plan. 	A consultant was appointed, and an initial meeting held in March to progress the project.		
		Apr-Jun 21		Work continued on the Social Needs Assessment including finalising the stakeholder engagement plan.		✓
Reconciliation Action Plan (RAP) Develop a Reflect level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community spirit	Jul-Sept 20		Reconciliation Cultural Training for City employees was delivered on 26 August by consultants Tim Muirhead and Danny Ford. The RAP Community Reference Group membership was finalised and members were appointed at the September Council meeting.		
		Oct-Dec 20	<ul style="list-style-type: none"> Finalise membership of the RAP Community Reference Group. Commence meetings of the RAP Community Reference Group. 	The RAP Community Reference Group held its first two meetings in the quarter. The group unanimously elected a Chairperson, undertook cultural awareness training and held preliminary discussions about commencing the RAP development.		
		Jan-Mar 21	<ul style="list-style-type: none"> Progress development of the RAP. 	A meeting was held with consultants to discuss their ongoing involvement and to outline the process for the development of the RAP.		
		Apr-Jun 21		The following actions took place during the quarter: <ul style="list-style-type: none"> A RAP Community Reference Group (RAPCRG) meeting held in April which was a workshop facilitated by the consultants to start developing the RAP; The setting of dates for community consultation for the development of the draft RAP which were scheduled for Quarters 1 and 2 of 20221/22. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> • A Reconciliation Week Breakfast attended by City staff, Elected Members and RAPCRG members; • A RAPCRG meeting held in June which focussed on presentations about the Duffy House Project in Woodvale and Aboriginal engagement in the Ocean Reef Marina Project; • Investigation into options for engaging with appropriate stakeholders as part of the development of the RAP. 		



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